Annual Report

2015

Wijaya Kumaratunga Memorial Hospital

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VISION

To provide excellent healthcare and set an example of a model hospital.

MISSION

To utilize the facilities and staff presently available to a maximum in order to serve the health needs of the people of the area and the country with dedication and efficiency. In the long term, to expand the facilities available in the Hospital to provide State of the Art Healthcare in the areas of Ophthalmology, Diabetes and Wound Care.

CORPORATE OBJECTIVE

The objective of the Hospital is to provide efficient healthcare service to the general public who come for treatment irrespective of social differences whilst providing efficient treatment on ophthalmic, surgical and diabetic management of high caliber.

Annual Report and the Statement of Accounts of Wijaya Kumaratunga Memorial Hospital for the Year 2015
01st January, 2015 to 31st December, 2015

HISTORICAL BACKGROUND

Wijaya Kumaratunga Memorial Hospital was established by an Act of Parliament referred to as "The Wijaya Kumaratunga Memorial Foundation Act No. 31 of 1998" and published in the Gazette of the Democratic Socialist Republic of Sri Lanka on 12th November 1999.

Wijaya Kumaratunga Memorial Hospital was established in memory of late Mr. Wijaya Kumaratunga who was assassinated on 16th February 1988. Her Excellency Chandrika Bandaranaike Kumaratunga, the then President, initiated the Project to build a hospital to serve the people of Seeduwa, the hometown of Mr. Wijaya Kumaratunga.

This hospital was constructed by the Wijaya Kumaratunga Memorial Foundation on a three acre block of land at Seeduwa along the Colombo Negombo Highway within the limits of Katunayake-Seeduwa Urban Council and Katana Electorate in the Gampaha District. At the inception, the Hospital consisted of two wards (60 beds) and an OPD and served as a Primary Healthcare Unit specifically for the people of Seeduwa. The Hospital was officially opened to the public by Her Excellency, the then President Chandrika Bandaranaike Kumaratunga on the 09th of October 1999, the birthday of Mr. Wijaya Kumaratunga. Management of the Hospital was to be by a Board of Directors and main source of fund was from the Government. At present, the Hospital caters to a large population for Tertiary Care of Ophthalmic Service and also some other Tertiary Care.

While the Board of Directors take policy decisions, the operational and administration of day-to-day management of Wijaya Kumaratunga Memorial Hospital has been vested in the Wijaya Kumaratunga Hospital Board by "Wijaya Kumaratunga Hospital Board Act No. 38 of 1999" and published by a Government Gazette of Democratic Socialist Republic of Sri Lanka. Wijaya Kumaratunga Memorial Hospital is not profit-oriented as a matter of policy, but has its limited billing system where it charges selected areas such as surgical operations and some expansion investigation. This is just to recover the cost. However, underprivileged people are exempted from this nominal cost.

As part of development, the construction of a separate building consisting of an Eye Ward with 88 beds was initiated in the year 2004 bringing the total number of beds to 148. Then with a view to providing a high quality service to the public, the existing standards were enhanced and a fully functional Eye Ward including an Operating Theatre was commissioned during the year 2007.

During 2012 the construction of a separate two story building with a floor area of 4,061 sq. ft. was completed for the purpose of General Stores, Medical Record Room, Duty Rooms and a Lecture Hall, etc.

During 2015 construction of a three story building was completed with a floor area of 4386 sq.ft. to upgrade facilities for Laboratory , Chronic Ulcer Care Unit , Utility Rooms , Duty Rooms etc. under the consultation by National Engineering Research & Development Centre (NERD) for the value of Rs. 12.431 Mn. and this building has been in use since 2015.

Bed strength at present is 164 in five wards by converting all the unoccupied idle space for the use of patients .

During 2015 a proposal was approved for expansion of the Administrative Block situated in front of the Hospital by a low cost NERD technology for an estimated cost of Rs. 35 Mn. and preliminary work has been initiated during 2015.

A proposal to improve the infrastructure of the Hospital on a large scale with an estimated cost of Rs. 1,384 Mn. was approved. The preliminary work of this seven storey building project has commenced to overcome the grossly inadequate facilities prevailing in the Hospital to cater to the daily needs of patients during 2015.

CORPORATE INFORMATION
01-01-2015 ~ 31-12-2015

Name of the Organization

Wijaya Kumaratunga Memorial Hospital

Address

Wijaya Kumaratunga Memorial Hospital, Seeduwa

Management

By the Board of Directors

Legal Form

Established by an Act of Parliament No. 38 of 1999

Auditors

- Auditor General, Auditor General's Department, Battaramulla

- Internal Audit Unit, Ministry of Health & Indigenous Medicine
  385, Baddegama Wimalavansa Thero Mw. "Suvasiripaya"
  Colombo 10

BOARD OF DIRECTORS
01-01-2015 ~ 31-12-2015

Prof. Carlo Fonseka

Chairman

Dr. Palitha Mahipala, Director General of Health Services , Ministry of Health and Indigenous Medicine

Director

Mr. N.A. Umagiliya, A professional representative

Director

Dr. (Mrs.) P.S. Jayalath, Representative of Hospital

Director

Dr. Vimukthi Kumaratunga, Member of the WKMH Foundation (Represented by Madam Chandrika Bandaranaike Kumaratunga)

Director

Mr.Sameera Wickramasinghe (Served from 01-01-2015 till 10-03-2015), Mr. W.H.G.Gayan Kosala (Served from 10.03.2015 till 31-12-2015), Representative of Treasury

Director

Mr. Chandra Wickramasinghe

Director

Audit Committee

01-01-2015 ~ 31-12-2015

Mr. Sameera Wickramasinghe, Representative of Treasury
(Served from 01-01-2015 till 10-03-2015)
Chairperson

Mr. W.H.G. Gayan Kosala, Representative of Treasury
(Served from 10-03-2015 till 31-12-201
Chairperson

Mr. S.R. Rajapaksha, Chief Accountant, Ministry of Health & Indi. Medicine
Observer

Mrs. B.G.I.Niranja, Superintendent of Audit, Dept. of Auditor General
Observer

Dr. (Mrs.) P.S. Jayalath, M.O.I.C. , W.K.M.H.
Member

Mrs. K.M.Y.K.Karunarathne, Accountant , W.K.M.H.
in Attendance

Bankers

Bank of Ceylon , Seeduwa.

Hon .Minister of Health,
Ministry of Health and Indigenous Medicine
385, Baddegama Wimalawansa Thero Mw.
“Suwasiripaya”,
Colombo 10.

<u>Annual Report and the Statement of Accounts of</u>
<u>Wijaya Kumaratunga Memorial Hospital Board</u>
<u>for the Year 2015</u>

In terms of section 14 (2) of the Financial Act No.38 of 1971, I. on behalf of Wijaya Kumaratunga Memorial Hospital Board, submit the relevant Accounts and the Report of Wijaya Kumaratunga Memorial Hospital Board for the year ended 31st December, 2015.

Thank you.

Yours faithfully,

Prof.Carlo Fonseka,
Chairman,
Wijaya Kumaratunga Memorial Hospital,
Seeduwa.

Copy : Secretary, Ministry of Health and Indigenous Medicine

Human Resource Development

A. Staff Strength as at 31st December 2015

1. Executive Staff
    a. Medical Officer In-Charge
       Matron — 04
    b. Accountant
    c. Administrative Officer
2. Medical Specialists — 07
    a. Permanent 02
       (Eye Surgeon , Physician)
    b. Visiting 05
       (General Surgeon, Pediatrician, Anaesthetist, Psychiatrist and Physician)

3. Medical Officers 20
4. Dental Surgeon 01
5. Registered Medical Officers 03
6. Para Medical Staff 13
7. Nursing Sister 01
8. Nursing Officers 64
9. Clerical and allied grade 09
10. Diet Stewardess 01
11. Medical Record Assistant 01
12. Electrician 01
13. Cooks 02
14. Maintenance Laborer 03
15. Driver 03
16. Saukya Karya Sahayaka 58
17. Adeshaka Saukya Karya Sahayaka 09

Total **195 + 05 Visiting Specialists**

B. Recruitments done during year 2015

1. Consultant Physician 01
2. Medical Officers 03
3. Registered Medical Officers 01
4. Nursing Sisters 01
5. Nursing Officers 07
6. Health Management Assistants 04
7. Cook 01
8. Saukya Karya Sahayaka 06

Total 24

C. Resignations and Retirements during 2015

Resignations

Category		Reason
Nursing Sister	01	Personal

Retirement

Category		Reason
Nursing Officer	02	Personal

D. Vacation of Posts

Category		Reason
Nursing Officers	01	Personal
Saukya Karya Sahayaka	02	Personal

Training of Employees

- One Pupil Cardiographer was selected and one year training was commenced on 08.06.2015 at School of Cardiographers of Ministry of Health.

Special Training of Medical Officers

- A Medical Officer who got through the M.D. (Ophthal.) Part I was released to Post Graduate Institute of Medicine in order to complete his Post-graduate Studies in Ophthalmology.
- Dr. G.N.D. Dissanayake a who completed M.D. Medicine Part II was on foreign training in United Kingdom to be eligible for the Post of Consultant physician.

