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பாதுகாப்பு சேவை கட்டளை மற்றும் பதவிநிலை கல்லூரி
Defence Services Command and Staff College



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2011



வருடாந்த அறிக்கை
2011



ANNUAL REPORT
2011

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Message from the Commandant



It is with great pleasure that I release this message to the Year 2011 Annual Report of the Defence Services Command and Staff College.

It is very inspiring to witness that the Defence Services Command and Staff College is soaring great heights to be one of the military learning hubs, in the South Asia.

At this moment I wish to convey my sincere thanks to the Chairman and the members of the Board of Management of the DSCSC for their ingenuous guidance and the invaluable support extended to achieve milestones stipulated for the year.

I would also like to extend my gratitude to the Officers and Other Ranks of the Defence Services Command and Staff College and the Staff of the Ministry of Defence and Urban Development for their great contribution to make the year 2011 a very successful one.

J C Rambukpotha RSP USP ndc psc IG
Major General
Commandant

ANNUAL REPORT OF THE
DEFENCE SERVICES COMMAND AND STAFF COLLEGE
YEAR 2011

HISTORY

1. The Army Command and Staff College (ACSC) was inaugurated on 16 March 1998 with the first Course consisting of 26 Student Officers. However the College was officially inaugurated on the 28 August 1998 by the former President, Her Excellency Mrs Chandrika Bandaranaike Kumaratunga on a request made by then Commander of the Army, Lt Gen R De S Daluwatte WWV RWP RSP VSV USP LOM ndc psc.

2. At the very inception, the British Army attached a Training Team consisting of two Lieutenant Colonels, in order to assist the faculty to formulate a syllabus similar to the British Army Command and Staff College but with emphasis on our own requirements. They extended a yeomen service from the outset to get ACSC established, by providing required training material and fine tuning our teaching skills. The faculty was driven through an 'on the job' Training Programme.



Inauguration of the ACSC on 28 August 1998

3. The ACSC was established with the aim of developing the professional knowledge and understanding of the selected Student Officers, both in Command and on Staff duties, of the Sri Lanka Army. In addition, a few selected Student Officers from the Sri Lanka Navy and Sri Lanka Air Force, were also trained on Army Command and Staff aspects from ACSC Course No 1 onwards. During the nine years of ACSC (1998-2006), the College produced 253 graduates, of whom 209 were from the Army, 22 were from the Navy, 21 from the Air Force and one from the Police. This was in contrast to 58 'Staff Qualified Graduates' available by the Sri Lanka Army, in the year 1996. The change from ACSC to DSCSC could be perceived as an indication shown from the very inception on the importance of a Joint Services atmosphere.

Moreover, the efforts of all military arms were felt imperative to be unformed, in order to combat our adversary. Military Operations in isolation had never paid us required dividends. Furthermore, changing tactics of our adversaries compelled us to revise our doctrines in war fighting, thus setting conditions for a sound 'Joint Environment'.

4. January 22nd 2007 was definitely an important milestone in the history of Armed Forces, where all military doctrinal and strategic level planning and teachings were brought under one roof, as practiced by many other Armed Forces in the world. To add value to the ceremony, the function was graced by the Secretary to His Excellency the President, Mr. Lalith Weeratunga who was the Chief Guest. Defence Services Command and Staff College Course No 1 commenced order the inauguration ceremony with 36 Student Officers from the Army, 8 Student Officers from the Navy and 10 Student Officers from the Air Force registering for the first course.



Inauguration of the DSCSC on 22 January 2007

OLD CREST



NEW CREST



“TO WAR WITH WISDOM AND KNOWLEDGE”

5. The tradition of the wise old Owl appears in the legends of King Arthur, where Merlin is described as having an Owl perched on his shoulder. During the medieval period, Owls became widely accepted as symbols of learning and in the Middle Age, knowledge was vastly vested in the clergy and alchemists. Thus, during this time the Owl became the companion of the wise.

6. In Roman mythology, MINERVA is the goddess of War and Wisdom. Her favorite bird was the Owl. Several Staff Colleges have adopted MINERVA's Owl as their crest. In keeping with tradition we too have selected the Owl – in our case ... the Sri Lankan Fish Owl for our crest. The motto “සිහි නුවණින් රණ දෙරණට” gives the literal meaning “To War With Wisdom and Knowledge”. The Army, Navy and Air Force is represented by crossed swords on a light orange background, and anchor on a dark blue background and an albatross on a light blue background respectively. The sheaves of paddy on either side of ශ්‍රී ලංකා (Sri Lanka) on the outer circle denotes prosperity. Defence Services Command and Staff College is indicated in Sinhala script, “ආරක්ෂක සේවා අණ සහ මාණ්ඩලික විද්‍යාලය”.

THE VISION

7. “To be an institution preparing today’s emerging leaders to meet the defence and security challengers of tomorrow with interdisciplinary defence skills that best serve the Tri-Services, state sector, and societal security needs large”.

THE MISSION

8. The present mission of the College is “**To import necessary educational instructions to selected officers enabling them to assume Grade II and above appointments and to inculcate in them personal and professional ethics, and ability to prepare them for higher command and staff roles**”.

9. The mission statement guides the development and structuring of the curriculum. The College programme, therefore, focuses on two main areas:

- a. Educational and the necessary skill for intellectual development.
- b. Development of personal and professional ethnic and abilities.

OBJECTIVES

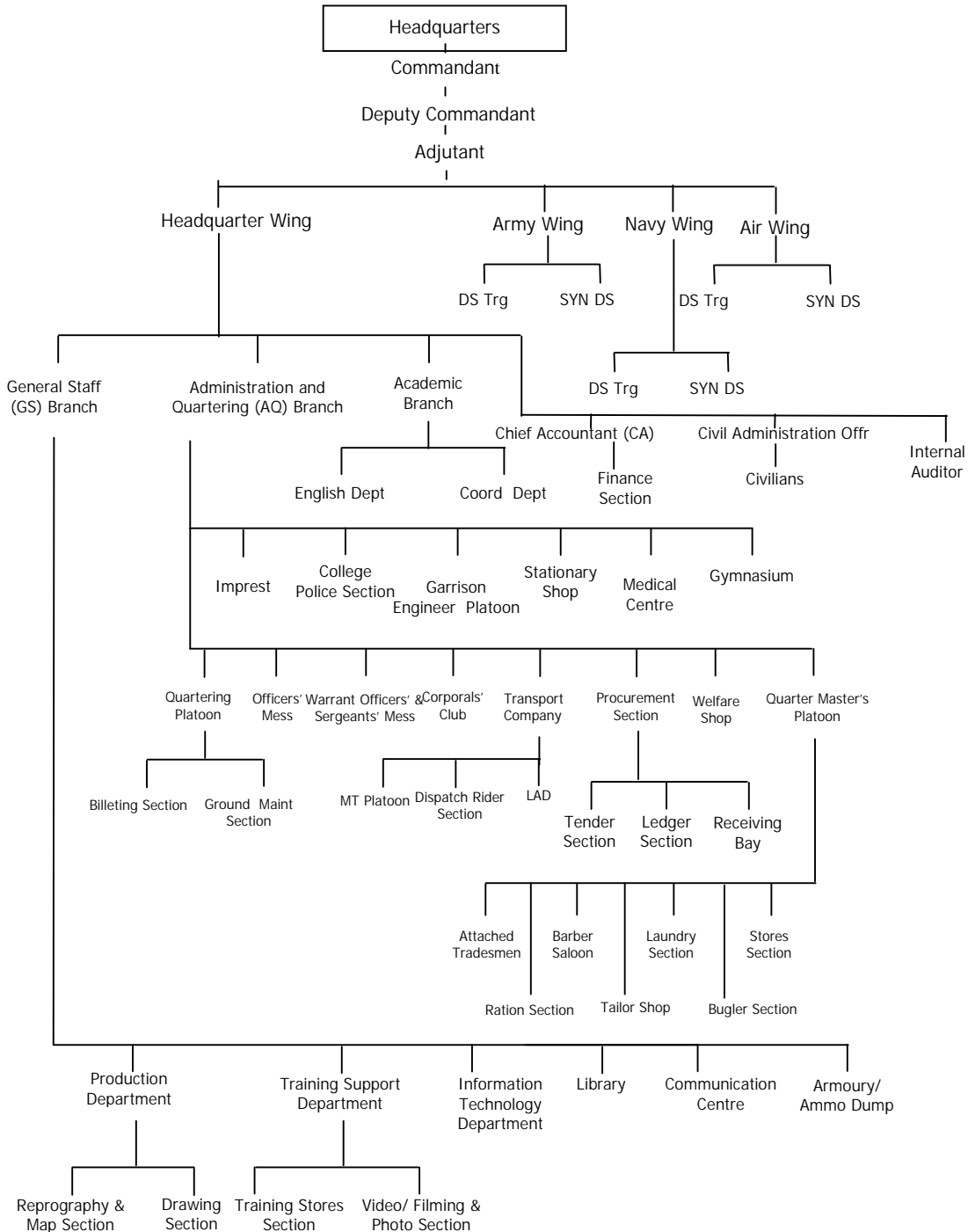
10. The above aim is met through addressing six principal objectives, which are as follows:

- a. Know and be able to apply the function and techniques of staff in war and peace.
- b. Know and apply the principles and techniques involved in the employment of land force in particular, and armed forces in general, in all types of military operations.
- c. Analyzed the function of command up to and including divisional level.
- d. Know the structure, development, roles and interdependence of the Sri Lanka Armed Forces.

- e. Understand how the Sri Lanka defence policy is formulated and the relationship with military doctrine.
- f. Analyze those issues in national and international affairs, which influence the defence policies of Sri Lanka and her allies.

**THE OUT LINE ORGANIZATION OF THE
DEFENCE SERVICES COMMAND AND STAFF COLLEGE**

11. Organization. The DSCSC organization approved by the MOD vide MOD/CSCB/4(73) dated 24 February 2010 is as follows:



12. Functions. For the purpose of carrying out its objectives, the Staff College has been vested with the following functions:

- a. To admit Student Officers from the Armed Forces of Sri Lanka to follow the courses of study at the Staff College.
- b. To admit Student Officers from the Department of Police and Military establishments outside Sri Lanka to follow the courses of study at the Staff College.
- c. To admit Public Officers to follow courses of study as determined by the Board of Studies relating to defence and military management at the Staff College and where necessary to levy such fees as prescribed.
- d. To conduct examination for the purpose of ascertaining the Student Officers admitted under paragraphs (a), (b) and (c) who have acquired proficiency in the selected Courses of Study.

13. The Board of Management. The Management and the administration of the affairs the Staff College are vested to a Board of Management which consists of the following members appointed by the Minister of Defence:

- a. Secretary Ministry of Defence and Urban Development - Chairman.
- b. Chief of Defence Staff.
- c. The Commander of the Army.
- d. The Commander of the Navy.
- e. The Commander of the Air Force.
- f. The Additional Secretary (Defence) Ministry of Defence.
- g. The Vice Chancellor of the University of Kelaniya.
- h. The Secretary to the Treasury or his nominee.
- i. The Commandant of the College.
- j. The Brigadier Co-ordinating. - Secretary.

14. Board of Management met during the year 2011 in order of uplift the quality of training and improve the infrastructure and other facilities of the DSCSC. Two such meetings were held in year 2011.

15. Board of Studies. The affairs of the Staff College relating to academic and Defence Studies are vested in the Board of Studies which is consisted of the following members:

- a. Commandant of the Staff College.
- b. Representative nominated by Vice Chancellor of the University of Kelaniya.
- c. Dean Faculty of Graduate Studies - University of Kelaniya.
- d. Brigadier Coordinating.
- e. Chief Instructor of the Army Wing.
- f. Chief Instructor of the Navy Wing.
- g. Chief Instructor of the Air Wing.
- h. General Staff Officer I - Secretary.

THE SYLLABUS

16. The Course is divided into an Orientation Module of three weeks and four Terms.

17. Term 1 - Foundation Studies (12 Weeks). The Term one of the Course commenced on 24 January 2011 and was concluded on 8 April 2011. Subjects covered during the term were as follows:

- a. Arms and Services.
- b. Combat Service Support.
- c. Command, Command Support and Decision Making.
- d. Doctrine, Operations and War Fighting.
- e. Intelligence Staff Duties.
- f. General and Logistics Staff Duties.
- g. Logistic Staff Duties.
- h. Operations of War.
- i. Research Methodology.
- j. Sri Lanka Studies.

18. Term 2 - Operations Of War (13 Weeks). The Term two of the Course commenced on 18 April 2011 and was concluded on 14 July 2011. Subjects covered during the term were as follows:

- a. Air Warfare.
- b. Military Assistance to the Civil Authorities.
- c. Operations of War.
- d. Strategic Studies.
- e. International Affairs.
- f. Overseas Study Tour.

