

# **ANNUAL REPORT**

## **2020**

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**ANNUAL REPORT - 2020**  
**DEFENCE SERVICES COMMAND AND STAFF COLLEGE**

**HISTORY**

1. The Defence Services Command and Staff College was formerly founded as the Army Command and Staff College (ACSC). The very first course with a batch of 26 students officers, started on 16<sup>th</sup> March 1998 and the college was Officially Commissioned on 28<sup>th</sup> August 1998 by the former President, Her Excellency Mrs Chandrika Bandaranaike Kumaratunga on a request made by then Commander of the Army, Lt Gen R De S Daluwatte WWV RWP RSP VSV USP LOM ndc psc.

2. At the inception, a team of British Army Officers assisted the faculty to formulate a training curriculum similar to the British Army Command and Staff College. The British team comprised with two Lieutenant Colonels, extended a yeomen service to establish, then the ACSC by providing necessary training materials, expertise and the much needed guidance to the faculty driven through and on the job Training Programme



Inauguration of the ACSC on 28 August 1998.

3. The ACSC was established with the aim of developing the professional knowledge and understanding of the selected Student Officers, in Command and on Staff duties, of the Sri Lanka Army. A selection of selected Students Officers from Sri Lanka Army, Sri Lanka Navy and Sri Lanka Air Force too were offered the opportunity to undergo training since the inaugural course. During the nine years of ACSC (1998-2006), the College produced 252 graduates, of whom 208 were from the Army, 22 were from the Navy, 21 from the Air Force and one from the Police. By the year 2006 the armed forces of Sri Lanka, felt the great need of joint and uniformity in planning to face the common adversary. Military operations in isolation have never harassed perceived dividends and changing tactics of adversaries compelled us to revise our doctrines in war fighting, thus setting conditions for a sound 'Joint Environment'. This triggered the idea of change from ACSC to DSCSC from the year 2007.

4. The 22<sup>nd</sup> January 2007 was an important milestone in the history of Armed Forces, where all military doctrinal and strategic level teachings were brought under one roof, as practiced by many other Armed Forces in the world. The ceremony, of official ASCS to DSCSC was graced by the Secretary to His Excellency the President, Mr. Lalith Weeraratna as the Chief Guest. Defence Services Command and Staff College Course No 1 commenced immediately after the inauguration ceremony with 36 Student Officers from the Army, 8 Student Officers from the Navy and 10 Student Officers from the Air Force symbolising a new era. Defence Services Command and Staff College Act No, 5 of 2008 was published as a supplement to part II of the Gazette of the Democratic Socialist Republic of Sri Lanka of February 22. 2008.



Inauguration of the DSCSC on 22 January 2007.

**OLD CREST**



**NEW CREST**



**“TO WAR WITH WISDOM AND KNOWLEDGE”**

5. The tradition of the wise old owl appears in the legends of King Arthur, where Merlin is described as having an owl perched on his shoulder. During the medieval period, owls became widely accepted as symbols of learning and in the middle age, knowledge was vastly vested in the clergy and alchemists. Thus, during this time the owl became the companion of the wise.

6. In Roman mythology, MINERVA is the goddess of War and Wisdom. Her favourite bird is the owl. Several Staff Colleges have adopted MINERVA’s owl as their mascot. In keeping with tradition the DSCSC too has selected the Sri Lankan Fish Owl as its mascot. The motto “සිහිනුවනින් රණ දෙරණට” gives the literal meaning “To War With Wisdom and Knowledge”. The Army, Navy and Air Force are represented by crossed swords on a light orange background, an anchor on a dark blue background and an albatross on a light blue background respectively. The sheaves of paddy on the outer circle denotes prosperity.

**THE VISION**

7. The vision of DSCSC is ‘to be the premier centre of excellence in preparing emerging leaders of the three services and selected public officials to meet evolving defence and security challenges’.

**THE MISSION**

8. The mission of the DSCSC is ‘to develop the professional knowledge and understanding of selected mid-career officers of the three services in order to prepare them for the assumption of increasing responsibilities both in staff and command appointments in single service, joint and inter-agency operational environment’.