Analysis of the Services delivered by the Hospital

Summary of Services Provided

From the patients' perspective, the service can be divided into two main sectors. Out Patients' Department and In Patients Department. (Primary Healthcare Services and Tertiary Healthcare Services respectively)

Out Patients' Department Services consist of OPD Treatment, ETU Treatment Unit and Clinics.

Inpatient Department Services consist of In-ward admission of patients for treatment and purpose of investigations.

General Admissions

Direct admissions are made from Out Patients' Department, Emergency Treatment Unit or from Clinics. Patients with medical problems, surgical problems, and ophthalmic problems are admitted to respective wards where they are investigated and treated. Patients who require special investigations such as MRI, CT scan etc. are referred to National Hospital, North Colombo Teaching Hospital, Ragama or private sector.

Patients who need Super-Specialists' care are referred to the respective Specialists of other hospitals if and when necessary. Complicated patients who need further services which are not available at WKMH are transferred to near-by hospitals where those facilities are available.

Services rendered by Medical Unit

Indoor treatment including Tertiary Care is provided for un-specified general admissions made through the general O.P.D. , Emergency Treatment Unit, Clinics and referrals.

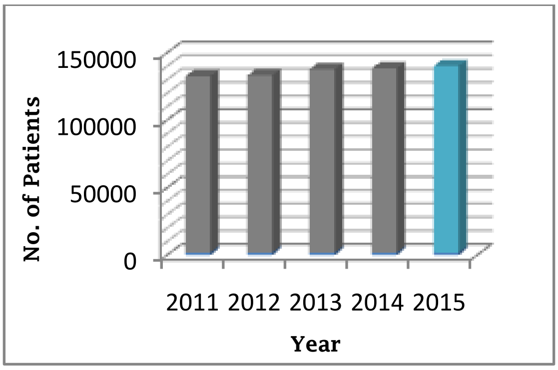
The General Medical team acts as liaison with subsequent services with higher centers of referral hospitals where the relevant facilities are available.

Medical Unit provides general medical support care to other Specialists' Units in the Hospital.

Segment Analysis :

○ Out Patients' Department →

- ✓ Average 379 Patients per day attended the general OPD for treatment.
- ✓ Total Number of patients who attended the Out Patients' Department during 2015 were 138,194 and 1,778 more patients have been treated compared to the last year.

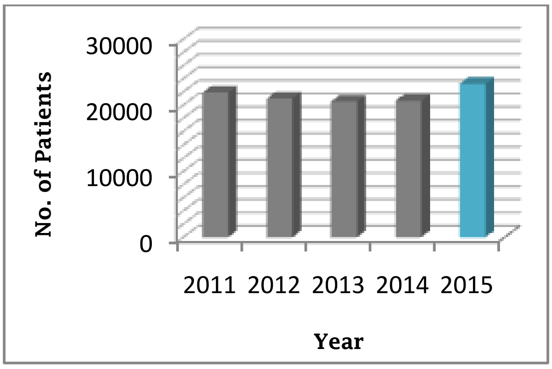


- ✓ Patients from Kandana to Kurana on the Main Road and upto Minuwangoda on the interior, and employees from the Export Processing Zone of Katunayake have sought treatment at Wijaya Kumaratunga Memorial Hospital.
- ✓ Lack of adequate Medical Staff has been identified as a limiting factor this year too.

○ Emergency Treatment Unit →

- A 24-hour service was provided for patients. All kinds of emergencies, surgical, medical, pediatric cases including road traffic accidents and industrial accidents and domestic accidents have been treated. Factory emergencies from the Export Processing Zone, Katunayake were brought to the ETU for treatment. Acute emergencies were managed and patients who needed Physician's care were treated by the in-house Physician. All the surgical and pediatric and other non medical cases have been referred to nearby hospitals for specialized management. Since the availability of a Physician, this Unit has been used to provide High Dependency Care for the needy patients for a couple of days before managing in the medical wards. For example, patients with heart failure, acute coronary syndrome, life threatening pneumonia were kept in the E.T.U for better attention as no H.D.U was available at the Hospital.

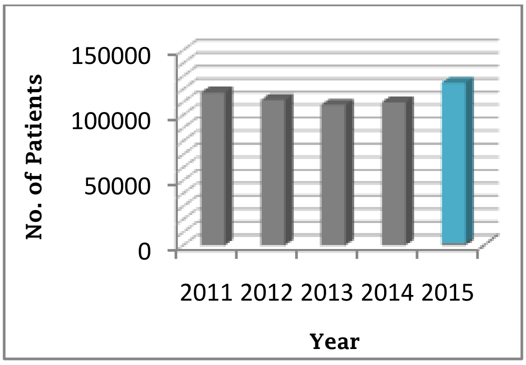
The total number of patients who attended the E.T.U during 2015 were 21,232.



Clinics →

- ✓ Medical Clinics, Surgical Clinic, Pediatric Clinic, , Diabetic and High Blood Pressure Clinic, Eye Clinic, Psychiatric Clinic, Well Women and Family Planning Clinic, Dental Clinics and Non Communicable Diseases Clinic (NCD Clinic) were held. Medical Clinic, Surgical Clinic , Pediatric Clinic and Eye Clinic are conducted under Specialists' care. Other Clinics are managed by senior Medical Officers.

- ✓ The total number of patients who attended all the clinics during 2015 were 122,935.



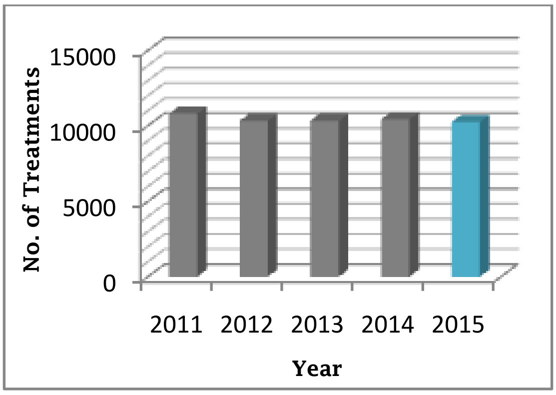
Dental Unit →

- ✓ Dental Clinics are held daily on weekdays for ordinary dental problems.
School dental clinics are held every Saturdays .

  Dental extractions, Dental fillings, Emergency dental problems such as Trauma, Periodontal treatment, Peadodontics treatment, minor surgical procedures and General consultations are done in the clinics.

  The minor oral surgeries done here are removal of mucosa, removal of impacted 3rd molars, removal of impacted canines.

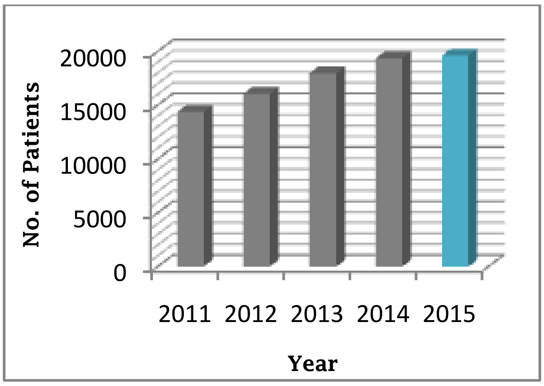
Treatment	No. of Patients treated
Dental Extractions	3,461
Fillings	
- Permanent Fillings	1,147
- Temporary Fillings	613
Scaling	184
Other	2,829
Total no. of patients with dental problems attended at Clinic	**8,234**



- ✓ Cosmetic dental procedures were also performed in the Clinic. Color restoration procedures, Composite fillings for both anterior teeth and GIC fillings for posterior teeth were done. For anterior teeth, veneering treatments were also done .

○ In-ward Patients →

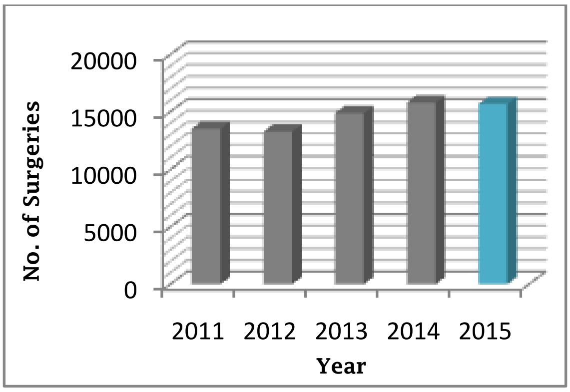
- ✓ There are 05 wards, consisting of 164 beds. Meanwhile, 88 beds have been allocated to the Eye Unit.
- ✓ The total number of 17,620 patients were admitted to the wards during the year 2015.



○ Surgeries Performed →

- ✓ The general surgeries (medium and small) were done with the assistance of the medical personnel of Professorial Unit of the Medical Faculty of the University of Kelaniya.
- ✓ The total number of surgeries performed (Ophthalmic and general surgeries) during the year 2015 were 13,677.
- ✓ A nominal hospital charge has been in effect for all types of surgeries.

A facility is available for less privileged patients to waive the hospital charges.



○ Ulcer Treatment Unit →

Statistics of Chronic Ulcer Management Unit in the last 03 years

Year	No. of Patients
2012	1,162
2013	6,071
2014	14,483
2015	23,114

This unit shows a sharp increase of patients. The Wound Care Unit of this Hospital has gained island wide recognition and many patients from far away places are referred to this Hospital.