19. Term 3 - Operations Other Than War (13 Weeks). The Term three of the Course commenced on 28 July 2011 and was concluded on 14 October 2011. Subjects covered during the term were as follows:

- a. Operations Other Than War including Counter Insurgency (COIN).
- b. Management Studies.
- c. Maritime Warfare.
- d. Strategic Studies.
- e. International Affairs.
- f. ICRC workshop on International Humanitarian Law (IHL).
- e. Joint Operations.

20. Term 4 - Management and Technology (9 Weeks). The Term four of the Course commenced on 19 October 2011 and was concluded on 15 December 2011. Subjects covered during the term were as follows:

- a. Management Studies.
- b. Military Technology.
- c. UN Peace Support Operations.
- d. Training for Operations.
- e. Security.
- f. Administrative Studies.

- g. Nuclear, Biological and Chemical Warfare.

CONDUCT OF THE DSCSC COURSE NO FIVE

21. Student Officers followed the DSCSC Course No 5 is as follows:

Army	Navy	Air Force	Foreign	Total Strength
(a)	(b)	(c)	(d)	(e)
48	13	14	8	83

Table - 01

22. Foreign Student Officers who followed the DSCSC five were as follows:

- a. Bangladesh - 2
 b. China - 1
 c. India - 1
 d. Maldives - 1
 e. Nepal - 1
 f. Pakistan - 1
 g. Sudan - 1

23. Results. Results of the DSCSC Course No five tabled and approved by the 16th Board of Management meeting on 18 January 2012. Summary of the results of DSCSC Course No five is as follows:

Wing	Total No of Student Officers in the Final Term	'psc'			Qualified for the Award of MDS
		Awarded	Followed the Course Category	Return to Unit due to Disciplinary Reasons	
(a)	(b)	(c)	(d)	(e)	(f)
Army Wing	56	55	01	-	26
Navy Wing	13	13	-	-	05
Air Wing	14	14	-	-	12
Total	83	82	01	-	43

Table - 02

24. The DSCSC Course No five was conducted as per the approved Course Syllabus. The Course Syllabus has been conducted by the Directing Staff and lectures pertinent to four academic subjects which form part of Master of Defence Studies Degree Programme have been conducted by qualified visiting

lecturers. Further, Student Officers were given opportunities to widen their horizons by facilitating them on tours/visits to important public and private sector establishments.

25. Four Academic Terms of the DSCSC Course No five included the following Training Activities:

a. Exercises Conducted During the Term 1.

(1) Army Wing.

(a) Exercise – ‘HOLD FAST’. This exercise was held on 31 January 2011 for the Army Student Officers at the College premises with the aim of exercising Student Officers on the tactical and technical aspects of Engineer Support Planning in support of defensive operations, within the framework of a Division/Brigade level.



(b) Exercise – ‘PANDORA’S BOX’. This was held on 15 February 2011 for the Army Student Officers at the College premises with the aim of exercising Student Officers in practicing/preparing of an Executive Summary.



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(c) Exercise – ‘MASTER WRITER’. This was held on 24 February 2011 for the Army Student Officers at the College premises with the aim of exercising Student Officers to practice in correct use of rules and conventions at Service Writing.



(d) Exercise – ‘CARAVAN’. Exercise ‘CARAVAN’ was held on 9 March 2011 for the Army Student Officers at the College premises with the aim of exercising Student Officers to master the staff work involved in the techniques of planning a road movement, prior to the operations and campaign planning.



(e) Exercise – ‘BRASS TACKS’. Brass Tacks Exercise was held on 2 April 2011 in the general area Asgiri Rajamaha Viharaya at Gampaha, with the aim of exercising Student Officers on planning and conducting of a deliberate defence within the Brigade and Divisional at concepts.



(f) Exercise – ‘THUNDER BOLT’. This exercise was held on 25 April 2011 for the Army Student Officers, within the College premises with a aim of exercising the Student Officers to make a fire plan for offensive operations.



(2) Navy Wing.

(a) Exercise – ‘KILLER WHALE’. This exercise was held on 25 January 2011 for the Navy Student Officers at the College premises, with the aim of exercising Student Officers to instill the ability to present facts, opinions, and arguments leading to definite decisions or recommendations.



(b) Exercise – ‘LEFT HOOK’. This was held on 27 January 2011 for the Navy Student Officers at the College premises, with the aim of exercising Student Officers to understand the main thread of a subject in a lengthy piece of unmethodical script, and to develop the capability to extract the crux of a document and finally to pen down a summarized version of the same in a logical manner.



(c) Exercise – ‘VERBAL D’. This was held on 31 January 2011 for the Navy Student Officers at the College premises with the aim of exercising Student Officers to deliver an impromptu speech on an out of the hat topic. An impromptu speech enables a person to present his own views on a topic displaying his knowledge on the subject and ability to present his thoughts to others.



(d) Exercise – ‘SMOKE STACK’. This was held on 14 February 2011 for the Navy Student Officers at the College premises with the aim of exercising Student Officers on the use of graphical methods to project solutions for complex evolutions that could be easily perused and comprehended by the Command and Staff.



(3) Air Wing.

(a) Exercise – ‘VIDWATH KATHA’. This was held on 19 March 2011 for Air Force Student Officers at the College premises with the aim of exercising Student Officers produce a document on a given subject and present it in a logical and structured manner.



(b) Exercise – ‘GUWAN PRAHARA’. This was held on from 28 March 2011 to 29.03.2011 for Air Force Student Officers at the College premises with the aim of exercising Student Officers to practice/produce an individually assessed exercise.



(4) Joint Exercises.

(a) Exercise – ‘ROUND TABLE’. This was held on 15 March 2011 for all Student Officers at the College premises with a aim of exercising Student Officers on writing a Conference Minute.



b. Exercises (Term 2).

(1) Army Wing.

(a) Exercise – ‘UPPER CUT’. This exercise was held from 9 to 5 May 2011 for Army Student Officers in the General Area Narammala with the aim of exercising Student Officers to discuss and practice the planning of Offensive Operations at Brigade level.



(b) Exercise – ‘SHINING ARMOUR’. This was held on 30 May 2011 for Army Student Officers at the College premises, with the aim of exercising on preparing of an Operation Order.



(c) Exercise – ‘CARRIER PIGEON’. This was held from 4 to 9 July 2011 for Army Student Officers at the College premises with the aim of exercising Students Officers in planning divisional level defensive and offensive operations plus their associated transitional phases within the doctrinal framework of manoeuvre warfare.



(2) Navy Wing.

(a) Exercise – ‘OP – ULYSSESS’. This was held on 29 April 2011 for Navy Student Officers at the College premises with the aim of exercising Student Officers to inculcate the importance and the rationale in the operational planning process of the Sri Lanka Navy.



(b) Exercise – ‘THUNDER STRIKE’. This was held on 29 June 2011 for Navy Student Officers at the College premises with the aim of exercising Student Officers to practice/enhance the ability to research through literature, comprehend concepts and their applicability in various contexts.



(c) Exercise – ‘KONTIKI’. This was conducted from 24 to 26 June 2011 for Navy Student Officers in general area Avissawella and Hanwella with the aim of exercising Student Officers to practice/develop leadership skills, team work, creativity and professionalism in an atmosphere of adventure, and to develop confidence in task planning.



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(d) Exercise – ‘TRIDENT’. This was held from 4 to 7 July 2011 for Navy Student Officers at the College premises with the aim of exercising the operational planning.

(e) Exercise – ‘MAN OF WAR’. This was held on 8 July 2011 for Navy Student Officers with the aim of exercising thought process in developing staff requirements which includes Design Process and research information in order to make logical choices for new acquisitions.



(3) Joint Exercises.

(a) Exercise – ‘OCTOPUS’. This was held on 12 to 13 May 2011 for Navy and Air Force Student Officers at the College premises with the aim of exercising Students Officers in planning and executing Maritime Air Operations.



(b) Exercise – ‘CONCRETE JUNGLE’. This was held from 23 to 28 May 2011 for Student Officers of Army and Air Force in the general area Kurunegala and Ethugala with the aim of exercising Students officers in planning offensive and defensive operations at Brigade level in a built-up area.



(c) Exercise – ‘GOLDEN SHIELD’. This was held from 6 to 12 June 2011 for Student Officers of Tri Services in general area Galewela, Dambulla and Naula with the aim of exercising decision making process and the production of written staff work related to ground and air power applications in Divisional and Brigade level defensive operations.



(d) Exercise – ‘SHADOW DANCE’. This was held from 27 to 30 June 2011 for Student Officers of Army and Air Force at the College premises with the aim of exercising Student Officers knowledge of understanding the use of war gaming as a staff tool, and further to confirm their understanding of the battle procedure, planning and to conduct joint offensive and defensive operations in a Divisional setting.



c. Exercises (Term 3).

(1) Army Wing.

(a) Exercise – ‘PILL BOX’. This was held on 18 August 2011 for Army Student Officers at the College premises with the aim of exercising detailed planning considerations of defensive operations at brigade level in a Counter Insurgency Operations (COIN) scenario.



(b) Exercise – ‘INK BLOT’. This was held from 1 to 6 September 2011 for Army Student Officers at the College premises with the aim of exercising planning a Divisional deployment and writing an estimate, related to an offensive operation in a Counter Insurgency Operations (COIN) scenario.



(2) Navy Wing.

(a) Exercise – ‘CONOPS’. This was held from 5 to 6 September 2011 for Navy Student Officers at the College premises with the aim of analyzing an operation in order to discuss the lessons learnt in contrast to Principles of War.



(b) Exercise - SEA LION. This was held on 16 September 2011 for Navy Student Officers at the College premises with the aim of exercising the key concepts, principles and issues of Maritime Strategy and to relate them to present and future operations.



(3) Joint Exercises.

(a) Exercise – ‘SLEDGE HAMMER’. This was held from 25 to 30 September 2011 for Army and Air Force Student Officers at the College premises with the aim of exercising the practice in planning and formulating of:

- i. Operation/tactical level campaign plans to conduct Counter Insurgency (COIN) Operations.
- ii. Contingency plans at operation/tactical level in Counter Insurgency (COIN) Operations.
- iii. Conducting a War Game.



(b) Joint Warfare Package. The Joint Warfare Package was conducted by Tri Services Officers of Bangladesh Defence Services Command and Staff College from 20 to 23 September 2011 at the College premises.



(c) Exercise – ‘MAGNUM FORCE’. This was held from 3 to 7 October 2011 for Student Officers at the College premises with the aim of exercising various staff planning and decision making tools at the military strategic level.



d. Exercises (Term 4).

(1) Army Wing.

(a) Exercise – ‘GUIDING LIGHT’. This was held on 11 November 2011 for the Army Student Officers at the College premises with the aim of exercising the way of developing a Brigade training instructor within the context of the Sri Lanka Army Training Policy.



(b) Exercise – ‘GHOST WALK’. This was held on 7 December 2011 at general area Weliweriya, Pugoda and Kirindiwela for Army Student Officers with the aim of exercising Student Officers to write a Tactical Exercise Without Troops on Offensive Operation at Battalion level in a conventional scenario.



(2) Navy Wing.

(a) Exercise – ‘SALAMANDER’. This was held on 18 November 2011 for Student Officers of Navy at the College premises with the aim of exercising Student Officers to understand the importance of Joint Planning in Amphibious Operations.



(3) Air Wing.

(a) Exercise – ‘DANDU MONARA’. This was held on 8 November 2011 for Air Force Student Officers at the College premises with the aim of exercising Student Officers on writing an appreciation and associated charts/tables.



(4) Joint Exercises.

(a) Exercise – ‘CRUCIBLE’. This was held on 17 November 2011 for Student Officers of Tri Services at the College premises with the aim of exercising Student Officers in planning and carrying out operations when called upon to provide Military Aid to the Civil Authority.



(b) Exercise – ‘PURPLE TURTLE’. This was held from 24 to 27 November 2011 for Student Officers of Tri Services at the College premises with the aim of exercising Student Officers to practice in planning an Amphibious Operations at Operational Level.



e. Red Ink Corrections (Term 1).

(1) Army Wing.

(a) Ex MASTER WRITER - 2 was held on 24 February 2011.

(b) Ex ROUND TABLE was held on 15 March 2011.

(2) Navy Wing.

(a) Ex ROUND TABLE was held on 15 March 2011.

(b) Ex SMOKESTACK was held on 14 March 2011.

(3) Air Wing.

(a) Ex PEN DRIVER was held on 24 February 2011.

