



ஐதெ ஐரீகி ஐாலகாலி டீஸெகி
பாதுகாப்பானதும், அமைதியானதுமான நாடென்றுக்காக
For a Secured and Peaceful Country

ஐாரசுகை ஐுாசுாஸு
பாதுகாப்பு அமைச்சு
Ministry of Defence

காரசுகா஁ல லாசால
செயல்திறன் அறிககை
Performance Report

2015

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MESSAGE OF THE HON. MINISTER OF DEFENCE



A Defence Ministry is of an extreme importance to a country and similarly, the Annual Performance Report is important to a Ministry as it reflects overall functioning of the Ministry.

The Ministry of Defence covers several comprehensive fields such as the country's defence, national security, peace and territorial integrity in relation to their security focuses and its committed role to stand against the fraud and corruption, protect human rights and to promote peace and reconciliation among the communities.

In a country which faced a 30 year prolonged violent conflict, the Defence Ministry can be described as an institution which is well-disciplined, experienced, matured and with a well-organized institutional structure.

Furthermore, the Ministry of Defence has to be up to regarding the increasing frauds and crimes using the modern technology. It is a pre-condition that the Ministry of Defence should hold a clear vision towards the future.

We should commend all at the Ministry of Defence who contributed to fulfill its enormous responsibilities and duties in a successful manner.

While paying tribute to war heroes for eliminating terrorism from the country, the continuous attention paid by the Ministry for the welfare of the war heroes and their families is laudable.

Everybody should appreciate the great service rendered by the Secretary of Defence and the officials of the Ministry and I wish them every success in their challenging service for the Motherland.

Maithripala Sirisena
Minister of Defence

MESSAGE OF THE HON. STATE MINISTER OF DEFENCE



The State Ministry of Defence, with consideration and constant engagement regarding the security of the country, has under the instructions and guidance of His Excellency the president and the Minister of defence, launched numerous formal programmes for the welfare of the war heroes.

Specially, we initiated the Virusara Programme which is an especial programme targeting the welfare of the war heroes. It is successfully implemented island wide, providing Virusara privileges for the welfare of members of war hero families. In addition, many steps have been taken to upgrade the physical facilities and quality of the Batalanda Defence Services & Staff College. I mention with pleasure that, the participation of foreign security officer in the courses offered by the college has increased. Special attention has been directed toward matters of National Cadet Corps and action has been taken to develop facilities at the Rantabe training center. At present we are building new relations internationally for the progression of the National Cadet training opportunities in future.

During the recent past, we were able to upgrade physical facilities of the kurunagala Defence College and new buildings were construction for the school children sincere hope is to further upgrade the facilities of the slave island Defence Services College and at present, construction of the four storied hostel building is in progress.

As the Minister of the State Ministry of Defence, my gratitude goes to the entire Ministry Staff including the Secretary, Mr. A.P.G. Kithsiri, the Additional Secretary and the Senior Assistant Secretary who provide special contribution to successfully continue these tasks. We have been working with the sole objective of successfully implementing the targeted programmes and I offer my gratitude to all who are dedicated to achieving it.

Ruwan Wijewardane
State Minister of Defence

MESSAGE FROM THE SECRETARY OF DEFENCE



Ministry of Defence played a pivotal role to create a peaceful and secure environment. To review the progress of the duties of 2015 is essential, timely and of highest national importance.

The reconstruction, resettlement and rehabilitation carried out to the victims of nearly a three decade war is of great value. We have a success story to share on our accelerated development process along with providing the basic necessities to the war victims.

During the last year while we have ensured national security a new phase of development has commenced, not limiting only to physical infrastructure there are clear indications of social and spiritual advancement. The Ministry of Defence with the three forces and all other entities has got together with great dedication to fulfill this public need.

We have taken every possible step to secure the war victory of our valiant soldiers and safeguard the dignity of our war heroes. With local and international accusations we have stood firm and managed to win the trust which is a great significant victory.

While appreciating the social values and preparing the background to achieve sustainable development to our nation, I wish you strength and your commitment to create a peaceful, secure nation for our future generation.

I thank the three Forces, Ministry, all other establishments and employees who committed enormously to build a secure nation.

Eng. Karunasena Hettiarachchi
Secretary
Ministry of Defence

MESSAGE FROM THE SECRETARY OF STATE MINISTRY OF DEFENCE



After three decades, the Motherland is once again moving forward in a new direction through peace and reconciliation. Passing the post-war period, Sri Lanka has currently entered a victorious new dawn in the fields of economy, Socio-politics and culture. The Ministry of Defence is shouldering the grave responsibility of ensuring the safety and of our country which is trying to face the challenges of achieving global developmental targets. The State Ministry of Defence, under the guidance of Hon. Ruwan Wijewardana, the State Ministry of Defence, is contributing its own energy and strength to supporting the Ministry of Defence in upholding that responsibility.

The State Ministry of Defence was newly established in January 2015 and in retrospect, our achievements are numerous. Introducing the “Virusara” card in order to benefit and to raise the war heroes who were disabled and deceased in protecting the uniformity of the land and their deponents to a greater level of honour and respect in the society, the “Herman Loose Camp 2015” held at the Rantambe Cadet Training Center with the participation of local and foreign cadets, commencing construction of 03 four-storied hostels in the Defence Command & Staff College costing Rs.65.6m and completing construction of one building, commencing construction of the proposed student hostel in the Defence Services College at Malay Street, Colombo costing Rs. 448.1m, construction of a three-storied building costing Rs.215m for the Defence Services College in Kurunagala and the in-house training workshop organized at the Rantambe training center in order to enhance the fraternity, unity and efficiency of the officers of this Ministry are only a handful among our many achievements.

The baby in mother’s lap today is the future citizen of tomorrow. Our duty and responsibility today is to leave the legacy of a safe and secure country for the future citizens. Within a short duration the Defence Services Command & Staff College, the Defence Services College, Ranaviru Sewa Authority and National Cadet Corps which fall within the scope of the State Ministry of Defence have maintained optimum performance and I hereby offer my highest gratitude to all the staff members for their dedication and to Mr.Eng. Karunasena Hettiarachchi, the Secretary of the Ministry of Defence who provided constant support to successfully accomplish the functions of this Ministry.

A.P.G. Kithsiri
Secretary
State Ministry of Defence

VISION

For a Secured and Peaceful Country

MISSION

*Formulating and executing
strategic plans and policies for a secure,
safe and sovereign country
with
territorial integrity*

DUTIES AND FUNCTIONS OF THE MINISTRY

The duties and functions of the Ministry of Defence as published in the Gazette Notification No. 1897/15 dated 18th January 2015 are as follows.

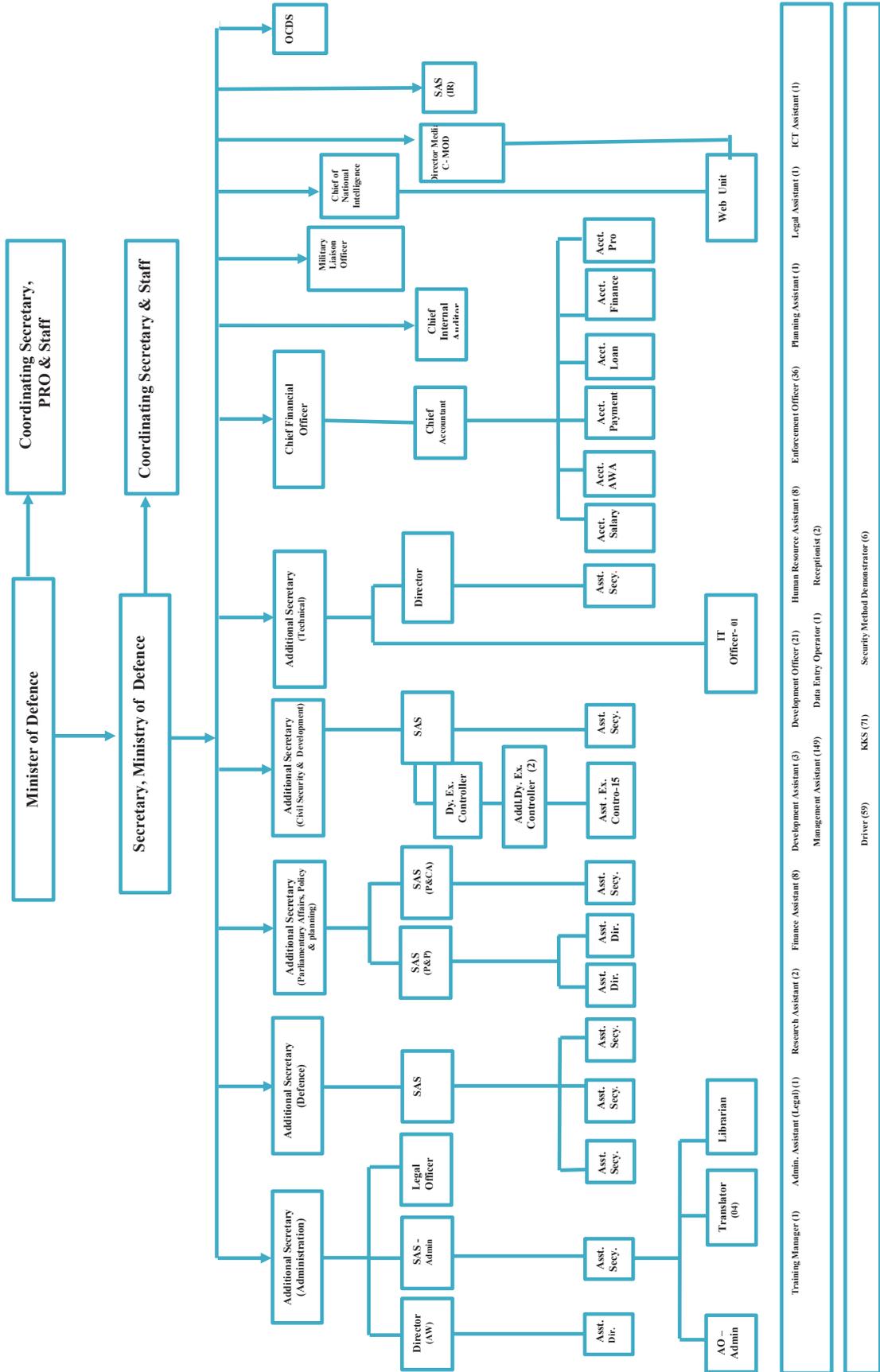
Duties and Functions

- *Formulation of policies, programmes and projects in regard to the subjects of Defence, and all subjects that come under the purview of Departments, Statutory Institutions and Public Corporations listed in Column II*
- *Provide for the defence of the country through the facilitation of the functioning of the Armed Services*
- *Maintenance of internal security*
- *Defence and internal security related intelligence services*
- *Relations with visiting Armed Forces*
- *Matters relating to veteran and disabled soldier*
- *Explosives and firearms*
- *Maintenance of Light Houses (other than those belong to the Ports Authority)*
- *Provision of defence education and post- service education for Defence services personnel*
- *Higher Education for defence services personnel*
- *Matters relating to private security services*
- *Rescue operations and administration of Coast Guard Service*
- *All other subjects that come under the purview of Institutions listed in Column II*
- *Supervision of the Institutions listed in Column II below*

Column II - Institutions and Public Corporations of the Ministry

1. *Sri Lanka Army*
2. *Sri Lanka Navy*
3. *Sri Lanka Air Force*
4. *Department of Civil Security*
5. *Sir John Kotelawala Defence University*
6. *Defence Services Command and Staff College*
7. *Ranaviru Sewa Authority*
8. *Defence Services College*
9. *National Cadet Corps*
10. *National Defence Fund*
11. *State Intelligence Service*
12. *Department of Coast Guard*
13. *Lanka Logistics Limited*
14. *Rakna Arakshana Lanka Ltd*

ORGANIZATIONAL STRUCTURE



**PERFORMANCE
OF
DIVISIONS**

1.1 Overview

Policy and Planning Division of the Ministry of Defence which was established recently, is entrusted with the responsibility of formulating the “National Security Policy” to strengthen the security provisions for the present time and for the coming decade.

1.1.1 Functions

- Formulate Defence Sector policies
- Preparation of annual reports (activity plan, progress report, performance report)
- Preparation of Cabinet Memoranda and submission of Project Proposals to the Department of National Planning for funding requirements
- Supervision of the projects carried out by the Ministry of Defence and its affiliated Institutions as well as the reviewing of the progress of those projects
- Provide information regarding projects to the other government Institutions

1.2 Achievements in 2015

- **Formulation of the Defence policy**
Ministry is in the process of formulating of National Defence Policy with the participation of the three forces. A core team comprising senior officers of the three forces has been appointed to look into all aspects of the defence policy.
- **Preparation of the performance report**
Performance report of the Ministry for the year 2014 was completed and forwarded to the Parliament
- **Preparation of the annual progress report**
The progress report was prepared by analyzing the progress of the functions of the Divisions and Institutions coming under the purview of the Ministry of Defence.
- **Preparation of the activity plan – 2016**
Activity plan for the year 2016 was prepared and forwarded to the Department of Treasury Operations, Department, Department of Project Management and Monitoring and Department of National Budget.

- **Progress review of the projects**

Report regarding the progress of the projects which have been implemented by the Ministry and the affiliated institutions were prepared regularly and forwarded to the relevant Institutions.

- **Monitoring of 100 day Programme**

Functions relevant for the Ministry of Defence under the 100 day programme were continuously monitored and progress was reported to the Department of Project Management and the Monitoring.

- **Progress of the decisions taken by the Economic Sub Committee**

Progress of the functions which were assigned to the Ministry of Defence by the Economic Sub-Committee was monitored.

- **Joint programme for disaster management and rescue missions**

A project proposal had been prepared to establish a Technically Skilled and Efficient Humanitarian Search and Rescue Teams together with the Ministry of Disaster Management.

1.3 Future Prospects

- ▶ Necessary measures will be taken to establish a National Security Think Tank under the Ministry of Defence in the name of “Institute of National Security Studies of Sri Lanka” in order to prepare the policies and strategies based on the evidences which can be argued and negotiated, in order to ensure the national security for gaining better understanding about the security environment of the country.
- ▶ Forward the progress regarding the projects for the relevant institutions in time
- ▶ Table the duly prepared Progress Report - 2016 for the Parliament
- ▶ Continue the preparation of National Security Policy
- ▶ Monitoring the progress of Formulation of Technically Skilled and Efficient Humanitarian Search and Rescue Teams in Tri Forces

02 DEFENCE DIVISION

2.1 Overview

The Defence Division of the Ministry of Defence is in charge of all establishment and administrative matters of the three Armed Forces. In addition, the Division oversees matters pertaining to Sri Lanka contingents in UN Peacekeeping Missions and military training.

2.2 Achievements in 2015

2.2.1 Main activities and progress

Main activities of the Defence Branch and their output are summarized in the following tables.

Table 2.1: Establishment and Promotion in 2015

Service	No. of recruitments	No. of promotions
*SLA	10387	1363
*SLN	2026	7739
*SLAF	1320	4959

Table 2.2: Training courses offered by foreign nations

Country	No. of Trainees
India	1000
Pakistan	230
Bangladesh	75
China	200
Malaysia	40
USA	14
Australia	10
Japan	08
Courses offered directly by other countries	100
Courses offered by other countries through the Department of External resources	86

*SLA – Sri Lanka Army

*SLN- Sri Lanka Navy

*SLAF- Sri Lanka Air Force

Table 2.3: Gallantry awards and medals for all ranks and files

Gallantry Awards/Medals	SLA	SLN	SLAF
VSP	14938	91	865
Long Service Medal	1538	2104	2457
KSP	08	-	-
USP	1961	-	166
VSV	20	-	-
DPS	3084	01	15
UN Peace Keeping Medal	-	657	862
PSP	97	-	-

Table 2.4: Award of compensations

Category	SLA	SLN	SLAF
	Rs.Mn.		
For dependents of military officers killed in action	12,756	255.5	255.5
For military persons disabled in action until 55 years of age	7,502.9	22.1	22.1
For military persons disabled in action under 12/86	224.7	-	-
For widows of deceased military persons once remarried	208.8	-	-
For dependents of deceased military officers due to abnormal reasons	205.6	-	-
For children under 26 years	6.7	1.8	1.8
For military officers met with accidents during their duty accordingly to P.A.C. 22/93	8.1	19.6	19.6
Accordingly to the amended P.A.C 22/93 through P.A.C. 22/93(iv)	8.1	-	-

Table 2.5: Deployments in Peacekeeping Missions

Country	Army	Navy	Air Force
Haiti	779	99	44
Lebanan	151	-	-
Congo	04	-	-
Abyei	07	-	-
South Sudan	145	-	104
Western sahara	06	-	-
Africa	08	-	238

2.2.2 Work postponed to next year (2016)

Providing lifetime salary and allowances for war heroes of the Armed Forces who were disabled due to terrorist activities during active service.

2.3 Analysis / evaluation of activities carried out in 2015

The defence division delivers services to the three Armed Forces and to their families in their grievances related to the Armed Forces. This service has earned

high satisfaction from the Armed Forces, although the outcome cannot be evaluated in monetary terms. The assessment of these services delivered in 2015 highlights the requirement to be proactive and give timely responses, which the division has achieved by adhering to the 3-day rule of processing of government documents.

2.4 Issues and Challenges

The major issue faced by the division is the lack of human resources in the support staff category. This poses a challenge to providing timely responses to requests made by the Armed Forces.

2.5 Future Prospects

- ▶ Training opportunities and familiarization workshops have been planned to develop Human Resources with required skills
- ▶ The limited number of training and feminization opportunities obtained from friendly foreign nations will be given for the staff on a rotational basis, in order to ensure equal opportunities for capacity enhancement.

3.1 Overview

Technical Division of Ministry of Defence is entrusted to deal with communication and engineering matters in relation to national security whilst formulating strategies for the utilization and development of its applications to be used by the general public of the Country. Communication Scope covers Radio Communication, Telecommunication Services, Television Broadcasting, Data Communication and Providing observations and granting approval required by the Telecommunication Regulatory Commission of Sri Lanka for the importation, Installation and Commissioning of Communication, Navigational and Surveillance equipment which could affect the national Security. Engineering Scope covers all civil and field engineering support required to develop infrastructure facilities instructed by the Government Island wide whilst ensuring the National Security.

Technical division Coordinates and liaisons with line Ministries and Institutions on communication and engineering matters with regard to national security.

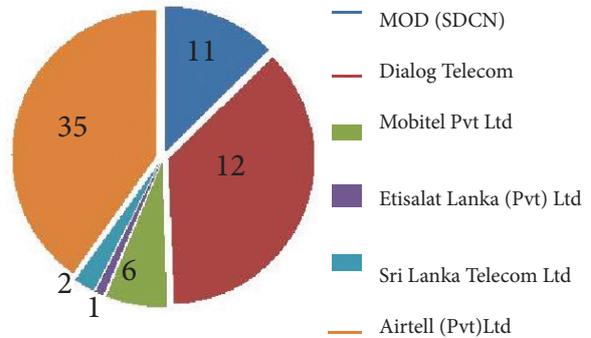
Several projects such as Metro Colombo Urban Development Project, Police Information and Communication System (PICS) project and projects under Sri Lanka Land Reclamation and Development Corporation, Coastal Conservation and Coastal Resource Management Department, Coastal Conservation and Coastal Resource Management Department initiated and implemented successfully by technical division were handed over to respective Ministries after reallocation of the said Departments.

Defence Head Quarters Complex Project (DHQC) and the Strategic Defence Communication Network (SDCN) project are the ongoing major projects implemented by the division at present. In addition, research projects implemented by Center for Research and Development are also supervised by the Technical Division.

3.2 Achievements and Analysis of activities carried out in 2015

In 2015, the division granted security clearance for Telecom Operators to construct 87 towers. Further, granted Security clearance for 111 vendor licenses of Electronic / Communication related applications.

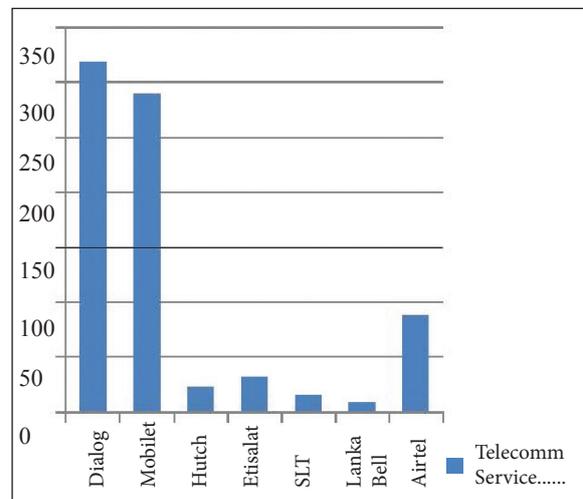
Chart 3.1: Security Clearances for Tower Construction –2015



Source: Technical Division, MOD

It was decided to delegate the authority of granting approval to visit communication towers in military complexes including prohibited areas to Tri Services to make the approval process speedy from 2016.

Chart 3.2 Security Clearances for Visiting to Towers at Military Complexes - 2015



Approval was given for importation of Communication and Navigational equipment, out board motors for fishing boats, Vehicle Tracking Systems and radio equipment for Armature Radio License Holders (Local/Foreign).

Security clearance on allocation of Radio Call Signs/ Frequencies for 1541 fishing trawlers registered in Fisheries and Aquatic Resources Department was granted in liaison with Telecommunication Regulatory Commission of Sri Lanka (TRCSL).

3.3 Projects and Research Center Functioning under the Technical Division

3.3.1 Defence Headquarters Relocation Project

Construction of Defence Headquarters Complex (DHQC) on a 56 Acre block of land at Akuregoda was initiated in 2011 to relocate the Ministry of Defence, Office of the Chief of Defence Staff and Headquarters of the Army, Navy and Air Force. Cost of construction was proposed to be met through proceeds from the lease for economic development of lands vacated by the proposed relocation. Construction is being carried out by Armed forces themselves under the direction of the Ministry of Defence provided through a Project Management Unit and Construction Management Unit. The Architectural and Engineering Consultancy Services are provided by M/s Mudhitha Jayakody Associates (Pvt) Ltd and Central Engineering Consultancy Bureau respectively.

Defence Headquarters complex has 283,326 m² space to house 10,250 security forces personnel. Living-in accommodation for 750 officers and 6,100 Other Ranks (ORs) of Tri Services personnel will also be facilitated. The Station officers Mess is anticipated to have a total built-up area of approximately 50,000m². The building consists of multi-storied floor levels and caters for 1,597 persons, of which 545 persons are resident personnel living-in and 1,052 persons living outside the premises. The Other Rankers' accommodation is anticipated to have a total built-up area of 105,000m². The building consists of multi-storied floor levels and caters for 10,132 persons, of which 6,100 numbers persons will be resident personnel, living-in and 4,032 persons living outside the premises, belonging to Other Rankers.

The total estimated cost is Rs 53.2 billion and was scheduled to be completed by end of the year 2019. During the years 2016 & 2017 it was prioritized to complete blocks allocated to SL Army, Security, Communication and Office of the Chief of Defence Staff.

Present Status of Construction

Structural works of the two blocks allocated for the Sri Lanka Army completed with 65 percent including Mechanical, Electrical, Plumbing and Information technology (MEPI) contracts, which have been awarded. Structural works of the block allocated for the Office of Chief of Defence Staff is about 58 percent completed and bidding process for MEPI works is

ongoing. The blocks allocated for Sri Lanka Navy and Sri Lanka Air Force are about 40percent completed structurally and the two blocks allocated for the Ministry of Defence are about 33percent completed. Overall physical progress of the Consultancy works completed by CECB, structural designs 70.8 percent, MEPI 66.5 percent and Architectural works (By MJAPL) 63.9 percent completed up to end of year 2015. During the year, the overall physical progress of the project was 35 percent and cumulative expenditure was LKR 14,027,272,117.08. Block 1, 2, 3, 4&5 construction works were suspended from May 2015.



Block 06 - SLA



Block 06 - SLA



Block 07 - SLA



Block 06 - SLA

3.3.2 Strategic Defence Communication Network Project

Strategic Defence Communication Network Project provide a secure (with encryption) common communications backbone which will consists of 37 microwave links connecting pre-selected terminal points of the Tri Forces, Police and Special Task Force.

In 2015, soil investigation and bore holing in sites earmarked to erect eleven self-supported communication towers was completed and tender for twenty two electric generators was awarded. Tender documents for construction of eleven self-supported towers and thirty seven microwave radio links were completed.

During the year, physical progress is 31percent. The financial progress is comparatively low at 3percent out of annual allocation.

3.3.3 Center for Research and Development (CRD)

CRD at its initiation was located at the Regimental Headquarters Sri Lanka Signal Corps in Army Cantonment Panagoda and subsequently shifted to Kotelawala Defence University Premises. Afterwards CRD was shifted to a rented out office space at the BMICH Colombo 07 before being shifted to its own complex at Moragahena Road , Pitipana in 2015.



3.3.3.1 Achievements and awards won during the period of January to December 2015

Radio and Electronics Wing of CRD submitted a paper on “Effects of Aerodynamics in Virtual Reality sky dive and Parachute Jump Training simulator in Sri Lankan Context” at the 8th International Research Conference organized by Kotalawala Defence University.

IT Wing of CRD submitted the software solution developed by IT Wing to facilitate Disaster Management Activities at the “Geographical and Disaster Management Conference” organized by the

University of Colombo and the same software solution had been selected to be submitted at “User Conference 2016 – ESRI” to be held in the United States in June 2016.

■ Awards won during the year 2015

- ✚ National Best Quality ICT Awards - 2015 - “SILVER” - Global Disaster Risk Analysis Prevention and Mitigation Application.
- ✚ National Best Quality ICT Awards - 2015 - “BRONZE” K-8 Flight Simulator System.
- ✚ INFOTEL Exhibition 2015 “RUNNER UP” - Most Technology Innovative stall.
- ✚ User Conference 2015 - ESRI in Sri Lanka - “BEST PRESENTATION” -Multi Hazard Web Application.

■ Projects completed in 2015

- Artillery Fire Simulator (Stage 11)
- Train Tracking System
- Incident Reporting System
- Incident Reporting And Monitoring system for STF
- K 8 Flight Training Simulator
- Small Arms Firing Simulator
- Dengue Surveillance System
- Global Disaster Risk Analysis prevention and mitigation application
- Multipurpose Quad copter Development Project
- Vehicle management System

■ Projects Undertaken during the year 2015

- Training Simulator for Air Traffic Controllers.
- Under Water Surveillance & Detection System.
- Motion Platform for Simulator (3 DOF).
- Geo Information System for Chronic Kidney Diseases.
- Optical Character Recognition (OCR) Based
- Brail Sinhala Conversion.
- Mail management system.
- The Geo integrated Fire Support System (GIFS) – First Round Hit.

3.4 Issues and Challenges

- Issues on acquiring adequate land extent caused delay in floating the tender for construction of eleven self-supported communication towers
- Limited number of research officers and limited budgetary allocations.
- There is no mechanism to employ suitable external research officers and to pay remunerations for them in the absence of suitable research officers from the armed forces.

3.5 Future Prospects

Activities to be carried out to improve the organization over medium term (2016-2018) as follows:

Commencement of construction of 6 storied building with modern laboratory facilities to enable the full functioning of all the wings to establish a fully-fledged research institute.

- ▶ Arrangements to be made to directly enlist specialized personnel for the CRD.
- ▶ Arrangements to be made to pay a special research allowance for research officers of the CRD
- ▶ To make necessary arrangements to accommodate Interns of Universities in CRD projects and to pay an allowance.
- ▶ To develop a suitable mechanism to market completed products both locally and internationally through Lanka Logistics and Technologies Ltd.

4.1 Overview

Following functions were carried out by the division during the period under review.

- Land matters relevant for the establishment of camps and detachments of the Tri Forces
- Duties relating to reporting to the Parliament with regard to the functions of the Ministry
- Provision of uniforms and apparel for the Tri Forces and Civil Security Force
- Address the Appeals and grievances of the general public with regards to the land acquisition
- Internal administration of the Division

4.2 Achievements in 2015

4.2.1 Land matters

One of the main functions of the division is assigning and vesting/ acquisition of lands for the use of military with coordination with the Divisional administration, Ministry of Lands, Land Commissioner's Department. In regard to the above, the following functions were carried out during 2015.

- Obtain land assignment / acquisition proposals through the Tri Forces
- Obtain the recommendations and observations from the Divisional Secretaries and the institutions where land ownership is vested
- Submit the land acquisition / vesting request to the Secretary of the Land Ministry and Land Commissioner General
- Carry out field inspection in the case of uncertainty occurred in ownership of the lands
- Coordinate surveying of lands, coordinate obtaining valuation reports of the lands
- Obtain the approval of the Treasury to pay the compensation for the lands
- Obtain the approval of the Cabinet for major or complex land acquisitions

In addition, to support the government's initiative in supporting the reconciliation and resettlement activities, the division, together with the three Armed

Forces coordinates matters pertaining to the returning of lands to the original owners.

Table 4.1: The progress of the land release during 2015

	Lands Released in 2015 (Acres)		Total (Acres)
	Government Lands	Private Lands	
Army	26,485.34	2,190.58	28,675.94
Navy	6.21	265.5	271.71
Air Force	-	-	
	26,491.57	2,456.08	28,947.65

4.2.2 Parliamentary Affairs

4.2.2.1 Parliament Queries

Having coordinated with relevant Institutions / Divisions of the Ministry, answers for 26 queries have been prepared in tri lingual (Sinhala,Tamil,English) and submitted to Parliament in time.

4.2.2.2 Parliamentary Consultative Committee

Parliamentary Consultative Committee meetings were not held during the period of review. However, answers were provided with consultations and coordination of the three forces and the Defence Institutions to the inquiries made by the MPs based on the complaints / grievances of the general public with regard to the matters pertaining to Defence Ministry.

4.2.2.3 Standing orders and the queries forwarded on adjournment of Parliament

During the period of review, answers have been provided to 03 queries and 05 Standing Orders on adjournment of Parliament.

4.2.2.4 Preparation of Cabinet Memoranda for the Ministry and Observations for the Cabinet Memoranda submitted by other Ministers

Five (05) Cabinet Memoranda have been prepared and submitted to the Cabinet for approval during 2015. Also, observations of the Minister of Defence have been prepared with regard to 11 Cabinet Memoranda.