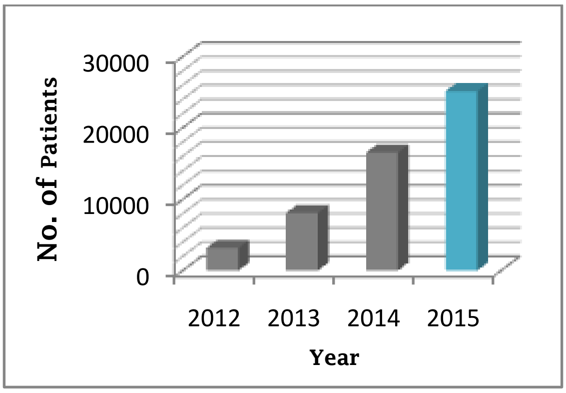
1. No of new patients attended 690
2. Total No. of patients attended 23,114
3. No of Discharges 285
4. Average daily attendance 74

Patients who require minor surgical intervention and debridement under local anesthesia are managed by the Hospital whereas those who require major surgical procedures in Operation Theatre are referred to nearby hospitals such as N.C.T.H. DGH Negombo, NHSL Colombo and are usually sent back to the Unit.

Surgical advice is obtained from the visiting Consultant Surgeon whenever he is available in the Hospital.

Training and education of the Staff regarding management of Ulcers has been initiated. Nursing Officers and Medical Officers get their training from this Unit.

This Ulcer Unit differs from wound care treatment given at other hospitals as the Unit consists of in-ward patients.



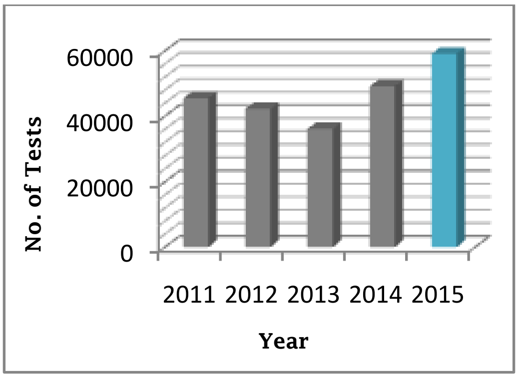
✓ Total number of Patients treated in the Ulcer Care Unit during the year 2015 was 23,114.

○ Laboratory Investigations →

The basic laboratory services are rendered. The following important Laboratory Investigations were started from 2015 in addition to the basic laboratory services.

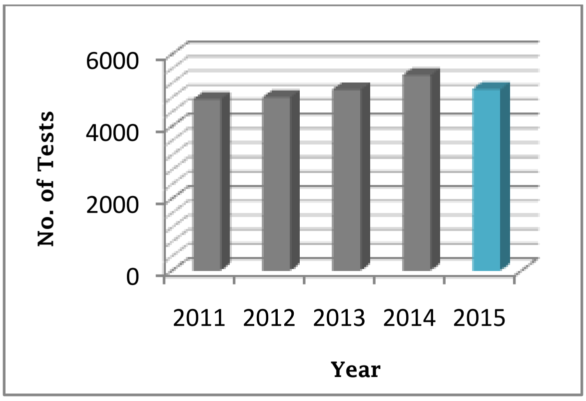
- Serum Electrolytes
- Troponin I
- C. Reactive Proteins - CRP (Quantitative)

✓ The total number of 57,138 laboratory investigations were done in the year 2015.



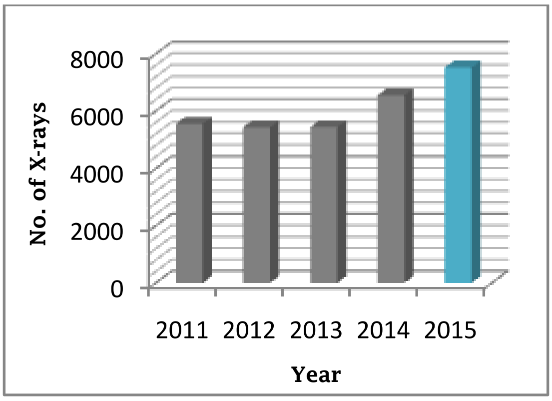
- ## ECG →

✓ Numbers of E.C.G.'s taken during the year 2015 were 3,014.



- ## X-rays →

✓ Number of X-rays taken during the year 2015 were 5,505.



Ophthalmology Unit

The services rendered in the Ophthalmology Unit are:

- Daily Clinics
- 24 hour casualty management service
- Ophthalmological investigations
- Ophthalmic surgeries
- Laser treatment
- Inward patient management
- Eye camps

Summary of performance of the Eye Unit

Function		Performance during 2015
No. of admissions	→	13,632
No. of surgeries	→	11,341
No. of clinic patients	→	72,559
No. of laser treatments	→	1,984
No. of refractions	→	15,258
No. of Emergencies	→	2,494
No. of Eye Camp patients	→	1,891

Clinics

- They functioned every day except Sundays and Public Holidays .
- Prior appointments were not needed and patients could walk in for a check up.
- There was no limitation of patients.
- The following clinics were conducted
  - ✓ General Eye Clinics,
  - ✓ Diabetic Clinic,
  - ✓ Glaucoma Clinic,
  - ✓ Pediatric Clinic
  - ✓ Post Operative Clinic

Eye Surgeries

The following types of eye surgeries were performed in the Unit. These included

i. Anterior segment surgeries
ii. Posterior segment surgeries (vitreo-retinal)
iii. Orbital surgeries
iv. Glaucoma related surgeries
v. Cosmetic eye surgeries

Surgical waiting rushes were very short and on needy people surgeries were performed on the same day they attended the clinics. E.g. reversible blindness due to cataract.

Number of Surgeries done

Type of surgery	Number of patients 2015
Intra ocular lens implantations	9,969
Glaucoma related surgeries	70
Vitroretinal surgeries	276
Other surgeries	1,026
Minor surgeries done in clinic	243
Total	**11,584**

Laser Treatment

Virtually all types of laser treatments were done here . The types of laser done:-

i. YAG capsulotomy
ii. YAG PI
iii. Pan Retinal Laser Photo coagulation (PRP)
iv. Focal Laser Treatment (FLT)
v. Peripheral Laser
vi. Grid Laser
vii. Barrier Laser
viii. Lid Laser

The laser treatment enables us to manage Glaucoma and Diabetic Retinopathy comprehensively.

Most of the laser patients underwent laser treatment on the same day they attended the Clinic.

Total number of laser treatment done in year 2015

Type of Laser	Number done
PRP	229
FLT	326
YAG Capsulotomy	1,307
Yag PI	53
Other	69
Total	**1,984**

Inward Patient Management

Although the number of surgeries performed exceeded the available number of beds in the Ward, most patients who come from far away places, are discharged on the same day of the surgery as " Day Surgeries " , thereby managing the Ward with the 88 beds available without floor patients.

	2015
Number of patients admitted	17,620

Refractive Services - 2015

	2015
Number of patients Refraction performed	15,258

	2015
H.V.F. Patients	303
P.M.T. Patients	1,107
Post operative Patients	1,559
OCT	1,832
Total	**4,801**

Eye camps

The patients selected from the Eye Camps conducted islandwide earlier are directed to Wijaya Kumaratunga Memorial Hospital to undergo surgeries, laser treatment or some other investigations and treatment and follow up is done in our clinics (e.g. glaucoma)

For Patients who cannot afford Intra Ocular Lenses ,surgery is done free of charge and the Lenses are supplied free of charge as the Hospital receives them from various Donors.

Ophthalmology Investigations

Following Ophthalmological investigations are available in the Hospital:-

- Fundus Fluorescein Angiography
- Anterior Segment Photography,
- HVF (Humphrey visual field) test ,
- A scan / contact biometry,
- B scan,
- OCT (Optical Coherence Tomography) Disc and Macula,
- Corneal Topography,
- Fundal Photography

Contribution to Eradication of Blindness due to Cataract

We contribute towards this national program with the help of Vision 2020 of the Ministry of Health by performing mass scale surgeries from under-developed provinces of the island.

The Hospital provides a free service including free Lenses, without the Hospital charge to the identified underprivileged patients.

Below mentioned statistics show the areas to which services are provided:-

Kahawatta	156
Kolonna	224
Balangoda	149
Eheliyagoda	243
Kalawana	147
Deraniyagala	65
Rambukkana	390
Suriyawewa	334
Dickoya	50
Neluwa	06
NuwaraEliya	312
Talawakeliya	39
Negombo	35
Ragama	34
Anamaduwa	40
Colombo	33
Seeduwa and suburbs	230
Total no. of cases with free IOL & free of Hospital Charges	**2,487**

Research and Publications

- ✓ **Bed Occupancy ratio during 2015 was - 65.65%**

- ✓ **Morbidity during the year 2015 is shown below :-**

The commonest conditions patients attended in order of frequency were following:

1. Cataract and Other diseases of Lens
2. Other diseases of eye and adnexa
3. Diabetes Mellitus
4. Viral diseases including viral fever
5. Bronchial Asthma
6. Hypertension
7. Gastro enteritis
8. Diseases of skin including wounds
9. Diseases of urinary system

- ➢ **Mortality**

1. Septicemia
2. Ischemic Heart disease and Myocardial infarction
3. Heart failure
4. Pneumonia

- ✓ **Special Events**

  - ✓ Annual Blood Donation Campaign was held on 16th Feb. 2015.
  - ✓ Unit Head meetings were held when necessary and day-to-day matters were discussed.
  - ✓ Staff meetings were held when deemed necessary.