(b) Ex ALBATROSS was held on 15 March 2011.

f. Red Ink Corrections (Term 2).

(1) Army Wing.

(a) Ex UPPER CUT was held on 16 May 2011.

(b) Ex GOLDEN SHIELD was held on 11 June 2011.

(c) Ex SHADOW DANCE was held on 30 June 2011.

- (2) Navy Wing.
 - (a) International Maritime Law (IML) Examination was held on 23 June 2011.
 - (b) Ex OP ULYSSESS was held on 29 April 2011.

- (3) Air Wing.
 - (a) Ex AIR DETERRENCE was held on 29 May 2011.
 - (b) Ex GOLDEN SHIELD was held on 11 June 2011.

g. Red Ink Corrections (Term 3).

- (1) Army Wing.
 - (a) Ex INK BLOT was held on 6 September 2011.
 - (b) Ex SLEDGE HAMMER was held on 1 October 2011.

- (2) Navy Wing.
 - (a) Ex CON OPS was held on 6 September 2011.
 - (b) Ex KILLER WHALE was held on 27 August 2011.

- (3) Air Wing.
 - (a) Ex SLEDGE HAMMER was held on 1 October 2011.

h. Red Ink Corrections (Term 4).

- (1) Army/Navy/Air Wing.
 - (a) Commandant's Research Paper was submitted on 3 October 2011.

26. Following Examinations were conducted for all Student Officers on academic subjects which form part of Master of Defence Studies Degree Programme:

a. Term 2.

- (1) Sri Lankan Studies Examination was held on 7 July 2011.
- (2) International Affairs Examination was held on 2 August 2011.

b. Term 3.

- (1) Strategic Studies Examination was held on 22 September 2011.

c. Term 4.

- (1) Management Studies Examination was held on 9 November 2011.

27. Presentations. Following Presentations were conducted by Student Officers of Course No five during the course.

a. Term 1.

(1) Command Studies Presentations (Army Wing).

- (a) General David Howell Petraeus (USA).
- (b) Alfred the Great (UK).
- (c) General George Washington (USA).
- (d) General Pervez Musharraf (Pakistan).
- (e) General Omar N Bradley (USA).
- (f) General Ulysses S Grant (USA).
- (g) Sir Gerald Walter Robert Templer (UK).
- (h) Field Marshal Muhammad Ayub Khan (Pakistan).
- (i) General Mustafa Kemal (Turkey).
- (j) Kim Jong-il (North Korea).

(2) Command Studies Presentations (Navy Wing).

- (a) Admiral Sir James Fownes Somerville.
- (b) Admiral Karl Donitz.

(3) Command Studies Presentations (Air Wing).

- (a) Generalleutnant Adolf Dolfo Joseph Ferdinand Galland.
- (b) Air Marshal Asghar Khan.

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- (c) General Hoyt Sanford Vandenberg.
- (d) Air Chief Marshal Sir Trafford Leigh Mallory.
- (e) Air Marshal Hugh Caswell Tremenheere Dowding.
- (f) General George C Kenney.



b. Term 2.

(1) War Studies Presentations (Army Wing).

- (a) Operation Overlord.
- (b) Battle of Berlin.
- (c) Battle of Stalingrad.
- (d) Battle of France.
- (e) Indo-Pak War 1965.
- (f) Battle of Midway.
- (g) Tunisia Campaign.
- (h) Iran – Iraq War.
- (i) Battle of Moscow.
- (j) Invasion of Poland.

(2) War Studies Presentations (Navy Wing).

- (a) Battle of the River Plate.
- (b) Battle of Tsushima.

(3) War Studies Presentations (Air Wing).

- (a) Operations in Kargil.
- (b) Operation Enduring Freedom.



c. Term 3.

(1) Historical Case Studies Presentations (Joint).

- (a) Cuban Revolution.
- (b) Insurgency in Mindanao.
- (c) East Timor.
- (d) Conflict in Vietnam.
- (e) Peruvian Insurgency.
- (f) Chinese Revolution.
- (g) Dhafar Campaign.

d. Term 4.

(1) Sri Lankan Coin Operations Case Studies Presentations (Joint).

- (a) Operation Balawegaya - 1.
- (b) Operation Riviresa.
- (c) Operation Jayasikurui.
- (d) Operation Agnikeela.
- (e) Operation Kiniheera.



28. Visits. Student Officers were given opportunities to widen their horizons by facilitating them with tours/visits to important public and private sector establishments. In addition, an Overseas Study Tour was organized to visit the military establishments in India, Indonesia, Malaysia and Pakistan for a period of approximately 10 days.

a. Term 1.

- (1) Visit to HMAS Melbourne at the Colombo Harbour on 26 January 2011.



- (2) Survey Department was visited on 3 February 2011.



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- (3) The Colombo High Courts was visited by the Naval Student Officers on 3 March 2011.

b. Term 2.

- (1) Bandaranaike International Airport (BIA) and Sri Lanka Air Force (SLAF) Base at Katunayake were visited on 7 May 2011.



- (2) Sigiriya Project Archaeological Site was visited on 12 June 2011.



- (3) National Aquatic Resources Research and Development Agency (NARA) and Metrological Department were visited on 01.07.2011.



(4) An Overseas Study Tour was organized to visit the military establishments in India, Indonesia, Malaysia and Pakistan for a period of approximately 10 days. Four delegations consisting of Student Officers and Directing Staff toured the above mentioned countries from 14 to 25 July 2011.



c. Term 3.

(1) Naval Student Officers visited the Central Bank - Colombo on 18 August 2011.



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(2) Western Naval Command, Port Authority and Colombo Dockyard were visited on 15 September 2011.



d. Term 4.

(1) The Sri Lanka Parliament was visited on 20 October 2011.

(2) The Ministry of Defence and Urban Development was visited on 2 December 2011.



(3) Board of Investment (BOI) Zone at Biyagama was visited by on 14 November 2011.



29. Special Events.

a. Visits of Foreign Delegations. Following Foreign Delegations visited the Defence Services Command and Staff College in year 2011:

(1) The Chief of the Army Staff of the Pakistan Army Ashfaq Parvez Kayani, NI(M), HI visited on 21 January 2011.



(2) The Chief of the Army Staff of the Bangladesh Army General MD Abdul Mubeen ndc psc visited on 27 February 2011.



(3) Inspector General Training and Evaluation of Pakistan Army Lieutenant General Muzamil Hussain HI (M) IGT&E visited on 08 March 2011.



- (4) The Delegation from the Navy Staff Course No 40 of Pakistan visited on 10 March 2011.



- (5) The Chief of Foreign Affairs Office of Ministry of National Defence of China Major General Qian Lihua visited on 12 October 2011.



- b. Visits of Senior Military Officials. Following Senior Military Officials visited Defence Services Command and Staff College in year 2011:

- (1) The Commander of the Air Force visited on 21 November 2011.



- (2) The Commander of the Army visited on 29 November 2011.



- (3) The Commander of the Navy visited on 5 December 2011.



- (4) The Chief of the Defence Staff visited on 12 December 2011.



RESTRICTED

c. Educational Programmes. Following Educational programmes were conducted at the Defence Services Command and Staff College in year 2011:

(1) Joint Warfare Workshop was conducted by the DSCSC, Mirpur Delegation of Bangladesh from 20 to 23 September 2011.



(2) ICRC Workshop on International Humanitarian Law was conducted by the ICRC delegation from 24 to 26 August 2011.

(3) IHS Janes Briefing was conducted by the authorities of the Magazine on 3 August 2011.

(4) Workshop on Spiritual Development was conducted by Mr Jayalal Rohana on 20 July 2011.

d. Graduation Ceremony. Graduation Ceremony of the DSCSC Course No five was held at the DSCSC Main Auditorium on 14 December 2011, Chief Guest of the event was Prime Minister of the Democratic Socialist Republic of Sri Lanka, Honourable Mr D M Jayarathna. Secretary of Ministry of Defence and Urban Development Mr Gotabhaya Rajapaksa, Chief of Defence Staff, Commanders of the Army, Navy, Air Force and many other distinguished Officials were also participated on the occasion. The award winners of the DSCSC Course five are as follow:



RESTRICTED

- (1) First in Order of Merit (Army Wing).

Major K S Maddumage MI

- (2) First in Order of Merit (Navy Wing).

Cdr (L) U P Karawita SLN

- (3) First in Order of Merit (Air Wing).

Wg Cdr S P V K Senadheera RSP SLAF

- (4) Golden Pen Award. Awarded for the best Commandant's Research Paper.

Wg Cdr S P V K Senadheera RSP SLAF

- e. Graduation Dinner Night. Graduation Dinner was held at the Jet Liner Cruise Ship in Colombo Harbour at 1900 hrs onwards on 14 December 2011.



30. Social Events. Following Social Events were held in year 2011:

- a. Inter Syndicate Soft Ball Cricket Tournament was held at the DSCSC College Ground on 12 Feb 2011.



RESTRICTED

b. College Hash Run was held on 10 September 2011 in order to enhance the determination of the officers and their family members. Apart from that officers had an opportunity to enjoy with their family members during the event.



c. College Pantomime was held on 9 December 2011 at the Officers' Mess of the DSCSC. Student Officers had shown their talents during the event.



d. Course Picnic of DSCSC Course No five was held at the Army Holiday Resort at Kukulegaga on 28 October 2011. This event was organized to develop the mutual understanding, unity and pleasure among the members.



RESTRICTED

e. The Guest Night was held on 23 September 2011 at the Officers' Mess and the invitees were Guest Lecturers who conducted lectures for the Course and Bangladesh delegates who conducted war game.



f. New Year Celebration was held 7 April 2011 at the DSCSC Ground with the participation of Student Officers, Permanent Staff, Civil Staff and the members of their families.



31. Ladies' Club. Inaugural meeting of the Ladies' Club was held with the participation of all Spouses of Officers' on 11 February 2011 in order to develop the acquaintances among the Spouses and to share their knowledge. Some of the activities during the year are as follows:

a. Vesak Bakthi Gee Programme was held on 6 May 2011.



RESTRICTED

- b. Beauty Culture programme and the display of Janet Productions was held on 13 July 2011.
- c. Spouses of Foreign Student Officers' presented a cookery programme on 23 September 2011.
- d. Ladies' Night was held on 14 October 2011 with variety entertainment events.



- e. Ladies' Birthdays were celebrated as appropriate.
- f. Christmas Party was held on 9 December 2011 for the Children.



ADMINISTRATION AND QUARTERING BRANCH

32. Administration and Quartering Branch is responsible for acquisition and provision of facilities and services for the effective functioning of the College. Following sections are placed subordinated to this Branch for its effective function:

- a. Procurement Section.
- b. Receiving Bay.
- c. Transport Section.
- d. Officers' Mess.
- e. WOs' and Sgts' Mess.
- f. Cpls' Club.
- g. Other Ranks Mess.
- h. Quartering Section.
- i. Engineer Service Regiment (ESR) Section.
- j. Medical Centre.

33. Detailed services provided by above institutions during Year 2011 are stated below:

a. Procurement Section. This section is responsible of procuring facilities and items required by the College by following the correct tender procedure and the provisions given in the Financial Regulations. The details of the procurement carried out by Year 2011 are as listed below:

(1) Purchasing of engineering equipment	- Rs.	15,263,905.64
(2) Purchasing of barrack items	- Rs.	13,687,722.54
(3) Extra purchasing of photocopiers/computers/AC Machines	- Rs.	8,926,596.86
(4) Purchasing of spare parts for mechanical transport	- Rs.	2,103,539.23
(5) Transport services and repairs	- Rs.	1,486,763.75
(6) Lecture fees, entertainment expenditure and decorations	- Rs.	3,708,793.24
(7) Purchasing of stationary	- Rs.	314,391,623.23
(8) Purchasing of sport equipment	- Rs.	917,496.00
(9) Preparation of survey plans for newly acquired land	- Rs.	243,200.00
(10) Printing	- Rs.	1,605,645.90
TOTAL	- Rs.	362,335,286.39

b. Receiving Bay. The role of the receiving bay is to make correct registration and ledgering of the items purchased on the recommendation of Tender Board, and handover them to quartering stores for appropriate use on the approval of the Commandant.

c. Transport Section. The College has its own fleet of vehicles and the availability of the vehicles in the Transport Section is as follows:

Army	Navy	Air Force	MOD	Rent Vehicle
(a)	(b)	(c)	(d)	(e)
20	02	02	17	3

Table - 03

(1) The College received following new vehicles from the Ministry of Defence and Urban Development during the Year 2011:

NB - 1012 (Ashok Leyland Bus)
PC - 5484 (TATA Cab)

(2) The detailed list of vehicles available at DSCSC is shown bellow:

a. Vehicles Provided by the Sri Lanka Army.