4.2.2.5 Committee Stage Debate at the Parliament

All necessary actions were taken for the MOD representation at the reading the expenditure head of the Ministry of Defence in Committee Stage debate at the Parliament. It was held on 04.12.2015.

4.2.3 Provision of uniforms and apparel materials for the Three Forces

Matters related to the purchasing of apparel materials to the Tri Forces, and the Department of Civil Security were being carried out with the coordination of the Ministry of Industries and Commerce by calling the quotations from the local manufacturers with accordance to the tender procedure.

In the year 2015, Cabinet approval was obtained to purchase apparels worth of Rs. 2,020,917,360.00 from

local manufacturers for the year 2016 for the three armed forces and the Department of Civil Security.

4.2.4 Appeals and Grievances of the General Public

Necessary actions were taken to provide the reliefs to the appeals and grievances made by the general public directly to this Ministry and also through the Office of the President, Office of the Prime Minister and other Government Institutions.

4.2.5 Internal administrative matters

General administrative, training and welfare activities of the officers of the division were being carried out effectively and efficiently. Officers in the division have been trained through the opportunities made available by the Administration Division. In addition, an interactive session named “Sathara Diganthaye Horawa” has been initiated to strengthen team work and enhance skills and knowledge of the staff.

5.1 Overview

Administration Division is responsible for the following areas.

- Establishment, administration and maintenance matters of the Ministry and the following institutions coming under it.
 - Combined Services Language Training Institution
 - Media Centre
 - State Intelligence Service
 - Office of the Chief Of Defence Staff
 - Armed Services and Welfare Division

- Establishment and administrative matters pertaining to the Civil Officers of the following institutions
 - Sri Lanka Army
 - Sri Lanka Navy
 - Sri Lanka Air Force
 - Department of Civil Security
 - Department of Coast Guard
 - Media Centre
 - State Intelligence Service
 - Official Residency of the Secretary of Defence
 - Combined Services Language Training Institution

- Administrative, policy, decisions and financial matters of the following institutions
 - “Api Wenuwen Api” Housing Project
 - “Mihindu Seth Medura” Project

- All the administrative matters of the internal divisions of the Ministry including Transport and Mail divisions are directly coming under the purview of administration division.

5.1.1 General Administration

With the view of improving higher efficiency and productivity, as well as to promote individual productivity and motivation of the Officers in the Ministry, actions are being taken to direct the Staff Officers and Non- Staff Officers for various Courses conducted by the Government Training Institutions.

5.1.2 Legal Matters

Legal Division functioning under the Administration Division is responsible to take legal actions under the

Prevention of Terrorism Act, Provide legal information which required for drafting agreements pertaining to the Ministry of Defence which are to be signed by the Government of Sri Lanka and other countries, Epologama housing project, deeds for special projects such as Ranaviru Real Star, preparation of agreements and provide necessary legal advices to the Ministry and the affiliated Institutions, provide the assistance in amending Acts and Ordinances which affect the Ministry of Defence through the coordination with the Department of Legal Draftsman.

5.1.3 Engineering matters

Conduct small and large scale renovations in order to create an environmental friendly atmosphere within the Ministry with the coordination of Engineering Branch.

5.1.4 Api wenuwen Api project

This project is aimed to provide houses for the deceased, missed in action, disabled war heroes and for the war heroes still engage in service where the financial support needed for this project is facilitated through the “Api Wenuwen Api” Fund and the construction matters of these houses are carried out by the Tri Forces.

5.1.4.1 Objectives of the project

- Presentation of schemes to provide the financial assistance to construct houses for the personnel of the Armed services
- Provide the aids for the personal of the Armed Services in order obtain housing facilities.
- Preparation of necessary arrangements to provide the assistance to the War heroes, in the case of obtaining loans from the financial institutions and resettling the loans as such.
- Preparation of a scheme to resettle the loans obtain by the war heroes, in the case of a sudden death or an injury take place over them

5.1.4.2 The Project to enhance the living conditions of the war heroes

Implementation of projects to provide housing loans to the close relations of the deceased and disabled war heroes of the three forces and the Department of Civil Security, provide scholarships, carry out welfare matters.

Table 5.1 Projects for enhancing the living conditions of the war heroes

Responsibility	Activity	Progress		
Enhance the effectiveness	Distribution of letters through the computers	Reg.Post	By hand	Mail
		16872	30000	31000
	Updating the personal files	320 files were completed		
	Settling the payments without any delay-provide approval for the payments	Administration Division	Transport Division	
		3073	260	
Preparation and updating the managerial systems in order to take correct decisions	1. Human Resource Management	19 04 23 333		
	• New appointments			
	• Retirements			
	• Promotions			
	• Salary increments			
	2.Assets Management systems keep the records over the assets renewal and maintenance	-		
3.Vehicle Management Systems Acquisition of vehicles, renewals, selling and renting	Number of repaired vehicles -110 Purchased -05 Sold -06			
Enrichment of human resources with knowledge and skills	Implementation of training programmes and providing facilities	Programmes	Participation	
		60	150	
	Workshops	03	78	
	Organizing the welfare activities	05	250	
	Provide 06 months training for the Trainees	42 Trainees were trained		

5.1.4.3 Partially completed housing scheme for war heroes

Provide the required engineering equipments subjected to the maximum limit of Rs.7 ½ lakhs, in order to complete the partially. Built houses of the selected war heroes as well as this project will help to upgrade living conditions of the war heroes and to achieve the development targets in the country. This project is implemented under the supervision of the Seva Vanitha Unit of the Ministry of Defence together with the coordination and supervision of the tri forces, as this project is completely borne through the financial provisions of the government.

Table 5.2: Distribution of partially completed houses among war heroes

	Phase II	Phase III	Phase IV	Phase V	Total
Army	198	164	193	221	776
Navy	72	54	74	125	325
Air Force	50	52	70	130	302
Total	320	270	337	476	1403

5.1.4.4 Api Wenuwen Api Housing Project

100 houses were constructed for the war heroes in island wide under the financial provision of the “Api Wenuwen Api” fund, where the distribution of the houses were carried out by His Excellency the president on 10 September 2015 as follows.

Table 5.3 Distribution of houses among war heroes

No	District	Relevant armed Force												Total
		Sri Lanka Army				Sri Lanka Navy				Sri Lanka Air Force				
		Deceased	Disabled	Engage in service	Total	Deceased	Disabled	Engage in service	Total	Deceased	Disabled	Engage in service	Total	
1	Kandy	08	06	51	65	-	1	20	21	-	-	14	14	100
	Total	08	06	51	65	-	1	20	21	-	-	14	14	100

In Addition to the above, following constructions have been carried out in other districts with the assistance of the Army, Navy, and Air Force.

Polonnaruwa	-	57
Monaragala	-	31
Hambantota	-	96
Matara	-	99



Table 5.4: Progress of Api Wenuwen Api Housing Project

S.N	District	Year	Number of Houses	Total
1	Kandy	2010	25	
2	Kurunegala	2010	27	
3	Matara	2010	26	
4	Hambantota	2010	10	
5	Monaragala	2010	16	
6	Badulla	2010	15	
Number of houses provided in 2010				119
7	Galle	2011	34	
8	Ampara	2011	11	
9	Baticlo	2011	1	
10	Trincomalee	2011	2	
11	Kalutara	2011	28	
12	Kegalle	2011	30	
13	Polonnaruwa	2011	43	
Number of houses provided in 2011				149
14	Gampaha	2012	60	
15	Ratnapura	2012	95	
16	Matale	2012	100	
17	Nuwaraeliya	2012	101	
Number of houses provided in 2012				356
18	Colombo	2013	112	
19	Kurunagala-2nd stage	2013	125	
20	Anuradhapura	2013	100	
Number of houses provided in 2013				337
21	Puttalam	2014	101	
22	Kandy-2nd stage	2014	100	
23	Hambantota-2nd stage	2014	100	
Number of houses provided in 2014				301
24	Matara	2015	100	
25	Mulativu	2015	48	
26	Vauniya	2015	43	
27	Polonnaruwa	2015	100	
28	Monaragala	2015	100	
Number of houses provided in 2015				391
			Total	1653

in construction as at
31.12.2015

5.1.4.5 Welfare of the war heroes

Table 5.5: Api Wenuwen Api Fund

Income & Expenses Account for the year completed on 31.12.2015

	Notes	2015	2014
Income		Rs Mn.	Rs.Mn.
Donations	3	8.5	33.2
Chargers of the communication towers	4	173.9	165.2
Financial installments of Ranajayapura housing scheme	5	71.5	71.4
Interests of the investments	6	44.5	72.4
Income of the Ranajayapura Shopping Complex	7	0.8	1.0
Revaluation profit	8	0.4	-
		299.3	343.2
<u>Expenses</u>			
Project expenses	9	190.7	406.9
Depreciations	10,11	3.8	4.6
Bank charges	12	0.01	0.001
		194.5	411.5
Exceeded income relative to the Expenditure (Surplus)		104.8	(68.3)
Amended Balance as at 01.01.2015	18	848.0	916.3
Transfer to the Accumulated Fund		952.8	848.0

5.2 Issues and Challenges

In the case of achieving the goals and objectives of the Ministry, prevailing cadre is not adequate to provide an efficient service into an expected level, therefore, it is unable to provide the required staff for the relevant institutions also. Reduction in motivation, efficiency of the Staff and the improper arrangement of the Office premises due to the non – implementation of the productivity concept.

5.3 Future Prospects

- ▶ Organize the identified Courses which required for the Ministerial Staff.

- ▶ Encourage the Ministerial staff to participate for the training Courses organized by SLIDA in order to yield an efficient service.
- ▶ Take necessary measures to provide welfare facilities for the personnel of the Three Forces.
- ▶ It is expected to build 250 houses for selected war heroes through step by step, with the utilization of provisions worth of 200 million rupees which have been allocated by the budget.
- ▶ Compete for the Productivity Award –2017 through introducing the productivity concept to the Staff.

6.1 Overview

Civil Security Division is responsible for the following areas.

- Building a secure civil society
- Ensuring safety in the usage of explosives in the field of Commerce
- Establishing properly regulated institutions providing private security service facilities and maritime security service facilities

6.1.1. Building a secure civil society

Regulation of firearms

Under the programme of regulating firearms, the Firearms Act has been drafted in order to be amended to suit the present and has been submitted to the Ministry in case there are further amendments to be made.

Circulation of firearms

Firearms are circulated among civilians in the following manner.

- For self –defence
 - Side arms
 - Guns which are for self –defence
- Firearms issued for agricultural matters

New applications received for obtaining firearms licenses as follows.

Table 6.1: Pistols / Revolvers issued for the protection of lives/ property (from 2014)

Year	Number of firearms issued
2014	44
2015	80+15 (import pending)

- New applications received for firearms
 - For the protection of cultivation -166
- For personal / property protection -396 (Pistols and Revolvers)
- Request for new firearms to replace old - 23 Firearms

Table 6.2 Number of Firearms issued (By District)

District	Agricultural	Non Agricultural
Hambantota	681	88
Monaragala	775	147
Colombo	441	399
Vavuniya	04	11
Rathnapura	1105	156
Matale	909	47
Nuwara Eliya	290	92
Trincomalee	13	-
Kurunegala	2167	388
Kegalle	1006	14
Ampara	194	07
Badulla	598	80
Polonnaruwa	291	72
Anuradhapura	1739	22
Kalutara	117	13
Batticola	26	-
Matara	276	140
Gampaha	1725	803
Kandy	815	216
Galle	452	224
Puttalam	2008	206
Mannar	Firearm licence has not been issued	
Mullaitivu	-	do -
Kilinochchi	-	do -
Jaffna	-	do -
Total	15632	3125

New criteria are being prepared in order to issue firearms. Till then, issuance of firearms license is strictly limited. Also, a legal procedure has been launched in order to take non –permitted firearms circulating within the country into the custody of the government.

A programme has been prepared for networking institutions and information regarding the usage of firearms and submitted for the purpose of obtaining monetary provisions.

6.1.2. Ensuring safety in the usage of explosives in the field of Commerce

The Commercial Explosive Act has been drafted and submitted to the Secretary for consideration in case there are to be further amendments.

At present, Emulsion explosives are being manufactured at the sample level. While facilities required to manufacture explosives commercially will be provided in the future, support will be offered to develop this as a local industry. Also, the report

relevant to solving the problems confronted by businessmen in the explosives industry has been discussed with Central Environment Authority, Geological Survey and Mines Bureau, Department of Archaeology and Department of Wildlife & Forest Conservation. Similarly, it is expected to discuss arising problems with the Secretary of the Ministry of Home Affairs.

6.1.3 Establishing properly regulated institutions providing private security service facilities and maritime security service facilities

Action is being taken to amend the Private Security Agencies Act and to solve problems related to uniforms. In providing maritime security services, relations with the Navy and Rakna Lanka institution are on better and friendlier terms.

Discussions have already been held with Sri Lanka Security Service Providers Association (SLSSPA) and Industrial Security Society (ISS) about further modernizing required by the private security service.

7.1 Overview

Development Division of the Ministry of Defence is responsible for the following duties.

- Fulfilling requirements of improving physical resources, creating academic and nonacademic staff positions and filling vacancies at the followings at General Sir John Kotelawala Defence University
 - Southern Campus
 - Werahara Teaching Hospital
 - Three storied administration building
 - Sports building
 - A hall for the sports pavilion
 - Werahara KDU CARE building
 - Headquarters office complex
 - Construction of the Kotelawala Defence University press
- Improving infrastructure facilities of the Joint Services Language Training Institution and development of the curriculum

7.2 Achievements in 2015

- Conducting residential Tamil language training courses for 266 student Officers / Other Rankers of the Tri Services and the Police Department
- Admission of children of members of the Tri Services and the Police to government schools on the basis of active service

Army	-	5597
Navy	-	2185
Air Force	-	1570
Police Department	-	<u>2685</u>
Total		<u>12035</u>

- Admission of children to Defence Services College, Colombo on the basis of active service

	Grade 1	Grade 6
Army	06	40
Navy	33	13
Air Force	30	11
Police Department	<u>53</u>	<u>24</u>
Total	<u>224</u>	<u>88</u>

- 199 Nos of male and female Staff members have been recruited in 2015
- Improving infrastructure facilities of the Joint Services Language Training Institution and development of curriculum
- Developing physical resources, creating academic and nonacademic staff positions and filling vacancies at General Sir John Kotelawala Defence University

7.3 Future Prospects

- ▶ Developing the ongoing schemes, creating academic and nonacademic staff positions and filling vacancies at the General Sir John Kotelawala Defence University
- ▶ Improving infrastructure facilities of the Combined Services Language Training Institution and development of the curriculum
- ▶ Commencing courses in French and English for members of the Armed Forces and the Police selected for the International Peacekeeping Force
- ▶ Construction of buildings to facilitate the above
- ▶ Admission of children of members of the Armed Forces and the Police to schools on the basis of active service and awarding education scholarships
- ▶ Preparation of temporary applications list for 2016

Army	5489
Navy	2107
Air Force	1619
Police Department	2685
Total	<u><u>11800</u></u>

8.1 Overview

Following are the Main function of the division.

- Preparation of annual budget estimate and additional estimates
- Forward the annual imprest requirements to the General Treasury, compare the monthly imprest Account with the General Treasury Account
- Preparation of monthly summary reports and forward to the General Treasury, compare of the Ministerial Accounts with the General Treasury Account
- Preparation of appropriation Account
- Preparation of the Revenue Accounts of the explosives and firearm licenses. (Hard – 1003/07/05)
- Open the official Bank Account for the departments which are coming under this Ministry, exchange the opinions with the General Treasury and the Bank regarding the amendments and closure
- Payment for the capital purchasing
- Release the provisions, requesting the additional provisions, transfer the financial provisions to the Ministry and the institutions which are coming under it
- Functions related to the national Security fund
- Necessary actions were taken to the financial management of the following functions within the year 2015
- Construction matters of the Defence Headquarters Complex
- Strategic Defence Communication Network Project
- Planning and supervising the procurement matters for the projects of the Ministry and the institution coming under it and the statutory boards
- Effective utilization of the donation and revenue received for the “Api Wenu build the home and updating the Account
- Preparation of salaries for the staff of the Ministry and for the staff of the which are coming under the Ministry
- Setting the loans and in project which are belonging to the Ministry under the Advance Account –B
- Conduct the inspections regarding the damages taken place in the Ministry, department and statutory boards which are coming under the Ministry and the projects, write off the damages and conduct the accounting matters.

8.2 Financial Progress of the year 2015

Table 8.1: Imprest received from the Treasury

	2014(Rs.)		2015(Rs.)	
	Approved Annual imprest limit	Imprest Received	Approved Annual imprest limit.	Imprest Received
Recurrent	3,783,370,000	1,794,300,000	2,073,320,000.00	1,567,534,000.00
Capital	6,336,900,000	2,733,510,000	10,352,250,000.00	2,737,430,000.00
Advance B account of Government Service	40,000,000	17,000,000	47,480,000.00	45,162,653.00

Table 8.2 : Collecting income of Explosive and Fire Arms Licenses

Year	EstimateRs. (Mn)	Actual Income Rs. (Mn)
2011	12.00	10.088
2012	12.25	10.08
2013	12.25	11.871
2014	12.5	12.88
2015	12.5	12.96

Table 8.3 Loans and advance settled for the year 2015

Loan category	Settled loan amount (Rs.Mn)	No.of persons
Festival advance	15.3	1535
Special advance	3.0	749
Stress revenue	23.9	234
Bicycle loan	0.02	3
Loan to relieve indebtedness	0.07	1

Table 8.4 Salary payments in 2015

Division	Settled amount (Rs.Mn.)	No.of person
Ministry's office	4.6	5
General administration	187.5	363
State intelligence service	801.2	1458
National cadet corps	80.8	106
States Ministry's office	6.3	7

Table 8.5 Release the funds for the Api Wenuwen Api Housing Project – 2015

District	Fund Releases(Rs.Mn.)	Half Built House	Full Houses
Kandy	17.0	25	100
Hambanthota	35.0	25	100
Matara	80.0	-	100
Mulative	29.9	51	-
Vavniya	32.2	51	-
Polonnaruwa	30.0	-	100
Monaragala	86.5	25	100

Table 8.6 Ranaviru Housing Project

Service	Total Expenditure as at 31.12.2015 (Rs.Mn.)	No. Of Beneficiaries
Army	809.7	776
Navy		325
Air Forces		302

Table 8.7 Particulars in respect of damages and write – off

	Rs.Mn.
Initial balance without written - off	3.7
Valance of the damage	1.4
Charges being made	1.3
Value written- off from books	0.1
Balance brought forward without written - off	3.8

9.1 Overview

Following Inspection were conducted in 2015 by the Internal Audit Division of the Ministry and achieved following targets.

9.2 Achievements in 2015

Table 9.1: Audit inspections

Institution	Area of the Audit
Ministry of Defence	Supply Division Administration Division Transport Division Payment Division Procurement Division
National Cadet Corps	Procurement Division Training school at Rantembe
Headquarters of MOD and three forces Constructions project at Akuregoda	Procurement Division
Department of Civil Security	Monaragala Regional Office
Rakna Arakshaka Lanka (PVT) Ltd.	Catering Section Accounting Section
Sri Lanka Army	Anuradhapura & Vaunia Commanding Center
SL Army & SL Navy	Condemnations of unused Vehicle
Construction of Sanda Hiru Seya Project	Construction
SL Army	Disposal & Explosives a Fire Arms
SL Air force	Procurement & Stores

9.3 Lessons Learnt

- Updated financial, treasury, an audit and management circular has to be followed in the audit inspections
- Awareness programme has to be conducted within the other divisions

9.4 Issues and Challenges

- Inability to obtain required information on time from the relevant agencies.
- Lack of training opportunities on internal auditing procedures.
- Lack of co-ordination and communication from divisions.
- Certain laws and regulations are outdated.

10.1 Overview

The International Relations Section of the Defence Ministry functions directly under the supervision of the Secretary of the Ministry of Defence, and is tasked with handling all substantive aspects of the foreign relations of the Defence Secretary. The Section is headed by a senior career officer of the Sri Lanka Foreign Service at the rank of Senior Assistant Secretary.

The International Relations Section of the Ministry provides defence policy positions on issues related to national security which have an international dimension in consultations with the Secretary of Defence.

The International Relations Section engages in the following activities on a regular basis.

Coordinate the substantive aspects of inward and outward visits from foreign countries related to defence, Handle all communications of the Secretary of Defence with foreign dignitaries, Coordinate with the Ministry of Foreign Affairs and provide defence input as required, Prepare briefing material/talking points/speeches/programmes for foreign visits undertaken by the Secretary of Defence and follow up on decisions arrived at during such visits, Prepare defence input for foreign visits being undertaken by H E the President, Minister of Foreign Affairs and the State Minister of Defence, Coordinate work related to defence agreements/MoUs with foreign countries, Provide defence input for the UN General Assembly (UNGA) Sessions; Coordinate responses to defence related issues raised in the UN Human Rights Council, Coordinate Defence with the United Nations Office of Drugs and Crime (UNODC) and the Office of the United Nations High Commissioner for Refugees (UNHCR), Assist the Office of the Chief of National Intelligence on Counter Terrorism work (UN Security Council Regulations 1267, 1373, 1540 etc) and coordinate interactions with the UN Counter Terrorism Executive Directorate, Streamline bilateral defence cooperation of the Ministry of Defence, Coordinate defence related matters with regional organisations such as SAARC, BIMSTEC, Shangri-La Dialogue, ASEAN Regional Forum (ARF), Bali Process etc.,

Coordinate the work of the annual defence dialogues with China and India, Coordinate the work of the Trilateral Maritime Security Cooperation Arrangement between India, Sri Lanka and the Maldives, Coordinate the work of the Australia-Sri Lanka Joint Working Group on People Smuggling and Other Transnational Crime, Prepare policy positions on international conventions related to arms trade and disarmament, Prepare defence input for international treaties and conventions (For Ex. the International Convention on Civil and Political Rights (ICCPR), Coordinate response from the defence establishment on concerns raised by UN Special Procedure Mandate Holders, Prepare cabinet observations on foreign policy matters which have defence implications, Prepare Cabinet papers and Notes to Cabinet on Defence matters which have an international dimension, Assist the work of the Office of the Chief of National Intelligence on compiling responses to the UN Working Group on Enforced and Involuntary Disappearances (UN WGEID) and the UN Working Group on Arbitrary Detention (UN WGAD) among others, Assist with requests from Lanka Logistics and Technologies Ltd (LLTL) on their work with foreign governments, & Provide policy input to the Policy Planning Division of the Ministry of Defence on the external security environment and bilateral, regional and global strategic developments of interest.

10.2 Highlights of Activities undertaken in 2015

10.2.1 4th Meeting of the BIMSTEC Sub Group on Intelligence Sharing, 30-31 March 2015, Colombo

The Ministry of Defence hosted the 4th Meeting of the BIMSTEC Sub-Group on Intelligence Sharing which was held in Colombo from 30-31 March 2015. Delegations from Bangladesh, Bhutan, India, Myanmar, Nepal, Sri Lanka and Thailand participated in the Meeting.

The meeting was co-organized by the International Relations Section of the Ministry of Defence and the State Intelligence Service. Sri Lanka is Lead Shepherd in the area of Intelligence Sharing within BIMSTEC

and has been attempting to forge closer links amongst BIMSTEC member countries in this critical area of cooperation. The purpose of the meeting was to facilitate the creation of a platform for member countries to share intelligence and information in a secure manner. In particular detailed discussions were held on the establishment of the BIMSTEC information/intelligence sharing database which is being progressed on.



10.2.2 The IISS Shangri-La Dialogue: 14th Asia Security Summit, 29-31 May 2015, Singapore

The IISS Shangri-La Dialogue: 14th Asia Security Summit was held in Singapore from 29-31 May

2015. The Shangri-La Dialogue is considered to be one of the largest defence and security forums in the Asian region. It attracts Defence Ministers, Defence Secretaries and other key stakeholders in the defence

and security sectors from across the Asia Pacific region and beyond. The keynote address of the Summit was made by Hon Lee Hsien Loong the Prime Minister of Singapore focusing on balance of power, regional cooperation and terrorism. Dr. Ashton Carter, the US Secretary of Defence also spoke of the need for a shared regional architecture which would ensure the growth of the people and nations of the Asia Pacific region.

The Sri Lanka delegation to the Shangri-La Dialogue was led by Hon Ruwan Wijewardene, State Minister of Defence. On the sidelines of the meeting, the State Minister paid courtesy calls on General Prawit Wongsuwon, Deputy Prime Minister and Minister of Defence of Thailand, Rt. Hon Michael Fallon, Secretary of State for Defence of the UK, Hon Lui Tuck Yew, 2nd Minister of Defence of Singapore, and also met with Admiral Sun Jianguo, Deputy Chief of General Staff of the People’s Liberation Army and Leader of the Chinese delegation and Hon Rao Inderjit Singh, Minister State for Defence of India and discussed strengthening defence cooperation with these respective countries. The State Minister also briefed those he met on the initiatives being taken by the new Government since assuming office on addressing the issue of reconciliation.

Mr. B M U D Basnayake, Secretary/ Ministry of Defence also met with his counterpart Mr. Chang Yeng Kit, the Permanent Secretary of Defence of Singapore and discussed how best to streamline Defence cooperation between the two countries through regular interactions at the policy and operational levels on the sidelines of the Dialogue.

The delegation to the Shangri La Dialogue this year included the Gen. Jagath Jayasuriya, Chief of Defence Staff, Lt. Gen. A W J C De Silva, Commander of the Army, Rear Admiral Ravi Wijeguneratne, Chief of Staff of the Navy, Air Vice Marshal Gagan Bulathsinghala, Chief of Staff of the Air Force, Ms. Sashikala Premawardhane, Senior Asst. Secretary (Foreign Affairs) of the Ministry of Defence and Mr. Wishvanatha Aponso, Acting High Commissioner of Sri Lanka in Singapore.

The International Relations Section of the Ministry of Defence coordinated all substantive aspects of this visit.



10.2.3 3rd Annual Indo-Sri Lanka Defence Dialogue - 21st September 2015



At the invitation of the Defence Secretary of India, Mr. Shri G Mohan Kumar, Secretary to the Ministry of Defence of Sri Lanka Eng. Karunasena Hettiarachchi undertook an official visit to India on 21st September to participate at the 3rd Indo - Sri Lanka Annual Defence Dialogue held in New Delhi. Since its inception in 2012, the annual Indo - Sri Lanka Defence Dialogue reviews the entire gamut of Defence Cooperation between the two countries while exploring new areas of cooperation.

During interactions held during the visit, the Secretary/ Ministry of Defence emphasized the importance placed by His Excellency Maithripala Sirisena on enhancing the Defence and Security ties between India and Sri Lanka.

Both sides discussed on various issues of mutual interest and agreed on the necessity of continuing an active cooperation on Defence and Security matters with a view to addressing common concerns and challenges for the maintenance of security, peace and stability in the region.

It was also mutually agreed that, significant progress had been achieved since the 2nd Defence Dialogue held in Colombo (October 2014) including the successful conclusion of Staff-Talks between the respective Armed Forces, and the holding of the inaugural Staff-Talks between the Coast Guard Departments of both countries. Enhancement of bilateral ties in the areas of Training, Military and Defence Exchanges, Joint Exercises and Maritime Domain Awareness and assistance to the Sri Lanka Navy on the supply of off-shore patrol vessels, were some of the areas among others that were taken up for discussion.

During the visit the Secretary to the Ministry of Defence also paid a courtesy call on the Minister of State for Defence of India Hon. Rao Inderjit Singh and also met the Indian National Security Advisor Dr. Ajit K Doval.

The visiting Sri Lankan delegation was comprised of high-ranking officials including the Acting High Commissioner of Sri Lanka in India Mr. M R K Lenagala, Commander of the Sri Lanka Army Lt. Gen. A W J C De Silva, Deputy Chief of Staff and Commander Eastern Naval area of the Sri Lanka Navy Rear Admiral N B J Rosayro, Air Vice Marshal C R Gurusinghe of the Sri Lanka Air Force, Director General of the Sri Lanka Coast Guard Department Rear Admiral G D A S Wimalathunga, Senior Assistant

Secretary (Foreign Affairs) of the Ministry of Defence Ms. Sashikala Premawardhane and Defence Advisor to the Sri Lankan High Commission in New Delhi Captain W H U P Hewage.

10.2.4 Meeting of Senior Drug Enforcement Officials of the Indian Ocean Region -13-15 October 2015, Colombo



The Global Maritime Crime Programme (GMCP) of the United Nations Office on Drugs and Crime (UNODC) and the Ministry of Defence co-hosted a Meeting of Senior Drug Enforcement Officials of the Indian Ocean Region from 13-15 October 2015 at the Taj Samudra Hotel in Colombo. The meeting brought together over 60 delegates at the level of head or deputy head from 21 countries in the Indian Ocean region and 7 organizations. The meeting was aimed at enhancing regional and sub-regional cooperation among drug enforcement agencies to counter drug trafficking in the Indian Ocean and work towards developing standardized information collection for drug seizures at sea and at seaports.

A Compendium of Drug Seizures at Sea (October 2015), a joint effort by UNODC and the Combined Maritime Forces (CMF) to collate all narcotics detections in the Indian Ocean was handed over to His Excellency Maithirpala Sirisena, President of Sri Lanka who graced the Opening Ceremony as Chief Guest. The compendium is expected to support efforts to explore the nexus between purity, heroin stamps and manufacturers with the objective of identifying

opiate manufacturing labs in relevant countries. The deliberations also provided opportunities for Indian Ocean states to access highly specialized training supported by UNODC in areas such as, maritime law enforcement, capacity building for purity testing, training in controlled deliveries, establishment of transnational organized crime units and analytical software tools.

On the concluding day of the meeting the delegates also viewed a simulated exercise of a mid-sea boarding by the Sri Lanka Navy boarding teams, and vessel search techniques to identify concealed compartments to detect narcotics in fishing vessels by the Sri Lanka Coast Guard. This exercise was jointly conducted with the expertise of the Sri Lanka Navy, Sri Lanka Coast Guard and the Combined Maritime Forces (CMF) at the Colombo Naval Base.

The International Relations Section of the Ministry of Defence was the focal point which handled the meeting together with the UNODC.

10.2.5 The Sixth Xiangshan Forum, Security and Cooperation in the Asia Pacific: Realities and Visions 16-18 October 2015, Beijing, China





The Secretary to the Ministry of Defence attended the 6th Xiangshan Forum held in Beijing China from 16-18 October 2015. The Forum was co-sponsored by China Military Science Society (CMSS) and China Institute for International Strategic Studies (CISS).