- ➢ **Religious Activities**

  - ✓ Vesak bana and Poson Dansala was performed and Christmas celebrations were done.

- ➢ **Other Relevant Facts of Interest**

  - ✓ There has not been any major drug or consumer material shortage.
  - ✓ There has not been any Trade Union action or any strike of any kind.
  - ✓ Patients have not lodged any kind of major complaints against Hospital or staff

The Major Milestones in the year 2015

The following purchases were done during the year 2015:-

A) PURCHASES

1) Medical Equipment

Total amount spent on purchase of medical equipment was Rs. 24,583,437.00

Equipment	Quantity	Amount (Rs.)
Vitrectomy Machine	01	10,992,856.00
Non Contact Biometry System	01	5,867,000.00
Auto Kerato Refractometer	01	2,375,000.00
AB Scanner with Phacymetry	01	2,550,000.00
Operation Theater Beds	02	900,000.00
Defibrillators	02	1,178,100.00
Surgical Instruments for WD 6		173,072.00
Other Medical Equipment (such as spinal Board, Pulse Oxymeters)		547,509.00

Value of medical equipment received as donations - Rs. 377,538.98

2) Furniture & Fittings

Total amount spent on furniture was Rs. 1,129,811.28

Equipment	Quantity	Amount (Rs.)
Hospital Beds	20	472,860.00
Chairs (Plastic ,Wooden)	54	169,638.78
Tables	15	209,462.50
Bed side Cupboards	20	155,000.00
Cupboards	11	122,850.00

3) Machinery & Electrical Equipment

Total amount spent on purchasing of machinery & electrical equipment was Rs.1,370,131.48

Equipment	Quantity	Amount (Rs.)
Refrigerators	02	56,900.00
A/C Unit	07	854,731.22
Printers	04	157,500.00
Computer & UPS	02	197,204.00
Others (electric kettle, fan ,drill)		103,796.26

Value of Electrical equipments received as donations - Rs. 115,798.00

B) CONSTRUCTION OF BUILDING

- New Three Story Building which was completed in February 2015 was vested with the public.

- Total amount spent on construction of three story new building - Rs. 15,0860,032.02

  (Expansion of Laboratory , Ulcer Care Unit , Duty Rooms etc)

- A part of the building was given to be used as Drug Stores.

- A new Ward 6 was organized in the ground floor in the new building to be used as a Surgical Ward.

- All the arrangements have been made to organize Special Surgical Clinic in the new building.

- Other (roof of Laboratory Building) - Rs. 84,829.00

C) EARTH FILLING

A marshy land lying behind the Hospital was filled with soil worth of Rs. 5,048,541.00.

This reclaimed land has been earmarked for the construction of the six storey building.

D) RENOVATION OF EYE CLINIC

Eye Clinic was restructured with better arrangements for a value of Rs. 1,288,000.00.

- Mortuary was renovated.
- Garden around the Wound Care Unit was designed with garden benches for the use of the patients.
- A nursing Officer was appointed to revive the Health Education Unit.
- Arrangements have been made to organize the testing of sputum samples for TB in co-operation with the Anti TB Campaign at Welisara.

Services Rendered January to December 2015 Wijaya Kumaratunga Memorial Hospital

Service Rendered		January	February	March	April	May	June	July	August	September	October	November	December	Total
OPD	*(No. of Patients)*	10,056	10,111	11,504	9,701	11,687	13,964	12,616	10,975	11,082	12,884	12,083	11,531	**138,194**
ETU	*(No. of Patients)*	1,565	1,487	1,641	1,567	1,842	2,114	2,069	1,718	1,661	1,879	1,828	1,861	**21,232**
CLINICS														
Eye Clinics I	*(No. of Patients)*	1,036	1,118	1,463	861	1,460	1,746	1,355	1,292	1,379	1,482	1,038	1,151	**15,381**
Eye Clinics II	*(No. of Patients)*	4,453	4,722	4,417	3,216	4,744	5,917	5,285	5,040	4,978	4,624	5,126	4,656	**57,178**
Dental	*(No. of Treatments)*	649	594	756	575	706	763	891	820	618	661	489	712	**8,234**
Medical	*(No. of Patients)*	2,788	2,575	2,737	2,561	2,714	2,972	3,052	3,077	2,863	3,287	3,215	2,922	**34,763**
Diabetes/ Hypertension	*(No. of Patients)*	194	201	209	243	207	224	234	205	287	222	161	302	**2,689**
Surgical	*(No. of Patients)*	54	46	53	44	52	62	45	71	63	76	87	94	**747**
Peadiatric	*(No. of Patients)*	96	95	178	74	117	151	155	87	117	80	86	119	**1,355**
Psychiatric	*(No. of Patients)*	163	159	209	208	189	187	169	195	185	184	218	186	**2,252**
Family Planing	*(No. of Patients)*	4	5	2	2	5	8	7	2	2	-	-	-	**37**
Well Women Clinic	*(No. of Patients)*	5	25	23	2	13	3	22	17	6	-	-	-	**116**
Wound Care Unit	*(No. of Patients)*	1,608	1,566	1,915	1,956	2,061	2,135	2,095	1,861	1,742	2,027	1,989	2,159	**23,114**
NCD Clinic	*(No. of Patients)*	-	-	-	-	-	-	-	31	40	44	37	31	**183**
In Patients														**-**
Ward 01	*(No. of Admissions)*	128	120	136	130	156	183	153	127	149	149	130	98	**1,659**
Ward 02	*(No. of Admissions)*	139	121	145	151	196	227	220	157	153	180	187	152	**2,028**
Ward 03	*(No. of Admissions)*	450	454	572	378	471	454	457	460	431	529	566	354	**5,576**
Ward 04	*(No. of Admissions)*	555	649	759	563	685	677	755	653	634	851	744	531	**8,056**
Ward 05	*(No. of Admissions)*	21	15	33	19	35	32	27	25	32	18	17	27	**301**
Operations														
Eye Surgeory	*(No. of Surgeories)*	809	901	1,110	784	978	942	1,030	926	905	1,162	1,048	746	**11,341**
Minor eye surg (Done in Clinic)	*(No. of Surg.)*	19	23	26	16	19	17	23	20	26	22	20	12	**243**
General Surgeory	*(No. of Surgeories)*	7	4	6	5	5	10	6	12	11	11	16	16	**109**
Laser Treatment	*(No. of Patients)*	168	192	165	166	159	133	150	159	175	192	162	163	**1,984**
Refraction Service	*(No. of Patients)*	1,642	1,528	1,591	1,035	1,229	1,271	1,141	1,372	1,336	1,200	778	1,135	**15,258**
Investigation :- HVF	*(No. of Patients)*	32	30	24	22	28	39	31	8	20	25	20	24	**303**
OCT	*(No. of Patients)*	103	127	143	150	191	202	169	87	187	227	164	82	**1,832**
LAB	*(No. of Tests)*	4,457	4,714	5,317	3,986	4,649	5,299	5,184	5,026	4,877	4,765	4,487	4,377	**57,138**
X- Ray	*(No. of X- Rays)*	423	435	532	378	491	586	492	427	449	455	444	393	**5,505**

UNIT COST PER PATIENT PER DAY

This has been arrived by divide the total expenditure for the year 2015 by the total number of patients days and the number of out patients visit divided by six.

Total expenditure for the year	=	(Rs.) 273,524,255.03
Total Number of patient days	=	30,931
Total Number of Out patients Visit	=	305,495
Six Out patients =One in patient visit	=	305,495/ 6
	=	50,915
Total Number of patients days	=	30,931 + 50,915
	=	81,846
Cost for patient per day	=	273,524,255.03 / 81,846
	=	3,341

Wijaya Kumarathunga Memorial Hospital- Seeduwa

Statement of Financial Position

AS AT DECEMBER 31,2015

		2015	**2014**
ASSETS			
Current assets			
Cash and cash equivalents	1	13,047,074.19	2,884,616.87
Receivables	2	8,965,013.00	8,046,476.00
Inventories	3	20,464,464.95	11,670,827.31
Prepayments	4	319,186.05	683,617.85
		42,795,738.19	23,285,538.03
Capital Working Progress	5	180,000.00	11,836,109.07
Non- current assets			
Infrastructure , plant and equipment (WDV)	6	64,265,561.26	56,219,606.03
Land and buildings (WDV)	7	171,238,530.78	150,477,429.59
		235,504,092.04	206,697,035.62
Total assets		278,479,830.23	241,818,682.72
LIABILITIES			
Current liabilities			
Payables	8	8,263,979.56	4,524,559.76
Creditors	9	37,424,718.74	21,122,172.63
Provision For Gratuity	10	30,070,612.79	21,420,375.65
Total liabilities		75,759,311.09	47,067,108.04
Net assets		202,720,519.14	194,751,574.68

NET ASSETS/EQUITY

Capital	11	75,787,890.44	75,787,890.44
Government Grant - Capital	12	172,698,428.14	145,722,742.32
Donation	19	1,861,114.53	1,323,877.55
Reserves - Capital gain		2,131,366.30	2,131,366.30
Accumulated surpluses/(deficits)	13	(49,758,280.27)	(30,214,301.93)
Total net assets/equity		202,720,519.14	194,751,574.68

The Board of Directors is responsible for the preparation and presentation of these Financial Statements. These Financial Statements were approved by the Board of Directors and signed on their behalf.