S/N	VEHICLE NO	VEHICLE MODEL
(a)	(b)	(c)
1	UHA 261138	Toyota Costar Bus
2	UHA 26141	Toyota Costar Bus
3	UHA 4299	Isuzu Bus
4	UHA 7436	Tata 1612 Truck
5	UHA 23080	Tata SD 13 x 13 Truck
6	UHA 4138	Tafe Tractor
7	UHA 7287	Nissan Sunny Car
8	UHA 7250	Nissan Sunny Car
9	UHA 7293	Nissan Sunny Car
10	UHA 4841	Toyota Land Cruiser Mark III Jeep
11	UHA 18048	Land Rover Mark III Jeep
12	UHA 21504	Mitsubishi L 300 Van
13	UHA 19072	Isuzu Double Cab
14	UHA 2181	Toyota Double Cab
15	UHA 19039	Mitsubishi L 300 Double Cab
16	UHA 10410	Yamaha Motor Bike
17	UHA 2790	Yamaha DT Motor Bike
18	UHA 10621	Hero Steam Motor Bike
19	UHA 4424	Trailer
20	UHA 9022	Water Bowser

Table - 04

b. Vehicles Provided by the Sri Lanka Navy.

S/N	VEHICLE NO	VEHICLE MODEL
(a)	(b)	(c)
1	NAHA 5597	Nissan Civilian Bus
2	NAHA 6024	Toyota VAN

Table - 05**c. Vehicles Provided by the Sri Lanka Air Force.**

S/N	VEHICLE NO	VEHICLE MODEL
(a)	(b)	(c)
1	G 3627	Rosa Bus
2	G 3703	Lanka Asoka Leyland

Table - 06**d. Vehicles Provided by the Ministry of Defence Services and Urban Development.**

S/N	VEHICLE NO	VEHICLE MODEL
(a)	(b)	(c)
1	KF 3471	Nissan Sunny Car
2	KF 3697	Nissan Sunny Car
3	LE 8419	Mitsubishi Single Cab
4	LE 8420	Mitsubishi Single Cab
5	NA 5801	Mitsubishi L 300 VAN
6	NA 7343	Puso Bus
7	RA 8869	Massy Ferguson Tractor
8	TS 1409	Yamaha 106 Motor Bike
9	TS 1404	Yamaha 106 Motor Bike
10	TS 1414	Yamaha 106 Motor Bike
11	TS 1419	Yamaha 106 Motor Bike
12	QM 5327	Bajaj Three wheeler
13	LF 3072	Tata Double Bowser
14	PC 5484	Tata Double Cab
15	NB 1012	Asoka Leyland Bus
16	WPKR 8591	Suzuki Maruti Car
17	WPKR 8614	Suzuki Maruti Car

Table - 07**e. Hired Vehicles on the Approval of Ministry of Defence and Urban Development.**

S/N	VEHICLE NO	VEHICLE MODEL
(a)	(b)	(c)
1	GF 1171	Carina Car
2	GE 7098	Carina Car
3	HJ 9664	Toyota Car

Table - 08

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(3) Sum of Rs. 1,919,617.04 has been spent for the maintenance and repairs of the vehicles during the Year.

d. Officers' Mess. Approximately 160 officers including 83 x Student Officers, 60 x Officers of the Faculty and the Permanent Staff belong to Sri Lanka Armed Forces and 8 Foreign Officers who followed the DSCSC Course No 5, were provided with appropriate mess facilities during the Year 2011. Required renovations to the buildings and the curtaining of the Officers' Mess Anti Room were carried out prior to the Graduation.

e. Warrant Officers' and Sergeants' Mess. There are approximately 63 Warrant Officers and Sergeants utilize facilities of this institution. Messing and accommodation facilities have been developed considerably under the supervision of an officer.

f. Corporals' Club. Standards of the Corporals' Club have been supervised and elevated under the supervision of an officer.

g. Other Ranks' Mess. This institute was renovated to uplift the exciting standards with following:

- (1) Repairing of Tables and Chairs.
- (2) Colour Washing of the Building.
- (3) Repairing of doors and windows.
- (4) Repairing of electrical fans.
- (5) Replacing of Table Cloths, Food Covers and Curtains.

h. Quartering Section. This section is responsible for repair and maintenance of all quarters within the College premises and also supports the Training Support Section in outdoor and indoor exercises.

i. Engineer Service Regiment (ESR) Section. Responsibilities of Engineer Services Section is to carry out following tasks.

- (1) Maintenance and construction of buildings other facilities and training equipment of the College.
- (2) Supply of Water and Electricity.

RESTRICTED

j. Following construction works have been completed by the ESR section during the period under review:

S/N	Construction/Repairing	Expenditure In SL Rupees
(a)	(b)	(c)
1	Additional office space to the Air Wing	115,000.00
2	Construction of Stationery Shop	455,000.00
3	Construction of Cafeteria	1,300,000.00
4	Construction of a Sokage Pit and Sokage Area, OR's accommodation	85,000.00
5	Renovation of Roofs of 10 houses	75,000.00
6	Renovation of Civilian Billet and Fuel Storage	154,000.00
7	Construction of turret closer to the WOs' and Sgt Mess'	145,000.00
8	Renovation of Medical Centre	105,000.00
9	Construction of Vehicle Park	35,000.00
10	Renovation of Women Corps billet I and II	128,000.00
11	Renovation of Majors' Block	118,000.00
12	Renovation of Directing Staff Office A1/7	57,000.00
13	Renovation of Canteen	55,000.00
14	Renovation of Officers' Mess	180,000.00
15	Renovation of Tennis Court	48,000.00
16	Renovation of Student officers Accommodation	1,478,000.00

Table - 09



k. Medical Centre. The DSCSC Medical Centre conducts routing OPD Services and handles minor sicknesses. The patients require further medical attention are referred to Service Hospitals. The Medical Officer in charge is sent on rotational basis from the Tri Services for a period of one month. Following personnel have been treated during the Year 2011:

(1)	Officers	-	240
(2)	Services Personnel	-	1896
(3)	Civil Personnel	-	602
(4)	Foreign Students	-	34

RESTRICTED

1. Apart from the above, following medical duties also have been carried out by the Medical Centre.

- (1) Provisioning of medical facilities for Sports Events, Outdoor Exercises, Annual/Term Physical Efficiency Tests.
- (2) Medical and health education programmes.
- (3) Special programmes to prevent infectious diseases such as:
 - (a) Dengue.
 - (b) Food handlers inspection.
 - (c) Monthly inspection of the DSCSC.

34. Welfare Facilities. Following welfare facilities have been provided for the Officers and Other Ranks serving in the College:

- a. Presently, the College has a small Playground and a Gymnasium which need to be expanded to cater for the College requirements.



RESTRICTED

b. Following facilities have been made available for the welfare of the Officers, Other Ranks and the civilian staff.

(1) Cafeteria.



(2) Canteen and a welfare shop.



(3) A liberty bus service between Kiribathgoda and DSCSC.

35. Account Office. The College has an Accountant appointed by the Ministry of Defence and Urban Development.

a. Functions of the Account Office includes:

- (1) Prepare and timely submission of financial statements.
- (2) Preparation of budget estimates.

- (3) Classification and accurate reporting of all expenses and income.
- (4) Preparation of monthly bank reconciliations.
- (5) Establishing and maintaining of accounting control procedures.
- (6) Cooperation with other institutions such as Ministry of Defence and Urban Development, Ministry of Finance and Planning, Inland Revenue Department.
- (7) Requesting fund and make payments timely.

b. Account office consists of an Accountant and 3 Account Clerks.

c. Financial statements' of the DSCSC for the year 2011 have been approved by the Ministry of Defence and Urban Development and has been ratified by the Board of Management. Financial statements' is attached Annex A to the Annual Report.

d. Account office has paid Rs. 95 Million and Rs. 174.2 Million for recurrent and capital expenses respectively, during the year and maintained cash books, vote ledgers and other control registers on such payments.

36. Civil Administration Office. There are 88 civil workers/servants at the end of 2010 and 10 vacancies were filled during the year 2011.

a. The Civil Administration Office is responsible to:

- (1) Compile/maintain, update and safeguard records and documents pertaining to the civil employees.
- (2) Handle administrative matters relating to the civil employees of the DSCSC.
- (3) Coordinate with other institutions regarding matters on recruitments, approval and payments of civil employees.

b. Perform other functions/duties as required by the DSCSC.

c. Civil Administration Office consists of a Civil Administrative Officer and 2 clerks.

37. Internal Audit Office.

a. After being an independent statutory body, an Internal Audit Office was established as a separate section of the Finance Division. However, this section is directly responsible to the Board of Management, through the Commandant.

b. Internal Audit Office consists of an Internal Audit Officer and 2 audit clerks.

c. Functions of the Internal Audit Office are as follows:

- (1) Preparation of Annual Audit Plan and implementing the same.
- (2) Evaluating the existing internal control system periodically and identifying strengths and weaknesses of the system and propose remedial actions to restore it.
- (3) Convening the Audit and Management Committee and reviewing periodical reports such as Financial Statements, Stock Reports and also review facts enumerated in External Auditor's Reports.
- (4) Ascertain whether the statutes, regulations, rules, circulars, and guidelines are complied with.
- (5) Reviewing and implementation of recommendations/directives of Committee on Public Enterprises as well as General Treasury.

d. During the year 2011, 3 Audit and Management Committee meetings have been held to discuss issues identified, in order to strengthen the internal audit control system of the College.

38. Infrastructure Developments within the Year. Apart from the constructions indicated in above Para 33 sub Para j, following major construction projects have been completed during the Year under review.

S/N	Description	Contractor	Remarks
(a)	(b)	(c)	(d)
1.	Aluminum Fabrication works for Cafeteria	Alucare (Pvt) Ltd Rs. 809,838.40	Completed
2.	Renovation to Tennis Court	Bystech – Rs. 947,500.00	
3.	Construction of internal road carpeting - stage ii	Kandy Constructions Rs. 15,234,527.62	
4.	Construction of 02 Field Toilets and 2 Urinal points	A IM Alu Engineers Rs. 607,000.00	
5.	Renovation to Stationary Shop	A IM Alu Engineers Rs. 379,453.00	
6.	Laying of interlocks – Cafeteria paving	Nishan Enterprises Rs. 28,399.65	
7.	Laying of interlocks - Canteen paving	Nishan Enterprises Rs. 67,999.95	

Table - 10

39. As incorporated in the DSCSC Corporate Plan following major construction projects also were launched from the Capital Vote allocated for the Year 2011 and yet to be completed.

S/N	Description	Responsibility	Remarks
(a)	(b)	(c)	(d)
1.	Constriction of four storied Syndicate Building	Sir Lanka Navy Rs. 46.20 M	20% completed in Year 2011
2.	Constriction of Student Officers Married Quarts (3 Blocks)	Sri Lanka Air Force Rs. 96.00 M	55% completed in Year 2011 and to be completed in January 2012.
3.	Constriction of Dual Carriage Road	Sri Lanka Army Rs. 12.3 M	30% completed in Year 2011

Table - 11

40. Special Projects. The College owned Paddy field (4 acre) was cultivated to align with the Government launched “Api Wawamu Rata Nagamu” concept. A total of Rs. 146,000.00 has been invested for the project and the yield expected is approximately Rs. 250,000.00.

RECOMMENDATIONS.

41. Existing accommodation facilities at the DSCSC to be developed whilst new accommodation facilities are constructed uniformly for the increasing student intake and the staff.

42. Training facilities such as computer laboratory, Library and model room to be developed with modern equipments.

43. Networking on Inter and Intra information sharing at the institute to be implemented on a matter of priority in order to develop paperless learning culture in future.

CONCLUSION

44. The DSCSC has indicated a noticeable growth in all aspects and has been able to achieve specified annual objectives to reach its Vision Statement. The Course Curriculum has been reviewed and conducted to suit the latest military trends, and has been able to confirm to the Course Calendar approved by the Board of Studies at the beginning of the Course.

45. The College has effectively utilized the Capital and Recurrent Votes allocated for the year 2011 and to launch/complete the projects that are included in the Corporate Plan for the Year 2011. Expansion of the required infrastructure facilities has been given a serious consideration in order to meet the objectives set for Year 2015. Further, sophistication of Inter and Intra information sharing by expanding the DSCSC LAN is also to be given a special emphasis in the Year 2012.

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46. Utilization of finances has been regularized effectively and the draft financial statement has been approved by the Ministry of Defence has been ratified at the Board of Management.

47. Considering the constant growth the DSCSC has achieved in both infrastructure and the intake of Student Officers from Tri Services, a necessity has arisen to review the prevailing organization. The organization is to be reviewed in the Year 2012 with the concurrence of the Board of Management.