On the sidelines of the Forum, the Secretary met with Admiral Sun Jianguo, Deputy Chief of General Staff of the People's Liberation Army (PLA) and discussed a range of issues related to strengthening defence cooperation between the two countries. Matters discussed included training, exchange of defence delegations, joint military exercises, participation in courses/seminars/workshops and the convening of the 2nd Defence Cooperation Dialogue between the two countries in early 2016 in Sri Lanka. The inaugural Defence Cooperation Dialogue was held in Beijing in September 2014. The Deputy Chief of General Staff invited the Secretary of Defence to undertake an official visit to China.

At the Xiangshan Forum Secretary Hettiarachchi delivered an address during the 4th Plenary Session on Asia Pacific Maritime Security: Risks and Management. In his address the Secretary highlighted the importance of maritime security to overall security of nations. He added that, for small island nations such as Sri Lanka, which depend on the sea on many levels for development, this is an area which poses challenges and also holds much promise.

The Secretary emphasized Sri Lanka's belief in developing cooperative arrangements to ensure the safety and security of the seas and sea lanes of communications and trade and added that Sri Lanka

was looking towards partners in the Asia Pacific and beyond in creating an enabling environment in which people feel safe and secure and have equal access to benefits that can be drawn from a peaceful maritime security space.

The Xiangshan Forum is a platform for security and defence dialogue established by CMSS in 2006. The forum is aimed at expanding consensus, improving cooperation and promoting peace and stability in the Asian Pacific region. The Forum mainly focuses on security issues of the Asia-Pacific region and also gives attention to other important issues concerning international security. Since the 5th Xiangshan Forum in 2014, the biennial forum has been upgraded from a track 2 forum to a track 1.5 forum and is expected to be held on an annual basis.

The International Relations Section of the Ministry of Defence coordinated all substantive aspects of this visit.

10.2.6 Visit of the United Nations Working Group on Enforced or Involuntary Disappearances to Sri Lanka 9-18 November 2015

Several meetings chaired by the Secretary/Ministry of Defence Eng. Karunasena Hettiarachchi and jointly chaired with the Secretary/Ministry of Foreign Affairs Mrs Chitraganee Wagiswara were held at the Defence Ministry in preparation for the above visit. The substantive aspects of these meetings were handled by the International Relations Section and the Office of the Chief of National Intelligence of the Ministry of Defence.

In 2012 the Government of Sri Lanka established an Inter - Ministerial Working Group to verify cases of alleged disappearances brought to its attention by the WGEID. This was the body that dealt with policy issues related to the caseload of disappearances submitted by UN-WGEID. It included officials from the Ministry of Foreign Affairs, Ministry of Defence

and the Attorney General's Department. As decision taken by the Inter-Ministerial Working

Group, an Inter-Agency Working Committee was set up which was convened by the Ministry of Defence and included officials of the Sri Lanka Police. This Working Committee appointed a Deputy Inspector General of Police to conduct ground verifications to ascertain present facts of the caseload of disappearances.

10.3 The working method of provision of information to the Ministry of Foreign Affairs

■ Preliminary Report

Sending a preliminary report containing information on whether the case has been formally reported to any Law Enforcement Agency, if so, location of the complaint, identity of complainant, if there is a court case; case number and court, progress of the court case, action taken by the authorities thus far and any other relevant information. The preliminary report was sent as per the sequence of the final WGEID data sheet which has been sent to the Ministry of Defence through the Foreign Ministry. Further, if and when a new case is reported, those were responded separately and given priority.

■ Detailed Report

Sending a ground verification report containing the present status of the case; whether the person is alive, dead, whether the dead body has been found, cause of death, whether the death certificate has been obtained / issued, compensation is paid, if the person is alive (living in Sri Lanka or abroad) more details of the person, progress of the investigations, any perpetrators found, actions by the authorities., etc.

As at October 2015, of the current caseload communicated by the WGEID of 5,750 cases the

Ministry of Defence had provided clarifications to the Ministry of Foreign Affairs on 2,017 cases for onward transmission to UN-WGEID. This process of provision of clarification of cases commenced with priority being given to clarifying the most recent cases and working backwards to more dated ones. For the purpose of ensuring responses, on a monthly basis the Ministry of Defence sent out 100 cases for clarification to the Sri Lanka Police, State Intelligence and other intelligence agencies of the Armed Forces. However, given certain complaints that surfaced with regard to intelligence officials being involved in the ground verification process, a decision was taken to solely entrust this task to law enforcement authorities i.e. Sri Lanka Police.

Therefore, in 2014 the Ministry of Defence resubmitted the entire caseload to the Inspector General of Police seeking clarifications. Prior to the visit of the UN-WGEID team to Sri Lanka, a request was made by the Ministry of Defence to the Inspector General of Police to complete the ground verification on the entire caseload which was done and presented to the UN-WGEID team at a technical level meeting held during the visit.

The International Relations Section of the Ministry of Defence has also prepared a Concept Paper on the setting up of a Ministerial Task Force “Interon

Clarifications to UN-WGEID caseload” which has been submitted to the Ministry of Foreign Affairs for onward action.

11 MEDIA CENTRE

11.1 Overview

The Ministry of Defence Media Centre is the premier media unit which accumulates and disseminates accurate and reliable defence related news to local and foreign media in the shortest possible time. It also distributes information in correct perspective to counter exaggerated or wrong media propaganda both at local and international levels.

11.2 Achievements in 2015

During the year 2015, following achievements have been made.

- Facilitated the speedy access to news and information related to national security issues and quick release of the news to the media
- Threats related to national security were identified and neutralized appropriately through Media
- Coordinated with the Media on security related matters in collaboration with respective sections of the MOD

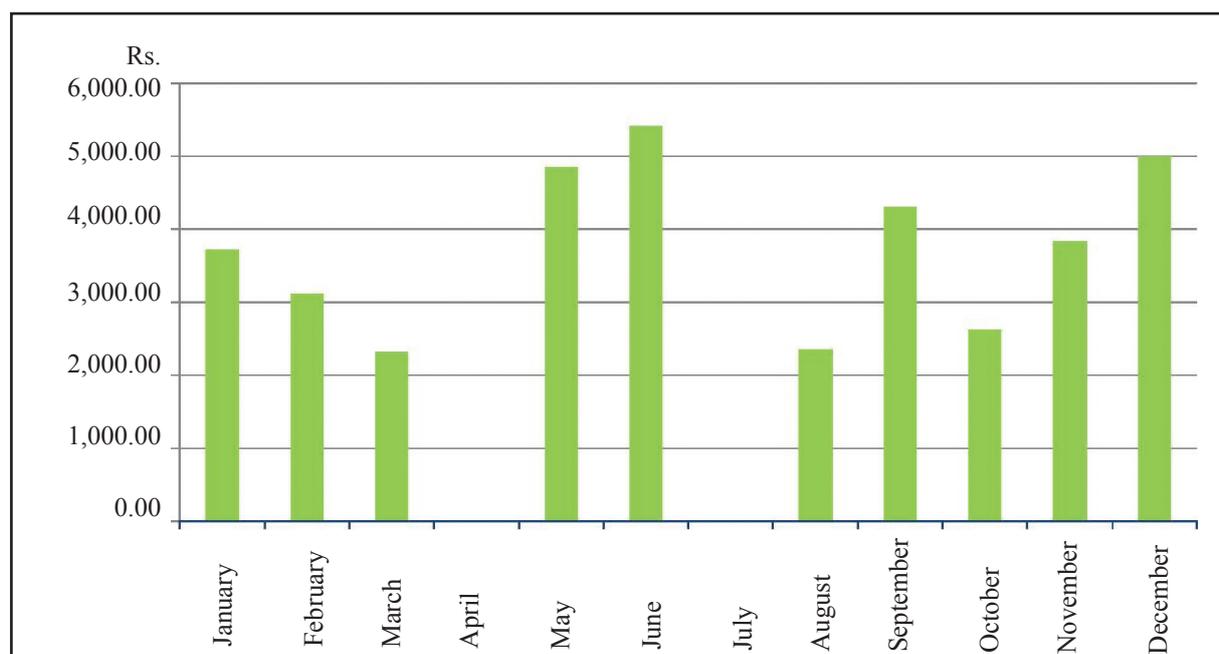
- Strengthened social relationships with the MOD, Tri Services, and other institutions under MOD
- Maintains a newspaper archive data base for future references
- Coordinated with the Media in order to support and accomplish the MOD's expecte
- Written and verbal statements and releases were coordinated when required

11.3 Analysis /Evaluation of the activities conducted in 2015

11.3.1 Financial Progress

The monetary and capital requirements for the Media Centre during the period, 2008 to 2014 were paid through the budget head 103-01-06 since the financial vote of the Media Centre for the year 2015 had been directly included in the above budget head of the MOD. The requirements of the Media Center were issued following written requests of the Director of Media Centre.

Chart 11.1 : Utilization of petty cash imprest - Financial year 2015



A petty cash imprest worth of Rs.5000.00 is granted to meet with minor financial requirements and duly approved bills are produced to the MOD for reimbursing.

11.3.2 Building renovation

Renovation of the Media Centre building was carried out as it remained in a dilapidated condition for years and the approval from the MOD had been granted for an amount of Rs.3, 849,766.80 for renovations. The assistance of Sri Lanka Engineers Service Regiment and personnel of the tri services were obtained in the renovation work.

Table 11.1: Expenditure on building renovation

Date	Event	Amount Rs.Mn.)	From - MC Budget (Rs)	From - MOD Budget (Rs)	Army	Navy	Air Force
2014.06.07	Estimate of the DES	3.8	-	-	-	-	-
2014.09.15	Approved amount by MOD	3.5	1.6	1.9	-	-	-
2014.11.24 2015.12.24	Work Party	-	-	-	12 ESR	05 per	05 per

11.3.3 Media related progress

Table 11.2 Details of press briefings, press releases and media coverage by MOD-MC

Month	Press briefings	Press releases	Media coverage
January	02	07	06
February	-	01	12
March	01	-	11
April	01	-	11
May	02	02	03
June	-	02	05
July	-	02	03
August	02	-	02
September	-	-	04
October	-	01	06
November	-	02	04
December	01	-	03
Total	09	17	70

Chart 11.2: Progress of Newspapers

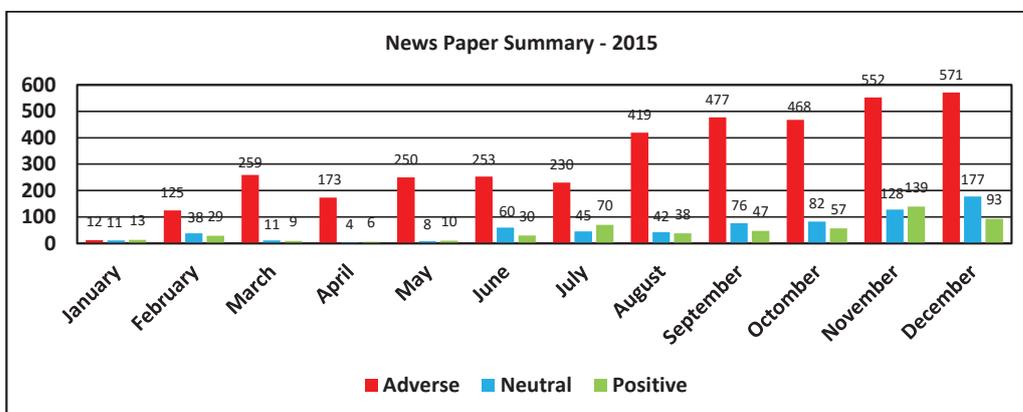


Chart 11.3: Progress of Television News

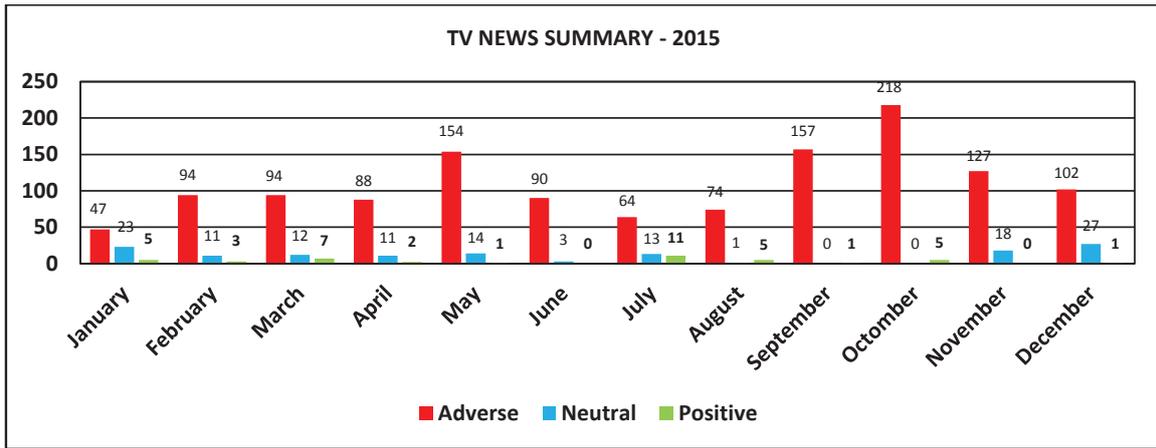


Chart 11.4: Progress of Radio News

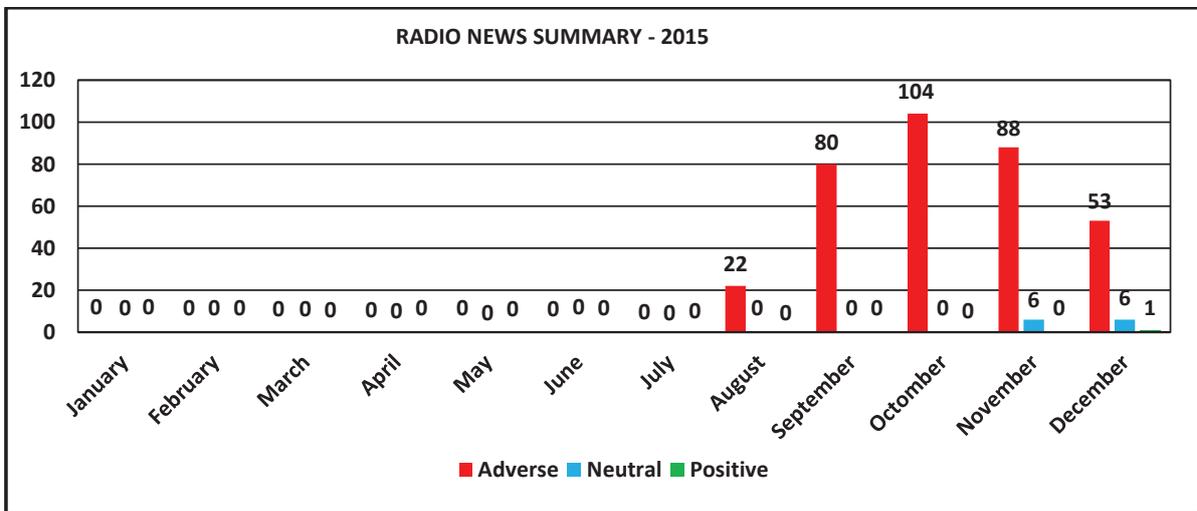


Chart 11.5: Monitoring progress– Web News

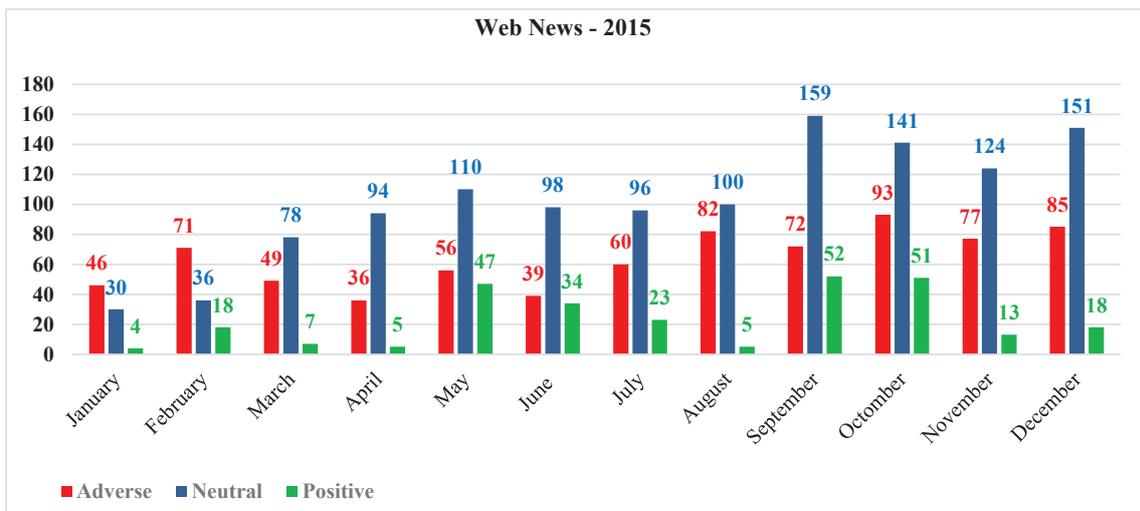
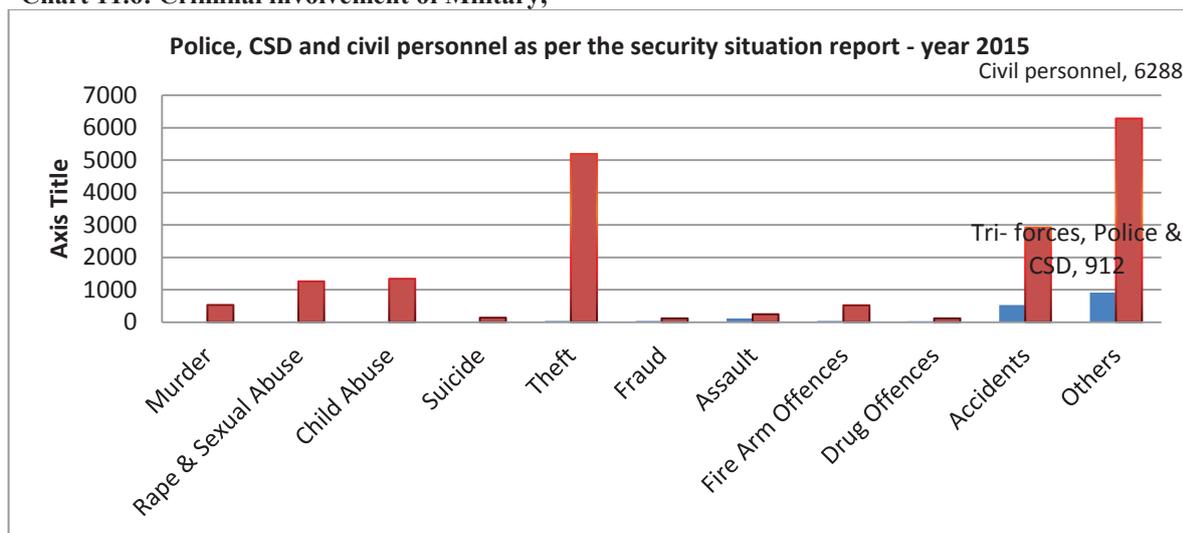


Chart 11.6: Criminal involvement of Military,



11.4 Issues and challenges

Media publicity and public relations are the most important at present. MOD Media Centre itself has identified several issues and challenges when achieving its goals. Media Centre could improve CIMIC and cater to national interest. This enables the defence related institutions to obtain public support and adopt good governance policies.

Changes are necessary in the culture of the organization in simplifying working practices and placing more weight on personal responsibilities and accountability.

The critical apparatus of Media and public relations as well as the cooperation with other organizations are vital and intrinsic. Therefore, tailor-made training programs are required for the staff at the Media Centre to raise the professionalism.

The MC runs on a limited scope of media related work compared with outside organizations and new opportunities are required to be explored in order to media related modern technology.

11.5 Future Prospects

Following activities have been suggested to improve the Media Centre over a medium term (2017-2019).

- ▶ To continue national level programmes to educate the public against dissemination of false news.

- ▶ To improve and develop the coordination and relationship with the national and international media network.
- ▶ Publishing of news and issue of press releases in a speedy way in order to eradicate misconceptions and false propaganda against armed forces and national security.
- ▶ Towards national level programmes such as introducing of the privilege card by the Ministry of Defence.
- ▶ Coordination process should be developed with all print, electronic and web based media institutions through an effective and efficient media campaign.
- ▶ Continue to update of evolving defence related news.
- ▶ Training the human resources at the Media Centre in required fields. This includes Officers and other rank categories.

12 MILITARY LIAISON OFFICE

12.1 Overview

The main role of this division is communicating notifications, decisions and orders issued by His Excellency the President as the Minister of Defence and Secretary of the Ministry of Defence through coordination, between the Tri Services and other institutions in order to affirm mutual understanding and active operation.

Implementation of principled decisions issued by the Government and the Ministry of Defence, supervision and implementation of approved tasks and programmes without exceeding the allocated resources.



12.2 Responsibilities

- Providing assistance in State functions and coordination
- Providing assistance during visits of foreign delegates and coordination
- Acting in cooperation with State Ministries for requirements of the Tri Services
- Providing assistance for requirements of private/commercial institutions by utilizing the expertise and resources of the Tri Services and coordination
- Coordinating in cooperation with diplomatic divisions, facilitating the provisions of military assistance for programmes of those divisions
- Guiding Locals and Foreigners who approach military institutions and areas where touring is restricted and coordination
- Studying subjects which could pose a threat to the national security

12.3 Core Subjects

- Coordinating the arrival of foreign groups in high security zones and military institutions
- Providing diplomatic clearance for ships and airplanes (for military and non-routing movements)
- Providing flight approval for military flights.
- Providing clearance for import/export/usage/transportation of air planes/airplanes spare parts, boats, OBMS/IBMS and special military equipment
- Providing clearance for production/import/export and transportation of camouflage items and uniform material
- Coordination of ceremonial functions related to the Tri Services
- Providing assistance during the arrival of foreign groups/ diplomats/delegates from non-governmental organizations and foreign media and coordination
- Conducting transactions with State Ministries regarding the requirements of the Tri Services.
- Providing assistance for requirements of private/commercial institutions, utilizing the expertise and resources of the Tri Services and coordination
- Coordination with diplomatic divisions, facilitating provision of military assistance for diplomatic programmes and monthly meetings of defence officials
- Clearance of dangerous shipments
- Organizing professional training programmes for retiring service personnel
- Providing assistance when requested by other divisions of the Minister of Defence
- Coordinating the construction of the Sandahiru Seya at Mahamewnava Park in Anuradhapura
- Coordinating with Sri Lanka Air Force/ Sri Lanka Navy for organizing the air/ sea movement of high - ranking government officials and State Ministers
- Coordinating with Sri Lanka Customs for the clearance of restricted military equipment
- Coordinating the attachment of military officers to the Ministry of Defence or to other institutions under the Ministry
- In making arrangements for visits of foreign Heads of State, following assistance were

provided after preliminary meetings held in the Ministry of Foreign Affairs and Presidential Secretariat

- Conducting the 19/21 gun salute marking ceremonial welcome
- Coordinating Tri-Services, CSD, Police Cultural Event Show
- Coordinating the ceremonial parade
- Making salutation arrangements for arrival and departure at the Bandaranaike International Airport
- Coordinating the ceremony of placing wreaths before the war hero monuments in the Parliamentary premises
- Attachment of a medical team during the stay of the dignitaries
- Coordinating suitable internal flights as needed for the dignitaries
- Granting permission for landing special aero planes and providing protection at the Katunayaka Sri Lanka Air Force premises
- Coordinating matters pertaining to the preliminary security check before the departure of the dignitaries flights
 - Coordinating with the Ports Authority for obtaining the Gall Face premises for State functions
 - Granting approval for teledrama filming publicity and other photo shooting of special area in Colombo
 - Granting approval for sights shooting at Gall Face premises and the lighthouse
 - Providing military expertise and labour for functions and construction matters for (The annual Buddha Rashmi programme/ programmes held for Wesak/ Poson Poya)
 - Coordinating the arrival of foreign military trainee groups while coordinating air movements/ meetings and other necessities
 - Issuance of security clearance certificates.
 - Providing assistance for commemoration ceremonies
 - Administration of security arrangements at the Ministry of Defence
 - Observation and coordination of matters pertaining to maintenance of walking paths in Colombo and adjacent areas
 - Invitation for His Excellency the President's ADC duties and social/civil functions and granting approval to service commandants for participation
 - Assisting in ceremonies by providing the Tri Services bands

- Providing assistance in State functions and coordination
- Providing troops as needed
- Preparation of invitations, arranging seating and coordination etc. (Eg: Victory Parade)
- Other tasks assigned by His Excellency the President/ the Secretary Defence

12.4 Achievements in 2015

All of the tasks given below in details have been fulfilled with great success by this office.

The construction of the Sandhahiru Seya was coordinated by the Military Liaison Officer's Office and a visitor to the project site can witness the progress in construction matters. The Cabinet approval has been granted for obtaining raw material necessary for the construction of the Sandahiru Seya free of charge and transportation by Cabinet Memorandum No. wum/15/1458/703/013 dated 06.11.2015.



In 2015, under Colombo city beautification unit, the Tri Services and the Civil Security Department have been in active operation and maintained following pathways under the supervision of this office.

- The Parliament grounds and pathway.
- The Nawala Wetland Park and pathway.
- The Viharamahadevi Park and pathway.
- Diyatha Uyana and the surrounding pathway.
- The Independence Square and pathway



12.5 Analysis / evaluation of the activities carried out

As this office is engaged in the coordination matters of the Ministry of Defence, Tri Forces and other institutions, financial progress reporting is not applicable for the Division. Therefore, the applicable capital and recurrent expenditures are also not applicable.

12.5.1 Progress of the year 2015

- In the event of official visits of the foreign VIP's and delegations, necessary measures were taken to arrange the air-movements with the SLAF and to fulfill the coordination matters which relevant to the visits.
- Necessary actions were taken to arrange the sea movements for the VIP's as such thought the coordination with the Sri Lanka Navy. Facilities were provided for the foreign delegations to visit the war effected areas through the coordination with the Sri Lanka Army. As well as similar facilities were provided for the foreign media organizations and for the persons relevant to those organizations accordance with the state requirements.
- Provision by military support which required for the programmes of the foreign delegates and security Meetings with Defence Attaches, which conducted once in every two months throughout the year, were properly organized by the Military Liaison Office.
- Coordination matters were carried out together with the Sri Lanka Customs to obtain the custom clearance for the restricted items, which required to the Tri Forces. Accordingly dangerous goods and imported uniforms were cleared from the customs and also coordinated the import of special military items, spares for aircraft & OBMS/ IBMS for boats with relevant agencies.
- Provided approval to import, manufacture and transport of camouflage materials for the BOI approved companies and industries, as well as on requests made by the Ministry of Industry and commerce.

- Provided the necessary support for the Independence Day celebrations held on 04.02.2015.
- Provided the assistance of the Civil Security Department and the Tri Forces for the construction of the Sandahiru Seya and conducted religious offerings relevant to construction of Stupa.
- Required Troops, equipment and assistance were provided from Tri Service for the victory parade held on 19th May 2015. Necessary assistance was provided for the celebrations of the Tri Forces in addition to the state celebrations.
- Required security assistance provided with the coordination of Embassies and High Commission of relevant countries. This has enhanced the security bonding prevailed with other countries.
- Diplomatic clearance was provided for foreign vessels to arrive into the Trincomalee and Colombo Ports in 2015.



Table 12.1 Foreign vessel arrived to the country

Sub No	Country	No.of Vessels
1	India	5
2	Pakistan	3
3	Indonesia	1
4	Turkey	1
5	Iran	1
6	Japan	4
7	Maldives	3
8	Russia	4
9	France	2
10	China	1
11	Oman Royal Navy Vessels	1
12	Bangladesh	1
13	Australia	1
14	Nigeria	1
15	Algeria	1
16	Korea	1
17	South Africa	1
18	Malaysia	1
19	Great Britain	1
20	Thailand	1
21	Vessel of the United State of America	1
22	USS Vessel	1



- Diplomatic clearance was provided for 292 foreign Air Force aircraft within the year 2015.
- Controlling & monitoring of usage in importation of services, materials and equipment which poses threats to National Security.

- Necessary action was taken to supervise the non-routine movements of vessels and aircrafts within the Sri Lankan sea and air limits. As well as the approval was granted to the flights with accordance to the nature of the request and the requirement. Approvals were given to the mapping and photography purposes.
- Provided assistance to the coordinate and organize conferences which were held at the Ministry of Defence in 2015 with the participation of the officers of other Institutions which are coming under the purview of the Ministry of Defence.
- Within the year 2015, provided the necessary assistance to fulfill the requirements of the Tri Forces, in the case of necessary coordination of external Institutions and other State Institutions are required.
- Coordinate the requests forwarded by the foreign diplomats and delegations in order to visit the Army Headquarters through-out the year.
- Administration matters of the officers of the Tri Forces who were attached to other state Institutions, appointments of these officers were carried out without affecting the duties of them.
- Within the year, approval to hold the various festivals in Galle Face premises was granted through the coordination with the Port Authority.
- Coordinate the assistance of the Tri Forces to the religious festival and other special celebrations which were conducted under the patronage of His Excellency the President. Eg :-Vesak and Poson celebrations, state sponsored other festivals, Organized the annual study trip of the Staff Officers at MOD to Diyathalawa and of other rankers to Trincomalee.



12.6 Future Prospects

The assistance provided to the security matters coming under the purviews of the Military Liaison Officer's Office and for the endeavors of the present government should be maintained in parallel to a maximum level. Further, it is necessary to coordinate the special projects and endeavors which are assigned to the Military Liaison Officer's Office based on the national requirement. Therefore, it is necessary to maintain the active contribution towards the aforementioned great endeavors based on an unfeigned professional structure. Furthermore, construction matters of the Sandahiru Seya should be continued with the assistance of the Tri Forces, Civil Security Forces and the general public.