....
Chairman
Date : 10/5/2016

....
Director
Date : 10/5/2016

....
Director
Date : 10/5/2016

KMU ....
Accountant
Date : 10/5/2016

Wijaya Kumarathunga Memorial Hospital- Seeduwa

Statement of Financial Performance

For the Year Ended December 31 , 2015

		2015	
Revenue			
Government Grant (Recurrent)		209,000,000.00	180,000,000.00
Capital Grant Amortization		23,024,314.18	18,808,340.93
Other revenue	14	21,476,057.13	22,347,130.97
Total Revenue		253,500,371.31	221,155,471.90
Expenses			
Wages Salaries and employee benefits	15	148,331,817.76	108,795,344.54
Supplies and consumables used	16	70,331,120.86	57,765,837.71
Depreciation and amortization expense	17	23,102,512.73	18,929,389.87
Other expenses	18	31,758,803.68	32,106,881.68
Total expenses		273,524,255.03	217,597,453.80
Surplus/(deficit) for the period		(20,023,883.72)	3,558,018.10

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Wijaya Kumarathunga Memorial Hospital- Seeduwa
Cash Flow Statement for Year Ended 31 December 2015

CASH FLOWS FROM OPERATING ACTIVITIES	
Surplus/(deficit)	(20,023,883.72)
Non-cash movements	
Depreciation	23,102,512.73
Amortization of Government Grant	(23,024,214.18)
Increase in payables	3,739,419.80
Increase in Creditors	16,302,546.11
Increase in inventory	(8,793,637.64)
Increase in provisions relating to employee cost	4,378,954.78
Decrease in prepayment	364,431.80
Increase in receivables	*(918,537.00)*
Decrease in Prior Year Adjustments	(193,945.89)
Retirement Benefit obligation Paid	(124,995.00)
Net cash flows from operating activities	(5,191,348.21)
CASH FLOWS FROM INVESTING ACTIVITIES	
Purchase of plant and equipment	(22,990,085.40)
Capital Working Progress	(11,656,109.07)
Capital Grant received	50,000,000.00
Net cash flows from investing activities	15,353,805.53
CASH FLOWS FROM FINANCING ACTIVITIES	
Net cash flows from financing activities	
Net increase/(decrease) in cash and cash equivalents	10,162,457.32
Cash and cash equivalents at beginning of period	2,884,616.87
Cash and cash equivalents at end of period	**13,047,074.19**

Notes to the Cash Flow Statement 1
Cash and Cash Equivalents

	2015
Cash at Bank	13,027,099.19
Petty Cash	
Cash in Hand	19,975.00
	13,047,074.19

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Annex - 01

Wijaya Kumaratunga Memorial Hospital, Seeduwa.

Fixed Assets Shedule as at 31st December 2015.

(Rs)

Items	Cost				Rate	Depreciation				Written down value as at 31/12/2015
	As at 1/1/2015	Add. Dur. The Year	Disposal Dur. The Year	As at 31/12/2015		As at 1.1.2015	Addition dur. year	Dispo. dur. the year	As at 31/12/2015	
Land	18,627,500.00	6,352,541.00		24,980,041.00		-			-	24,980,041.00
Buiding & Fit	157,958,510.24	17,926,255.50		175,884,765.74	2%	26,108,580.65	3,517,695.31		29,626,275.96	146,258,489.78
Vehicle	17,958,792.90			17,958,792.90	20%	11,630,789.90	3,005,999.00		14,636,788.90	3,322,004.00
Funiture Fittings & Instrument	8,831,591.97	1,171,311.08		10,002,903.05	10%	6,922,596.82	528,146.66		7,450,743.48	2,552,159.57
Machinery	6,647,424.28	1,301,280.48		7,948,704.76	15%	5,218,660.16	595,892.00		5,814,552.16	2,134,152.60
Computer	595,182.00	197,204.00		792,386.00	20%	416,211.40	104,467.20		520,678.60	271,707.40
Medical Equipment	139,777,047.30	24,960,977.09		164,738,024.39	15%	93,402,174.14	15,350,312.56		108,752,486.70	55,985,537.69
	350,396,048.69	51,909,569.15	-	402,305,617.84		143,699,013.07	23,102,512.73	0.00	166,801,525.80	235,504,092.04

235,504,092.04

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		2015	2014
Cash & cash equivale	01		
Cash at Bank		13,027,099.19	2,852,116.87
Petty Cash			25,000.00
Cash in Hand		19,975.00	7,500.00
		13,047,074.19	2,884,616.87
Receivables	02		
Deposit Account		570,000.00	50,000.00
Festival Advance		270,000.00	225,500.00
Special Advance			-
Advance			
Distress Loan		8,125,013.00	7,770,976.00
		8,965,013.00	8,046,476.00
Inventories	03		
Stationary		154,042.22	140,500.79
Drugs		18,642,050.23	10,218,755.29
Lab Chemical		579,056.78	645,855.89
Linen Items		109,037.07	141,945.07
General Stores		223,272.33	295,094.54
Repair & Maintenance		65,316.18	124,674.10
X Ray		691,690.14	104,001.63
		20,464,464.95	11,670,827.31

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	Note	2015	2014
Prepayments	04		
Insurance Cash & Transit			6,095.40
Insurance Double Cab - GD 2714			3,147.97
Insurance Double Cab - PC 4087			50,534.92
Insurance Ambulance HN -6312			36,627.21
Insurance Ambulance LW -0961			18,621.77
Service Agreement of Digital Copier			10,710.78
Licence Fees GD 2714			8,580.78
Licence Fees PC 4087			4,980.42
Luxsury Tax PC 4087			5,000.00
Service Agreement of with Frigi A/C		102,890.16	104,865.90
Service Agreement of Lift		152,500.00	135,164.70
Service Agreement of Visual Fild		59,725.41	29,288.00
Rental			270,000.00
Electricity NO Quartes		4,070.48	
		319,186.05	**683,617.85**
Capital Working Progress	05		
Working Progress - New Building			10,094,590.07
Working Progress - Car Park II			437,519.00
Working Progress - Earth Filling			1,304,000.00
Working Progs - New Building office		180,000.00	
		180,000.00	11,836,109.07
Infrastructure , plant and eqı	06		
Machinery		2,134,152.60	1,428,764.12
Ferniture		2,552,159.57	1,908,995.15
Vehicle		3,322,004.00	6,328,003.00
Computer		271,707.40	178,970.60
Medical Equipment		55,985,537.69	46,374,873.16
		64,265,561.26	56,219,606.03

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	Note	2015	2014
Land and buildings	07		
Land		24,980,041.00	18,627,500.00
Building & Fittings		146,258,489.78	131,849,929.59
		171,238,530.78	150,477,429.59

	Note	2015	2014
Accrued Expences	08		
Audit Fees		1,450,000.00	1,050,000.00
TEC Member Fees			
Eletricity		592,359.71	604,595.66
Telephone Charges		20,916.73	41,450.41
Fual		69,350.00	61,269.79
Travelling		5,018.00	2,450.00
Stock Drugs		93,965.00	15,363.70
Medical Equipment		197,573.00	
Rep .Medical Eq		632,522.40	
Con Medical Eq		723,410.00	
Lab Chemical		675,123.56	
Rep .Machinery		24,500.00	
Advertisment		86,025.00	
Con Medical Genaral Stores		42,180.00	
Water		1,620.60	
Payables			
Refundable Tender Deposit		170,000.00	258,000.00
Retention Money		975,452.84	297,395.00
Allawance for Visiting Doctors		47,000.00	95,000.00
Allawance for Trainees - Office Staff			64,000.00
- Pupil NO		629,676.82	470,222.40
- Pupil Para		159,896.78	97,401.60
Wages For Sub Labour		242,477.93	336,446.20
Overtime,Extra duty & PH Payment		1,419,427.19	1,122,439.00
Welfare Society		5,484.00	8,526.00
		8,263,979.56	4,524,559.76

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Creditors	09	2015	2014
SPC		20,407,150.70	13,479,444.20
MSD		8,338,325.90	2,828,991.97
Superwillshin ltd		5,634,506.16	2,748,459.41
Charming Security		293,173.20	293,173.20
Frigi Engineering		335,536.72	664,919.33
Erandhi Supplier		1,800,080.68	1,047,184.52
Nalin Thushara		-	60,000.00
Weeramunda		165,000.00	
STC		139,018.38	
Sarath hardwear		69,947.00	
NERD		241,980,00	
		37,424,718.74	21,122,172.63

Reserves	10		
Provision for Gratuity		30,070,612.79	21,420,375.65
		30,070,612.79	21,420,375.65

Capital & Reserves	11		
Wijaya Kuamaratunga Memorial Foundation		29,632,139.32	29,632,139.32
Board of Investment		28,155,751.12	28,155,751.12
U.D.A.		18,000,000.00	18,000,000.00
		75,787,890.44	75,787,890.44