STATEMENT OF THE ACCOUNTANT

1. I am pleased to report that the year 2011 marked yet another successful year for the Defence Services Command and Staff College and remained strong as we maintained well balance in financial position and academic activities in accordance with our vision, mission and objectives. Our functions include;

- a. Prepare and timely submission of financial statements.
- b. Preparation of budget estimates.
- c. Classification and accurate reporting of all expenses and income.
- d. Preparation of monthly bank reconciliations.
- e. Establish and maintain accounting control procedures.
- f. Cooperate with other institutions such as Ministry of Defence and urban Development, Ministry of Finance and Planning, Inland Revenue Department.
- g. Request funds and make payments timely.

2. We have discharged our responsibility for organizing the financial and accounting affairs of the college by taking action to keep records of the payments made on recurrent and capital expenses, producing periodical and year end financial statements, providing of financial information to enable management to make better decisions, requesting funds and managing the cash flows and maintaining of the financial related documents.

3. The college ended the 2011 financial year with an improved financial position compared to the previous year despite of having a deficit of Rs 709,426 during the year.

4. The assets base of the college has risen from Rs 480 mn to Rs 637 mn showing a growth of 33% over the year 2010. Financial position has been improved significantly with the investments made towards the improvements of infrastructure facilities coupled with acquisition of fixed assets. Rs 154 mn out of total government capital grant of Rs 175 mn was utilized to improve infrastructure development including construction of Syndicate building, Dual carriage road, Student officers married quarters and carpeting of internal road network. Further, the grant of two vehicles during the year by the Ministry of Defence helps to improve the assets base.

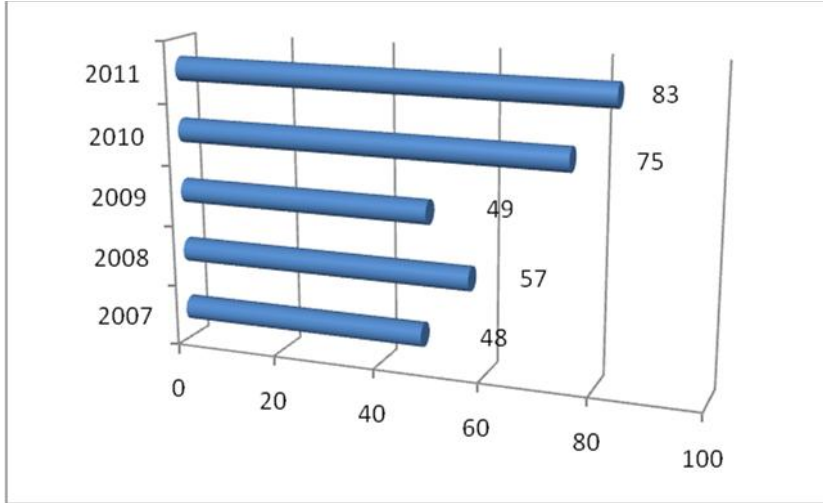
5. Total expenses of the college has increased to Rs 95.54 mn in 2011 compared with Rs 93.96 mn in 2010, mainly because of increase in personal emoluments and contractual services in relation to increasing number of student officers and the college staff during the year under review.

6. We were able to prepare and submit 2011 financial statements on time in compliance with Sri Lanka Public Sector Accounting Standards and Sri Lanka Accounting Standards. We, as a accounts division, are keen to continue the good things during coming years with necessary improvements on financial and accounting affairs of the college.

Performance of DSCSC at a glance.

No of graduates

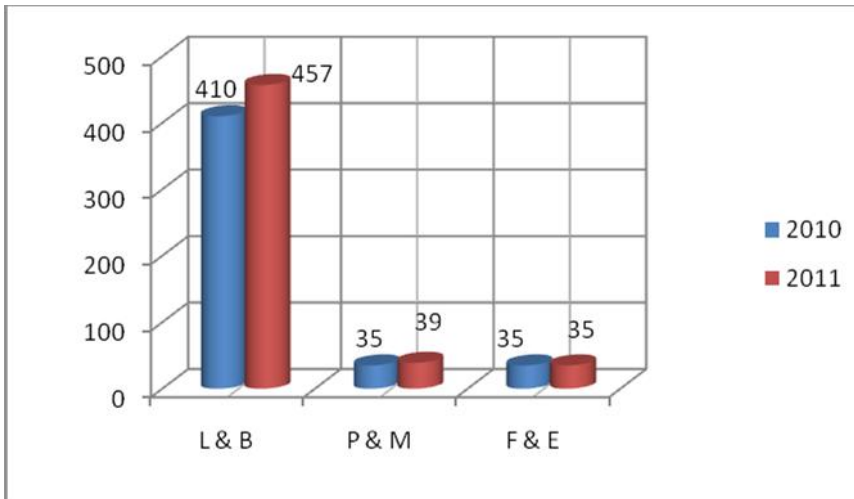
73% growth in number of graduates in 2011 compared with 2007.



Improved Property, Plant and Equipments.

Growth was recorded in Buildings and Plant, machinery & vehicles

Rs Mn

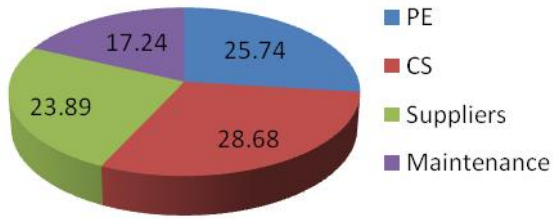


L & B – Land and Buildings.

P & M – Plant, Machinery and Vehicles.

F & E - Furniture and Equipments

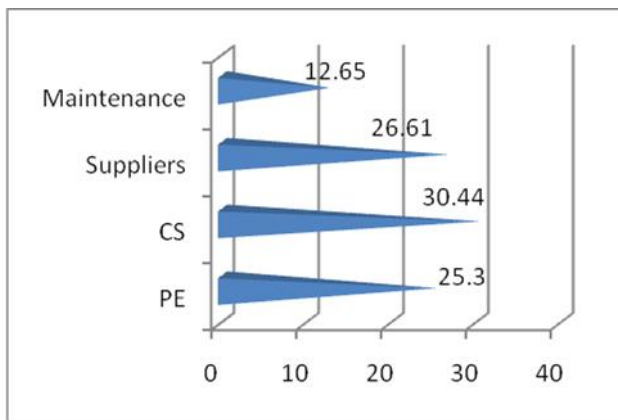
Distribution of expenses.



	Rs Mn
PE – Personal Emoluments	25.74
CS - Contractual Services	28.68
Suppliers	23.89
Maintenance	17.24

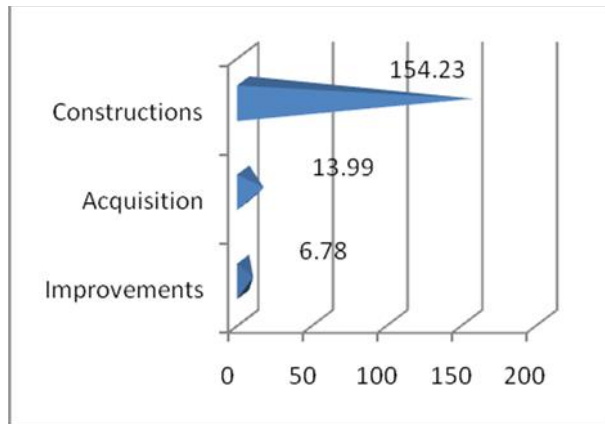
Budget allocation - Recurrent expenses.

Rs Mn

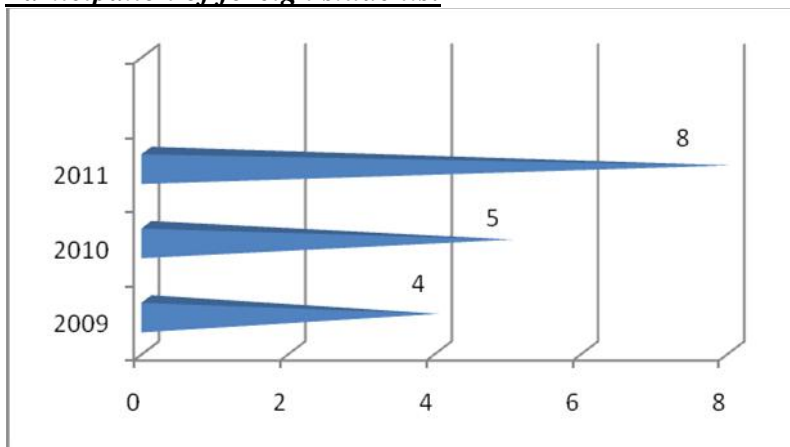


Budget allocation - Capital expenses.

Rs Mn



Participation of foreign students.



H M N Dharshana

ACA, ACMA, BSc mktg mgt (Special) Accountant

ANNEX B TO
DSCSC ANNUAL REPORT 2011

STATEMENT OF THE INTERNAL AUDIT OFFICER

1. I am pleasure to report that the Internal Audit & Investigation Unit was established on 1st of September 2010, after the DSCSC being an independent statutory body, under a parliamentary act. This unit was established as a sub unit of finance division. However, the unit is directly responsible to the Board of Management through the Commandant of DSCSC.

2. Main function of the unit is preparation and implementation of Annual Audit Plan, evaluate the existing internal control system and identify strengths & weaknesses of the internal control system and propose remedial actions to restore it, convene the audit management committee and review periodical reports such as financial statements, stock reports and external auditors reports and ascertain whether the statutes, rules, circulars & guidelines are complied with.

3. During the financial year ended 31st of December 2011, the following observation has been reported & made necessary arrangements to obtain further clarification and proposed to remedial actions in order to restore them.

- a. Requirement of preparation of monthly reconciliation reports for the sum of total salary amount debited to pay ledger.
- b. Requirement of preparation of corporate plan for the DSCSC, as emphasized in public enterprise guide line and Department of public enterprises circular No.PED 47.
- c. Requirement of preparation of Assets Register for computer & Accessories in accordance with the Treasury circular No: IA/11/2002/02.
- d. Requirement of timely settlement of electricity Bills and preventing surcharges on delayed payments.
- e. Requirement of utilization of Government payroll system or specially Developed reliable payroll system instead of existed manual payroll system, and setting proper control system in order to prevent unauthorized access of payroll processing computers.
- f. Before the acquisition, rehabilitation improvement of Capital Assets. Requirement of obtaining approval from Department of National Planning as well as Department of Public Enterprise.
- g. Requirement of expedite Annual verification of goods, condemnation & disposing process.
- h. Requirement of preparation of procurement plans and maintaining a proper procurement system, keeping inter connected manner with all other sections, such as General Stores, Training Support, and Mechanical & Transport etc.
- i. Requirement of appointing a Senior Management committee in order to get close supervision on implementation of decision taken by the Board of Management.

4. In the mean time, some of the above issues have been taken in to consideration by the Audit & Management Committee. It is pleasure to report that most of the above issues have been regularized, in accordance with the instruction given by the Audit & Management Committee.

M.S. Kaluarachchi
Internal Audit Officer

ANNEX C TO
DSCSC ANNUAL REPORT 2011

DEFENCE SERVICES COMMAND AND STAFF COLLEGE - SAPUGASKANDA
STATEMENT OF FINANCIAL POSITION

As at 31 December	Note	2011 Rs	2010 Rs
ASSETS			
Non current assets			
Property, plant and equipment	02	634,092,346	480,330,931
Total non current assets		634,092,346	480,330,931
Current assets			
Inventories	03	2,306,407	-
Deposit and prepayments	04	194,339	14,050
Cash and cash equivalents		10,267	302,238
Total current assets		2,511,013	316,288
Total assets		636,603,359	480,647,219
ACCUMULATED FUND AND LIABILITIES			
Accumulated fund	05	614,896,125	451,910,711
Deposit account	06	1,347,246	-
Current liabilities			
Accrued expenses and other payables	07	2,737,332	174,261
Sundry creditors	08	17,622,656	28,562,247
Total liabilities		20,359,988	28,736,508
Total accumulated fund and liabilities		636,603,359	480,647,219

The above statement of financial position and the attached statement of financial performance of Defence Services Command and Staff College have been prepared according to the books of accounts, records and all other accounting information of Defence Services Command and Staff College.

The annexed notes to the financial statements are an integral part of these financial statements.