OFFICE OF THE CHIEF OF DEFENCE STAFF (OCDS)

13.1 Overview

The origins of the Office of the Chief of Defence Staff could be traced back to the Joint Operations Command (JOC) established in 1985 to coordinate all operational aspects of the Tri-Services and Police. Thereafter, the Joint Operations Bureau was created on 4 January 1999 replacing the Joint Operations Command and the Joint Operations Headquarters (JOH) replaced the Joint Operations Bureau in year 2000 which was existed only for a brief period.

With the termination of the Humanitarian Operation, the duties of the Joint Operation Head Quarters was expanded by the Chief of Defence Staff Act No. 35 of 2009, thereby established the Office of the Chief of Defence Staff, to address the post conflict challenges on 15 July 2009.

The Chief of the Defence Staff (CDS) is the highest ranking military officer in the Sri Lankan Armed Forces and His Excellency the President shall appoint from among the persons presently serving as Commander of the Army, the Commander of the Navy or the Commander of the Air Force as the case may be, an officer to be the Chief of Defence Staff to function under the direction, supervision and control of the Secretary to the Ministry of Defence.

The mission of the OCDS is to provide strategic directions and develop joint doctrine for the Armed Forces in Sri Lanka.

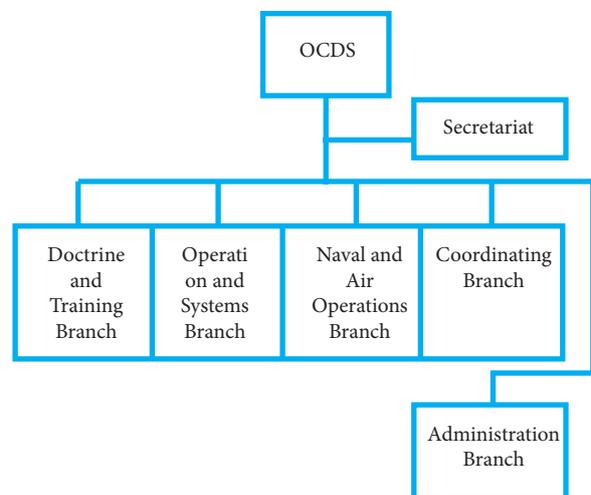
The responsibilities of Chief of Defence staff are:

- Assist in providing strategic directions and developing doctrines for joint employment.
- Coordinate matters in respect of the functions relating to Intelligence, Planning and Implementation of Joint Operations.
- Advise on the extent to which the Programmes, Recommendations and budget proposals of the Armed Forces for a fiscal year conforms to the priorities.
- Advise on the extent to which the major programmes and policies of the Armed Forces relating to manpower and equipment conforms to strategic plans.

- Formulation of policies for the joint training and peace-keeping operations.
- Assess military requirements with regards the proposed defence procurements.

The OCDS is segregated into 4 main Branches along with an administrative branch for internal administration. Apart from that the CDS Secretariat Branch is the coordinating hub of the CDS. The under mention diagram shows the organization of the OCDS.

Diagram 13.1 Organizational Structure of the OCDS



13.2 Achievements in 2015

Doctrine and training branch

- Conducted Leadership three “Workshops for Unit Commanders” for 76 Officers of Tri Services in the Rank of Lieutenant Colonel and equal in liaison with “Intercont of Human Resources Management, Colombo” and the total 1,018,800.00.



- 1 x Officer each from Army and Air Force were offered to follow a “Speech Craft A-Z of Effective Speaking” conducted by “Chartered Institute of Management Accounts” at a cost of Rs. 32,000.00.
- 1 x Officer of the OCDS was offered with the “Chinese Language Course” conducted by “the Bandaranaike Center for International Studies” and the course fee was Rs 37,600.00.
- 1 x Officer of the OCDS was offered with “Executive Diploma Programme in Marketing (M-Learning)” at University of Colombo and the course fee was Rs 88,500.00.
- 3 x Non Commissioned Officers were offered with “Gardening and Landscaping Course” conducted by the Sri Lanka Foundation and the course fee was Rs 111,000.00.
- 6x Officers of Tri Services were offered a programme on “Effective and Powerful Communication/ Presentation Skills” organized by “Games Changers Sri Lanka” and the fee was Rs 39,000.00 in addition. Rs. 100,000.00 was spent for facilitation of above programme as auditorium charges.

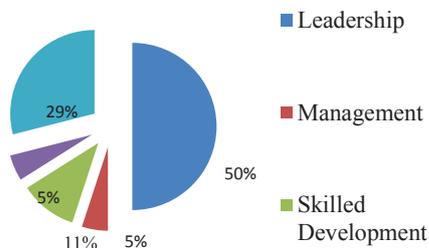


- Conducted a discussion of training requirement for Sri Lankan Armed Forces with a delegation of the People’s Liberation Army of People’s Republic of China from 10.12.2015 to 12.12.2015.



- Conducted a discussion of training requirement for Sri Lankan Armed Forces with a delegation of the British High Commission from 14 – 15 December 2015.

Chart 13.1: Expenditure percentage for training – 2015 (as a percentage)



Vote 103-01-07-2401 Allocation - Rs 2,000,000.00

- Conducted the “Pakistan – Sri Lanka Staff Talks” from 14 September 2015 to 16 September 2015.



Operations and System Branch

- Deployed Tri Services from 5 January 2015 to 10 January 2015 to assist Police and to protect Vulnerable Points during the Presidential Elections 2015.
- Assistance were extended to Ministry of Health by providing 2885 personnel’s of Tri Services and CSD in order to maintain essential services during Health Services Minor Staff from 26.05.2015 to 28.05.2015.



- Tri Services were stand by to extended assistance and to coordinate Security with the request of Sri Lanka Police during the General Elections 2015.
- Extended assistance to the Police when providing security for under mention exams and coordinate transportation of exam papers during disaster situation.
 - Grade 5 Scholarship Examination from 22 August 2015 to 23 August 2015.
 - Advance Level Exam from 1 August 2015 to 9 September 2015.
 - Ordinary Level Exam from 6 December 2015 to 17 December 2015.
- 100 personnel's of Tri Services were standby to extend assistance for the drivers' strike of Colombo Municipal Council from 16 October 2015 to 18 October 2015.

Naval and Air Operation Branch

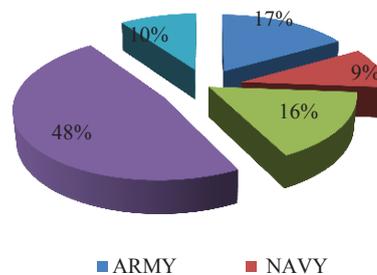
- Participation of Army troops were arranged for a seminar conducted by the Disaster Management Center on Land Slides and Action to be taken after a Land Slide at Walimada Wijaya College on 20.03.2015.
- Participation of three officers from Tri Services was arranged for a seminar coordinated by the Disaster Management Center on Search and Rescue Missions conducted by Chinese NGO on Search and Rescue on 24.03.2015.
- Arrangements were made to send a team from Sri Lanka Navy to conduct an awareness programme at Yatiyantota, in Kegalle Divisional Secretariat with the collaboration of Disaster Management Coordinating Unit in Kegalle on 13th March 2015.
- Conducted Search and Rescue and Relief Missions by Tri Services as indicated below;
 - Deployed Tri Services personnel with Naval Boats in Search and Rescue and Relief Missions on 06.11.2015 during floods in Kalutara District.
 - Deployed Tri Services personnel with Naval Boats in Search and Rescue and Relief Missions on 09.11.2015 during floods in Kalutara District.

- Deployed Tri Services personnel with Naval Boats in Search and Rescue and Relief Missions on 05.12.2015 during floods in Polonnaruwa District.



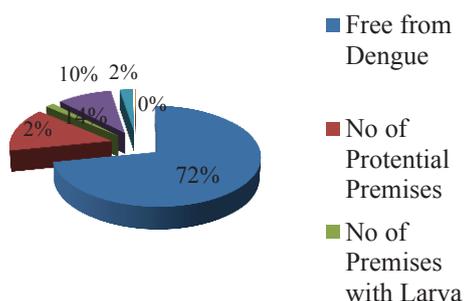
- Coordinated the Tri Services troops to assist the DMC and the civil organizations to set off wild fires, rescue and evacuate drowned personnel etc.
- As directed by the Secretary of Ministry of Defence the Office of the CDS was delegated authority w.e.f 01st Dec 2015 to grant approval for the operations / areal filming by using Unmanned Aerial Vehicles (UAVs/Drones) within the country. Accordingly, 23 applications were received w.e.f 31st Dec 15. Out of 23, 15 applications were granted and 8 were turned down due to not providing required data.
- Extended the assistance by coordinating Tri Services, Police and Civil Security Department for the Dengue Prevention programme organized by the National Dengue Control Unit and the details are as follows.

Chart 13.2: Tri Services, Police and CSD participation in year 2015



Total number of Tri Services, Police & CSD participation - 28,307

Chart 13.2 Dengue prevention programme in year 2015



Total number of Premises Visited during the programme – 1,821,200

Coordinating Branch

- Ceremonial aspect of the under mentioned national events were coordinated.
 - Independence Day Parade
 - Ranawiru Commemorative Parade
 - State funeral of the Chief Prelate of Asgiriya Chapter Udugama Sri Buddharakkitha Thera
 - Armed Forces Remembrance Day and Poppy Ceremony.



- Coordinated under mentioned development activities of Ranajapura Housing Scheme.
 - 100 M inner circle road network enabling residents to avoid long distance walk to their residential areas.
 - Provision of furniture for Doctor's quarter which was long outstanding.
 - Provision of 500 books to the Library with the assistance of Tri Services.
 - Provision of 100 arm chairs to the Library with the assistance of Bandaranaike International Diplomatic Training Institute (BIDTI).



- Transfer temporary occupying building of civil Police station inside the scheme to make permanent.

- With the direction of the Ministry of Defence under mention activities were Coordinated.

- Provision of Tri Services personnel to the Blood Donation Campaign organized by the Lalith Athulathmudali foundation in memory of 22 Death Anniversary on 29.04.2015.
- Provision of Tri Services personnel for 10 days walk from 15.07.2015 to 25.07.2015) at the Eastern costal belt area, organized by the students of University of Peradeniya.
- Coordinated a programme of "Offering of Pichchca Flowers" with the participation of Tri Service personnel, which was conducted by "Shanthi Foundation" at Ruwanwalisaya area on 25.07. 2015.
- Installing a Tri Services exhibition stall for the exhibitions conducted by the leading Schools in Sri Lanka to display modern Weapons, Communication Equipments, Armed Vehicles and other types of heavy vehicles with the intention of motivating of Children at the recruitment drives of Tri Services.
- A team of technical staff was deployed at Sri Lanka Transport Board Mullative, in order to uplift the standard of Public Transportation system which was in dilapidated condition due to lack of technical staff.
- Military Museum Project has been coordinated by this office and presently progress with the acquiring of the land (4.0475 Hectares) from the Divisional Secretariat – Homagama.

- With the direction of the Ministry of Defence under mention Tri Services board proceedings were submitted with recommendations.
 - Common criteria for Tri Services when awarding “Karyakshama SewaVibushanaya”.
 - To restructure the Training Center and recommendation were made for Irregular Transactions and Administrative actions at Rantambe Cadets Training Center.
 - Common criteria for “Tri Services Officers Extension of Services”.
 - To find the possibilities of acquiring the land at Kankasanthurai Cement factory to Sri Lanka Army.
 - Review and updated the list of restricted items transporting to North and East.

- With the direction of the Ministry of Defence under mention Tri Services boards were appointed and awaiting for recommendations.
 - To site a new Fishery Harbor in Palali area.
 - To have a common policy to wear medals offered by UNO.
 - To have common policy for trade structure and re-classification of trade
 - To have a common identity for retired, differently able personnel and for the NOKs of KIA personnel.
 - Categorize the qualification pay of Tri Services.
 - To formulate procedures to provide Tri Services Band and Cultural Troupes.

- Coordinated the visits of foreign delegates to OCDS



- With the direction of the Ministry of Defence under mention Foreign Military Study Tours and Visits were coordinated (some highlights mentioned below).
- The visit of 13 member delegation of the Kenyan National Defence College to Sri Lanka from 20.04.2015 to 25.04.2015.



- The visit of 20 member delegation of the Nigerian National Defence Collage to Sri Lanka from 09 May 15 to 16 May 2015.
- The visit of 15 member delegation of the Indian National Defence College to Sri Lanka from 23 Aug 15 to 27 Aug 2015.
- The visit of 69 member delegation of SAARC Country School Cadets to Sri Lanka from 10 Oct 15 to 20 Oct 2015.



- The visit of 3 member delegation from National Resilience Institute of the Republic of Indonesia to Sri Lanka from 07.07.2015 to 10.07.2015.



13.3 Issues and Challenges

At present this office is located in a limited space at Block no 5 of BMICH, thereby the office space is limited and no accommodation facilities available for the staff.

Coordinating foreign delegations, Diplomats, Senior Military Officials (Local and Foreign) to this office and conducting training programmes is restricted at times due to other functions at the BMICH.

13.4 Future Prospects

- ▶ Continue with “Leadership Workshops” for Tri Services
- ▶ Introducing under mentioned training programmes
 - Cyber Security Programme at the Sri Lanka Center for Cyber Security for 40 officers of Tri Services
 - Workshop in Managing Security in Wider Security Context conducts by the Defence University of UK for 30 officers of Tri Services
 - Capacity Building Session conduct by the Sri Lanka Foundation for 30 officers of Tri Services
 - Special workshop for Lady Officers about “Knowledge Village” for 30 Lady Officers of Tri Services
 - Workshop on Health Sector Disaster Management conducts by Disaster Management Center for 50 officers of Tri Servicers
- ▶ Continue to formulate procedure and policies for Tri Services and facilitate Strategic Policy decision making as instructed by the Ministry of Defence
- ▶ Continue to provide assistance to maintain law and order in terms of security as instructed by the Ministry of Defence
- ▶ Continue to provide assistance in terms of physical man power requirements as instructed by the Ministry of Defence
- ▶ Continue to coordinate military ceremonies during national events as instructed by the Ministry of Defence
- ▶ Continue with the Military Museum project
- ▶ Continue to coordinate foreign delegations, Diplomats, Senior Military Officials during their visits and to facilitate discussions between Tri Services
- ▶ Continue to provide assistance during Disasters
- ▶ Continue to facilitate Staff Talks
- ▶ Continue to coordinate and provide assistance for Dengue Prevention Programme

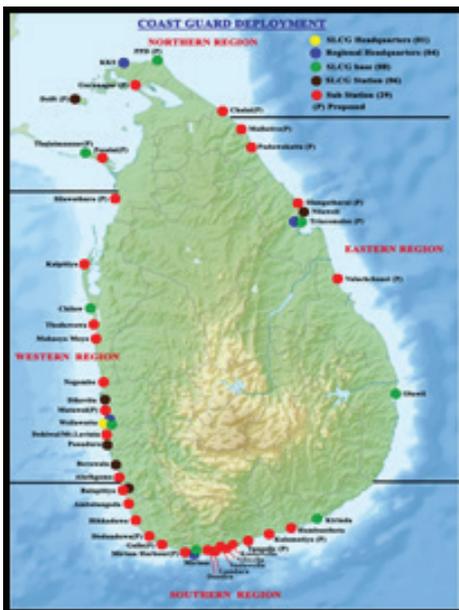
**PERFORMANCE
OF
INSTITUTIONS**

14.1 Overview

Sri Lanka being an island bestowed with a sea area equals to approximately 7.5 times of its land mass, is inherent with a vast quantity of living and non – living marine resources. It is very evident that the optimum utilization of these resources at sea can undoubtedly make Sri Lanka the fastest growing economy in the region. Therefore, Sri Lanka Coast Guard (SLCG) was established to ensure the security, safety and serenity of the maritime environment.

The Sri Lanka Coast Guard being the law enforcement agency at sea needs to perform a vital role protecting the national interest in this vast expanse of sea which belongs to the island. Every officer of the Department of Coast Guard shall be deemed to be a peace officer within the meaning for the purposes of the Code of Criminal Procedure Act, No. 15 of 1979. Sri Lanka Coast Guard has been empowered with legal authority to search and arrest ships, craft and personnel engaged in illegal activities in maritime zones and the territorial waters of Sri Lanka and constitute legal proceedings against the offenders.

At the end of year 2015 SLCG was functioned with 69 officers and 1081 sailors. They are being deployed in following Coast guard station, Life saving posts, and patrol crafts.



14.2 Achievements in 2015

14.2.1 Operations

Numerous operational activities have been carried out by the SLCG in accordance with the laid down role and task during the year 2015 and, some of the key operational activities are as indicated below.

- Life Saving operations
- Coastal surveillance to deny illegal activities
- Monitoring of Illegal, Unregulated and Unreported (IUU) fishing
- Community awareness activities
- Search and Rescue operations
- Law enforcement operations
- Maritime environment protection
- Research and Development

Aforesaid key operational activities have been performed by the SLCG utilizing available limited resources in an effective and efficient manner throughout the year 2015. Brief description about the progress made during last year in operational matters is as follows.

14.2.1.1 Life Saving operations

Under mentioned surf lives saving points have been manned by the professionally qualified life savers throughout the year.



- Galle Face (Roaming duties)
- Wellawatta
- Dehiwala
- Mt.Lavinia
- Panadura
- Balapptya
- Hikkaduwa
- Benthota
- Mirissa
- Polhena
- Nilaweli

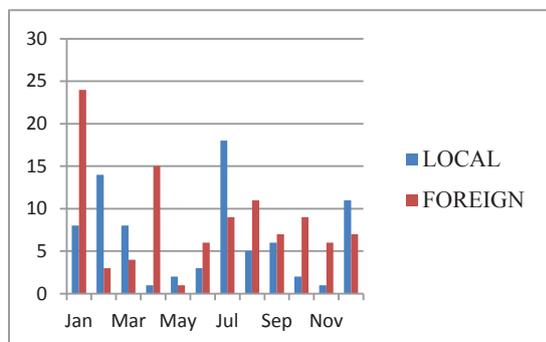
It is worth mentioning that, 181 lives including 102 foreigners have been able to rescue by SLCG life guards during the year 2015. Details of the life rescues made by the SLCG during the year 2015 as indicated below.

Table 14.1: lives saved by SLCG in 2015

Month	Local	Foreign
January	08	24
February	14	03
March	08	04
April	01	15
May	02	01
June	03	06
July	18	09
August	05	11
September	06	07
October	02	09
November	01	06
December	11	07
Total	79	102

Statistical analysis of the aforesaid life rescues carried out by the SLCG during the year 2015 as indicated below.

Chart 14.1: lives saved by SLCG in 2015



14.2.1.2 Coastal surveillance to deny illicit activities

All the Fleet units of the SLCG have been utilized to deny illicit activities in territorial waters around the country. All Fast Patrol Craft (FPC) and most of the Inshore Patrol Craft (IPC) have been deployed in Northern waters and remaining IPC have been deployed at selected fishery harbours in Southern coastal belt. In addition to aforesaid tasks, some of the IPC have performed life guard duties and whale watching monitoring duties at coastal area, Mirissa.

14.2.1.3 Monitoring of Illegal, Unregulated and Unreported (IUU) fishing

Monitoring of Illegal, Unregulated and Unreported (IUU) fishing activities are executed by SLCG personnel at following fishery harbours in the country.



- Negombo
- Dikowita
- Beruwala
- Hikkaduwa
- Ambalangoda
- Mirissa
- Dondra
- Gandara
- Nilwella
- Kudawella
- Hambanthota
- Oluvil

IUU fishing monitoring will be established in all fishery harbours with the future expansion of the Sri Lanka coast guard.

14.2.1.4 Community awareness activities

Regular community awareness programmes on following subjects have been conducted throughout the year, for the civilians living along the coastal belt.

- Safety of life at sea
- Marine pollution prevention & Maritime environment protection
- Coastal protection
- Life Saving
- Beach cleaning programmes
- Fishing community awareness programs to prevent illegal fishing activities

14.2.1.5 Search and Rescue operations

Assistances have rendered to Sri Lanka Navy and Sri Lanka Police to carryout search and rescue operations in coastal area using available resources.

14.2.1.6 Law enforcement operations

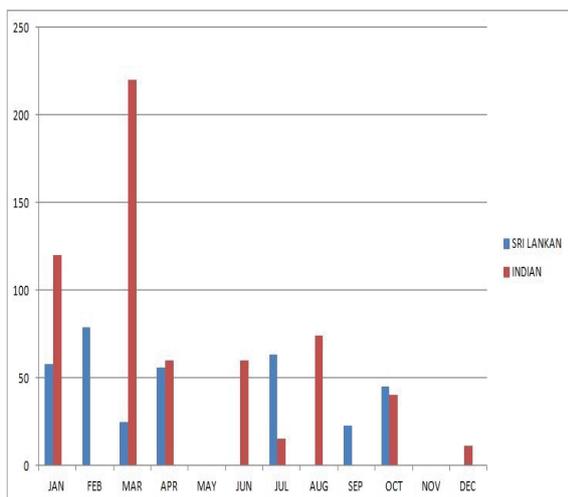
Law enforcement operations have been carried out in territorial waters and rendered necessary assistances to other national law enforcement organizations and government authorities to perform their respective duties.

SLCG Fleet units executed many repatriation operations in collaboration with Sri Lanka Navy and Indian Coast guard.

Details of the repatriated fishermen during year 2015

- Total Sri Lanka Fishermen repatriated by Indian Coast Guard –78
- Total Indian Fishermen repatriated by Sri Lankan Coast Guard –297

Chart 14.2: Statistical analysis of the repatriation operations



14.2.1.7 Maritime environment protection

SLCG Oil Spill Response Team played a leading role and successfully responded to the oil spills occurred in following locations.

- Kudawella Fishery Harbour
- Lunawa lagoon in Dikovita
- Nilwala River in Akuressa



14.2.1.8 Research and Development

Under the Research and Development projects, a trial version of Vessel Traffic Monitoring System (VTMS) has been introduced to the Operation room at SLCG Headquarters which was planned and designed by the Faculty of Computing, Colombo University. This VTMS has been customized to meet the requirements of SLCG and updated same with the operational guidance of the SLCG personnel.

14.2.1.9 Interaction with foreign delegations



Positive interactions have been made by the SLCG with foreign delegations from leading Coast Guards and Maritime Agencies around the world; such as, Australian Boarder Protection Service, Indian Coast Guard, Japanese Coast Guard and US Coast Guard. It is worth mentioning that these interactions have paved the way to enhance regional as well as global maritime co-operation in many ways whilst enhancing the operational capabilities and capacities of SLCG in progressive manner. Successful completion of Inaugural ICG –SLCG Staff Talks was an important step to strengthen the bond with Indian Coast Guard being the closest neighbour.

It is worthwhile to make a note with regard to the immense support (providing technical knowhow and required equipment) rendered by the Japanese Coast Guard to established fully fledged, well qualified SLCG Strike Team (Oil Spill Response team) to mitigate any oil spills in Sri Lankan waters. Not only the Japanese Coast Guard but also the other Coast Guards have indicated their willingness to support SLCG in same fashion.

As such, it is clearly evident that the positive interaction with the foreign maritime organizations, especially foreign Coast Guards the driving factor for effective regional co-operations. Moreover, this endeavour will definitely facilitate SLCG to be thrived as a capable Coast Guard in the region.

14.2.2 Training activities

Large numbers of training programmes on Coast Guard related subject were conducted by the Sri Lanka Coast Guard during the year 2015 in order to build up the skills, technical knowhow and the professionalism of the Coast guard personnel. In addition, many lifesaving courses have been conducted for civilian community to improve the awareness on life saving techniques.

It is essential to pen that the very first ever “Gold Medallion” lifesaving course in the Sri Lankan lifesaving history, have been undertaken by the Sri Lanka Coast Guard (SLCG) at SLCG Advance Training Centre, Mirissa in collaboration with Sri Lanka Lifesaving Association and Association of Life Saving Victoria, Australia during the year 2015. This is considered as one of the millstones of SLCG lifesaving training in particular as well as Sri Lankan lifesaving in general.

Further, SLCG instructors conducted inaugural Regional Boarding Officer Course with the participation of Bangladesh Coast Guard and Maldivian National Defence Force officers under the supervision of the US Coast Guard International Mobile Training Team at SLCG Advance Training Centre in Mirissa.

Moreover, considerable numbers of Officers and Coast Guardsmen have been undergone series of foreign training courses offered by many foreign countries such as: Australia, China, India, Indonesia, Malaysia, Japan, Singapore, Sweden and USA. These foreign courses mainly focused on professional Coast Guard training, practices and their applications.

Gaining foreign exposures, enhancing regional cooperation and collaboration, sharing information, gaining of knowledge and experiences, creating new friendship are some of the common key elements that SLCG achieved during foreign training activities. Detail report of the SLCG training activities carried out during year 2015 is attached as annex ‘B’.



14.2.3 Capacity building activities

Many capacity building activities such as joint exercises with local stake holders as well as foreign Coast guards and Navies have been undertaken to enhance the capacity building of SLCG personnel throughout the year. Further, many friendly foreign countries have been provided training aids, especially from the Japan.

It is worth mentioning the assistance and the technical support rendered by the Japanese Coast Guard in order to setup well qualified and properly equipped “Oil spill response team” within the SLCG aiming to establish fully fledged Strike Team on Oil Spill Responses. Also Preparatory survey for the project for maritime capability improvement was carried out with Japanese delegation and Japan International Corporation Agency (JICA) Moreover, SLCG personnel have participated in meetings, seminars and workshops conducted both within and outside the country have immensely helped to improve the capacity building of SLCG. Detail description of the capacity building activities participated by SLCG is attached as annex ‘C’.

14.2.4 Construction / Technical activities of 2015

The Technical and construction branch in SLCG are responsible to look after, formulating plans and strategies in marine engineering, electrical engineering, civil engineering and automobile engineering with relevant to common technical matters. Further, Constructions of life saving points in island wide are major projects which were undertaken by year 2015.

Following major construction projects have been completed successfully by SLCG during the year 2015

Table 14.2 Major construction projects completed

<i>Project</i>	<i>Progress (%)</i>
Constructions of new chalets for senior officers at SLCG Rohana, Mirissa.	100
Construction of Two Story building including ship boarding simulator	100
Constructed junior sailors' accommodation buildings at CGS Dikovita.	100

14.2.5 Other

Other than aforesaid achievements following social responsibilities have been met by SLCG during the year 2015.

- Area beautification programmes were conducted in Wellawatta, Dehiwala, Mount Lavinia and Balapitiya beach areas.
- Plantation programmes were conducted from Bambalapitiya to Ambalangoda with the help of Coastal Conservation and coastal resource management Department and private sector.
- Dengue prevention programmes were conducted in liaison with government institutions.
- Conducted awareness programmes for fishermen in area and this programme especially emphasized on legal considerations related to lobster harvesting in the breeding season and the subject of safety at sea.
- Conducted awareness programmes on importance of life saving, methods of life saving, importance of wearing life jackets to school children and various society groups.



Table 14.3 Unmet targets and works postponed

<i>Project</i>	<i>Progress (%)</i>
Constructions of life saving posts at Unawatuna and Moragolla	90
Construction of sewage treatment plant at SLCG Rohana.	25
Fabrication of 40m communication mast at SLCG Rohana.	80

- Beach cleaning programmes (Bambalapitiya to Mount Lavinia) conducted by coast guard personnel with the help of civil society.



14.3 Logistics

Table 14.4 Total allocation and expenditure of funds during the year 2015

	<i>Allocation</i>	<i>Expenditure</i>	<i>Balance</i>
	<i>Rs.Mn.</i>		
Capital	104.7	58.7	45.9
Recurrent	32.3	30.6	1.6

The balance of Rs. 1.6 Million left at the end of year 2015 in Recurrent Expenditure was due to following reasons.

- Salaries and wages category were not utilized by Sri Lanka Coast Guard as these personal emoluments are directly received from Sri Lanka Navy.
- Suppliers has yet to supply Items by the end of the year

- Balance amount not sufficient to settle final bills
- Suppliers have not submitted bills by the end of the year

The Balance of 45.8 Million left at the end of year 2015 in capital expenditure was due to following reasons.

- Reserved For duty waivers Rs.44.7 million to obtain oil spill equipment from M/S Crain Lanka (PVT) Ltd. has not yet finalized during the end of year
- Balance amount not Sufficient to settle final bills

14.4 Major Projects

The major projects undertaken during the year 2015 as follows,

- Construction of 40 m communication mast at SLCG Rohana-Project cost approx Rs: 6.5Mn



- Construction of Life Saving points in Morogolla and Unawatuna- Project cost approx RS. 4 Mn.



- Construction of sewage Treatment plant at SLCG Rohana - Project cost approx Rs: 11Mn.



14.5 Issues and Challenges

There have been few cardinal issues faced by the SLCG during the year 2015 when performing tasks assigned, namely;

- Inadequate of human resource
- Limitation of operational platforms and equipment
- Limitation of budgetary allocation

These issues have been aroused in all levels (functional and organizational level) within the SLCG due to the nature of issues. Skills, technical knowhow and the professionalism of the SLCG personnel have been progressively uplifted to a better level with the support of the professional training courses provided by the foreign Coast Guards. But practical utilization of same has been done in minimal level due to limitation of operational platforms, equipment and financial capacity.

Areas of responsibilities, role and task have increased drastically during the year 2015 whilst keeping the same SLCG manpower. This has resulted many operational and administration issues and difficulties in SLCG unit, Substations, Stations and Regional levels.