Government Grant - Capita 12

	As at 01/01/2015	Addi. Dur.i the Year	Amortization	as at 31/12/2015
Government Grant - Capital	138,054,742.32	50,000,000.00	20,468,314.18	167,586,428.14
Vehicle - Double Cab WPPC 4087 By the Tresury	3,360,000.00		1,120,000.00	2,240,000.00
Ambulance - WPLW - 0061By the Ministry of Health	4,308,000.00		1,436,000.00	2,872,000.00
	145,722,742.32	50,000,000.00	23,024,314.18	172,698,428.14

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		2015		2014
Accumilated Deficit	13			
B/F Balance as at 01.01.2013		(30;214,301.93)		(33,293,533.83)
Surplus for the period		(20,023,883.72)		3,558,018.10
Prior Year Adjesment		479,905.38		(478,786.20)
		(49,758,280.27)	-	(30,214,301.93)
Other Income	14			
Private Medical Certificate Charges		226,850.00		192,550.00
Sundry Income		170,075.00		103,684.00
Tender Deposit - Non Refundable		154,500.00		131,000.00
Interest Of Distress Loan		350,790.53		329,768.51
Eye Operation Charges - major		17,366,000.00		19,065,500.00
Eye Operation Charges -minor		191,500.00		212,000.00
General Operation - major		16,000.00		40,000.00
General Operation - minor		95,000.00		80,000.00
Interest - Special Advance		14,491.60		7,678.46
Rental				
FFA		16,000.00		45,500.00
FLT		127,500.00		132,500.00
Periperal		32,000.00		74,000.00
LID		2,000.00		10,000.00
YAG PI		45,400.00		57,400.00
PRP		129,150.00		144,200.00
HVF		135,750.00		181,750.00
YAG CAPSULOMY		784,700.00		765,100.00
OCT		1,591,000.00		771,000.00
Grid		19,000.00		3,500.00
Diet		8,350.00		
		21,476,057.13	-	22,347,130.97

Expenditure	15	2015	2014
Wages,Salaries and Employee benefits			
Salary & Allowances			
Salary & Allowances - MO		30,330,403.56	25,367,457.37
Salary & Allowances - Other		6,030,249.59	4,440,624.78
Salary & Allowances - Para		9,297,197.74	6,657,336.82
Salary & Allowances - NO		38,118,956.02	27,749,472.88
Salary & Allowances - Mainor		32,514,885.53	22,035,565.54
E.P.F.12 %		7,437,138.06	4,952,295.48
E.T.F. 3%		1,858,349.39	1,238,073.89
Over Time-Others		393,756.02	368,162.00
Over Time-Para Medical		521,898.95	468,571.00
Over Time-Nurses		6,128,274.19	5,403,291.00
Over Time-Minor Staff		3,687,748.32	3,312,551.00
Extra Duty Payments (M/O)		3,487,718.25	2,422,988.00
Gratuity Expenses		8,525,242.14	4,378,954.78
		148,331,817.76	108,795,344.54

Consumtion of Supplies

	Openig Stock as at 01.01.2015	Purchesing on 2015	Closing Stock as at 31.12.2015	Consumption for the Year 2015
Lab Chemicals	645,855.89	1,588,484.06	579,056.78	1,655,283.17
X-Ray films & chemicals	104,001.63	1,155,159.00	691,690.14	567,470.49
Drugs	10,218,755.29	70,925,900.77	18,642,050.23	62,502,605.83
Linen Items	141,945.07	89,570.00	109,037.07	122,478.00
Consu. & General stores	271,894.54	917,650.26	223,272.33	966,272.47
Stationery	140,500.79	492,423.61	154,042.22	478,882.18
Repair & Maintenance (ii)	124,674.10	378,042.80	65,316.18	437,400.72
Dental Consumable		234,140.00		234,140.00
Consu. Medical Equipment		2,086,360.00		2,086,360.00
Uniforms		912,624.00		912,624.00
Gas		367,604.00		367,604.00
	11,647,627.31	79,147,958.50	20,464,464.95	**70,331,120.86**

Consumtion of Suppl 16

	2015	2014
Lab Chemicals	1,655,283.17	953,904.61
X-Ray films & chemicals	567,470.49	226,546.61
Drugs	62,502,605.83	50,232,435.76
Linen Items	122,478.00	309,254.74
Consu. & General stores	966,272.47	590,193.90
Stationery	478,882.18	481,624.11
Repair & Maintenance (ii)	437,400.72	564,802.74
Dental Consumable	234,140.00	194,910.00
Consu. Medical Equipment	2,086,360.00	2,585,141.24
Uniforms	912,624.00	1,015,663.00
Gas	367,604.00	611,361.00
	70,331,120.86	57,765,837.71

Depreciation 17

Buildings & fittings	3,517,695.31	3,159,170.20
Vehicle	3,005,999.00	3,006,000.00
Furniture , Fitting & Instruments	528,146.66	522,580.70
Machinary	595,892.00	403,363.07
Computer	104,467.20	78,978.40
Medical Equipment	15,350,312.56	11,759,297.50
	23,102,512.73	18,929,389.87

		2015	2014
Travelling	18		
Travelling & Subsistence Allowance (Other Officers)		26,856.75	75,105.00
Maintenance			
Electricity		7,291,547.98	8,764,622.71
Water		1,657,634.82	1,644,721.57
Telephone		297,313.28	502,447.47
Postage		17,373.00	19,515.00
Repair & Maintenance			
Repair & Maintenance - Building		153,888.66	161,292.85
Repair & Maintenance - Machinery		1,227,087.62	1,138,046.14
Repair & Maintenance - Vehicle		598,001.45	508,656.58
Repair & Maintenance - Computer		223,300.00	4,750.00
Repair & Maintenance - Medical Equipment		1,707,003.99	1,487,215.00
Repair & Maintenance - Ferniture		12,000.00	
Contrctual Service			
Cleaning		5,634,506.16	4,769,338.95
Laundry		660,000.00	720,000.00
Security		3,371,628.55	3,480,334.80
Food Provision		5,183,876.85	5,863,874.48
Others			
Board member fees		63,000.00	48,500.00
Sundry expences		817,229.57	350,423.70
Advertiesment		731,323.50	641,312.00
Insurance Cash & Transist		6,095.40	11,709.30
Other Bank Charges		31,573.00	55,052.00
Audit Fees		400,000.00	400,000.00
Lowyer Fees			3,850.00
Rental		318,153.31	224,726.95
Fual For Generator		114,800.00	
Vehicle Expences			
Fuel -		778,675.00	937,228.79
Insurance		404,373.59	254,096.96
Reg. / Licence Fees		31,561.20	40,061.43
		31,758,803.68	32,106,881.68

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Donation A/C

Balance B/F	19	1,323,877.55	461,894.60
Donation for the period		537,236.98	861,982.95
		1,861,114.53	1,323,877.55

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Wijaya Kumarathunga Memorial Hospital - Seeduwa

Statement of Changes in Net Assets /Equity

For the Year Ended December 31, 2015

	Donation from General Treasury	Government Grant - Capital	Donation from other entity	WKMH Foundation	Board Of Investment	U D A	Reserves - Capital Gain	Net Surplus / (Deficit)	Total
Balance at December 31,2014	7,668,000	138,054,742	1,323,878	29,632,139	28,155,751	18,000,000	2,131,366	(30,214,302)	194,751,574
Donation During the year			537,236						537,236
Capital Grant Received During the year		50,000,000							50,000,000
Capital Grant Amortization	(2,556,000)	(20,468,314)							(23,024,314)
Net surplus / (deficit) for the period								(20,023,884)	(20,023,884)
Prior Year adjustments								479,905	479,905
Balance at December 31,2015	5,112,000	167,586,428	1,861,114	29,632,139	28,155,751	18,000,000	2,131,366	(49,758,280)	202,720,517

FINANCIAL PERFORMANCE TREND IN THE PREOCEEDING FIVE YEARS

Sr. No	Narration	2011(000)	2012(000)	2013(000)	2014(000)	2015(000)
01	Total Non-current Assets (WDV) as at end of year	184,632	195,703	201,770	206,697	235,504
02	Total Current Assets as at end of year	19,729	17,254	26,980	23,285	42,795
03	Accumulated Fund as at end of year	204,361	212,958	230,993	241,818	278,479
04	Total Non- Current Liabilities as at end of year	115,044	109,226	120,187	138,054	167,586
05	Total Current Liabilities as at end of year	26,450	32,412	54,374	47,067	75,759
06	Total Revenue for the year	132,355	154,433	152,873	221,155	253,500
	Government Grant – Recurrent	109,933	128,070	120,250	180,000	209,000
	Capital Donation	19,000	10,000	191,200	33,000	50,000
	Own Revenue	22,362	26,363	32,623	22,347	21,476
07	Surplus/ Defect for the year	(3,944)	3,646	(20,378)	3,558	(20,023)
08	Total Capital Expenditure for the year	25,921	21,744	24,745	23,863	51,909
09	Total Cost of Employment for the year	68,696	77,193	90,863	108,795	148,331
10	Total Number of Employees as at end of year	144	145	163	183	195
	RATIONS					
(A)	Own Revenue to Total Revenue	17%	17%	21%	10%	8%
(B)	Total Cost of Employment per Employee	477.00	532.00	557.00	594.00	760.00

Performance Indicator

	2011	2012	2013	2014	2015
Number of Patients – Services					
Out- doors	265,864	259,994	266,342	277,414	305,495
Indoor	12,372	14,079	15,963	17,378	17,620
Cost of Patient per day	2,032	2,133	2,303	2,823	3,341

Wijaya Kumaratunga Memorial Hospital, Seeduwa

Significant Accounting Policies

GENERAL

Basic of Preparation

1.1.1. Financial Statements is prepared in accordance, with the format of Sri Lanka Public Sector Accounting Standards

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1.1.2. The Financial Statements of the Board are prepared under the historical cost convention.