H K Balasooriya
Additional Secretary (Development).
Ministry of Defence and Urban
Development
Member, Board of Management
DSCSC

J C Rambukpotha RSP USP
Major General
Commandant
DSCSC

H M N Dharshana
Accountant
DSCSC

Gotabaya Rajapaksha RWP RSP
Secretary, Ministry of Defence and Urban Development
Chairman, Board of Management
DSCSC

**DEFENCE SERVICES COMMAND AND STAFF COLLEGE - SAPUGASKANDA
STATEMENT OF FINANCIAL PERFORMANCE**

Year ended 31 December		2011	2010
	Note	Rs	Rs
Government grants		95,000,000	69,118,368
Other grants	09	2,437,871	
Total revenue		97,437,871	69,118,368
Expenses			
Personal emoluments		25,738,628	23,348,499
Supplies and consumables used		25,572,568	36,282,250
Maintenance		18,277,943	7,840,575
Contractual services		29,256,172	26,494,849
Total expenses	10	98,845,311	93,966,173
Deficit from operations before depreciation		(1,407,440)	(24,847,804)
Depreciation	11	609,774	202,580
Deficit for the year		(2,017,213)	(25,050,384)

The annexed notes to the financial statements are an integral part of these financial statements.

**DEFENCE SERVICES COMMAND AND STAFF COLLEGE - SAPUGASKANDA
STATEMENT OF CHANGES IN NET ASSETS/EQUITY**

	Accumulated fund Rs	Deposit account Rs
Balance as at 01 Jan 2010	453,950,877	-
Increase / decrease		-
Deficit for the year	(25,050,384)	
Adjustment	23,010,218	
Balance as at 01 Jan 2011	451,910,711	-
Increase / decrease	165,002,627	1,347,246
Deficit for the year	(2,017,213)	
Balance as at 31 December 2011	614,896,125	1,347,246

The annexed notes to the financial statements are an integral part of these financial statements.

DEFENCE SERVICES COMMAND AND STAFF COLLEGE - SAPUGASKANDA
CASH FLOW STATEMENT

Year ended 31 December	2011 Rs	2010 Rs
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts	<u>97,439,428</u>	<u>67,600,000</u>
Government grants - Recurrent	95,001,557	67,600,000
Other grants - Recurrent	2,437,871	
Payments	<u>97,726,327</u>	<u>67,307,998</u>
Personal emoluments	25,423,989	23,219,279
Suppliers	28,500,501	9,739,248
Maintenance and contractual	43,506,246	34,349,471
Other payments	295,592	-
Net cash flows from operating activities	(286,899)	292,002
CASH FLOWS FROM INVESTING ACTIVITIES		
Acquisition of fixed assets	(14,115,592)	(25,165,891)
Development expenditure	(159,200,298)	(21,146,360)
Transfer to deposit account	(1,051,654)	-
Net cash flows from investing activities	(174,367,544)	(46,312,252)
CASH FLOWS FROM FINANCING ACTIVITIES		
Government grant - capital	174,198,401	46,322,489
Other grants - capital	<u>164,071</u>	
Net cash flows from financing activities	174,362,472	46,322,489
Net increase / (decrease) in cash and cash equivalents	(291,971)	302,238
Cash and cash equivalent at beginning of the year	302,238	-
Cash and cash equivalent at end of the year	<u>10,266</u>	<u>302,238</u>

The annexed notes to the financial statements are an integral part of these financial statements.

1. Accounting Policies:

a. Reporting Entity

The Defence Services Command and Staff College (DSCSC) was incorporated under Act of Parliament No 5 of 2008 on the 19 February 2008 and inaugurated on 22 June 2007 as the successor to the Army Command and Staff College (ACSC). ACSC was inaugurated on 16 March 1998.

The principle venue of the College is located at Sapugaskanda, Makola.

First set of financial statement of DSCSC was prepared in 2010 once recognised DSCSC as a separate institute having a separate vote allocation.

b. Principal Activities:

The principal activities of the college are as follows.

- (1) To admit student officers from the Armed Forces, Department of police and public institutions of Sri Lanka and military establishments outside Sri Lanka to follow the courses of the college.
- (2) To conduct examinations for the purpose of ascertaining the student officers.
- (3) To issue Certificates and grant and confer the designation “psc” (passed staff college) on student officers on the successful completion of the courses of study.

c. Basis of Preparation

(1) Statement of compliance

The financial statements of the college comprise of the statement of financial position, financial performances, changes in equity, cash flow statement and notes to the financial statements. These financial statements are prepared in accordance with Sri Lanka Public Sector Accounting Standards (SLPSAS) and Sri Lanka Accounting Standards (SLAS) issued by the Institute of Chartered Accountants of Sri Lanka.

(2) Basis of Measurement

The financial statements have been prepared on a growing concern basis and the accounting policies have been applied consistently throughout the period.

No adjustments have been made for inflationary factors in the financial statements.

(3) Functional and Presentation Currency

These financial statements are presented in Sri Lanka Rupees (Rs), which is the college's functional currency.

d. Significant Accounting Policies

(1) Property, Plant and Equipment

(a) Recognition and Measurement

i. Property, plant and equipment are stated at historical cost or valuation less accumulated depreciation. A valuation of property, plant and equipment was done as to the date of 31.12.2009 in order to prepare the first set of financial statements for the year 2010. The valuation was done by the qualified persons using effective depreciation rate and market value.

ii. Property, plant and equipment which are not having clear title to the college has not been valued and also not taken to accounts. Advance given to acquire the land has been considered as property, plant and equipment at the final accounts.

iii. The cost of property, plant and equipment is the cost of acquisition or construction together with any expenses incurred in bringing the asset to its working condition for its intended use.

(b) Depreciation

i. The provision for depreciation is calculated on the cost of all property, plant and

equipment as follows.

Buildings	2%
Plant and machinery	12.5%
Furniture and office equipments	20%
Vehicles	20%

ii. Depreciation is recognized in the statement of financial performance on a straight line basis over the estimated lives of property, plant and equipment. No depreciation has been made for the land and work in progress. Depreciation is provided on property, plant and equipment purchased/constructed during the year.

iii. Work in progress included the buildings which are not completed during the year. Cost incurred on such projects has been accounted under work in progress.

(2) Accounting for Government Grant

(a) Recurrent grant is treated as revenue to the statement of financial performance.

(b) Capital grant provided for acquisition and improvements of capital assets is treated as deferred income shown under accumulated fund and release to the statement financial performance over the life of the assets.

(3). Cash Flow Statement

Cash flow statement has been prepared using direct method as it is encouraged to report cash flow statement in direct method as per Sri Lanka Public Sector Accounting Standards no 02 – Cash flow statements.

(4) Liabilities and Provisions

All known liabilities have been accounted for in preparing the financial statements.

(5) Income Recognition

The revenue of the college represents the income from government grant in recurrent nature. All income and expenditure have been recognized in accrual basis.

(6) Employee Benefits – Defined Contribution Plan

Obligation for defined contribution plan is recognized as an expense in the statement of financial performance as incurred. The college contributes 12% of emoluments of civil employees to Public Service Provident Fund (PSPF).

(7) Other Non Operating Expenses

All expenditure incurred in the operations of the college and in maintaining the capital assets in a state of efficiency have been charged to the statement of financial performance in arriving at the college's surplus/ (deficit) for the year.

(8) Comparative Information

Where necessary, comparative figures have been rearranged to confirm with the current year's presentation.

(9) Events Occurring After the Balance Sheet Date

There were no significant events after the balance sheet date.

Note 02 : Property, Plant and equipments

Rs

Description	Cost/valuation			
	Balance as at 01.01.2011	Additions, improvements during the year	Disposals during the year	Value as at 31.12.2011
Land	104,500,000	-		104,500,000
Buildings	312,513,872	108,295,582	-	420,809,454
Plant and machinery	9,115,081	5,340,972	-	14,456,053
Vehicles	33,521,500	7,400,000	-	40,921,500
Furniture and office equipments	44,352,128	10,572,931	-	54,925,059
Work in progress	-	51,418,998	-	51,418,998
	504,002,581	183,028,483	-	687,031,064

Description	Depreciation			
	Balance as at 01.01.2011	For the year	on Disposals for the year	Value as at 31.12.2011
Land	-	-		-
Buildings	6,231,057	8,416,189	-	14,647,245.94
Plant and machinery	1,139,385	1,807,007	-	2,946,391.81
Vehicles	6,704,300	8,184,300	-	14,888,600.00
Furniture and office equipments	9,471,468	10,985,012	-	20,456,479.94
Work in progress	-	-	-	-
	23,546,210	29,392,508	-	52,938,717.69

Written down value - 31.12.2011

634,092,346

Written down value - 31.12.2010

480,330,931

Work in progress included following projects.

	Rs
Syndicate building	41,993,407
Dual carriage road	9,425,590
	<u>51,418,998</u>

Note 03 : Inventories

Rs

DSCSC stock	984,200
Received from Sri Lanka Army	1,322,207
	<u>2,306,407</u>

Note 04 : Prepayments

Rs

Vehicle Insurance	55,737
Vehicle Insurance	138,603
	<u>194,339</u>

Note 05: Accumulated fund

Rs

Balance as at 01.01.2011	451,910,711
Adjustment 1	19,026,897
Government grant-capital	144,364,012
Stationery stock received by Sri Lanka Army	1,322,207
Fixed assets received by Sri Lanka Army	164,071
Adjustment 2	125,440
Deficit for the year 2011	(2,017,213)
	<u>614,896,125</u>

1.Amounts paid by using the deposit account and value of vehicles provided by the Ministry of Defence and Urban Development have been adjusted to the accumulated fund of the college.

2.Adjustment on posting fixed assets purchased during 2010 and depreciation thereon.

Note 06 : Deposit account

Rs

Transferred for recurrent expenses	295,592
Transferred for capital expenses	1,051,654
	<u>1,347,246</u>

Note 07 : Accrued expenses

Rs

Telecommunication	153,404
Electricity	1,952,209
Water	543,720
Rent and hire charges	88,000
	<u>2,737,332</u>

Note 08: Sundry creditors

Rs

Personal emoluments	9,524
Suppliers and consumables	12,063,468
Maintenance expenses	5,323,013
Contractual services	226,652
	<u>17,622,656</u>

Note 09: Other grants

Rs

Stationery received by Sri Lanka Army	1,920,970
Other goods received by Sri Lanka Army	516,901
	<u>2,437,871</u>

Note 10 : Expenditure

	Rs
Personal emoluments	25,738,628
Suppliers and consumables	25,572,568
Stationary and office requisites	4,980,688
Fuel & lubricants	14,735,636
Refreshment	1,762,353
Newspapers	106,730
Accommodation and civil uniform	2,002,289
Other recurrent expenditure	1,984,873
Maintenance expenses	18,277,943
	-
Contractual services	29,256,172
Telecommunication	1,597,504
Electricity	16,200,519
Water	8,472,393
Rents & hire charges	1,979,920
Cleaning services	91,573
Lectures & other fees	914,262
	<u>98,845,311</u>

Note 11 : Depreciation

	Rs
Depreciation for the year 2011	29,392,508
Deferred income transfer to statement of fin performance	28,782,734
Net of depreciation	<u>609,774</u>



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கணக்காய்வாளர் தலைமை அபிபுதி திணைக்களம்
AUDITOR GENERAL'S DEPARTMENT



මගේ අංකය } DR/B/DSCSC/
எனது இல } FH/2012/03
My No. }

ඔබේ අංකය }
உமது இல }
Your No. }

දිනය } 18 January 2013
திகதி }
Date }

Chairman
Defence Service Command and Staff College

Report of the Auditor General on the Financial Statements of the Defence Service Command and Staff College for the year ended 31 December 2011 in terms of Section 14 (2) (c) of the Finance Act, No. 38 of 1971.

The audit of financial statements of the Defence Service Command and Staff College for the year ended 31 December 2011 comprising the statement of financial position as at 31 December 2011 and the statement of financial performance, statement of changes in equity and cash flow statement for the year then ended and a summary of significant accounting policies and other explanatory information, was carried out under my direction in pursuance of provisions in Article 154(1) of the Constitution of the Democratic Socialist Republic of Sri Lanka read in conjunction with Section 13 (1) of the Finance Act, No. 38 of 1971 and Section 21 (2) of the Defence Service Command and Staff College Act, No. 05 of 2008. My comments and observations which I consider should be published with the Annual Report of the Staff College in terms of Section 14 (2) (c) of the Finance Act appear in this report. A detailed report in terms of Section 13 (7) (a) of the Finance Act was issued to the Chairman of the College on 30 July 2012.