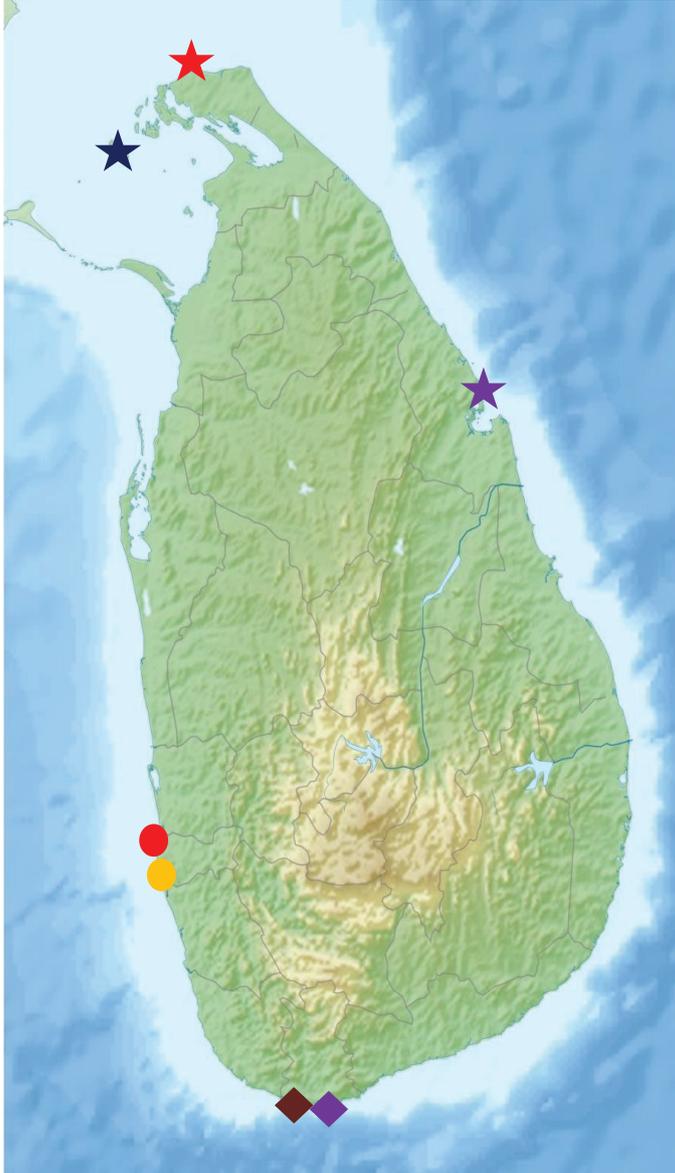
If aforesaid issues remain same henceforth, they will become unrealistic targets, challenges SLCG in achieving desired goals. As such, it is deemed necessary to find favourable solutions to overcome above mentioned issues in order to minimize future challenges.

15.1 Future prospects

Followings are proposed to be carried out to enhance the organizational capabilities of the Sri Lanka Coast Guard over medium term (2016 –2018)

- ▶ SLCG Cadre improvement up to 1,500 in order to cater scheduled future deployments
- ▶ Acquisition of new Inshore Patrol Craft (06 No's) from the Sri Lanka Obtaining ofland class02cuttersno's is from US Coast guard.
- ▶ Obtaining of 02 patrol craft from Japanese Government
- ▶ Obtaining of 02 island class cutters from US Coast Guard
- ▶ Establishment of new SLCG life saving points in most popular beaches around the country and incensement of life guards at existing life saving points
- ▶ Establishment of new IUU fishing monitoring stations in remaining fishery harbours
- ▶ Enhancement of training facilities of SLCG Navy training centres at Mirissa and Balapitiya
- ▶ Enhancement of capabilities and capacities of SLCG Oil Spill Response team
- ▶ Enhancement of co-operation with other Coast Guards

DEPLOYMENT OF SRI LANKA COAST GUARD CRAFT
AS 31ST DECEMBER 2015



SLCG CRAFT
ATTACHED TO RDNR

FPC AT KANKASANTUREI ★
CG 41
CG 42
CG 44
CG 45
CG 47
CG 48

FPC AT TRINCOMALEE ★
CG 40
CG 43
CG 46
CG 49

IPC AT DELFT ★
CG 15
CG 16
CG 17

SLCG CRAFT ATTACHED TO RDWR

IPC AT DIKOWITA FISHERY HARBOUR ●
CG 14 ●

SMALLE CRAFT COLOMBO HARBOUR
CG 20

SLCG CRAFT
ATTACHED TO RDSR

IPC AT GALLE HARBOUR ◆
IPC - CG 12
IPC - CG 18

MIRISSA ◆
IPC - CG 19
IPC - CG 22

RDSR- Regional Director Southern Region
RDNR- Regional Director Northern Region
RDWR- Regional Director Western Region
FPC – Past Patrol Craft

<u>LOCAL SEMINAR</u>				
SR NO	NAME OF THE EVENT	INSTITUTE	DURATION	NOs OF PARTICIPANT
1	South Asia Regional Civil Affairs Seminar	US EMBASSY	07.09.2015	3
			18.10.2015	
2	Humantarian Civil Military Coordination	UN OFFICE	01.09. 2015	6
3	Emergency Response Preparedness And Civil Military Coordination & Disaster Response	UN OFFICE	02.09.2015	8
			03.09.2015	
4	Training Programme On Investigations	AUSTRALIAN BORDER FORCE	14.09.2015	16
			15.09.2015	

<u>LOCAL MEETING</u>				
SR NO	NAME OF THE EVENT	INSTITUTE	DURATION	NOS OF PARTICIPANTS
1	Coordination Meeting Of Disaster Management	Disaster Management Centre		1
			21.04.2015	

15.1 Overview

Civil Security Department (CSD) is contributing the development of the country in many ways. So, there are 22 Commanding Sectors and 05 Training Camps which are leading the department to achieve expected results. Agriculture Projects, Animal Projects, Brick Projects, Handicraft Projects, City Development, Construction and Renovation Projects, etc. are few of the projects which are launched by the department.

15.2 Achievements in 2015

15.2.1 Main activities and their progress

Table 15.1: Projects Implemented under the department and revenue

	Project	Revenue (Rs.Mn.)
1	Agriculture	387.1
2	Animal	17.3
3	Bricks project	48.8
4	Other projects	44.4

Table 15.2: Other Activities

	Activity	Progress Rs.Mn.
1	Suva Saviya Fund Payments made for members under the Suva Saviya Fund (For deaths, hospitalizations, illnesses, etc.)	120.2
2	Compensation Section Compensations for died and disabled Civil Security members	91.5
3	Yahasadaka Section Payments made for members under the Yahasadaka Fund (For deaths, Pensions, illnesses, etc.)	147.0
4	Provident fund section Payments made for members under the Provident Fund Section (For deaths, Compensations, etc.)	65.6
5	Janashakthi Insurance Section Payments for died members	5.5
6	Senavidayaka Fund Payments for Stationary and other expenses of Commanding Sectors and Training Camps	5.2

15.2.2 Seva Vanitha Section

- Construction of 202 houses for Civil Security Members with the cost of Rs. 242,400,000.00.
- Distribution of Rs. 10 million worth exercise books for 32338 school children of Civil Security Members
- Giving scholarships for 120 students who got excellent result at the year 05 scholarship, G.C.E. (O/L) exam and qualify to enter to the University. (Rs. 5,993,500.00)

15.2.3 Capacity Development

- Conducted 20 training programs at Pahalalanda/ Kalpitiya/ Galkiriyagama training camps for 3157 Civil Security members.
- Conducted training program on cookery for 18 Civil Security members
- Conducted 15 Computer courses for 230 Civil Security members
- Conducted 05 workshops relating to First aid and Disaster Management for 338 Civil Security members
- Conducted 02 days training program for 112 Civil Security Members on Office Administration Procedure and financial regulations with the support of Sri Lanka Institute of Development Administration.

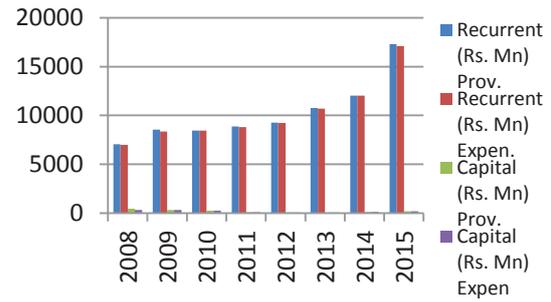
15.3 Work Postponed to next year (2016)

According to the cabinet decision No. 15/0329/603/012, dated 23-04-2015 and cabinet decision No 12/0944/503/074 dated 16-08-2012 Civil Security members have been given permanent and pensionable position. Then the department was liable to issue the appointment letters for entire Members (for about 40,000 officers). It was difficult to complete the process of preparing and giving appointment letters for all Members within 2015. Also, the department was liable to implement necessary steps relative to the pension scheme for about 40,000 Civil Security Members. It was very complicated to prepare pension files for entitle members and W&OP for entire members within 2015. So, the department has planned to complete it within the first quarter of next year.

Table 15.3: Financial Progress 200-2015

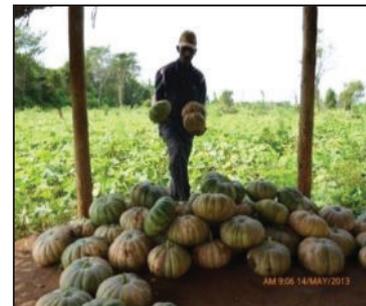
Year	Recurrent (Rs. Mn)		Capital (Rs. Mn)	
	Prov.	Expen.	Prov.	Expen
2008	7,066	6,991	466	320
2009	8,558	8,341	336	335
2010	8,456	8,454	254	253
2011	8,871	8,813	110	110
2012	9,258	9,245	59	53
2013	10,757	10,683	67	67
2014	12,030	12,029	120	120
2015	17289	17114	188	187

Chart 15.1: Financial Progress 2008-2015



15.4 Analysis/Evaluation of the activities conducted in 2015

15.4.1 Development Projects (Agricultural, Animal, Bricks & Other Projects)



15.5 Issues and Challenges

At present Civil Security Members have been given permanent and pensionable position and they will be considered as government servants. Civil Security Members as a defence force they had involved in field job and now as government servants they must work according to the provisions of Establishment Code and Financial Regulations. The issue faced by the department was the lack of knowledge of Civil Security Members relating to the maintenance of formal office working environment in a government office.

The critical challenge faced by the department is lack of Lands and buildings and difficulties in acquisition of suitable lands and buildings to conduct planned projects.

Conducting Efficiency Bar exams for about 40,000 Civil Security members could be considered as another challenge to the department. Generally government servants must be faced Efficiency Bar exams within 3 years and civil security members must entitle for the Efficiency Bar exams, as a department it is challenging task to amend existing scheme of promotion and organize the Efficiency Bar exams for entire members within next two (2) years.

15.6 Future Prospects (2017- 2019)

- ▶ Further expansion of projects which are conducting by the department.
- ▶ Approximately, 40,000 Civil Security members are serving in this department and according the cabinet decision No. AMP/15/0089/610/003 and dated 05.03.2015 human resource of this department to be directed for various areas. So the department has planned to increase the income through implementing various new projects and planned to be a department which gives high monetary support to the treasury of the country.
- ▶ Dancing and Music groups which are conducting by all the forces will be expanded through giving formal training for all members of that groups. Dedicated training school for esthetic, established in Serupita to enhance skills of cultural groups who can participate for various cultural programs organized by other government institutions and make income to the government.
- ▶ Further expansions of drugs eradication program and prevention of Chronical Kidney Disease program which have implemented with collaboration of respective Presidential Task Forces.

16.1 Overview

General Sir John Kotelawala Defence University (KDU) was established under the Sir John Kotelawala Defence Academy Act No. 68 of 1981 and its scope of operation has been enhanced by several subsequent amendments. The Academy was elevated to University status by the (Amendment) Act. No. 27 of 1988 and renamed as General Sir John Kotelawala Defence University in terms of the (Amendment) Act No. 50 of 2007. Degrees awarded by the University are recognized by the University Grants Commission (UGC) Sri Lanka and KDU is also a member of the Association of Commonwealth Universities (United Kingdom) and the International Association of Universities (IAU).

The University is a state university that operates as an independent institution governed by a Board of Management under the Ministry of Defence, and it provides higher educational opportunities for tri-Service personnel, deserving youths in the country, foreign students and private and public sector personnel in respective subject disciplines at bachelor's and post-graduate levels.

16.2 Achievements in 2015

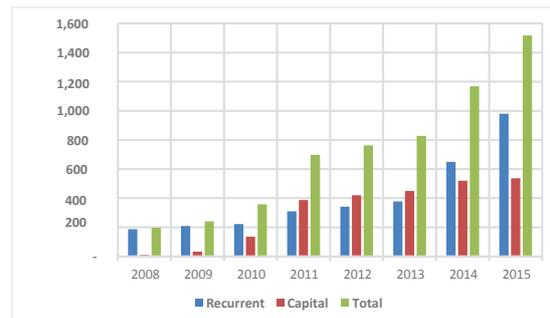
16.2.1 Financial progress

Table 16.1: The Budgetary Allocation (2008-2015)

	<i>Government Contribution in LKR Mn.</i>		
	<i>Recurrent</i>	<i>Capital Year</i>	<i>Total</i>
2008	186	11	197
2009	208	33	241
2010	222	136	358
2011	310	387	697
2012	342	421	763
2013	377	451	828
2014	649	519	1,168
2015	981	537	1,518

The General Treasury allocates Capital and Recurrent requirement of KDU through National Budget. Accordingly, the summary of budgetary allocations received from 2008 to 2015 is given below.

Chart 16.1: The Budgetary Allocation(2008-2015)



Further, construction of University Hospital was commenced in 2013. Term Loan facility of USD 201.629 Million was granted by the National Savings Bank for Construction of the Hospital and medical equipment cost. Budgetary allocations were granted to pay the interest installments in 2014 - 2016. The details are given below.

Table 16.2: Budgetary Allocation for Interest Payments

Year	Government Contribution (Rs.Mn.)
2014	940
2015	1541

Construction activities of the Southern Campus commenced in early 2014 for Establishment of Faculty of Built Environment and Spatial Sciences and the Faculty of Computing. The first phase of the project is estimated to be LKR 1,000 million and a total of LKR 600 million has been granted from the Special Development Initiatives Fund in 2014 to commence the construction. Further, LKR 250 million was granted in 2015 by Telecommunications Regulatory Commission. Construction of buildings and infrastructure facilities are being rapidly progressed by the Sri Lanka Navy and internal road networks are progressed by Sri Lanka Army.

16.2.2 Physical Progress of Main Capital Projects

There are four projects which can be identified as main capital projects undertaken by KDU. Those are,

- Construction of Medical Faculty Building.
- Construction of Engineering Faculty Building
- Construction of University Hospital
- Establishment of Southern Campus at Suriyawewa
- Construction of Building for the Faculty of Graduate Studies

Construction of Medical Faculty Building

The project commenced in year 2010 and a total estimated cost was LKR 1,477 million for the project. The first and second phase of the project were completed in 2012 and 2013. The third phase of the Medical Faculty Building Complex is the construction of a well-equipped modern auditorium for the University. It is expected to complete the auditorium and the other infrastructure development of the Medical Faculty Building Complex within 2015. However, limitation of budgetary allocation is lead to extend the project completion period up to 2016.

Total of LKR 948.5 million was spent as at 31.12.2015 for the construction works. The percentage of physical progress of the construction as at 31.12.2015 was 65 percent.

Construction of Engineering Faculty Building

The construction of a new building for Faculty of Engineering at a cost of LKR 500 million was

commenced in 2013 and budgetary allocations have been granted annually for the construction. The Phase

I of the building was completed in March 2015, and the construction work in the Phase II was continuing in 2015 and will be carried in to 2016 due to the limitation of budgetary allocations. The new building complex accomplishes and contributes to ergonomics, economy, energy, environmental sustainability and capacity enhancement of the faculty of Engineering to accommodate the increase in student strength in the future.

A total of LKR 252 million was disbursed as at 31.12.2015 for the construction works. The percentage of physical progress of the construction as at 31.12.2014 was 55 percent.

Construction of University Hospital



The University has already commenced the construction of the University Hospital to facilitate clinical teaching of the Faculty of Medicine at Werahera, Piliyandala at a cost of US\$ 201.629 million. This fully-equipped teaching hospital with 704 beds, 50 VIP rooms and five professorial units will commence its operations by August 2016.

Term loan facility of USD 201.629 million was granted by the National Savings Bank (NSB) to complete the construction of the Hospital and provide medical and other equipment to the Hospital. Servicing of the loan facility, i.e. repayment of Loan Interest and Capital installments are paid by the Treasury.

The construction of the University Hospital is rapidly being progressed and it is done by a foreign contractor. The cost of the total cumulative is US\$ 162 million.

By end of year 2015, NSB disbursed a total of US\$ 128.3 million for the construction works and a total of US\$ 95 million was released to the contractor.

More than 58percent of the construction works was completed by end of 2015. The new officer cadet accommodation block with a Cadet Mess which provides accommodation for 180 male cadets and 120 female cadets, had been completed in November 2015.

Establishment of Southern Campus at Suriyawewa

Establishment of Southern Campus was progressed by KDU with the contribution of the Sri Lanka Navy for construction works and the Sri Lanka Army for construction of Road Network. By end of 2015, construction works of Phase I was completed (more than 90%). The academic activities of Faculty of Build Environment and Spatial Sciences and Faculty of Computing were commenced in February 2015 having the ceremonial opening of the campus by His Excellency the president on 05th of May 2015.



16.2.3 Physical Progress of Main Capital Projects funded by Self Generating Income

Before the year 2012, all capital projects were financed by the Government. Annual budgetary allocations were granted for all capital projects. The present management of the university decided to open doors to the day scholars including foreign students to obtain their higher educational qualifications from KDU, the self-generating income are increasing gradually. Accordingly, the self-generated funds are being utilized to finance capital projects from 2012.

Following projects were financed by Self-Generating income.

- Six Storied building complex for Sgt and Petty Officers Mess and Accommodations worth of LKR 85 Mn
- More than LKR 28 Mn was spent for Three Storied Building for Bank Branch and Accommodations.
- Construction of Building Complex for Faculty of Graduate Studies

Further, following capital projects are being in progress from Self Generating Income.

- Enhance Accommodation facilities for Students and 20 apartments block for staff.
- Construction of Building for the Faculty of Graduate Studies

The University was planning to establish the FGS in a separate building on a land already acquired for this purpose. The proposed building was a six storied one with an Auditorium.

According to the limited budgetary capital allocations, a Term Loan facility of LKR 750 million was obtained from Bank of Ceylon. The service of the loan is done with self-generating funds over 12 years period.

The construction work was completed by end of July 2015 and the building was ceremoniously opened by the HE the president on 04th of August 2015. The academic activities was commenced from Mid August 2015.

By the end of year 2015, BOC disbursed a total of LKR 505 million for the construction works and a total of LKR 505 million was released to the contractor, CECB.



KDU intends to construct a six-storied building with 20 apartments to provide accommodation for the academic staff members and six-storied accommodation building complex for students who need that facility. This project will be implemented during 2014-2016.

A Term Loan facility of LKR 460 million by Sampath Bank Plc. Ltd. was agreed to be granted. The service of the loan is done with self-generating funds over a period of 15 years and planned to repay from self-generating funds.

All the proceedings including the approvals of Cabinet of Ministers for the project and the loan facility were finalized. Meanwhile, the piling works of the construction were already completed and the construction works of Student Accommodation Buildings are in progress by reputed construction contractors. The procurement procedure is being finalized for the construction works of Apartments.

16.2.4 Activities carried out for the capacity development of staff

Details of Recruitment of the Staff as at 31.12.2015 and Summary of the payment of Research Allowance & Course Fee are as follows.

Table 16.3: Summary of the Payment of Research Allowance & Course Fee

Sr. No	Category	Appointments	Retirements	Resignations	Vacate of Post	Death	Promotions	End of the
1	Academic	52	00	11	00	00	00	04
2	Administrative Staff	06	00	03	00	00	00	00
3	Academic Support Staff	45	00	14	00	00	00	01
4	Clerical & Allied Staff	69	00	04	00	00	04	01
5	Minor Staff	88	01	01	05	01	14	00
Total		260	01	33	05	01	18	y06

Table 16.4: Recruitment of the staff as at 31.12.2015

S. No.	Category	Research Allowance		Course Fee	
		No. of Staff	Paid Amount	No. of Staff	Paid Amount
01	Academic Staff	78	8.2	38	0.9
02	Administrative Staff	02	0.2	13	0.5
Total		80	8.5	51	1.4

for 166 employees.

16.2.5 Description of Staff welfare

- Felicitation of Service Rendered
 - 08 employees were awarded certificates as best civil employees
 - Long service award
 - 02 employees completed 30 years of service and they were awarded with silver medals and cash vouchers
 - 10 employees completed 25 years of service and they were awarded with certificates and cash vouchers, bronze medals and rests of the 03 employees were awarded with certificates.
 - 06 employees completed 20 years of service they were awarded with certificates and cash vouchers and 01 was awarded with a certificate.
- Loans were granted for KDU staff
 - Rs. 9,493,683.53 as distress loan for 102 employees
 - Rs. 2,700,000.00 as self-finance fund loan for 27 employees
 - Rs. 2,808,000.00 as loan from permanent civil staff welfare fund for 166 employees.
- Awarded Rs. 5000.00 gift vouchers for all KDU employees
 - Employees who had been serving in KDU more than 06 months in 02 occasions.

- **Activities carried out by permanent staff civil welfare fund from January 2015 to December 2015**

- 2015.02.27 – Presented a stage drama for fund raising
- 2015.06.29 – Presented “Methmal Poson Bathi Gee Saraniya”
- 2015.09.21 – A new office was opened
- 2015.11.05 – Annual meeting was conducted
- 2015.12.18 & 19 – Organized a Cricket tournament
- Newly enlisted 126 members
- Awarded scholarships of Rs. 5000.00 for two children of 03 KDU employees who passed grade 05 scholarship examinations and awarded a scholarship of Rs. 7500.00 for a student who passed the GCE O/L examination.
- Awarded Rs. 220,000/- cash gifts for 05 retired employees.

16.3 Work Postponed to 2016

Following construction projects will be postponed or continues for year 2016.

- o The Third phase of the Medical Faculty complex construction project. (Auditorium)
- o Construction of KDU Hospital.
- o Phase II of the Faculty of Engineering construction project.
- o Phase II and III of the Southern Campus.

16.4. Issues and Challenges

The analysis made by the University after several brainstorming sessions had identified issues faced when achieving the goals of the University.

- The land space available in Kandawala Estate is insufficient for necessary infrastructure development.
- Due to the location of the University adjacent to Ratmalana Airport, vertical expansion of buildings is limited to six stories.
- Accommodation cannot be provided for all students.
- Some applicants for the Officer Cadet category are reluctant to join KDU as they need to sign a bond with the University.
- Limited awareness of the general public about KDU.

- Budgetary allocations are not commensurate with expenditure required to implement desired planned programmes
- Absorption of students by other Universities due to non-existence of bonds in those Universities.
- Students with better Z-Scores join other Universities due to the military outlook of the University.
- Competition to absorb and recruit the best academia.
- Negative perception and propaganda about KDU by competitors in higher education and anti-military organizations
- Civil students reluctant to learn under disciplined environment.

16.5 Future Prospects (2017 – 2019)

Following main activities are to be carried out to improve the University over medium term i.e. 2016 – 2018.

- ▶ Complete Phase II & III of the Southern
- ▶ Campus of KDU at Suriyawewa, Hambanthota
- ▶ Form a Think-tank forum for Defence and Strategic Studies
- ▶ Establish a Centre for Engineering Consultancy Services
- ▶ Establish a Department of Electronic and Telecommunication Engineering in Faculty of Engineering
- ▶ Establish a Postgraduate Institute of Health Sciences
- ▶ Establish a Hydrographic Surveying Unit at Southern Campus
- ▶ Establish a Centre for Design & Consultancy Services
- ▶ Establish a Calibration Base for Surveying Sciences
- ▶ Establish a Design Studio and Architectural Workshop
- ▶ Establish an Audio Visual Laboratory
- ▶ Establish an Open Air Theatre
- ▶ Commence an MSc in Computer Science
- ▶ Commence an LLB part time Degree Programme
- ▶ Commence BA Degree Programmes in
- ▶ Languages and English Language Teaching
- ▶ Commence a Short Course in Tamil

- ▶ Commence an MSc Programme in Disaster and Risk Reduction and Development
- ▶ Commence a Postgraduate Diploma in Psychological Counseling
- ▶ Conduct an Annual Counseling Workshop
- ▶ Commence a BSc (Hons) in Radiotherapy Degree Programme
- ▶ Commence BSc in Security and Strategic Studies Degree Programme
- ▶ Commence BSc and Diploma Programmes in Sport Sciences
- ▶ Commence an MSc programme in Pharmaceutical Sciences
- ▶ Commence “Dual Degree” Programmes in Medical Laboratory Sciences, Radiography, Pharmacy, Physiotherapy and Nursing
- ▶ Continue taking necessary measures to improve the university web ranking
- ▶ Apply international benchmarks for KDU degree programmes
- ▶ Initiate student and staff exchange programmes with reputed overseas universities
- ▶ Obtain WHO recognition for MBBS Degree Programme
- ▶ Obtain accreditation for MBA/ BSc Logistics Management Degree from Chartered Institute of Logistics and Transport–UK (CILT)
- ▶ Commence Postgraduate Degree courses in Allied Health Sciences in collaboration with foreign universities
- ▶ Obtain accreditation from Royal Institute of British Architects (RIBA) & Royal Institution of Chartered Surveyors (RICS) for the degree courses conducted at Faculty of Built Environment and Spatial Sciences
- ▶ Benchmark all Computing degrees of Faculty of Computing with Association for Computer Machinery (ACM) / Institute of Electrical and Electronics Engineers (IEEE) international standards
- ▶ Commence research collaborations with foreign experts
- ▶ Achieve ISO or relevant quality standards for faculties
- ▶ Plan for accreditation of Computing Degrees by professional bodies
- ▶ Institutional Review to be done by UGC Quality Assurance and Accreditation Council
- ▶ Initiate the review process of MBBS Degree Programme by Quality Assurance and Accreditation (QAA) Council of the UGC
- ▶ Obtain quality accreditation for University Hospital
- ▶ Obtain SLMC and SLNC recognition for BSc Hons degree programmes conducted by Faculty of Allied Health Sciences- KDU
- ▶ Construct KDU-CARE building at Werahera University Hospital premises
- ▶ Complete the phase II of the Faculty of Engineering building
- ▶ Construct a new building for Faculty of Law Establish clinical research and analytical units/projects
- ▶ Establish a multidisciplinary museum for FOM
- ▶ Plan to propagate a training programme in Emergency Medicine and Critical Care to other hospitals
- ▶ Construct Marine Engineering Training Centre
- ▶ Construct a Foundry Workshop
- ▶ Establish fully-equipped skills laboratories at the Faculty of Allied Health Sciences
- ▶ Establish a gymnasium for training and research purposes at FAHS
- ▶ Establish a Gait & Movement Analysis Laboratory
- ▶ Establish a Computer Network Laboratory for Faculty of Computing
- ▶ Set up a Smart Learning Resource Centre in Faculty of Computing
- ▶ Acquire premises for Centre for IT Support and Development Services
- ▶ Establish a CCNA laboratory to conduct professional programmes at Southern Campus
- ▶ Introduce a student management system
- ▶ Introduce a student enlistment system
- ▶ Introduce a procurement management system
- ▶ Establish a KDU research information database
- ▶ Establish an assets management system
- ▶ Introduce a financial management system
- ▶ Introduce an inventory management system
- ▶ Expand library facilities and introduce a fully automated library system
- ▶ Construct a pavilion and develop a 400 meter synthetic track for KDU grounds
- ▶ Construct a monument at KDU premises
- ▶ Introduce and conduct ndu course
- ▶ Introduce and conduct a diploma course in National Security
- ▶ Establish a Homeland Security Centre
- ▶ Upgrade laboratories in Faculty of Medicine, Faculty of Engineering Faculty of Built Environment & Spatial Sciences and Faculty of Allied Health Sciences.

KDU plans to upgrade the available laboratories of the above Faculties and provide the best possible facilities for the students. It plans to establish a fullyfledged, state-of-the-art Mechatronic laboratory and a research Laboratory within the next two years. The Faculty of Allied Health Sciences and Faculty of Built Environment and Spatial Sciences too has planned for modern teaching and learning skills labs. KDU always places emphasis on quality research; therefore, upgrading laboratories is a priority task in the KDU action plan. KDU also plans to obtain foreign funding assistance as soft loans to upgrade the laboratory facilities. A proposal from one of the foreign funders

has already been forwarded to the Treasury for their consideration.

- ▶ Expansion of Aero / Marine Labs.
- ▶ Construction of Vice Chancellor's office and Headquarter Building.
- ▶ Establish genomics, proteomics, and animal house and supercomputer units/projects using facilities at the medical faculty.
- ▶ Expand Library Facilities

17.1 Overview

Deriving its heritage from the oldest intelligence apparatus in the Police Department viz. the Special Branch of the CID, the State Intelligence Service (SIS) is the premier Intelligence organization in Sri Lanka.

Enduring serious challenges posed on the National Security by two insurrections and a terrorist conflict, the SIS, over the years, gradually evolved from a small outfit to a professional intelligence organization capable of catering all the intelligence requirements of the State.

In keeping with its responsibilities towards the security of the State, the SIS strives to maintain excellence in the sphere of intelligence. The SIS is divided in to 10

Divisions, Provincial Units and District Intelligence Bureaus (DIB) for the easy coverage of its targets. These Divisions, Units and DIBs are responsible in gathering information, processing and disseminating intelligence in relation to any threats on the political, social & economic stability of the country. The SIS also monitors external threats through units established in a number of foreign capitals besides maintaining closer cooperation with key foreign Intelligence Agencies over the world.

Today, the SIS has an erudite hierarchy that strive to steer the Institution to new heights and a disciplined and loyal staff that is eager to fulfill their responsibilities with professionalism towards ensuring the national security of the State.

Table 17.1 Progress of Annual Programmes as of 31.12.2015						
No.	Name of the Programme	Allocation Rs. Mn	Expenditu re Rs. Mn.	Physical Progress		
				Unit of Mesurment	Tar gets	Achievement Nos. %
1	Purchase of 07 Nos. Air Conditioner Units	0.85	0.799	07 Nos.	80%	100%
2	Purchase of 40 Nos. Computers, 40 Nos. UPS Units, 20 Nos. Dot Matrix Printers, 05 Nos. Laser Printers	2	4.2	105 Nos.	85%	100%
3	Purchase of 50 Nos. Heavy Duty Sliding Door Cupboards	2.25	0.98	50 Nos.	80%	100%
4	Purchase of Office Furniture at No.34 Office	10	7.1	426 Nos.	80%	90%
5	Purchase of 01 No. Heavy Duty Paper Shredder	0.6	0.44	01 No.	100 %	100%
6	Purchase of 15 Nos. Digital Still Cameras & 25 Nos. Digital Voice Recorders	0.5	0.38	40 Nos.	80%	100%
7	Purchase of 10 Nos. Thelevisions	0.4	0.25	10 Nos.	80%	100%
8	Purchase of 10 Nos. Dot Matrix Printers	0.257	0.257	10 Nos.	80%	100%
9	Purchase of 05 Nos. Photocopier Machine	0.625	0.54	05 Nos.	80%	100%
10	Purchase of 25 Nos. 125 Motor Cycle	2.975	2.984	25 Nos.	50%	50%
11	Renewal of Maintenanace Agreement for 25 Nos. of Thin Client Computers	0.33	0.33	25 Nos.	80%	80%
12	Renewal of Maintenance Agreement for IBM AS/400 System	0.59	0.59	-	80%	80%
13	Renewal of Maintenance Agreement for Fire wall & Spam filtering System	0.099	0.099	-	80%	80%
14	Renewal of Maintenance Agreement for Mitshubishi Elevator	0.3	0.3	-	80%	80%
15	Renewal of Maintenance Agreement of Main AC System	3.09	3.09	-	80%	80%
16	Maintenance of MD 110 Telephone Board at No. 10	0.55	0.55	-	80%	80%
17	Maintenance of HIPATH Telephone Board at No. 34	0.11	0.11	-	80%	80%
18	Renewal of Annual Licence Subscription of Virus Guard of the SIS	0.099	0.099	-	80%	80%

18.1 Overview

The objective of the Centre for Research and Development (CRD) is to design, develop and lead to production of indigenous solution for defence applications by establishing a world class science and technology base and equip for the defence forces as well as other government institutions with the internationally competitive system and solutions.