1.1.3. The Financial Statements of the Board are prepared in Sri Lanka Rupees (Rs.)

1.2. **Government Grants**

Board receives two type of Government grants namely

Capital Grant
Recurrent Grant

1.2.1. The Capital grant in accounted as per the SLAS 24.

The method sets up the Capital grant As deferred income which is recognized as income on basically the useful life of the assets (eg. Annually depreciated value of the assets is accounted as income for the years)

1.2.2. Recurrent Grant has been recognized income of the period and credited to the Statement of Income &to the Statement of Income &Expenditure.

1.3. **Taxation**

No provision for taxation is provided as the Board has made a deficits during the year.

1.4. **Comparative information.**

The Accounting policies has been consistently applied by the Board are consistent with those of the previous year's figures.

2. **ASSETS AND BASES OF THEIR VALUATION.**

2.1. **Property , Plant & Equipment, Depreciation and Re-valuation.**

2.1.1. Property , Plant & Equipment are Stated at cost or valuation less accumulated depreciation.
The cost of property , plant & Equipment is the cost of purchase of construction together with any incidental expenses incurred in bringing the assets to its working Condition for its intended use.

Expenditure incurred for the purpose of acquiring extending or improving assets of a permanent nature by means of which to carry on the services provided or to increase the capacity of the services provided has been treated as capital expenditure.

2.1.2. Depreciation is provided on the assets other than on freehold land using straight line method at the rates as stated below,

Building & Fittings	2%
Vehicle	20%
Furniture, Fittings & Instruments	10%
Machinery	15%
Medical Equipment	15%
Computer	20%

2.1.3. Depreciation is provided in the year of purchase or acquisition and no depreciation is provided in the year of disposal.

2.1.4. For the purpose of cash flow statement cash and cash equivalents consist of cash in hand and cash at bank.

3. **LIABILITIES & PROVISIONS**

3.1. **Capital commitments & Contingencies**

All material Capital expenditure commitments and contingents liabilities at the date of Balance sheet have been disclosed in the notes to the accounts. as

3.2. **Valuation of Inventories/ Stocks**

Inventories have been valued at cost.

4. **INCOME & EXPENDITURE**

4.1. **Revenue**

4.1.1. The revenue of the Board represents the charges for private medical certificate and Government Recurrent Grant and other Miscellaneous income.

4.1.2. All income has been recognized on an accrual basis.

4.2. **Expenditure.**

4.2.1. All expenditure incurred in the providing of patient care services, and in maintaining the capital assets in a state of efficiency has been charges to revenue on an accrual basis in arriving at the surplus or deficit for the year.
For the purpose of presentation of the Income & Expenditure Statement, the Directors are of the view the nature of expenses method fairly presents the elements of the Board's performance hence such a presentation method is adopted

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கணக்காய்வாளர் தலைமை அதிபதி திணைக்களம்
AUDITOR GENERAL'S DEPARTMENT

My No. HSM/B/WKMH/1/15/16 Your No. Date 15 November 2016

The Chairman,

Vijaya Kumaranatunga Memorial Hospital Board.

Report of the Auditor General on the Financial Statements of the Vijaya Kumaranatunga Memorial Hospital Board for the year ended 31 December 2015 in terms of Section 14 (2) (c) of the Finance Act, No. 38 of 1971.

The audit of Financial Statements of the Vijaya Kumaranatunga Memorial Hospital Board for the year ended 31 December 2015 comprising the statement of financial position as at 31 December 2015 and the statements of financial performance, statement of changes in equity and cash flow statement for the year then ended and a summary of significant accounting policies and other explanatory information, was carried out under my direction in pursuance of provisions in Article 154(1) of the Constitution of the Democratic Socialist Republic of Sri Lanka read in conjunction with Section 13(1) of the Finance Act, No. 38 of 1971 and Section 13(3) of the Vijaya Kumaranatunga Memorial Hospital Board Act, No. 38 of 1999. My comments and observations which I consider should be published with the Annual Report of the Board in terms of Section 14(2) (c) of the Finance Act appear in this report. A detailed report in terms of Section 13 (7) (a) of the Finance Act was issued to the Chairman of the Board on 04 October 2016.

1.2 Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Sri Lanka Public Sector Accounting Standards and for such internal controls as the management determines is necessary to enable the preparation of financial statements that are free from material misstatements whether due to fraud or error.

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1.3 Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Sri Lanka Auditing Standards consistent with International Auditing Standards of Supreme Audit Institutions (ISSAI 1000- 1810). Those Standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatements.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatements of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Board's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of financial statements. Sub - sections (3) and (4) of Section 13 of the Finance Act, No. 38 of 1971 give discretionary powers to the Auditor General to determine the scope and the extent of the audit.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

1.4 Basis for Qualified Opinion

My opinion is qualified based on the matters described in paragraph 2.2 of this report.

2. Financial Statements

2.1 Qualified Opinion

In my opinion, except for the effects of the matters described in paragraph 2.2 of this report, the financial statements give a true and fair view of the financial position of the Vijaya Kumaranatunga Memorial Hospital Board as at 31 December 2015 and its financial performance and cash flows for the year then ended in accordance with Sri Lanka Public Sector Accounting Standards.

2.2 Comments on Financial Statements

2.2.1 Sri Lanka Public Sector Accounting Standards

The following observations are made.

(a.) In case of non-availability of a Sri Lanka Public Sector Accounting Standard to be followed on a transaction in terms of Sri Lanka Public Sector Accounting Standard 03, an appropriate accounting standard should be created and used by the management. However, such a policy had not been introduced with respect to the amortization of capital assets valued at Rs. 1,861,115 received as donations by the end of the year under review.

(b.) As the useful lifetime of non-current assets had not been reviewed annually in accordance with Sri Lanka Public Sector Accounting Standard 07, assets valued at Rs. 74,243,264 had still been in use despite being fully depreciated. As such, action had not been taken to revise the error in the estimate in terms of Sri Lanka Public Sector Accounting Standard 03. Furthermore, action had not been taken to identify and disclose the fair value of Property, Plant and Equipment that had been temporarily dysfunctional, removed from being used, and waiting to be disposed.

(c.) The accounting policy and the costing method followed in terms of Sri Lanka Public Sector Accounting Standard 09 to value the stock valued at Rs. 20,464,465 as at 31 December 2015 had not been disclosed.

2.2.2 Accounting Deficiencies

The following observations are made.

(a.) The value of the Payroll System software purchased by incurring a sum of Rs.200,000 in the year under review for preparing the salaries of the hospital staff, which had been an expense of capital nature, had been written off against the profit instead of being capitalized.

(b.) Provision for employee gratuity had been overstated by Rs. 12,850,104 and brought to account by the end of the year under review.

(c.) Instead of adjusting the employee gratuity provision of Rs. 8,525,242 for the year under review, the provision made for the preceding year amounting to Rs. 4,378,955 had been adjusted in preparing the cash flow statement.

(d.) Due to omission of stocks and failure to use the accurate unit price as at 31 December of the year under review, the cost of the balance stock had been understated by a sum of Rs. 47,656 and brought to account.

2.2.3 Unexplained Differences

According to the registers being maintained, the total fees charged in the year under review for 04 types of surgeries and 02 types of tests amounted to Rs. 20,346,500, whereas that value amounted to Rs. 19,389,750 according to the Cash Book. As such, a difference of Rs.956,750 had been observed.

2.3 Non-compliances with Laws, Rules, Regulations, and Management Decisions

The following non-compliances were observed.

	Reference to Laws, Rules, and Regulations etc.	Non-compliances
(a)	Financial Regulations of Democratic Socialist Republic of Sri Lanka	
(i)	Financial Regulations 138,245 and 257	A sum of Rs. 3,276,632 had been paid in the year under review in respect of 5 vouchers without being certified.
(ii)	Financial Regulation 756 (1)	Board of Survey for the year under review had not been conducted even up to 01 July 2016.
(b)	Treasury Circular, No. 842 dated 19 December 1978.	A Register of Fixed assets had not been maintained by including information relating to all fixed assets.
(c)	Paragraph 9.3.1 of Public Enterprises Circular, No. PED/12, dated 02 June 2003.	Even though the approval of the Department of Management Services should have been obtained by preparing scheme of the recruitments and promotions, the scheme of recruitments had not been prepared.
(d)	Paragraph 8.9 of the Government Procurement Guidelines, dated 25 January 2006.	Without entering into a written agreement with the supplier, 02 Defibrillators had been purchased in the year under review at the cost of Rs. 1,178,100.