1;2 Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Sri Lanka Accounting Standards and for such internal control as the management determines is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

අංක 306/72 පොල්දූව පාර,
වත්තරමුල්ල, ශ්‍රී ලංකාව

දුරකථනය } 2887028 - 34
தொலைபேசி }
Telephone. }

இல. 306/72, பொல்துவ வீதி,
பத்தரமுல்லை இலங்கை

ෆැක්ස් අංකය } 2887223
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No.306/72, Polduwa Road,
Battaramulla, Sri Lanka

ඊ-මේල් } oaggov@sltnet.lk
#- மெயில் }
E-mail. }

1:3 Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Sri Lanka Auditing Standards. Those Standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatements.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Staff College's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Staff College's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. Sub-sections (3) and (4) of the Section 13 of the Finance Act, No. 38 of 1971 give discretionary powers to the Auditor General to determine the scope and extent of the audit.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified audit opinion.

1.4 Basis for Qualified Audit Opinion

My opinion is qualified based on the matters described in paragraph 2.2 of this report.

2. Financial Statements

2:1 Opinion

In my opinion, except for the effects of the matters described in paragraph 2.2 of this report, the financial statements give a true and fair view of the financial position of the Defence Service Command and Staff College as at 31 December 2011 and its financial performance and cash flows for the year then ended in accordance with Sri Lanka Accounting Standards.

2.2 Comments on Financial Statements

Non-compliance with Laws, Rules, Regulations and Management Decisions

The following non-compliances were observed.

Reference to Laws, Rules, Regulations
and Management Decisions

Non compliance

Treasury Circular

- | | | |
|------|--|--|
| (i) | Circular No. 842 dated 19 December 1978 | A Register of Fixed Assets had not been maintained as given in the Circular. |
| (ii) | Circular No.01/2004 dated 24 February 2004 | Annual performance report had not been prepared. |

3. Financial Review

3.1 Financial Results

According to the financial statements presented, the financial results generated from the operations for the year under review was a deficit of Rs.2,017,213 as compared with the corresponding deficit of Rs.25,050,384 for the preceding year thus, indicating an improvement in the financial results by Rs.23,033,171.

3.2 Analytical Financial Review

The following increase and decrease of the income and expenditure for the year under review as compared with the preceding year had mainly attributed for the improvement of financial results by Rs.23,033,171.

- (a) Increase of Government Grants by Rs.25,881,632 or 37.45 per cent.
- (b) Increase of other grants by Rs.2,437,871 or infinity per cent.
- (c) Increase of employees allowance by Rs.2,390,129 or 10.27 per cent.
- (d) Decrease of expenditure on supplies and consumer goods by Rs.10,709,682 or 29.52 per cent.
- (e) Increase of maintenance expenditure by Rs.10,437,368 or 133.12 per cent.
- (f) Increase of contractual service expenditure by Rs.2,761,323 or 10.42 per cent.
- (g) Increase of provision for depreciation by Rs.407,194 or by 201 per cent.

4. Operating Review

4.1 Performance

Number of students participated during the year under review for the Degree Course conducted by the Staff College was 83 and the corresponding number of students participated in the year 2010 was 74. Details are given below.

Institution from which the Graduates Participated	Number of Graduates		Increase / (Decrease)
	2011	2010	
Army	48	46	02
Navy	13	11	02
Air Force	14	11	03
Ministry of Defence	02	01	(01)
Foreign	08	05	03
	83	74	09

According to the above, the following matters were observed in audit.

- (a) Number of students participated for the degree course conducted by the Staff College had increased by 09 students during the year under review.
- (b) According to the Income and Expenditure Account, the total expenditure for the year under review amounted to Rs.99,455,085. Accordingly, the Staff College had incurred a cost of Rs.1,198,254 for a student while a sum of Rs.1,272,551 had been spent for a student during the year 2010.

4.2 Identified Losses

The following matters were observed.

- (a) Although there was a opportunity to obtain discounts by making payments of monthly water bills within the specified dates, it was unable to settle the water bills for the period from January 2011 to December 2011 within the specified dates and as such the College had deprived the opportunity to obtain a discount of Rs.66,667.
- (b) It was observed in audit that a sum of Rs.45,345 had been paid to the Ceylon Electricity Board as penalty due to not taking action to make payments before the specified dates mentioned in the bills in making payments for monthly electricity bills.

Your attention is needed on F.R 210 (1) and 210 (2) in respect of the above 2 paragraphs.

5. Accountability and Good Governance

5.1 Action Plan

Although a Corporate Plan had been prepared in terms of paragraph 5.1 of the Public Enterprises Circular No.PED 12 dated 02 June 2003, an Action Plan had not been prepared in order to achieve the matters included therein.

5.2 Procurement Plan

A Procurement Plan had not been prepared for the year under review in terms of paragraph 2 of the Circular No.SP/NPA dated 28 February 2006.

6. Systems and Controls

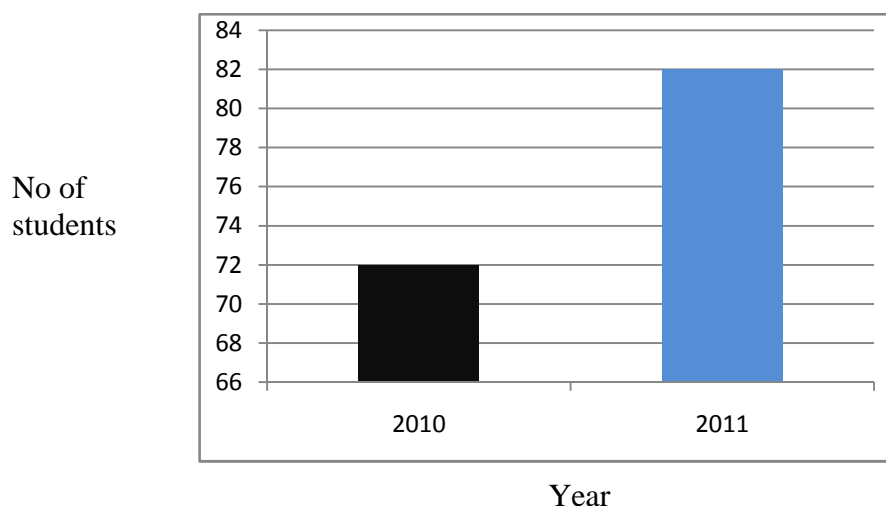
Special attention is needed in respect of weaknesses in the following areas of control observed during the course of audit.

- (a) Accounting of Non-current Assets
- (b) Control over Expenditure
- (c) Payment of Water and Electricity Bills

H.A.S.Samaraweera
Auditor General

REPORT OF KEY PERFORMANCE INDICATORS - 2011**Key Performance Indicator**

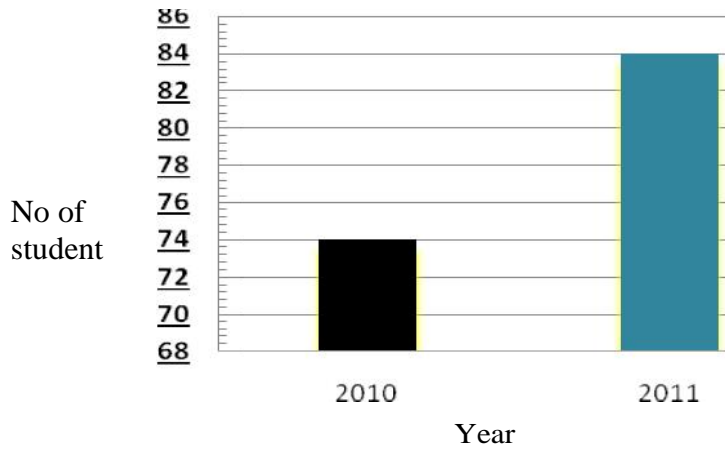
S/No	Key Performance Indicator	Measurement	Target/Milestone Reached
(a)	(b)	(c)	(d)
01	<u>Academic Indicator.</u> a. Student Participation Indicator	<p>a. Increasing of student participation of tri Services up to 120.</p> <p>b. Increasing of the percentage of qualifying the staff Course up to Optimum level.</p> <p>c. Increasing the percentage of awarding of Master of Science degree (M Def S)</p> <p>d. Gradually increasing of Foreign Student participation.</p>	<p>a. No of students attended for Staff the Course in year 2010 were 72 and it was increased up to 82 in year 2011.</p> <p>b. No of Student qualified in year 2010 were 74 and it was increased up to 84 in year 2011.</p> <p>c. Awarding of Master of Science (M Def S) in year 2010 were 37 and it was increased up to 44 in year 2011.</p> <p>d. Foreign Student officers participation in year 2010 were 5 and it was increased up to 8 in year 2011.</p>

01. **Academic Indicator.**a. **Student Participation Indicator.**(1) **Increasing of Tri Services Participation.**

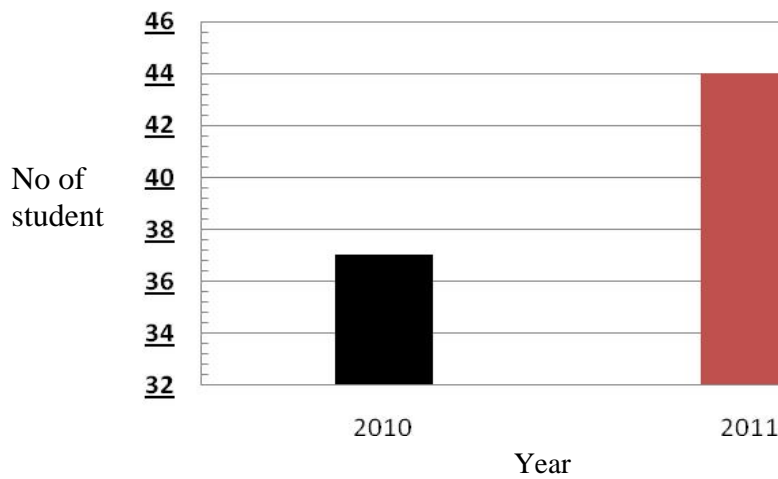
Year

E - 1

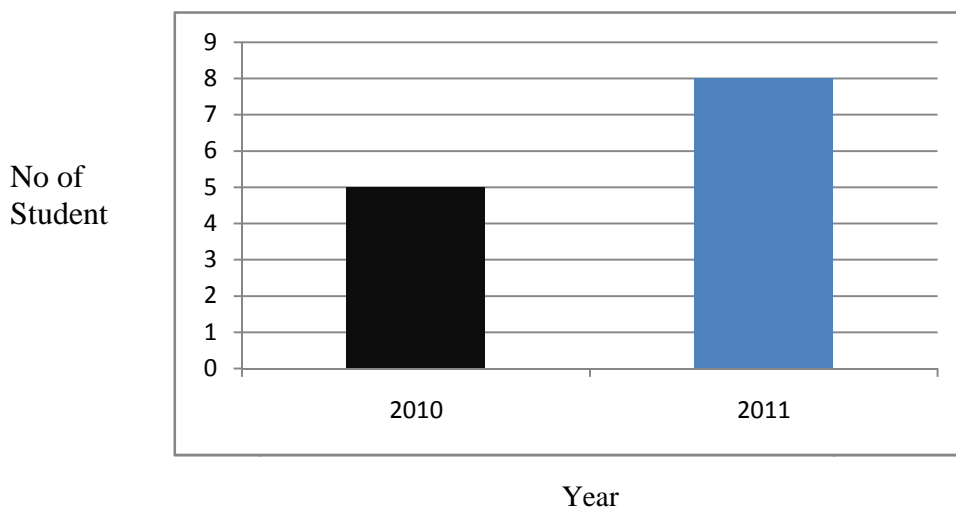
(2) Qualifying of Staff Course.



(3) Awarding of Master of Science Degree (M Def S).



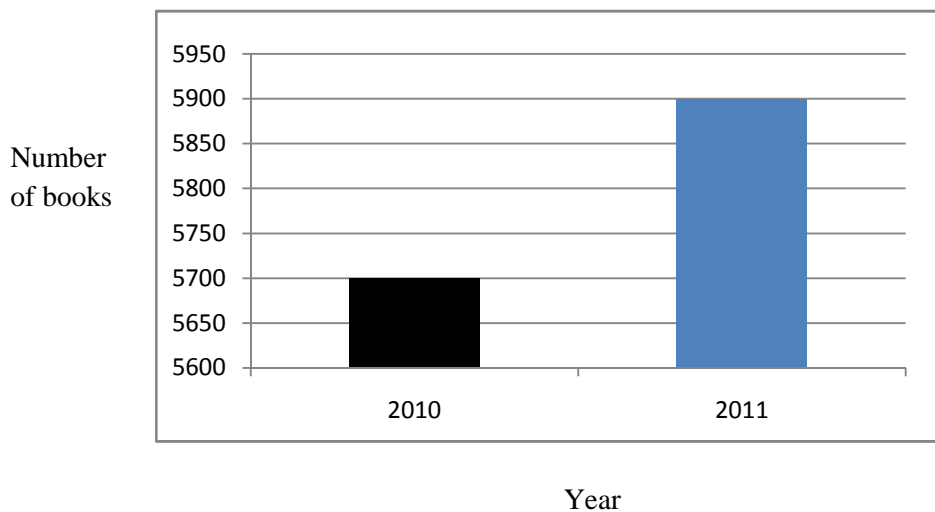
(4) Increasing Of Foreign Student Participation.