18.1.1 Functions

The followings are the main functions of CRD.

- Acquire and design the best systems, based on the best practices and available resources in the defence sector.
- Design the necessary interfaces to integrate IT and Non-IT based systems operationally in the defence sector.
- Developing a full-fledged R & D organization to emulate and evaluate its effectiveness and suitability.
- Implementing a full-fledged R & D organization for the defence sector in Sri Lanka

18.2. Achievements in 2015

- CRD at its initiation was located at the Regimental Headquarters Sri Lanka Signal Corps in Army Cantonment Panagoda and subsequently shifted to Kotalawala Defence University Premises. Afterwards CRD was shifted to a rented out office space at the BMICH Colombo 07 before

being shifted to its own complex at Moragahena Road, Pitipana in 2015.

- Radio and Electronics Wing of CRD submitted a paper on “Effects of Aerodynamics in “Virtual Reality sky dive and Parachute Jump Training simulator” at in Sri Lankan Context” at the 8th International Research Conference organized by Kotalawala Defence University.
- IT Wing of CRD submitted the software solution developed by IT Wing to facilitate Disaster Management Activities at the “Geographical and Disaster Management Conference” organized by the University of Colombo and the same software solution had been selected to be submitted at “User Conference 2016 – ESRI” to be held in the United States in June 2016.
- CRD won Following awards for its’ Projects during the year 2015.
 - ✚ National Best Quality ICT Awards - 205 - “**SILVER**” - Global Disaster Risk Analysis Prevention and Mitigation Application.
 - ✚ National Best Quality ICT Awards 2015 - “**BRONZE**” K-8 Flight Simulator System.
 - ✚ INFOTEL Exhibition 2015 - “**RUNNER UP**” - Most Technology Innovative stall.
 - ✚ User Conference 2015 - ESRI in Sri Lanka - “**BEST PRESENTATION**” - Multi Hazard Web Application.



Table 18.1 : Projects completed in 2015

S/ No	Activity/Project	Estimated Expenditure (Rs Mn)
i.	Artillery Fire Simulator (Stage 11) To establish cost effective Artillery Fire Simulator to School of Artillery for training purposes since importing is very expensive. The research was successful and the first phase is completed and it is ready for the training purpose in Artillery Training School.	3.40
ii	Train Tracking System This research was developed using GPS based Navigation and Tracking technology to give guidance for the control unit as well as passengers regarding train arrivals .The project conducted with financial assistance from the Railway Department of Sri Lanka.	7.90
iii	Incident Reporting System The research to develop a system with the capability of identifying incident locations with geographical (spatial) details and a Geo tagged photograph. Collection and dissemination of reported incident, details by the field locations will be sent to centrally coordinate headquarter/office within seconds using GSM based SMS technology. Few more essential modifications to the project are in progress.	0.24
iv	Incident Reporting And Monitoring system for STF The research to develop GIS and GPS based web solution to the STF for incident reporting and data storing (funded by the STF). Field trials and required tailor made modifications are in progress.	0.22
v	K 8 Flight Training Simulator The K8 Flight Training Simulator designed to cater for the training of Pilot trainees since the actual training using aircrafts are highly expensive. The Training simulator is introduced to minimize the training cost. It is being developed with the assistance of local Engineers. Presently infrastructure development of the plane is in progress. The project was conducted with the assistance of University of Colombo.	3.30
vi	Small Arms Firing Simulator The Small Arms Firing Simulator is used for marksman training purposes. The simulator is designed with the effect of recoil action and vibration similar to live firing. The research is completed successfully and 4 numbers of Firing Simulator with5 weapons system are being manufactured for the SL Army with their finance assistance.	
vii	Dengue Surveillance System Controlling the spread of dengue in the country has become difficult, mainly due to lack of coordinated operations and efficient information sharing between responsible parties. The system aims to address this issue with a web based system and a mobile application.	0.3
viii	Global Disaster Risk Analysis prevention and mitigation application This application is based on the web system which allows the Sri Lanka Army to conduct rescue missions to continue the activities of civil, military coordination (CIMIC) during any natural disaster occurred in the country in order to mitigate the calculated risk situation	1.0
ix	Vehicle management System This is a web based system which allows the users to efficiently manage and maintain the details regarding their vehicle fleet while keeping up to date records of operations.	0.5
x	Multipurpose Quad copter Development Project The quad copter is developed to use as short range UAV to assist military and other sectors like Disaster Management and Survey Department to gather ground information.	0.25

S/ No	Activity/Project	Estimated Expenditure (Rs Mn)
i.	<p>Training Simulator for Air Traffic Controllers</p> <p>The Research to develop a simulator for interactive training of Air Traffic Controllers in Air Traffic Control stations with the purpose of minimizing training cost.</p> <p>The project is conducting with the assistance of University of Colombo.</p>	1.80
ii.	<p>Under Water Surveillance & Detection System</p> <p>The equipment is used to disclose internal activities inside the sea. This will help the Naval Surveillance Operations. The phase I of the research is completed and the Data Collection is in progress.</p>	5.50
iii.	<p>Motion Platform for Simulator (3 DOF)</p> <p>The Simulator can be used for the training of three forces. The simulator exercises the movement vehicle challengers face in real situations. The research is conducting successfully.</p>	3.60
iv.	<p>Geo Information System for Chronic Kidney Diseases</p> <p>This project is designed to develop a database of kidney patients, which can be used by relevant health authorities in fighting kidney diseases.</p>	0.3
v.	<p>Optical Character Recognition (OCR) Based Brail Sinhala Conversion</p> <p>The literacy of the persons with visually impairments has been largely dependent on the tactile reading and writing system called Brail which was invented by Louis Brail. Yet with the emergence of new technologies associated with computers and the advancement of information technology pose opportunities as well as challenges for such individuals, particularly in the rain of education and academic endeavors, persons with visual disabilities found themselves in difficult situations due to lack of sufficient service providers in terms of translating their write-ups in Brail into ordinary calligraphy. The system aims to address this issue.</p>	0.4
v.	<p>Mail management system</p> <p>This project is designed and developed a routine mail management system for Ministry of Defence</p>	0.3
vi.	<p>The Geo integrated Fire Support System (GIFS) – First Round Hit</p> <p>The research is to develop an application to improve gunnery skill and increase efficiency at Gun Positions for accurate and guaranteed indirect fire. The First Round Hit (GIFS) provides the latest computing and GIS technology for the rapid and accurate engagement of targets by indirect fire. Gun computing system integrated with Geoinformatics will replace obsolete and nonexistence programmable calculators (<i>fx 880 and 750</i>).</p> <p>The research is done in collaboration with Computer Science Department - University of Moratuwa</p>	1.5

Table 18.3. Projects to be continued in year 2016

S/N	Activity/Project	Estimated Expenditure (Rs Mn)
i.	<p>Medium Range Unmanned Ariel Vehicle – (Stage -11)</p> <p>The research to develop a Remote Controlled Unmanned Ariel Vehicle used to collect information from the enemy terrain.</p>	96.00
ii.	<p>Design & Development of HF/VHF & UHF Radio Transceiver</p> <p>The research to develop a secure radio set for communication, locally.</p>	1.4
iii	<p>Virtual Reality Parachute Jumper and sky Diving Trainer Simulator</p> <p>Virtual reality sky diver and parachute jumper training simulator is designed to give virtual reality environment for parachute jumper before exposed to real environment</p>	1.4

18.3 Activities carried out for the capacity development of staff - 2015

- Conducted training courses for three services, Police and STF on GIS applications in collaboration with University of Sabaragamuwa and Federation of Information Technology Industry Sri Lanka (FITIS)
- Participation of IT Officers for a course conducted by University of Sabaragamuwa on GPS Technologies.
- Participation of Officers for a ARDUINO development course
- Participation of Officers for “GEO Intelligence Asia -2015” held in India

18.4 Analysis/Evaluation of activities

- CRD was able to complete a considerable number of projects successfully during the year with a limited number of research officers and limited budgets.
- Solutions and equipments developed by CRD on requests made by other governmental institutions had been highly appreciated.

18.5 Issues and Challenges

- CRD having required to procure items and equipments required for research projects only from registered suppliers of the MOD faced difficulties in sourcing such items and equipments due to high prices quoted, unavailability of suppliers for certain items and delays in supplying ordered items and equipments. It is therefore emphasized the need to adopt a mechanism to purchase such items from competitive suppliers in the open market.
- Items those are not available in the local market required to be imported directly and CRD faces difficulties in settling payments for such imports.
- No mechanism to employ suitable external research officers and to pay remunerations for them in the absence of suitable research officers from the three services.
- Difficulties are faced when handing over some projects requested by organizations due to the fact that senior officials of the institution who initiated the project had been transferred.
- CRD faces difficulties when implementing some projects requested by Senior Officials of government institutions due to lack of interest of junior level officials.

18.6 Future Prospects

- ▶ Commencement of construction of 6 storied building with modern laboratory facilities to enable the full functioning of all the wings to establish a fully-fledged research institute.
- ▶ Arrangements to be made to directly enlist specialized personnel for the CRD
- ▶ Arrangements to be made to pay a special research allowance for research officers of the CRD
- ▶ To make necessary arrangements to accommodate Interns of Universities in CRD projects and to pay an allowance.
- ▶ To develop a suitable mechanism to market completed products both locally and internationally through Lanka Logistics and Technologies Ltd.

JOINT SERVICES LANGUAGE TRAINING INSTITUTE

19.1 Overview

The Joint Services Language Training Institute was established under the Ministry of Defence in 1986 as a training institute for the purpose of teaching Tamil for security personal, aiming of updating the knowledge to read, write and speak Tamil. The institute has completed 91 courses up to now for Army, Navy, Air Force and Special Task Force and trained 100 officers and 7694 other ranks.

19.2 Achievement in 2015

19.2.1 Main activities

- The institute has successfully completed two courses during the year 2015 accommodating 266 students from Tri Services and Special Task Force.
- Renovation of Main kitchen and surrounding area –Expenditure Rs.62,340.00



- Renovation of new toilet complex for HQ office area - Expenditure Rs. 78,985.00



- Constructed two Pre-fabricated building including toilet complex.



- Established new computer section, exchange room, PRI office - Expenditure Rs.21,0731.00



- Constructed new CPL Mess –Expenditure Rs. 366,050.00



- Renovation of students officers' living quarters roof –Expenditure Rs.198,445.00



- The institute has got new Telephone Exchange.



- Purchasing of new Audio system for outdoor exercise –value Rs. 641,883.00

19.3 Issues and Challenges

- The Institute has no sufficient accommodation facilities to full fill the requirement.
- Requirement of light vehicle.
- New fuel allocation of Army is not sufficient for carry out day today training programme and administration works.
- Unsatisfactory daily attendance of civil staff.

19.4 Future Prospects

- ▶ Planning to commence French language course
- ▶ Construction of new office complex
- ▶ Construction of Officer Mess and WO” SGT mess
- ▶ Construction of Main Gate
- ▶ Renovation of guard platoon and civil staff living quarters
- ▶ Construction of new welfare shop

20.1 Overview

Rakna Arakshaka Lanka limited (RALL) is a fully state owned company functions under purview of the Ministry of Defence. This company was established primarily to provide job opportunities for the retired service personnel and civil police. Primary function of RALL is to provide security to various public & Private Institutions which are of high national interest. RALL has also ventured into provide security to the merchant vessels transiting through Galle into Indian Ocean. In addition it has established a fully fledged fire fighting & Emergency Response training centre in Mandawala to train personnel on fighting fire Emergencies.

20.1.1 Land Operation Division

Land operation division of RALL has become a market leader of the industry with its commitment to the highest standards of professionalism. RALL has set the benchmark in the industry by matching the quality of its services.

Land operation Branch of Rakna Arakshaka Lanka limited provides security service for sixty four (64) governments and Private Institutions with a strong force of over 2300 male and female security officers. Security officers are deployed in all nine provinces of the country. They are managed and controlled by the sector headquarters located in Galle, Colombo, Kurunegala, Kandy, Balangoda, Badulla, Polonnaruwa, Anuradhapura & Bandaranaike International Airport-Katunayake.

During the year 2015 we lost about 1000 jobs due to the termination of contracts with Sri Lanka Telecom, Sabaragamuwa University, Wayamba University and Uva Wellassa University. New Agreements were signed with Brandix and Sri Lanka Savings Bank. The Major Problem faced in recruiting sufficient number of people to fill the existing vacancies as well as for the new commitments. Proposal has been made to lower the basic qualifications of the junior security officers for recruitments.

20.1.2 Maritime Division

This division generates a “H with small number of personnel in its Strength. Provision of skilled personnel with authorized arms and ammunition with

other accessories for anti piracy operation in the Indian Ocean is the main task.

20.2 Issue and Challenges

■ Significant reduction of employment in Sri Lankan Sea Marshals for Maritime Security related operations during the year of 2015 was observed mainly due to following reasons.

- No sea piracy related activities off the coast of Somalia and in Arabian Sea during the year 2015.
- Further reduction of high risk area of the Western Indian Ocean and Gulf of Aden since December 2015.
- Reduction of employment of Privately Contracted Armed Security Personnel (PCASP) from 04 to 02 by most Private Maritime Security Companies (PMSC) for onboard Security in each ship.
- Flooding of foreign Sea Marshals who are willing to be deployed at comparatively lower wages from city of Galle.
- High rates charged by RALL for the employment of Sea Marshals which does not suite with the present day market condition.
- Delay of payment by some PMSCs and their local agents for the services obtained from RALL
- Weapons provided by RALL for maritime security duties are obsolete and not meet the present day requirement.
- RALL has taken following steps to arrest the downward trend in the Maritime Operations.
 - Revision of the prevailing rates for Maritime Operations as a downward trend observed in the demand for deployment of Sea Marshals due to aforesaid reasons.
 - Training of RALL Sea Marshals to be in par with any foreign Sea Marshals.

Table 20.1 FINANCIAL PROGRESS DURING THE PERIOD OF 2009 –DECEMBER 2015

	2008/2009 Rs Mn	2009/2010 Rs Mn	2010/2011 Rs Mn	2011/2012 Rs Mn	2012/2013 Rs Mn	2013/2014 Rs Mn	2014/2015 (Draft) Rs Mn	2015/2016 (Apr 2015 to Dec 2015) (Draft) Rs Mn
Revenue & related Performance								
Revenue	340.64	572.36	666.63	1,114.77	1,947.08	2,139.35	2,035.31	1,208.97
Gross Profit	111.55	175.70	193.24	385.18	500.62	663.08	517.20	319.89
Other Income	0.33	0.17	2.48	34.13	510.55	822.35	715.17	
Profit before Tax	89.07	124.88	131.82	318.29	853.21	1,358.02	1,040.61	228.29
Tax	31.59	52.90	55.40	52.78	168.47	317.22	260.00	
Profit after Tax	57.48	72.98	76.42	265.51	684.74	1,040.80	780.61	228.29
Assets & Liabilities position								
Non Current Assets	4.19	5.76	12.67	31.61	93.30	89.78	113.04	94.22
Current Assets	136.03	241.01	303.81	803.89	2,081.28	3,555.68	4,193.93	4,328.79
Total Assets	140.22	246.77	316.48	835.50	2,174.58	3,645.46	4,306.97	4,423.01
Total Equity	75.47	147.43	223.84	489.36	1,122.79	2,180.76	2,851.14	3,061.15
Non current liabilities			4.01	3.08	27.15	42.34	2.59	
Current liabilities	64.75	99.34	92.64	343.06	1,024.64	1,422.36	1,453.24	1,361.86
Net Assets	75.47	147.43	223.84	489.36	1,122.79	2,180.76	2,851.14	3,061.15
Dividends Declared				28.00	68.00	103.50		
Ratio Analysis								
Earnings per share	114.90	145.88	152.76	530.75	1,368.79	2,078.96	1,560.43	456.35
Net Assets per share	150.86	294.71	447.45	978.23	2,244.45	4,359.34	5,699.43	6,119.24
Return on equity	76.16	49.50	34.00	54.25	60.98	47.72	27.35	7.45
Gross profit Margin	32.74	30.69	28.98	34.55	25.71	30.99	25.41	26.45
Current Assets Ratio	2.1:1	2.4:1	3.1:1	2.3:1	2:1	2.4:1	2.8:1	3.1:1

Chart 20.1:

Revenue & related Performance

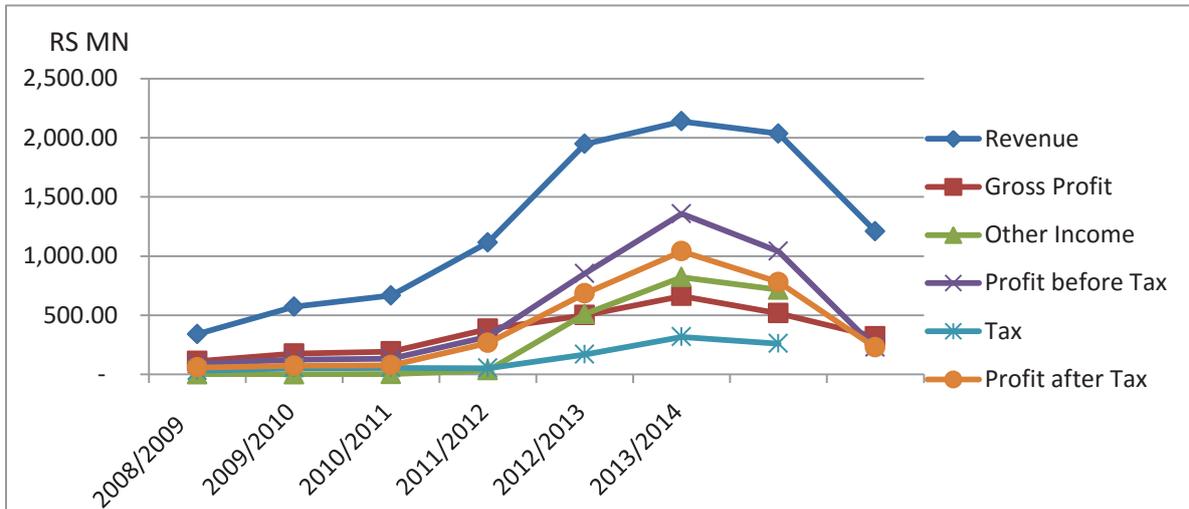


Chart 20.2:

Assets & Liabilities position

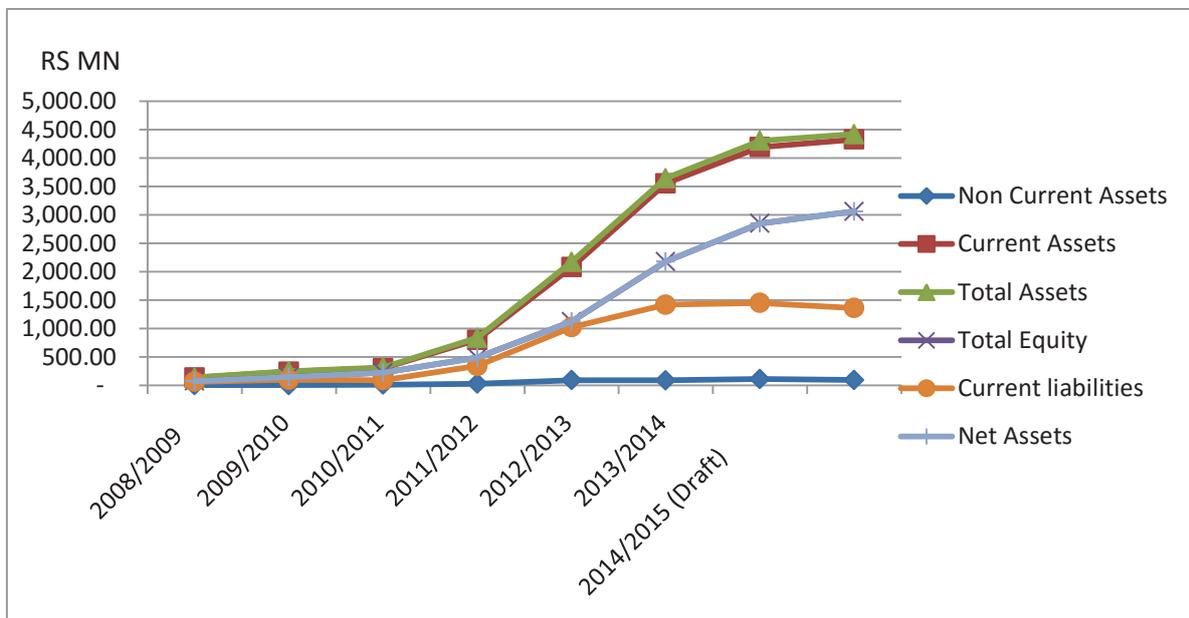
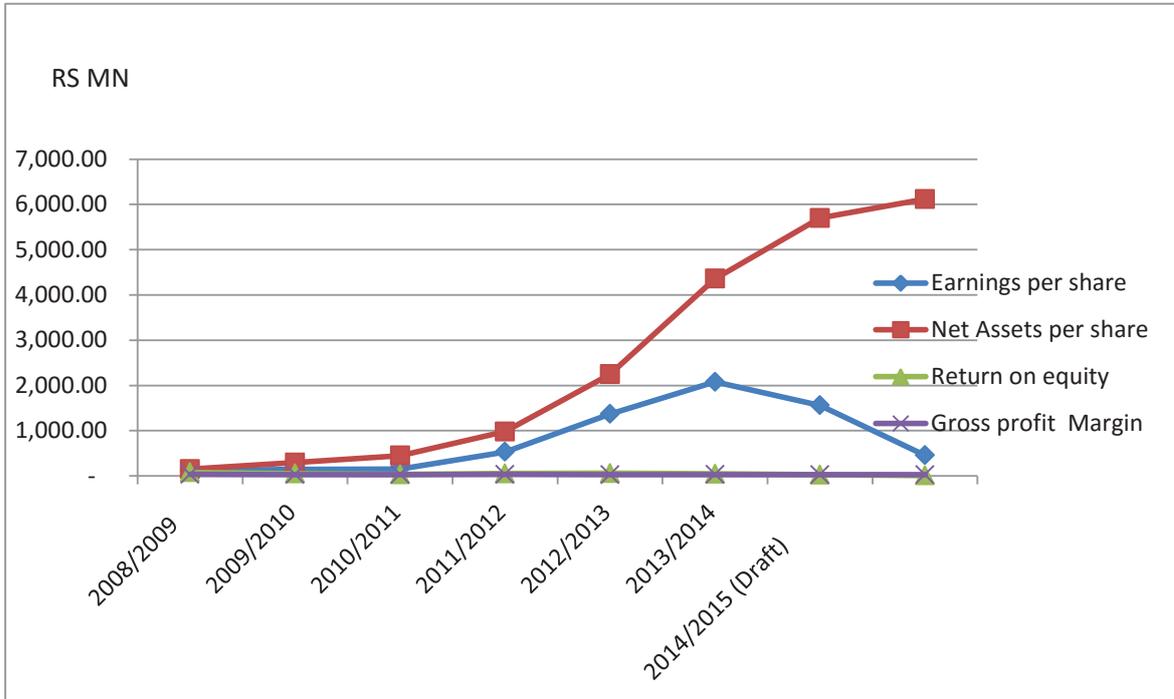


Chart 20.3:

Ratio Analysis



21.1 Overview

Lanka Logistic and Technologies Limited (LLTL) was established with the intention of facilitating the procurement of strategically important military hardware and services for the Defence Forces and Police during the period of humanitarian operations in the North & East. Following the humanitarian operations, the services of LLTL continued unabated within a wider scope to cater to the needs of post war nation building. Subsequently, LLTL further expanded its operations to providing consultancy services tailored towards the requirements of state owned companies and public institutions. However, even today, LLTL remains the only company empowered by the Government of Sri Lanka for facilitating Defence Procurement for Defence Forces and Sri Lanka Police.

21.3 Achievements in 2015

21.3.1 Financial Progress

Table 21.1 Financial Progress of last five years

Description	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16 Nine months Results (Unaudited)
	Rs. Mn					
REVENUE & RELATED PERFORMANCE						
Revenue	46.09	69.97	130.62	95.17	92.74	170.60
Gross Profit	33.67	69.46	99.68	81.50	84.67	170.57
Operating Profit before Interest and Tax	11.00	4.28	13.81	8.46	7.85	125.14
Profit before Tax	10.82	7.62	17.38	14.49	12.05	126.83
Tax	3.18	2.91	3.23	4.70	3.31	
Profit after Tax	7.65	4.71	14.15	10.88	7.42	
ASSETS & LIABILITIES POSITION						
Non-Current Assets	4.03	15.48	12.53	8.56	10.76	6.92
Current Assets	132.62	194.46	159.09	157.02	149.73	288.36
Total Assets	136.65	209.94	171.62	165.75	160.49	295.28
Total Equity	100.95	106.97	119.39	109.22	110.39	236.03
Non-Current Liabilities	1.87	19.30	4.08	4.04	7.32	3.67
Current Liabilities	33.83	83.67	48.14	52.50	42.77	55.58
Net Assets	100.95	106.97	119.39	109.22	110.39	236.03
Dividends Declared	-	-	1.05	1.20	1.20	

21.2 Main Activities

The Procurement Facilitation Division of LLTL is continuously engaged in facilitating the procurement of military hardware and services for the Defence Forces and Police. Whilst continuing its services to the Ministry of Defence (MoD), during the year 2015, LLTL explored the possibility of providing similar services to other state owned Defence related organizations (Department of Coast Guard, Civil Security Department, etc.) using its wealth of expertise in procurement with the approval of MoD.

The Projects Division of LLTL is responsible for implementing projects related to ICT and Information Security, Defence Infrastructure, Indigenous Defence Industry, and other public sector organizations. This division has expanded and focused on providing Project

Management and Consultancy services to state owned companies and public institutions.

Table 21.2: Ratio analysis

Description	2010/11	2011/12	2012/13	2013/14	2014/15
RATIO ANALYSIS					
Earnings Per Share (Rs.)	37,312	22,974	69,003	1.36	0.93
Net Assets Per Share (Rs.)	492,425	521,818	582,400	14.00	13.8
Return on Equity %	7.58	4.40	11.85	9.97	6.72
Return on Total Assets %	5.60	2.24	8.24	6.57	4.62
Gross Profit Margin %	73.06	99.28	76.31	85.63	91.30
Operating Profit Margin %	23.87	6.12	13.31	16.36	11.57
Net Profit Margin %	16.60	6.73	10.58	8.89	8.47
Current Assets Ratio (Times)	3.92	2.32	3.30	2.99	3.50

Chart 21.1 Revenue and related performance

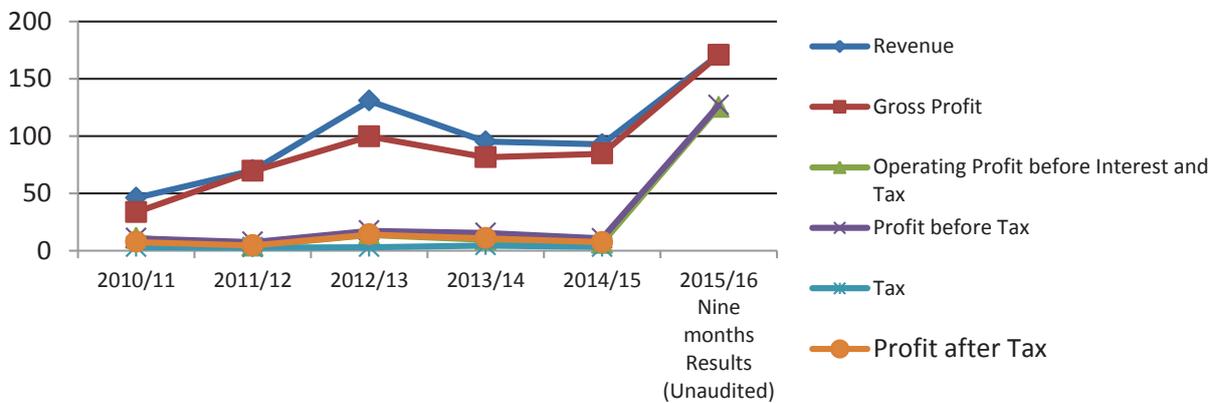
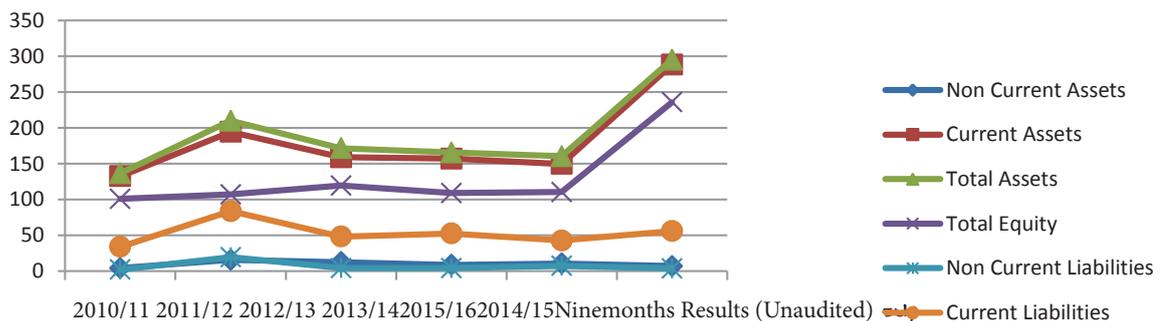


Chart 21.2 Assets and Liabilities position



Strategic Defence Communications Network (SDCN) Project	<p>SDCN Project consists of Five Tenders;</p> <p><i>Tender I:</i> Carrying out soil investigation through bore holing at eleven sites identified for erection of proposed self-supporting four legged communication towers and submission of soil testing reports</p> <p><i>Tender II:</i> Supply, installation and commissioning of twenty two (22) sound proof generators with generator huts</p> <p><i>Tender III:</i> Procurement of Supply, Delivery, Erection, Installation and Commissioning of Five (05) Numbers of Self-Supporting Communication Towers with Equipment Cabins</p> <p><i>Tender IV:</i> Procurement of Supply, Delivery, Erection, Installation and Commissioning of Six (06) Numbers of Self-Supporting Communication Towers with Equipment Cabins</p> <p><i>Tender V:</i> Procurement of design, supply, delivery, installation and commissioning of microwave radio communication systems</p>	<p>All activities related to Tender I were completed in 2015.</p> <p>Tender II was completed.</p> <p>Documents for Tender III, IV and V were completed and handed over for approval.</p> <p>Project Progress : 60% of Tenders III, IV and V</p>
Enterprise Resource Planning (ERP) solution for Urban Development Authority (UDA)	<p>ERP solution for UDA consists of 3 phases;</p> <p>Phase I: Development of IT Strategy, FRS, RFP</p> <p>Phase II: Vendor Evaluation & Contract Negotiation</p> <p>Phase III: Project Management & Facilitation</p>	<p>Phase I of the project was completed in 2014.</p> <p>Phase II is in progress.</p> <p>Project Progress : 55% of the Project</p>
Establishment of Small Arms Production Facility	<p>Establishment of 7.62x39mm production plant</p>	<p>Project scoping and requirement gathering completed</p>
Sale of Blank Artillery Brass Shells	<p>Disposal of empty artillery shells of the SLA</p>	<p>Project scoping and requirement gathering completed</p>
Sale of Excess Military Hardware	<p>The disposal of surplus military ordnance and equipment</p>	<p>Project scoping and modalities completed. Cabinet paper submitted for approval</p>
Maritime Surveillance System (MSS) Project	<p>Establishment of a comprehensive integrated Maritime surveillance system</p>	<p>Preliminary scoping completed. Preliminary engagements with suppliers initiated</p>
Maritime Rescue Coordination Centre (MRCC) System Project	<p>Establishment of system to coordinate maritime search and rescue operations</p>	<p>Preliminary scoping completed. Financial track initiated</p>
Establishment of a Military Grade Footwear Manufacturing Facility	<p>Establishment of boot manufacturing facility for the armed forces</p>	<p>Project Feasibility study completed.</p>

21.3.3 Capacity Development

Staff training is an important aspect in career development of employees in order to acquire essential skills required for the job and to be aware of the new developments in the relevant fields. Training and development is considered as an important strategy to increase the overall performance of the company. Therefore, every staff member was provided with required training adequately.