(e)	Letter No. DMS/1756 of the Director General of the Department of Management Services, dated 30 April 2014.	Despite being instructed by the said letter that the hospital staff should be restructured in compliance with the Management Services Circular, No. 30, action had not been taken accordingly.
(f)	Schedule 17 of the general Circular, No.01-21/2015 of the Ministry of Health and Indigenous Medicine, dated 28 May 2015.	A Food Management Committee had not been appointed to manage the ordering of raw foods, receiving, cooking and distribution by ensuring a minimum cost to the Government.
(g)	Drug's Management Handbook	
(i)	Paragraph 4(c) of Chapter 3	Monthly committee meetings for reviewing drugs had not been held, and the relevant officers were not made aware of the progress thereof.
(ii)	Paragraph 2 of Chapter 5	Minimum, maximum, re-order levels and buffer stocks had not been maintained in respect of drugs.

3. Financial Review

3.1 Financial Results

According to the financial statements presented, the financial result of the Hospital Board for the year under review had been a deficit of Rs. 20,023,884 as against the surplus of Rs.3,558,018 for the preceding year, observing a deterioration of Rs. 23,581,902 in the financial result of the year under review as compared with the preceding year. Even though the Government grants had been increased by a sum of Rs. 29,000,000 in the year under review, the increase in salaries, wages, employee benefits, and supplies and services by a sum of Rs. 52,101,756 had mainly attributed to the deterioration.

In analyzing the financial results of the year under review and 04 preceding years, the financial result of the year 2011 had been a deficit of Rs. 3,944,390. However, it had become a surplus of Rs. 3,646,870 by the year 2012, and then again the financial result had become a deficit of Rs. 20,378,939 in the year 2013. By the year 2014, the financial result had become a surplus of Rs. 3,558,018, whereas it had become a deficit of Rs. 20,023,884 in the year 2015. By considering employee remuneration and the depreciation on non-current assets, the contribution of the Board that amounted to Rs. 65,644,194 in the year 2011 had improved up to Rs. 119,370,321 in the year 2015 with a variation ranging from 8 to 59 per cent.

4. Operating Review

4.1 Performance

In accordance with the Vijaya Kumaranatunga Memorial Hospital Board Act, No. 38 of 1999, the function of the Board shall be to administer the affairs of the Hospital and to ensure that it functions efficiently and effectively as an institution to take care of the diseased persons. The matters revealed in the examination on the execution of those functions, are given below.

(a.) The total number of outpatients and inpatients who received treatments in the preceding year and the year under review had been 294,786 and 323,362 respectively, and the increase in the number of patients had been 10 per cent as compared with the preceding year. The overall expenditure of the Hospital in respect of the preceding year and the year under review amounted to Rs. 217,597,454 and Rs. 273,524,255 respectively, and the increase in the overall expenditure was 26 per cent of which the increase on the expenditure for drugs was 24 per cent.

(b.) Even though the number of radiotherapy had increased by 970 or 21 per cent in the year under review as compared with the preceding year, the expenditure on radiotherapy test ingredients had unusually increased by a sum of Rs. 340,923 or 150 per cent.

(c.) Even though it had been planned to establish the Laboratory, Chronic Ulcer Care Unit, Utility Rooms, and Wound Care Unit by 31 December 2015 in the three-storied building the construction work of which had been completed in February, 2015, those Units had not been established even by 30 June 2016.

4.2 Operating Activities

The following observations are made.

(a.) As the annual requirement of drugs and surgical materials had not been properly estimated, in considering the necessities of each Unit of the Hospital, 30 categories of drugs and surgical materials costing Rs. 8,453,826 not included in the said estimate, had to be purchased from external suppliers. In addition to that, a sum of Rs. 14,493,024 had been overpaid as drugs had been purchased from the State Pharmaceuticals Corporation at higher prices instead of purchasing from the Medical Supplies Division.

(b.) Stock Registers had not been properly maintained and balanced correctly. Hence, negative balances had resulted in the Stock Registers, and 32 categories of drugs and surgical materials costing Rs. 1,456,887 had been included in the Stock Registers so as to remove those negative balances.

(c.) A system of internal control had not been properly maintained by segregating the functions such as placing orders for drugs and surgical materials, receiving, issuing, maintenance of Stock Registers, and custodian of the stores. Instead, all those functions had been assigned to the same officer.

4.3 Idle and Underutilized Assets

The following observations are made.

(a.) As two machines with capacities higher than the requirement of the Hospital had been purchased, those two machines had remained underutilized. Particulars are as follows.

(i) Even though the maximum capacity of the Fully Automated Hematology Analyzer purchased in the year 2013 by incurring a sum of Rs. 2,500,000 was a minimum of 60 test units per hour, only 17 test units had been conducted per hour in the year under review.

(ii) Out of the 21 various types of tests which could be done with the Fully Automated Biochemistry Analyzer purchased in the year 2013 by incurring a sum of Rs. 8,736,000 only 09 types of tests had been carried out. Furthermore, despite the maximum capacity of the machine to perform at least 300 test units per hour, only 15 test units had been carried out in the year under review.

(b.) A Nebulizer valued at Rs. 38,000 received in the year 2013 as a donation, had remained idle without being used even by 23 June 2016.

(c.) The Operating Microscope used for ophthalmic surgeries purchased in the year 2000 by incurring a sum of Rs. 765,000, had remained idle without being used over a period of 06 years.

4.4 Procurement and Contract Process

The following observations are made.

(a.) The demurrage for the delay of 112 days amounting to Rs. 672,000 had not been charged from the contractor to whom the contract for the construction of laboratory building had been awarded at the contract value of Rs. 12,431,157. Constructions had been made with weaknesses such as, cracked walls and door frames, broken door locks, water percolating through the roof, and uneven ceiling. The consultant had not inspected and supervised properly.

(b.) A written agreement had not been entered into with the contractor for partitioning and installing grill covers at the first floor of the laboratory building, the contract value of which amounted to Rs. 817,435. Despite being failed to retain at least 5 per cent of the contract value until the completion of the defect liability period of the contract, and furnish the final bill along with the bills of quantity recommended and certified by the consultant, the total amount of Rs. 817,435 had been paid to the contractor.

(c.) The bidder who had presented the lowest bid of Rs. 3,500 per cube of soil for filling the hospital premises with 1,190 cubes of soil, had been awarded the contract. However, following a request made by the contractor subsequently, a sum of Rs. 4,200 per cube of soil had been paid. Hence, a sum of Rs. 828,576 had been overpaid.

4.5 Personnel Administration

The following observations are made.

(a.) The approved cadre of the Hospital had been 216, whereas the actual cadre had been 195 as at 31 December of the year under review. Action had not been taken over a period of 10 years to fill the post of director which is the main executive post of the Hospital. Eight officers had been recruited without approval in excess of the approved cadre.

(b.) Action had not been taken to fill the vacancy of Specialist Anesthetist that had been approved in the year 2010. A sum of Rs. 314,000 had been spent for obtaining the services of an external Anesthetist in the year under review.

(c.) As 03 approved posts of medical laboratory technician had become vacant, the high capacity equipment of the laboratory could not be made use of sufficiently.

(d.) Due to non-availability of an approved scheme of recruitment for the Hospital, the scheme of recruitment for recruiting the Management Assistants to the Government service had been followed. However, irrespective of the provisions of the said scheme, 04 persons who had already been undergoing training at the Hospital had been recruited as Management Assistants by increasing the age limit and granting 45 marks for professional qualifications and experience , and 20 marks for the interview.

5. Accountability and Good Governance

5.1 Corporate Plan

Even though a Corporate Plan had been prepared in respect of the period 2015-2019, it had not been prepared in compliance with the provisions of the Public Enterprises Circular, No. PED/12 dated 02 June 2003.

5.2 Action Plan

An Action Plan had been prepared for the year under review. However, activities relating to the accomplishment of the objectives of the institute had not been included therein, and annual performance reports had not been prepared as well.

5.3 Audit Committees

According to the provisions of the Public Enterprises Circular No. 55 of 14 December 2010, the Audit Committee should meet at least once in 03 months. But only one meeting had been held for the year under review.

5.4 Budgetary Control

Variances ranging from 27 per cent to 420 per cent were observed between the budgeted and the actual expenditure. Furthermore, a sum of Rs. 2,775,000 estimated for 5 items had been totally saved. As such, it was observed that the budget prepared for the year under review had not been made use of as an effective instrument of management control.

6. Systems and Controls

Deficiencies in systems and controls observed during the course of audit were brought to the notice of the Chairman of the Hospital Board from time to time. Special attention is needed in respect of the following areas of control

Areas of Systems and Controls	Observations
(a) Procurement and Contract Process	Failure to supervise the construction contracts properly and failure to take action to achieve an optimum performance.
(b) Stocks Control	Failure to maintain a system of internal control in respect of stocks control properly.
(c) Personnel Administration	Failure to make recruitments in compliance with the instructions of the relevant Circulars.
(d) Supply of Raw Food Items, and Providing Food for the Patients	Failure to follow the instructions of the Circulars of the Ministry of Health from the supply of raw foods up to feeding the patients. Failure to implement a proper system of internal control.

H.M. Gamini Wijesinghe.

Auditor General