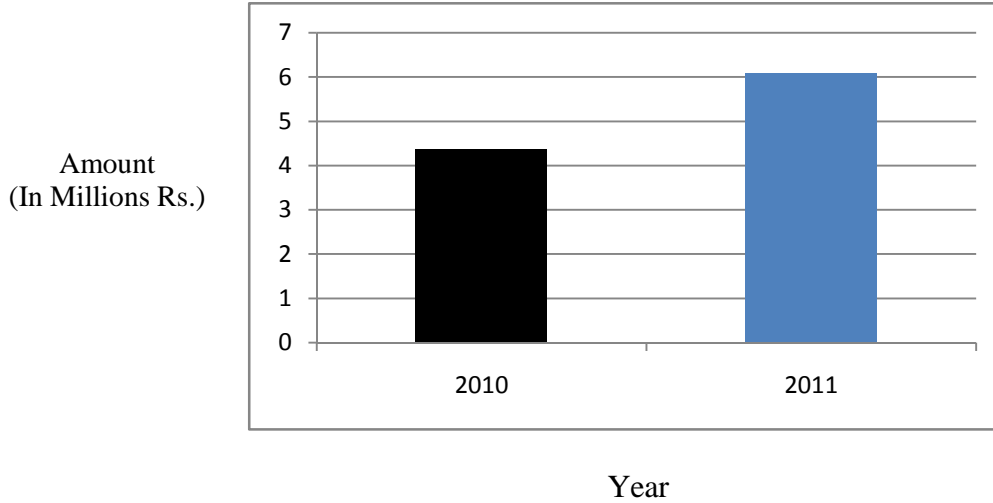
S/No	Key Performance Indicator	Measurement	Target/Milestone Reached
(a)	(b)	(c)	(d)
02	<u>Academic Development Indicator.</u>		
	a. Library Facility Development Indicator	a. Developing of reading material at library in quality and quantity wise.	a. Number of books available in year 2010 was increased in 200 and initiations were taken to computerized the system.
	b. Equipment acquirement Indicator	b. Developing of modern training aids.	b. Following capital items need for the staff course were purchased during year 2011.
			Computers - 38 Printers - 10 Multi Media Projector - 05 Heavy Duty Photo Copier - 01 Digital Duplicator - 01 Computer Chair - 12 Computer Table - 12 Bookshelf - 06 Table - 19 Tables use for Drawings - 10 File cupboard - 04

02. **Academic Development Indicator.**

a. **Development in Library Facilities.**



b. **Equipments Acquirement Indicator.**

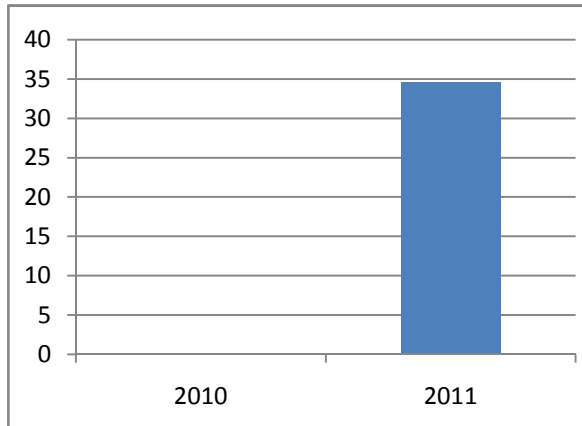


S/No	Key Performance Indicator	Measurement	Target/Milestone reached
(a)	(b)	(c)	(d)
03	<p><u>Infrastructure and facility Development Indicator.</u></p> <p>a. Construction of married quarters (3 Blocks) for student offers</p> <p>b. Four storey syndicate building (Plan to complete in three stages)</p> <p>c. Supply and installation of LAN</p> <p>d. Renovation of dual carriage Road network.</p> <p>e. Carpeting of internal roads (Stage II)</p>	<p>a. should be completed before 31 Dec 2011.</p> <p>b. 1st Stage should be completed before 31 Dec 2012.</p> <p>c. should be completed before 31 Dec 2016.</p> <p>d. should be completed before 31 Dec 2011.</p> <p>e. should be completed before 31 Dec 2011.</p>	<p>a. 1st Phase of Married quarters completed on 22.12.2011.</p> <p>b. 10% of the constructions completed during 2011.</p> <p>c. 45% of the project completed during the year 2011.</p> <p>d. 40% of constructions completed during 2011.</p> <p>e. Constructions completed during 2011.</p>

03. **Infrastructure and facility Development Indicator.**

a. **Development of Facilities For Student Officers.**

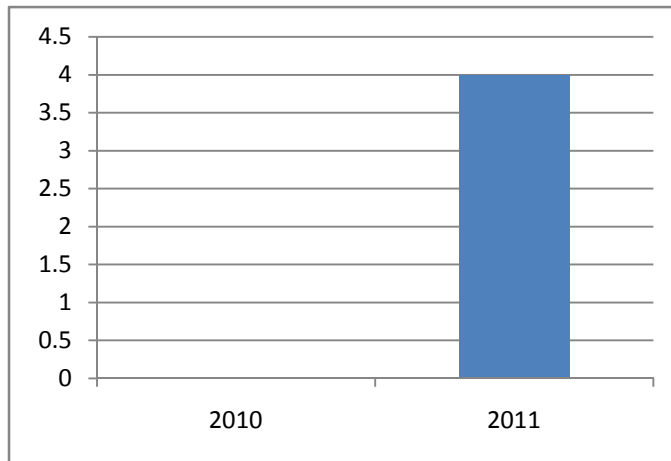
Amount
(In Millions Rs.)



Year

b. **Development of Infrastructure for Academic.**

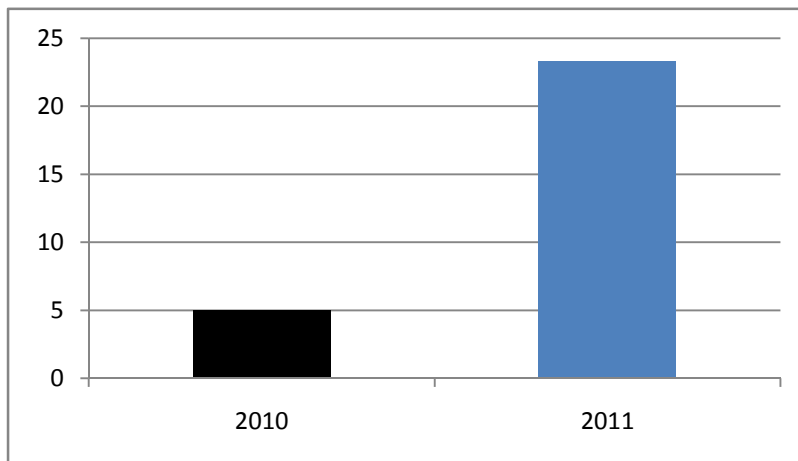
Amount
(In Millions Rs.)



Year

c. **Development of Infrastructure of DSCSC.**

Amount
(In Millions Rs.)



Year

MEDIUM TERM INVESTMENT PLAN

1. The following constructions have already been completed as stipulated in the year 2011 Action Plan, in order to cope with the increasing student officers up to 120 by 2016.

a. **Construction of Duel Carriage Road – Rs. 2.8 Million.**

Since the accommodation facilities were not adequate for the increasing number of student officers, new officers married quarters have already been built at the newly acquired land from the NYSC. Accordingly, a Duel carriage Road across the paddy land between the DSCSC and the NYSC land has already been built and has to be asphalted.

b. **Reconstruction of Internal Road Network – Rs. 10.6 Million.**

The college Internal Road Network has already been reconstructed by 2011, as the college is of term visited by foreign and local distinguish guests, three forces commanders and VVIPS.

c. **Construction of Officers Married Quarters – Rs. 84.0 Million.**

According to the increasing number of Student Officers for the Staff Course 2011; required number of 03 married quarters have been built and already being occupied.

d. **Construction of Four Storied Syndicate Building – Rs. 4.2 Millions.**

The four storied syndicate building which consists of class rooms Mini Auditorium and Sand Model rooms for the use of local and foreign student officers is under construction and the 3rd stage of the construction work is to commence very soon.

e. **Reconstruction of Tennis Court – Rs. 0.9 Million.**

The Tennis Court has been reconstructed in 2011 in order to uplift the existing sports facilities for the student officers.

f. **Construction of the Canteen – Rs. 0.9 Million.**

A well furnished and equipped canteen for the use of all student officers, permanent staff officers, and civil staff has been constructed and presently being utilized.

g. **Purchase of machinery and equipment – Rs. 5.3 Million.**

As per above funds necessary machinery and equipment has been purchased according to the college requirement of 2011.

h. **Purchase of Furniture and Stationery – Rs. 7.4 Million.**

Furniture for the newly built officers married quarters and stationery for the college officers were purchased utilizing the above funds in 2011.

j. **Purchase of Computer accessories – Rs. 3.1 Million.**

Steps have been taken to purchase computers for the number of student officers and accordingly computer accessories were purchased utilizing the above funds.

**2011 AUDITOR GENERAL'S REPORT AND THE REMEDIAL MEASURES
ADHERED TO THE OBSERVATIONS**

1. The Auditor General's Report received for year 2011 is enclosed herewith for the perusal of the BOM. The remedial measures adhered to and the current states of the issues raised are as follows:

PARA NO	OBSERVATION	CORRECTIVE MEASURE	CURRENT SITUATION
(a)	(b)	(c)	(d)
2.2 (i)	A register of Fixed Assets had not been maintained as given in the Circular No 842 dated 19 December 1978	Action was taken to maintain the Fixed Assets Register as per the format given in the circular.	The Fixed Assets Register has been prepared and submitted to the MOD and auditor General department on is 18/03/2013
2.2 (ii)	Annual Performance Report had not been prepared as per Circular No 01/2004 dated 24 Feb 2004	Annual performance of the College has been incorporated to the Annual Report of each year.	Annual reports incorporating annual performance for the year 2010 has been already submitted and annual report of 2011 has been finalized for the approval of the Audit Board Management Committee.
3.2 (e)	<u>Analytical Financial Review</u> Maintenance expenditure has been increased by Rs 10.4 mn or 133.12% compared with the year 2010.	This was mainly due to, <ul style="list-style-type: none"> • Increase of building maintenance with increasing of staff, student officers. • Increasing repair cost for old vehicle fleet. • Increase of maintenance expenditure for plant, machinery and furniture including computer items. 	Actions have been taken to control the expenditure by implementing monthly expenditure limits for each expenditure category.

RESTRICTED

4.1 (a)	<u>Performance</u> Number of students participated for the degree course had increased by 09 students during the year under review.	Numbers of student officers have been increased annually to facilitate the current demand.	Number of student officers in 2011 was 83 and it was increased to 103 and 106 in 2012 and 2013 respectively.
4.1 (b)	According to the Income and Expenditure account, the Staff College has incurred a cost of Rs 1,198,254 for a student while a sum of Rs 1,272,551 had been spent for a student during the year 2010.	Cost per student has been decreased during the year compared with 2010.	
4.2 (a)	Although there was a opportunity to obtain discounts by making payments of monthly water bills within the specified dates, the College had deprived to obtain a discount of Rs 66,667.	Actions have been taken to pay water bills on priority basis to obtain all possible discounts.	Arrangements are now in place to gain all possible discounts.
4.2 (b)	A sum of Rs 45,345 had been paid to the Ceylon Electricity Board as penalty due to not taking action to make payments before the specified dates mentioned in the bills in making payments for monthly electricity bills.	Allocations for the year 2011 and the fund released by the General Treasury has not been sufficient to meet the salaries and other essential services, thus causing delays in payment of electricity bills on time.	Situation was restored and no penalty has been paid during the year 2012 as the payments were made on priority basis.
5.1	<u>Action Plan</u> An action plan had not been prepared.	Action plan prepared for the year 2011 has been submitted.	The Action plan has been submitted.
5.2	<u>Procurement Plan</u> A procurement plan had not been prepared for the year under review in terms of the Circular No SP/NPA dated 28 Feb 2006.	Procurement plan prepared for the year 2011 has been submitted.	Procurement plan prepared for the year 2011 has been submitted.