Accordingly, LLTL provided training for 09 staff Members during the period of (01st January 2015 to 31st December 2015), in 04 domain areas.

21.4 Work to be continued to 2016

21.4.1 Procurement Facilitation Division

Twenty-Eight (28) medium to large scale procurement facilitation programs are currently in progress for the completion during the year 2016 and beyond

21.4.2 Projects Division –Projects carried out to 2016

- National Persons Registry Project
- State Intelligence Service Project
- Strategic Defence Communications Network Project
- PICS Project
- Enterprise Resource Planning for Urban Development Authority
- Establishment of Small Arms Production Facility
- Sale of Blank Artillery Brass Shells
- Sale of Excess Military Hardware
- Maritime Surveillance System Project
- Maritime Rescue Coordination Center System Project
- Establishment of a Military Grade Footwear Manufacturing Facility

21.5 Issues and Challenges

21.5.1 Issues

- LLTL continuously faced with the challenge of collecting dues for services rendered from Defence Forces.

- Undue delays in reimbursement of expenses incurred for services rendered in initiating a number of key projects under the purview of Ministry of Defence.
- Emergence of local agents for foreign suppliers for restricted items
- Certain governmental restrictions and international regulations on supply of restricted military items.

21.5.2 Challenges

- Rapid advancement of technology which needs continuous upgrading skills and knowledge of staff
- Initiation and development of indigenous Defence related industries
- Expansion of procurement facilitation activities for other governmental institutions
- Introduction of ICT Projects for government institutions

21.6 Future Prospects

- ▶ Activities to improve the organization over the medium term (2017 –2019) consist of LLTL engaging in carrying out development projects aimed towards improving Defence related ICT infrastructure, as well as projects of national importance. Crucial Projects among some of them are; Introduction of Systems to enhance national Maritime capabilities
- ▶ Enhancement of communication infrastructure for Defence and public safety
- ▶ Enhancement of national information systems
- ▶ Initiating projects related to process re-engineering and Innovation of solutions for internal Defence requirements
- ▶ Initiation and development of indigenous Defence related industries
- ▶ Investments in Public Private Partnerships such as Establishment of Ammunition Plant, establishment of Boot Production Facility and Establishment of Aircraft servicing centers will bring definite gains to the country in the future.

22.1 Overview



The National Cadet Corps (NCC) has always given the top priority to the training whether, it is for cadets or officers. Cadets are the school - going generation between the ages of 14 – 20 years and the officers are from permanent School Teachers Training is the base on which the lives of proper leaders are moulded. Therefore, the NCC carries out well arranged camps, courses and various activities throughout the year. The success of these activities depends on the necessary administrative, training and logistic backup. The cadet platoons have expanded as Girls and Boys of Army, Navy, Air Force, Police and Bands.

22.2 Achievements 2015

22.2.1 Cadet Training

Basic Cadet Training in Schools

Basic Training is done in school and in order child is converted into a Cadet. It must be carried out

Army Assessment Camp - Girls & Boys – Training Centre - Rantembe



Naval Assessment Camp - Girls & Boys – Naval & Maritime Academy, Trincomalee



with utmost concern and attention through quality of training. The basic training of Cadets at school done by abiding by the rules and regulations of the National Cadet Corps. NCC Officers perform duties in schools in the capacity of NCC Officers and Teachers. This school level training programme is improved by visiting Permanent Staff Instructors.

Battalion Assessment Camps

The NCC has 38 Battalions spread throughout the country commanded by Lieutenant Colonels and senior Majors of the Corps. Cadets attend their respective Assessment Camps for a period of 09 days. The Navy and Air Force Assessment Camps for the last time conducted at Naval and Maritime Academy – Trincomalee and Air Force Training School – Diyatalawa while all other Assessment Camps, Courses were conducted at the Training Centre – Rantembe. From 2016, all Assessment Camps will be held in Rantembe

Air Wing Assessment Camp - Girls & Boys – Air Force Training Centre, Diyatalawa



Police Assessment Camp - Girls & Boys – Training Centre - Rantembe



Band Assessment Camp - (Eastern & Western) Girls & Boys – Training Centre – Rantembe



Table 22.1 Island wide Cadet Training was done in Under mentioned Platoons of Battalions

S/N	Battalion		Army	Navy	Air	Police	Band		Total Platoons	Total Cadets
							EASTERN	WESTERN		
1	1 NCC	Galle	50	8	6	2	1	5	72	1800
2	2 NCC	Kandy	30	5	5	4	9	3	56	1400
3	3 NCC	Colombo	40	3	3	1	5	8	60	1500
4	4 NCC	Kurunagala	63	5	7	5	8	3	91	2275
5	5 NCC	Anuradhapura	48	3	3	2	1	3	60	1500
6	6 NCC	Badulla	65	7	7	3	3	5	90	2250
7	7 NCC	Gampaha	46	8	8	9	5	5	81	2025
8	8 NCC	Ratnapura	29	2	3		1	1	36	900
9	9 NCC	Kegalle	43	7	7	1	3	3	64	1600
10	10 NCC	Tangalle	32	5	3	2		2	44	1100
11	11 NCC	Pollonnaruwa	29	2	5	2	2		40	1000
12	12 NCC	Kalutara	34	6	4	1	4		49	1225
13	13 NCC	Mathale	30	5	2	2	8		47	1175
14	14 NCC	Kuliyapitiya	51	3	4		2		60	1500
15	15 NCC	Monaragala	40	11	4	2		3	60	1500
16	16 NCC	Matara	41	4	2	3		3	53	1325
17	17 NCC	Ampara	60	12	4	1	1	3	81	2025
18	18 NCC	Nuwara E liya	46	6	4	3	1	1	61	1525
19	19 NCC	Pannipitiya	30	4	2		6	3	45	1125
20	20 NCC	Jaffna	43	2	3	1			49	1225
21	21 NCC	Trincomalee	35	2	2	2			41	1025
22	22 NCC	Vauniya	18	8	4				30	750
23	23 NCC	Kunadasale	24	5	4		3	3	39	975
24	24 NCC	Hambanthota	20	5	3	1			29	725
25	25 NCC (G)	North Western	9	4	2	4	2		21	525
26	26 NCC (G)	Western	30	12	10	5	2		59	1475
27	27 NCC (G)	Southern	35	15	12	12	1	3	78	1950
28	28 NCC (G)	Central	49	25	15	6	5	5	105	2625
29	29 NCC (G)	Sabaragamuwa	40	15	15	10	2	8	90	2250
30	30 NCC (G)	North							0	0
31	31 NCC (G)	Eastern	10	2	2	2			16	400
32	32 NCC (G)	North Central	13	8	9	4			34	850
33	33 NCC (G)	Uva	36	18	15	13	4	3	89	2225
34	34 NCC	Mullatiev	4						4	100
35	35 NCC	Puttalama							0	0
36	36 NCC	Mannar							0	0
37	37 NCC	Kilinochchi							0	0
38	38 NCC	Batticlo							0	0
Total									1834	45850

NUMBER OF TOTAL CADETS									
S/N		Army	Navy	Air	Police	Band		Total Platoons	Total Cadets
						EASTERN	WESTERN		
1	Boys Cadets	23775	3200	2475	1175	1475	1450	1342	33550
2	Girls Cadets	5550	2475	2000	1400	400	475	492	12300
Total Cadets		29325	5675	4475	2575	1875	1925	1834	45850

Cadet platoons chosen to participate in assessment camps in Rantembe

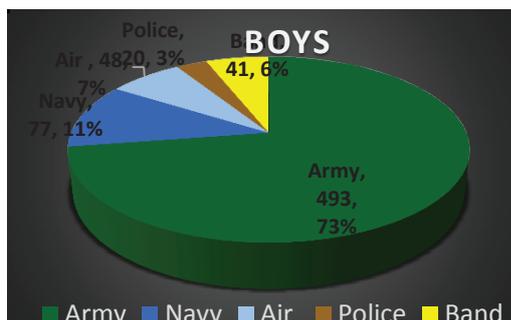
Table 22.2 Annual Boy Cadets Participation

Category	Boys	
	Platoons	Cadets
Army	493	14948
Navy	77	1983
Air	48	1262
Police	20	500
Band	41	1925
TOAL	679	20618

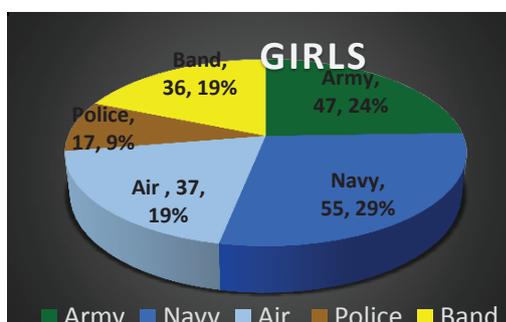
Table 22.3 Girl Cadets Participation in 2015

Category	Girls	
	Platoons	Cadets
Army	47	2022
Navy	55	1404
Air	37	942
Police	17	435
Band	36	900
TOAL	192	5703

**Chart 22.1 Total No of Cadet platoons –Boys
(Platoon wise)**



**Chart 22.2 Total No of Cadet platoons –Girls
(Platoon wise)**



In the order of merit qualified at the Army, Navy, Air Force and Police Assessment Camps platoons will be selected for the “Hermann Loos and the Soysa Challenge Trophy Camp”.

Hermann Loos Camp

In Hermann Loos Camp held at Rantembe Training Centre Hermann Loos Challenge Trophy for boy cadets Competition Camp & De Zoysa Trophy for girl cadets are awarded. The best Band will be awarded “Nandasena Labutale Memorial Challenge Trophy”. The champions of both Hermann Loos and the Soysa Challenge Trophy and Nandasena Labutale Memorial Trophy Competitions are designated “the President’s Platoon of the Year”.

Hermann Loos Challenge Trophy



De Soysa Challenge Trophy



Nandasena Labuthale Challenge Trophy (Best Band Cadet Platoon)



22.2.2 Foreign Delegations

On the invitation of the Headquarters, National Cadet Corps and the State Ministry of Defence, the cadets and the officers of NCCs of SAARC Countries participate to witness the Hermann Loos and the Soysa Challenge Trophy Competition Camp annually.

Table 22.3 participation of the foreign delegations to witness the Hermann Loos and the Soysa camp – 2015

Country	Director		Officers		Cadets		Total	
	Director	SO to DG		Male	Female	Male		Female
		Male	Female					
Bangladesh	1	1	-	1	1	5	5	14
India	-	-	-	1	1	6	6	14
Maldives	-	-	-	1	1	5	5	12
Nepal	1	1	-	1	1	4	4	13
Pakistan	1	1	-	2	-	1	-	19
Singapore	-	-	-	-	-	-	-	-
Total	3	3	-	6	4	3	20	71
	3	3		10		5	55	
	71							



Country	Event	Director	Officers	Cadets	Total
India	Shivaji Trail Trek Camp	-	1	6	7
India	Republic Day Celebrations Parade	1	2	12	15
Bangladesh	Victory Day Celebration Parade	1	2	10	13
Nepal	Army Day Parade	1	1	4	6
Maldives	MNCC Camp	-	1	6	7
Pakistan	Official Visit	1	3	12	16
	Total	4	10	50	64

22.2.3 Courses Conducted for Cadets

Band NCO's Course

A specially designed Bugler's and Drum Major's Course has been introduced to upgrade the standard of cadet bands of the Corps. Total number of 611 Band Cadets participated.

Junior Leadership Course for Cadets

Adventure is the life blood of every youth. In order to cater to the demand of Corporals and Lance Corporals of the platoon, the aforesaid course has been introduced. 2 x Cadets from each platoon; especially junior cadets, selected from each platoon take part in this course. This is a 09 Day Leadership and Positive Attitude Development course. Total number of 764 Cadets participated. The Sergeants for the coming year is chosen in this course.

Table 22.4: Participation of Cadets for Courses

Advanced Course for Cadets

As part of the NCC's mission to develop resourceful, responsible, resilient, loyal leaders and team players, the National Cadet Corps offers a wide range of adventure and experimental programmes and activities for Senior NCO. This will be the promotion camp for Senior NCO. The participants for foreign tours are also chosen in the course.

The Advanced Course has been specially designed to develop leadership qualities through Confidence Building Experiences. 331 Cadets participated in it.



Table 22.5 Cadets participation for the courses - 2015

Course	No. of Cadets Participated
Band NCO Course	611
Junior Leadership Course for Cadets	764
Advanced Course	331
Total	1,803

Foreign Tours

With a view to increase international understanding and heighten awareness, the NCC had Youth Exchange Programmes. Sri Lankan NCC delegations had been privileged to have under mentioned seven visits.

Table 22.6 Participation of Sri Lankan Cadet and Officers for the overseas Tours in 2015

Shivaji Trail Trek Camp – India



Victory Day Parade – Bangladesh



Army Day Parade – Nepal



Republic Day Camp – India



Official Visit to Pakistan



MNCC CAMP – Maldives



Table 22.6: Officer Training

22. 3 Officer Training

Probationary Officer Course

The basic course to recruit teachers as officers of the Corps is the Probationary Officer Course. The duration of the course is 45 days: conducted at the NCC Training Centre Rantembe from 05.08.2015 to 19.09.2015 and 29 participated in the course.

Officer Training Course

This training was conducted as a Refresher Course for promotion tests. A mini Officer Training Course was also conducted for the Officers who were unable to take part in the Officer Training Course. 215 participated in the main officer training course and 82 in the mini officer training course.

Period	No of Bns	Battalion	Total
1881– 1950	1	1 NCC	1
1951 –1980	5	2,3,4,5,6 NCC	6
1981 – 1990	1	7 NCC	7
1991 – 2000	4	8,9,10,11 NCC	11
2001 – 2005	3	12,13,14 NCC	14
2006 – 2011	5	15,16,17,18,19,N CC	19
2012 – 2013	5	20,21,22,23,24 NCC	24
2014	10	25,26,27,28,29,30,31,32,33,34 NCC	34
2015	04	35, 36, 37, 38 NCC	38

Band officers' course

This is a specialized course only meant for the Officers who command Band Platoons. This course was designed with the view of enhancing the knowledge of the band platoon commanders in platoon administration and training abilities in music and other relevancies. Many aspects of music and band formations are also taught by capable instructors in the same field.

Table 22.7: Officers participation for the courses

Course	No. of Officers Participated
Probationary Officer Course	29
Officer Training Course	297
Band Officers' Course	07
Total	333

22.4 Analysis / Evaluation of the activities carried out in 2015

22.4.1 Targets achieved and progress made in administration and logistic matters

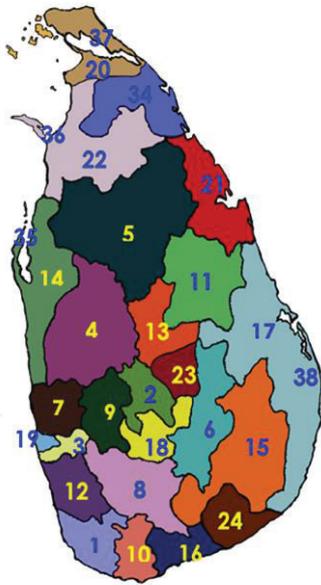
Establishment of battalions

In order to expand the cadetting Boy Battalions in Puttlam, Kilinochchi, Mannar and Batticaloa Districts were established in 2015 in addition to the existing 34 Battalions.

Chart 22.3 Expansion of Battalions from the inception

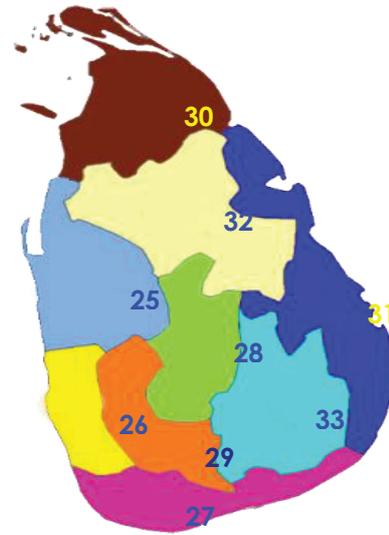


Distribution of Battalions (Boys)



- 1 NCC - Galle
- 2 NCC - Kandy
- 3 NCC - Colombo
- 4 NCC - Kurunegala
- 5 NCC - Anuradapura
- 6 NCC - Badulla
- 7 NCC - Gampaha
- 8 NCC - Ratnapura
- 9 NCC - Kegalle
- 10 NCC - Tangalle
- 11 NCC - Polonnaruwa
- 12 NCC - Kalutara
- 13 NCC - Matale
- 14 NCC - Kuliyaipitiya
- 15 NCC - Monaragala
- 16 NCC - Matara
- 17 NCC - Ampara
- 18 NCC - Nuwara Eliya
- 19 NCC - Pannipitiya
- 20 NCC - Jaffna
- 21 NCC - Trincomalee
- 22 NCC - Vauniya
- 23 NCC - Kundasale
- 24 NCC - Hambantota
- 34 NCC - Mullattivu
- 35 NCC - Puttalam
- 36 NCC - Mannar
- 37 NCC - Kilinochchi

Distribution of Battalions (Girls)

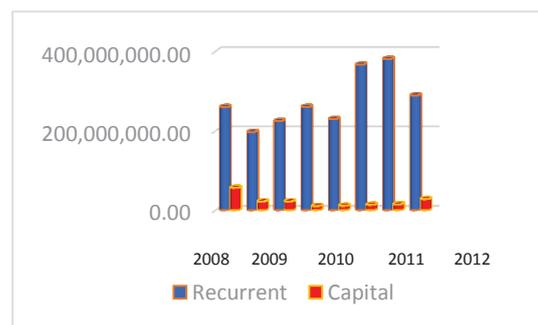


- 25 NCC - North Western Province
- 26 NCC - Western Province
- 27 NCC - Southern Province
- 28 NCC - Central Province
- 29 NCC - Sabaragamuwa Province
- 30 NCC - Northern Province
- 31 NCC - Eastern Province
- 32 NCC - North Central Province
- 33 NCC - Uva Province

Table 22.9 financial allocation of the organization

Year	Recurrent	Capital
2008	260,069,000.00	56,823,000.00
2009	197,315,000.00	22,500,000.00
2010	225,100,000.00	22,500,000.00
2011	260,330,000.00	10,954,000.00
2012	229,935,000.00	11,600,000.00
2013	367,030,000.00	14,150,000.00
2014	381,000,000.00	15,100,000.00
2015	289,380,000.00	28,300,000.00

Chart 22.4 financial allocation of the organization



22.5 Constructions in 2015

Many constructions, renovating of buildings, implementation of new projects were carried out in order to make the training smooth and efficient.

- Construction of Monument at the Training Centre –Rantembe
- Construction of Sergeant Mess at the Training Centre –Rantembe
- Construction of Corporals Club at Rantembe

22.6 Issues and challenges

- Doctors on rotation basis to Rantembe is not Complied properly.
- FR 136 submission for computerization of Stores is yet awaited.
- Approval awaited for 2016 Hermann Loos and Advance Course Programme where foreign delegations participate.
- Shortfall of 18 Permanent Civil Workers awaited.
- Authority for the new Organization is awaited.
- Await sanction from Commander of the Army to convert 20 Civil Workers to Army Civilian Cadre.
- Request to obtain sanction for the Commissioning of Intake –35 and leftover of personnel in Intake 34.
- Request to obtain sanction for the promotion of 2/Lt to Lt , Lt to Captain, Captain to Major.
- Request to obtain sanction to clear Colonel BDC Jayawardhana’s anomaly in the promotion as Brevet Lt Col.
- Request to obtain sanction to amend the errors in the Gazette Notification of Lt Col Promotions.
- Request to obtain sanction for NCC mobilized officers to continue until retirement in the Army.
- Lost of money due to outstanding payments is to regain through Supplementary Votes to continue projects.
- Request to clear pending payments of vehicle repair bills.
- Request to provide a Water Bowser as no bowser available and students are in difficulty.
- Requested to provide a Lorry as no Lorry is available for goods transport.
- Request to provide a Gully Emptier as septic pits are frequently getting filled.
- Request to provide a Tractor as no means to transport garbage.
- Request to grant Tender Approval of Rs. 249,340.00 for earthwork to expand the ground in Rantembe.
- Request to grant Tender Approval for Rs. 350,000.00 to build Pavements for Building in Rantembe.

22.7 Future prospects

- ▶ Prompt actions are expected from hierarchical organizations to continue effective training.
- ▶ Additional allocations are required for Junior Cadetting (50 Million for Pilot Projects in 2016)
- ▶ Uninterrupted money is required to run Junior Cadetting in all schools from 2017.
- ▶ Allocations are required for infrastructure development.

23.1 Overview

23.1.1 Objectives

- Making arrangements for after care and rehabilitation of the members of the Armed Forces and Police who have become disabled at the operations
- Providing houses and assistance to the members of the Three Armed Forces and Police who have become disabled in action
- Dependents of the members of the Three Armed Forces and Police who have died or who have been missing in action.
- Providing medical facilities and assistance for the members of the Armed Forces and Police who have become disabled in action
- Dependents of the members of the Armed Forces and Police who have died or who have been missing in action.
- Providing scholarships and other assistance with a view to make access for education to the members of the Armed Forces and Police who have become disabled in action
- Dependents of the members of the Armed Forces and Police who have died or who have been missing in action

23.2 Achievement in 2015

23.2.1 Physical and Mental Empowerment Division

This is a division that has been established to avoid mental stress of the officers serving in the Three Armed Forces and Police, war heroes who have become disabled in action and the relatives of the war heroes who have sacrificed their lives and make them economically and socially developed, self-confident and satisfied.

Table 23.1: Medical assistance, Training workshops/Programmes

	2013	2014	2015
Project	No of Programmes		
Health clinics for war heroes	07	03	03
Eye clinic	16	09	-
Providing Medical Assistance	91	93	72
Loans for Medical Assistance	04	14	09
Conducting Psychological Workshops (Group Counselling)	07	04	05
Training workshops for disabled war heroes	02	02	0
Health Promotion workshops	-	-	03

Chart 23.1 Medical assistance, Training workshops/Programmes

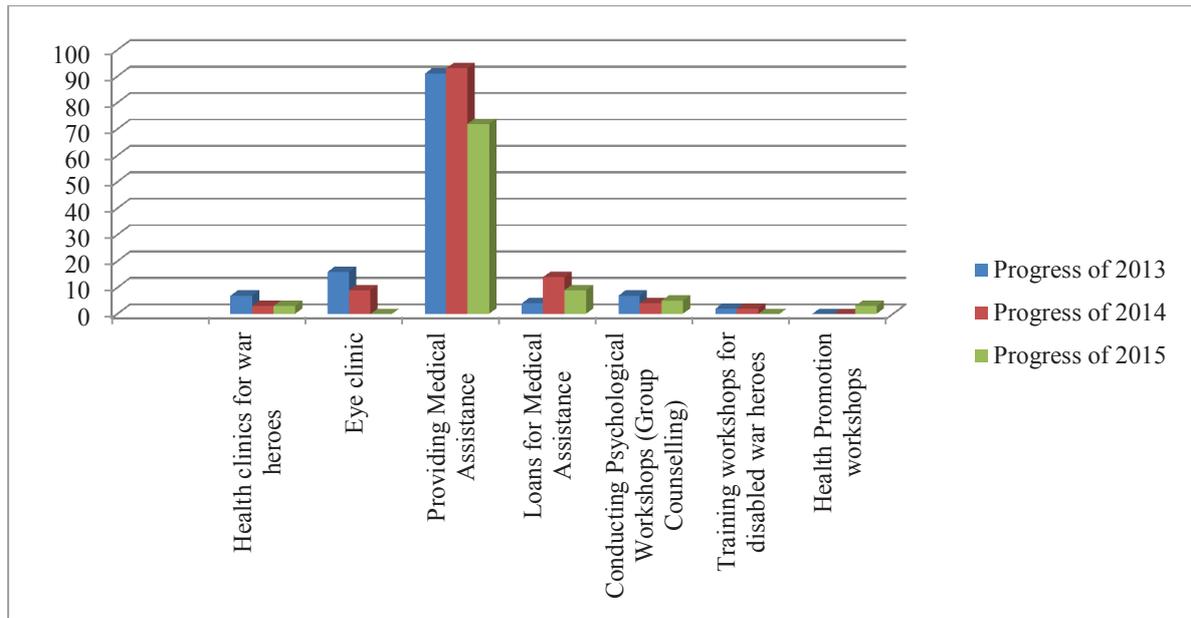
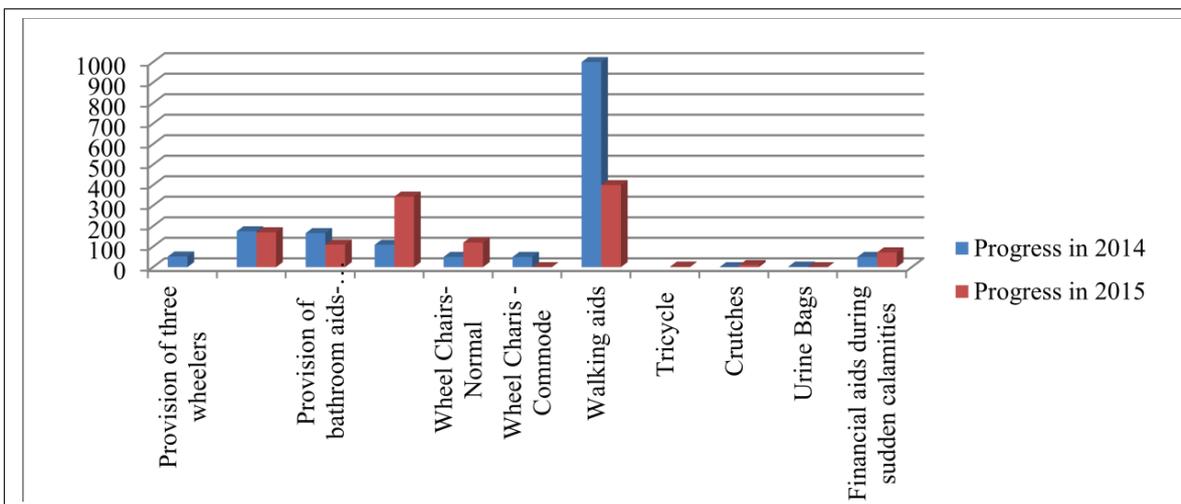


Table 23.2 Welfare projects for Disabled War Heroes

Project	2014 Beneficiaries	2015 Beneficiaries
Provision of three wheelers	52	38
Provision of bathroom aids- First Installment	175	170
Provision of bathroom aids- Second Installment	166	110
Provision of equipment for the disabled- Prosthetic legs	109	465
Wheel Chairs- Normal	50	220
Wheel Charis -Commode	50	10
Tricycle	-	3
Walking aids	1000	800
Crutches	-	20
Urine Bags	03	3
Financial aids during sudden calamities	50	72

Chart 23.2 Welfare projects for Disabled War Heroes





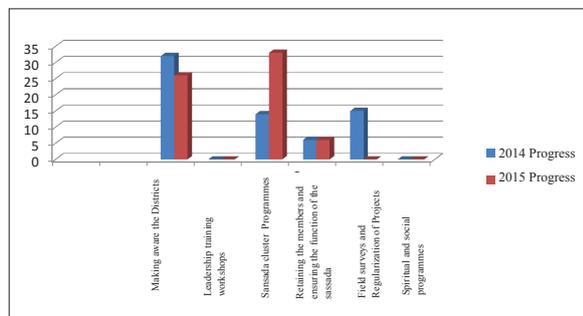
23.2.2. Social and Cultural Division

This division has been established to make the members of the families of the war heroes who have sacrificed their lives in action, who have been missing in action and who have retired due to their disability of the division, gather at the Ranaviru Sansada Societies once a month as a methodology of helping and understanding each other. Further, conducting of Ranaviru Sansada meetings by Provincial Officers has been done in order to continue this programme at divisional level.

Table 23.3: Progress of Sansada Programme (2014-2015)

Project	Progress as at 2014	Progress as at 2015
Making aware the districts	32	26
Sansada Cluster programmes	14	33
Retaining the members and ensuring the function of the Sansada	06	06

Chart 23.3: Progress of Sansada Programme (2014-2015)



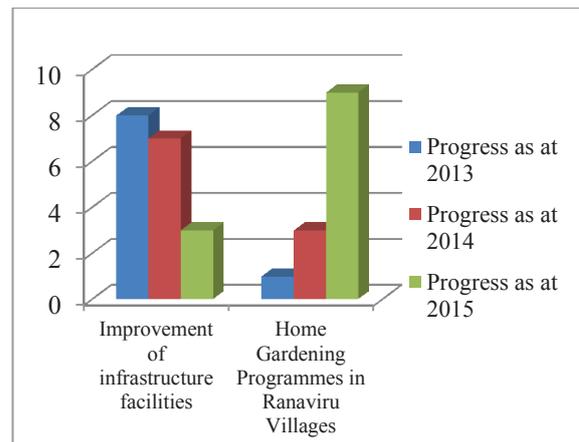
Village project

“Creating an “Exemplary Ranaviru Village” is done by this programme. Action is taken to ensure the psycho social and physical development of the war heroes and community of the war heroes who live in Ranaviru Villages and enhance the harmony and togetherness among them.

Table 23.4: Project implemented (2013-2015)

Project	2013	2014	2015
Improvement of infrastructure facilities	08	07	03
Home Gardening Programmes in Ranaviru Villages	01	03	09

Chart 23.4: Project implemented (2013-2015)



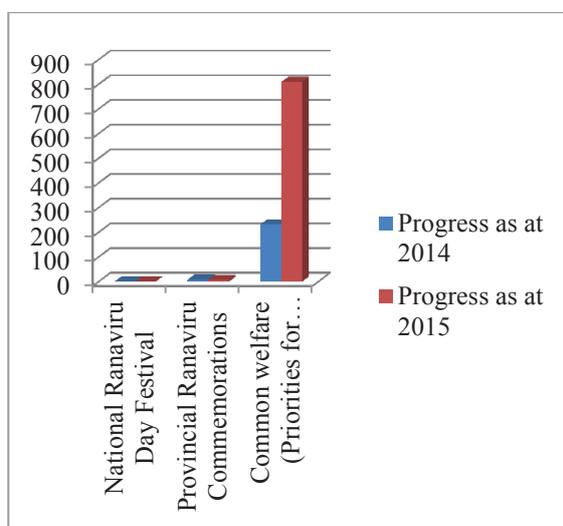
23.2.3 Division on Pride and Honour of War Heroes

This is a project designed to honour the war heroes who have won the freedom for the motherland and who are protecting it all the time, as a society, by organizing annual war hero commemoration ceremonies at national and provincial level.

Table 23.5: Annual war hero commemoration ceremonies

Project	2014	2015
	programmes	
National Ranaviru Day Festival	01	01
Provincial Ranaviru Commemorations	09	08
Common welfare (Priorities for Schools, Insurance, Transfers of teachers, Water, electricity, roads, employments)	234	811
Maintenance of Mailapitiya Park	Bearing maintenance expenses throughout the year	Bearing maintenance expenses throughout the year

Chart 23.5: Annual war hero commemoration ceremonies



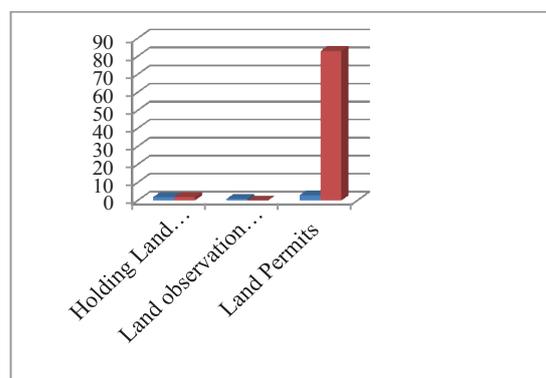
Land Project

It is expected to provide a suitable land for the construction of a house for the war heroes and their families as a special task of RanaviruSeva Authority.

Table 23.6: Projects implemented 2014-2015

Project	2014	2015
Holding Land Kachcheri	02	02
Land observation activities	01	-
Land Permits	03	83

Chart 23.6: Projects implemented 2014-2015



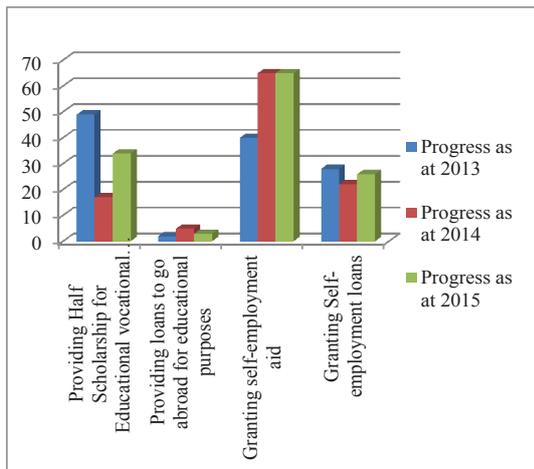
23.2.4 Educational Skills and Economic Development Division

Providing theoretical and practical knowledge in various fields to the family members of the war heroes who have sacrificed their lives, become disabled and retired and who are in service at present and improve their abilities and enable them to earn their income is done through this division.

Table 23.7: Scholarships and loans

Project	2013 Beneficiaries	2014 Beneficiaries	2015 Beneficiaries
Providing Half Scholarship for Educational vocational Training Courses	49	17	34
Providing loans to go abroad for educational purposes	02	05	03
Granting self-employment aid	40	65	65
Granting Self-employment loans	28	22	26

Chart 23.7: Scholarships and loans



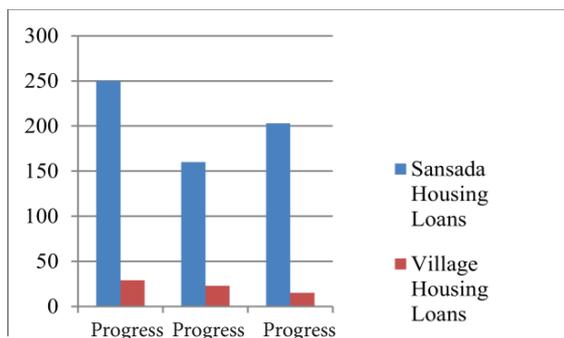
23.2.5 Housing loans project

Under this project, housing loans are granted through Sansada forums to the members of the target group of Ranaviru Seva Authority subject to a maximum of Rs.300,000/- on concessionary basis for housing needs.

Table 23.8: Housing loans

Projects	2013 Beneficiaries	2014 Beneficiaries	2015 Beneficiaries
Sansada Housing Loans	250	160	203
Village Housing Loans	29	23	15

Chart 23.8: Housing loans



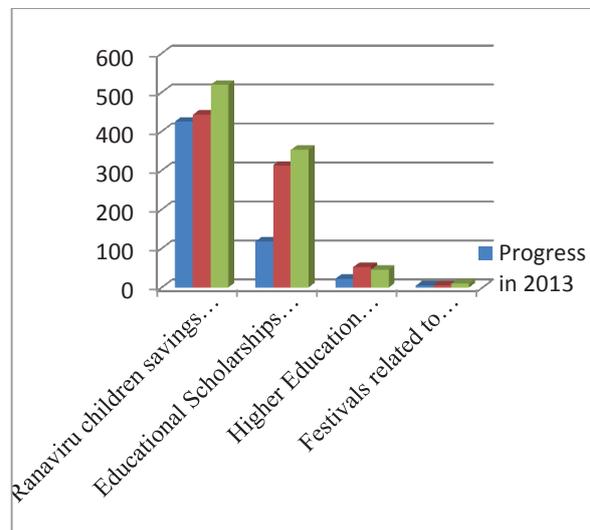
23.2.6: Educational Scholarships

The educational scholarships project of the Ranaviru Seva authority is operative with a view to provide a helping hand for the children of war heroes who sacrificed their lives, went missing or retired with disability while engaged in service for safeguarding the country and its people and those who are presently in service, to continue their education up to higher education successfully.

Table 23.9: Scholarships for the children of war heroes

Project	2013 Beneficiaries	2014 Beneficiaries	2015 Beneficiaries
Ranaviru children savings investment scholarship scheme	426	443	520
Educational Scholarships (G.C.E. O/L and A/L)	118	313	353
Higher Education Scholarships	23	53	46
Festivals related to Scholarships	05	06	10

Chart 23.9: Scholarships for the children of war heroes





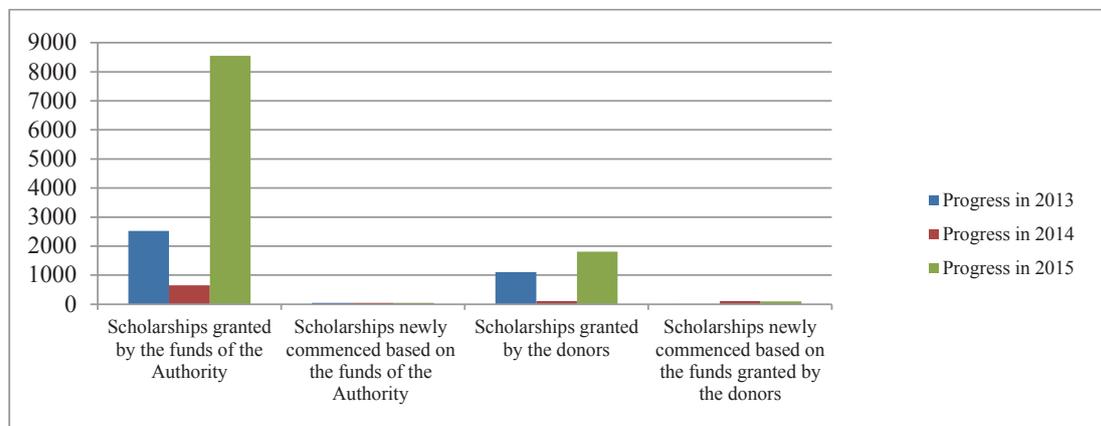
23.2.7 Foster Parents Project

Financial assistance was provided with the sponsorship of local and foreign donors for the education of children of war heroes with economic hardships. The aim of this programme is to create a respectable position in the society for war heroes of three armed forces and police who sacrificed their lives, went missing and became disabled and their families by strengthening them mentally and socially.

Table 23.10: Financial assistance for children

Project	2013 Beneficiaries	2014 Beneficiaries	2015 Beneficiaries
Scholarships granted by the funds of the Authority	2525	654	8546
Scholarships newly commenced based on the funds of the Authority	47	50	44
Scholarships granted by the donors	1107	107	1813
Scholarships newly commenced based on the funds granted by the donors	08	104	102

Chart 23.10: Financial assistance for children



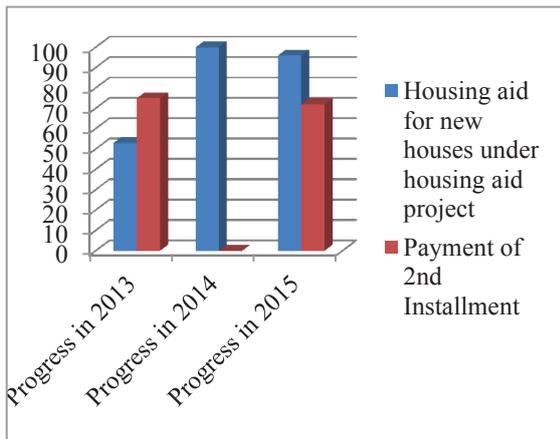
23.2.8 Housing Aid Project

The need of a house is one of the main issues affected to the families of war heroes who sacrificed their lives, went missing and retired with disability while engaged in operations for safeguarding the sovereignty of Sri Lanka, those who are in service being disabled in action and the others who are in service. Under this project, efforts were taken to strengthen the aforesaid war heroes of three forces and police and their families mentally and socially by fulfilling their need of a house.

Table 23.11: Housing aid project

Project	2013 Beneficiaries	2014 Beneficiaries	2015 Beneficiaries
Housing aid for new houses under housing aid project	53	100	96
Payment of 2nd Installment	75	-	72

Chart 23.11: Housing aid project



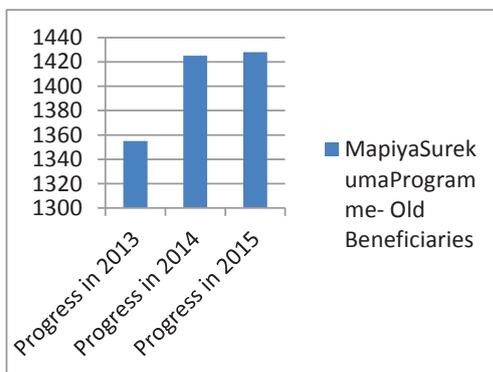
23.2.9 Mapiya Surekum Programme

Mapiya Surekum programme is a welfare project which paves way for the aforesaid parents to spend their elderly life with mental and economical satisfaction.

Table 23.12: Mapiya Surekum programme

Project	2013 Beneficiaries	2014 Beneficiaries	2015 Beneficiaries
MapiyaSurekumaProgramme- Old Beneficiaries	1355	1425	1428

Chart 23.12: Mapiya Surekum programme



23.2.11 Data and Information Division

A data base is arranged by collecting data on the war heroes of three forces and police who died, went missing and who were sent on retirement on medical grounds while engaged in operations and their dependents.

Table 23.13:Setting up of the Data Base

Project to grant funds to the parents of the disabled and retired war heroes	2013	2014	2015
Setting up of the data base		80%	100%
Publishing lists of names through gazettes	Done	-	



23.3 Analysis / Evaluation of the activities carried out in 2015

It was revealed in the beginning of the year that certain projects had been identified to carry out yet the approval of the Director Board was not obtained for the year 2015 and therefore approval of the Director Board couldnot be obtained until the appointment of the Director Board in April 2015.

Accordingly, the first quarter was not included in the Annual Plan and as a solution all the projects were carried out under a rapid methodology.

Actions were taken to carry out the administrative activities by covering the duties of the post of Director and by covering the accounting activities by an accountant of the Ministry of Defense since recruitment had not been made for the vacancies approved for the year 2013 and by making recruitment on contract basis.

In addition, it was required to adjust all projects and programmes in line with the new vision of the government and accordingly it was decided to finalize

this by the midterm of the year and to carry out welfare activities by considering the applications received. As a whole, the Authority was able to achieve a higher level of progress comparatively.

23.4 Lessons Learnt

- It was identified that targets should be set up giving priority to constructing houses, providing lands and fulfilling basic needs and to fulfill them within 3 years' time period.
- It was identified that women who form more than 60% of the target group should be economically, socially, culturally and spiritually empowered on priority basis.
- It was identified that the funds of the Authority should be economically managed in order to perform the tasks and to obtain more contributions from individuals and institutions.
- Entrepreneurship and the consent for investments should be promoted within war heroes, to which the attention of the Authority was not paid so far.

- Introducing Virusara privilege card to the war heroes and the war hero community in line with the concept of the Minister of Defense in order to obtain social attention and support for the war heroes.

23.5 Issues and Challenges

- The staff has not been restructured and therefore the entire administrative and institutional set up is not sufficiently effective. Attention should be paid on fulfilling this task.
- There is no specific corporate plan and this challenge was successfully faced by the authority and further a corporate plan was prepared for the next three 3 years. It is expected to implement from year 2017.
- During the past 6 years the projects and programmes have not been properly regulated and therefore no methodologies were built up. However, it was able to change this situation through various challenges.

23.6 Future Prospects

Table 23.14: Tasks expected to be performed within the period of 2017 – 2019 and the rough Estimate

No	Unit/ Project	Annual Estimate Rs.
I.	RanaviruSansada Unit	16,370,000.00
II.	Women War Heroes Unit	38,695,000.00
III.	Date, information and Ranaviru enterprises promotions Unit	38,800,000.00
IV.	SuwaShakthi Unit	25,780,000.00
V.	Physical and Mental Development Unit	149,220,000.00
VI.	Educational Professional Skills Development Unit	57,615,000.00
VII.	Management and Entrepreneurship Unit	338,852,750.00
VIII.	Property and Financial Development Unit	76,470,000.00
IX.	ViruPrathibha Unit	17,614,500.00
X.	Ranaviru Villages Unit	7,040,000.00
XI.	Special Projects unit	22,497,000.00
XII.	Media Unit	13,429,000.00
XIII.	Administrative Expenditure	71,315,000.00
XIV.	Capital Expenditure	37,172,000.00
XV.	Welfare Expenditure	283,500,000.00
	Total	1,194,370,250.00

24.1 Overview

Defence Services Command and Staff College (DSCSC) is an institution that provides military education to the middle grade officers of the tri services. DSCSC offers the first learning experience of joint operations in a joint environment. Year 2015 had been a successful year for DSCSC in terms of academic and administrative activities. It had continued to uphold the recognition as one of the leading institution for military studies in South Asia.

DSCSC is managed by a Board of Management. It is staffed by service personnel from the Tri services and civilian staff employed by Ministry of Defence. The CEO of DSCSC is the Commandant.

Course Number 09 was conducted during the year 2015. The course commenced on 05 January 2015 and concluded on 18 December 2015.

In the year 2015, the college adopted ten core values and a driving tenet in relation to those core values. The core values are emphasized in all spheres of activities of the college. Upholding of the core values is aimed at improving overall character of a person and makes his service contributive to the progress of the institution. The Core Values are: Learning, Honour, Respect, Decorum, Excellence, Innovation, Responsibility, Professionalism, Mission Command, Pristine Environment, The Driving Tenet: Common Sense.

24.2 Achievements in 2015

24.2.1 Significant Matters from the Action Plan

The Action Plan prepared for 2013 – 2017 had identified 7 major capital projects. Namely,

- Married quarters for student officers
- DSCSC Headquarter Building
- Playground and pavilion
- Security wall
- Internal road network
- Internet and Networking facility for married quarters
- Swimming Pool

Of the above, a block of married quarters of six houses was completed and construction of two blocks of six houses each was commenced. The expenditure during the year for construction was Rs 65.6Mn. Providence of Internet and Networking facilities was completed during the year. Internal road network had been also completed.

The academic programme was conducted in order to achieve aim and objectives of the DSCSC. The academic programme remained same as previous years and teaching methodology has been updated.

24.2.2 Financial Progress

An outstanding bill of approximately Rs 30.2Mn carried forward from year 2014 was paid from the year 2015 allocations. The annual expenditure for year 2015 was as follows.

24.1 Table: Financial Progress

Ser No	Vote Head	Sub Vote	Amount (Approx) RsMn	Total (Approx) RsMn
1.	Capital	Rehabilitation and Improvements to the capital assets	52.9	189.6
		Acquisition of fixed assets	60.7	
		Other capital expenditure	76.0	
2.	Recurrent	Emoluments	42.2	131.5
		Supplies	34.6	
		Maintenance	13.2	
		Contractual Services	41.5	
3.	Total			321.1

24.2.3 Physical Progress

Academic The staff course conducted during the year 2015 had 114 Student Officers. That included 60 from Army, 19 from Navy, 19 from Air Force, 01 administrative officer from Ministry of Finance, and 15 foreign student officers representing 10 countries. 93 percent Student officers of the course obtained the coveted title of “passed Performance Report 2015

– Ministry of Defence 109 staff college” (psc). 62 percent Officers were selected for the Masters’ Degree programme awarded by General Sir John Kotelawala Defence University. The graduation ceremony of Course Number 10 was held on 17 December 2015.

Infrastructure During the period under review, Rs 52.9Mn was spent for rehabilitation of buildings in order to maintain them in proper standard suited to the College. 3 blocks of new buildings including 02 building blocks for student officers married quarters and 01 building block as bachelors’ quarters for teaching staff were completed at a cost of Rs 65.6 Mn. In order to develop the Publication Section of the College and other related accessories, Rs. 29.1 Mn was spent. The College also was able to develop the internet facility and computer network at a cost of Rs. 10.7 Mn.

24.2.4 Capacity Development of Staff

Capacity development of the staff is done on the concept of learning organization, where every member of the staff (teaching and administration) is subjected to a learning/training programme. All the members of the teaching staff of the college were included along with student officers in the Overseas Study Tour conducted annually for each course. A total of 8 countries were visited in the year 2015. Further, in order to provide better exposure for the teaching staff, a reciprocal workshop programme was conducted with Defence Services Command and Staff College of Bangladesh. Teaching Staff from each College visited and interacted with their counterparts to conduct workshops. Another step in the same direction was the invitation extended to foreign Staff Colleges to send teams of their teaching staff to this College to obtain insight to the course curriculum of this College. Accordingly, members of the Directing Staff were received from Defence Services Command and Staff College of Pakistan and Malaysian Armed Forces Staff College. A team from the Indian Armed Forces also visited to conduct a Military Technology Teaching Package, furthering the same effort in the latter part of the year. Internal training for Academic Staff and Administration Staff was conducted in order to develop their skills in their profession. Training for each category of staff was conducted on a schedule at least ones in a week in the form of training sessions and lectures. In some instances external resource personnel had delivered lecturers/conducted workshops, and in some instances staff visited outside institutions to obtain a better insight. Both civilian and military staff included in the training.

24.3 Lessons Learnt

The College was able to successfully adopt strict financial control with well planned and transparent procurement plan. Foresight was demanded from all executive officers who were responsible for projects. They were demanded of continuous awareness of their allocated, spent and remaining funds. This strict control of funds allowed flexibility which enhanced the efficiency and ROI of the College.

24.4 Issues and Challenges

One issue was the outstanding balance brought forward from year 2014 which was approximately Rs. 30.2Mn. However, the balance carried forward from year 2015 to 2016 was zero. Another issue was a defaulting building contractor from the year 2014. The college pursued the matter rigorously and was able to complete the project. A significant challenge is to ensure the high standards of academic and administration functions. Task awareness, skill competencies and multi functional capabilities of the staff are the key elements needed to ensure these high standards. Fulfillment of vacancies of the staff is another key element. The College intends to gradually increase the number of foreign and public sector participants to the courses.

24.5 Future Prospects

Academic: The College intends to build a state-of-the-art War Gaming Centre which will be an advanced tool in teaching. Based on the request made by this College the Centre for Research and Development (CRD) had been directed by Ministry of Defence to develop the software applications needed. Once established, it could be used to test and simulate battlefield conditions and thereby teach the student officers of command and staff aspects required. The intended amount to be spent for this project is Rs43.4. As a result, DSCSC will be equipped with a most modern capability in military education.

Organizational: The College is in need of an establishment to support the students on their research activities. It is intended to open an “Academic Branch” under the Coordinating Wing which may take on the research related activities. The vacancies of the staff, mainly of uniformed staff need to be filled. A dedicated number of troops for Performance Report

2015 – Ministry of Defence 110 “training support” are required to be incorporated in to the organization. An initial financial investment is not expected in both those projects.

Capital: Infrastructure development takes prominence in the medium term development plan of DSCSC. As the staff course is a residential course, the students need to be provided with married quarters for the

period of the course along with other utility services. The investment for this requirement for the next three years, is expected to be Rs 120Mn. The aim is to provide married quarters for at least 40 percent of student officers within couple of years. A new Library building cum Exam hall is in the pipeline too. Its cost is estimated atRs 127Mn. Another medium term activity is to strengthen the vehicle fleet of the College with new vehicles as some vehicles are becoming obsolete and required replacement.

25.1 Overview

Defence Services College (DSC) was established in January 2007 at Malay Street in Colombo 02 and later the school was promoted as a national school. DSC was established mainly to ease the challenges currently encountered by the members of the Armed Services and the Police, pertaining to admission of their children to popular schools. The purpose would also serve to design, develop and testing of a new governing system that will assist the government effort to provide a high quality and equitable education, under a disciplined environment. DSC directly operates under the direction of Ministry of Education and its administration control is done by Ministry of Defence.

25.1.1 Objectives

Later a cabinet approval has been granted to develop DSC concept as special educational project to establish Defence Services Colleges in each district and the DSC Colombo as centralized hub of the system. According to the project there are two schools (DSC Colombo and DSC Kurunegala) function at present.

Defence Services College - Colombo function as a mixed school and the students' population is over 2500 at present. It will reach up to 3600 once classes start up to year 13. The College is committed to a rigorous, comprehensive approach to promote all academic and extracurricular activities at present. Further Defence Services College Colombo regards knowledge as the supreme resource to be utilized, in accordance with the guidance of ministry of education and the Ministry of Defence.

Defence Services College - Colombo



Defence Services College - Kurunegala

Defence Services College, Kurunegala was established in 29th January 2009 and DSC function as a mixed school and the population of students are over 665 and teachers are 28.

Table 25.1 Responsibilities of MOE and MOD

Ministry of Education	Ministry of Defence
1. Provide academic staff	1. Provide and develop infrastructure facilities
2. Provide facilities entitled to a govt school	2. Govern the admission criteria and the policy in consultation with MOE
3. Provide advice and professional support with respect to school curriculum, teacher training, examination process, quality assurance, setting of standards necessary to and other methods of administration procedures that facilitate the smooth governance of the DSC.	3. Monitor quality of education
4. Monitor quality of education	4. Implement and monitor security aspects of the institution through the BOM
	5. Establish and maintain relationship with the more in matters pertaining to education.

25.2 Achievements in 2015

25.2.1. Construction of Hostel Block

The main objective of constructing a hostel complex is to provide accommodation and mess facilities to the students coming from the distance areas. As well as more specifically to enable them to excel in their studies, maintaining good health, safe and secure life while enjoying modern facilities and participation in extra-curricular activities essential for personality development.

In order to provide the hostel facilities in corporate in the DSC corporate plan a cabinet approval (14/1078/503/098 dated 2014.07.28) has been granted to construct a four storied Hostel block as medium term development project 2015 – 2017 with the total allocation of Rs. 448.1 Mn (Excluding Labour and Taxes) as follows.

Table 25.2:Allocation

2015	2016	2017
100 Mn	250 Mn	98.1 Mn

Estimated cost – 100 Mn



FRONT ELEVATIONS

The sum Rs.100Mn allocation for year 2015 received in the November 2015, ten month delay as per the expected scheduled date. Hence, it was difficult to achieve the expected outcome as per the action plan 2015 and the progress upto 31st December 2015 as follows.

Table 25.3:Progress of construction

Description	Contractor	Achievement for end of Jan 31 st		Remarks
		Physical	Financial (%)	
Construction of Hostel Block upto first floor level	Sri Lanka Army 6 th Engineering services Regiment	30	18.1 (Out of Rs. 100 Mn)	The work has been delayed due to delaying of funds

The building construction of DSC Kurunegala – In addition to the above project another building construction project carried out by the Sri Lanka Navy for DSC – Kurunegala, which is expected to be completed in March 2016. Approximate cost is Rs. 215 Mn

Table 25.4 : Progress of construction of Defence Service College at Kurunegala

S/No	Activity	Annual Target (%)	Physical		Allocation for year 2015 Rs Mn	Financial		Comments
			Target for end of 31 st Dec (%)	Achievement for end of 31 st Dec (%)		Target for end of 31 st Dec (%)	Achievement for end of 31 st Dec (%)	
01	Construction of Defence Service College at Kurunegala.	100	100	60	14.2	100	85	Awaiting materials and service contracts.



The following awareness programmes carried out for the capacity development of administrative staff during year 2015

Table 25.5: Awareness Programmes

Activity	Conducted by	Target group
1. Awareness programme of productivity development and 5 S System	National Productivity Secretariat of Sri Lanka	Administrative Staff
2. Awareness programme for road traffic discipline	SL Police Traffic Division	Drivers & Staff of the transport section
3. Weekly training programme	Visiting Lectures/ Institutional staff	Administrative Staff

25.3 Work postponed to next year

The following development projects not been completed due to non-availability of allocations requested for year 2015 and yet to be completed during year 2016.

Table 25.6: Development Projects postponed

Description	Allocation requested for year 2016(Rs.Mn.)	Contractor	Remarks
1. Remaining construction work of Hostel building	250	Sri Lanka Army 6 th Engineering services Regiment	
2. Balance work of the water proofing of the buildings	1.5	Sri Lanka Army 6 th Engineering services Regiment	Delay due to Non availability of allocation in year 2015
3. Completion of fixing of aluminium windows – Administrative Block	15.4	Lanka Aluminium (Pvt) Ltd.	
4. Installation of fire protection System in the Primary section	4.4	Building Services (Pvt) Ltd.	
5. Landscaping and remaining construction of Defence Service College at Kurunegala.	10	Sri Lanka Navy	

25.4 Analysis/Evaluation of activities carried out in 2015, Issues and Challenges

Since the construction works done by Army ESR Unit under the supervision of MOD, It was more efficient than conducting it by outside constructors.

The main issue associated with implementing of development projects was delaying of allocations in time. This issue to be rectified for achieving a satisfactory progress of the planned projects as per the scheduled action plan for the respective year.

Since the allocation has not been granted for the maintenance of the facilities which is in operation by the school under the administrative wing the DSC fund is only monitory resource for spending money. As per the yearly estimated budget the expected expenditure does not match with the expected income of the DSC fund. Hence it is required to have a sufficient way of raising funds.

25.5 Future Prospects

Table 25.7 Activities suggested to improve the organization over medium term (2017-2019)

Activity	Expected cost Rs. Mn	Benefits
1. Establishing a Solar Net metering System	33	<ul style="list-style-type: none"> Minimizing expenditure for electricity bills Minimizing the environmental pollution and implementing of greenery concept
2. Construction of a Play ground		<ul style="list-style-type: none"> Enhancement of extracurricular sports activities

Except the above activities the remaining development projects as mentioned in the table 25.6 required to be implemented on a matter of priority in order to develop paperless training culture in future.