**OBJECTIVES**

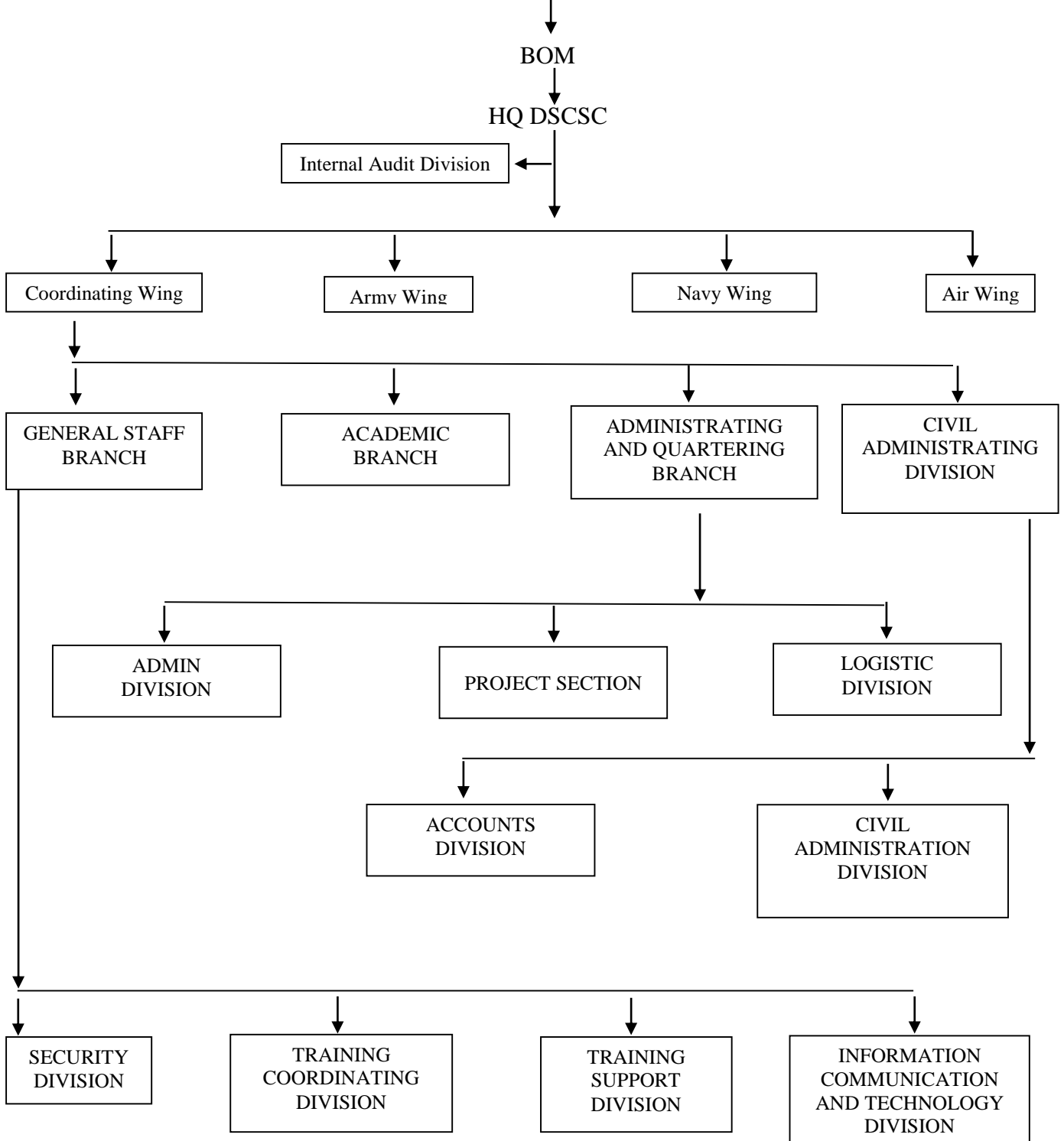
9. The six objectives of the DSCSC are as follows:

- a. To understand the art of applying command functions and staff techniques in war, peacetime and in operation other than war.
- b. To know the roles, structure, employment, and interdependence of the Sri Lanka Armed Forces within the entire spectrum of military employment.
- c. To understand the mechanism of formulating the national defence policy and its correlation with military doctrine.
- d. To develop in-depth analytical thinking and logical reasoning capability in day to day life as well as in operational environment.
- e. To develop a comprehensive understanding on joint, inter service and inter-agency operations.
- f. To inculcate the required skills to be able to communicate effectively both orally and in writing.

**THE OUT LINE ORGANIZATION OF THE  
DEFENCE SERVICES COMMAND AND STAFF COLLEGE**

10. **Organization.** The DSCSC organization approved by the MOD vide MOD/CSCB/4(73) dated 24 February 2010 is as follows:

**BOM APPROVAL ORGANIZATION OF THE DSCSC**



11. **Functions.** For the purpose of carrying out its objectives, the Staff College has been vested with the following functions:

- a. To admit Student Officers from the Armed Forces of Sri Lanka to follow the courses of study at the Staff College.
- b. To admit Student Officers from the Department of Police and Military establishments outside Sri Lanka to follow the courses of study at the Staff College.
- c. To admit Public Officers to follow courses of study as determined by the Board of Studies relating to Defence and Military Management at the Staff College and where necessary to levy such fees as prescribed.
- d. To conduct examination for the purpose of ascertaining the Student Officers admitted under paragraphs (a), (b) and (c) who have acquired proficiency in the selected Courses of Study.

12. **The Board of Management.** The Management and the administration affairs of the Staff College were vested to a Board of Management having following Officials as members appointed by the Minister of Defence:

- a. Secretary Ministry of Defence – Chairman.
- b. Chief of Defence Staff.
- c. Commander of the Army.
- d. Commander of the Navy.
- e. Commander of the Air Force.
- f. Additional Secretary Defence.
- g. Vice Chancellor - KDU.
- h. Secretary to the Treasury or his nominee.
- i. Commandant of the College.
- j. Brigadier Coordinating - Secretary.

13. During the year 2020 the BOM convened at three occasions to uplift the quality of training and improve the infrastructure at DSCSC.

14. **Board of Studies.** The affairs of the Staff College relating to academic and Defence Studies are vested in the Board of Studies which is consisted of the following members:

- a. Commandant of the Staff College.
- b. Representative nominated by Vice Chancellor of the General Sir John Kotelawala Defence University.
- c. Brigadier Coordinating.
- d. Chief Instructor of the Army Wing.
- e. Chief Instructor of the Navy Wing.
- f. Chief Instructor of the Air Wing.
- g. General Staff Officer I - Secretary.

15. **Audit and Management Committee.** Affairs relating to audit and finances of the College vested with Audit and Management Committee which is consisted of following members:

- a. Additional Secretary Ministry of Defence.
- b. Commandant - DSCSC.
- c. A representative from the Treasury.
- d. Audit Superintendent - Auditor General's Department.
- e. Chief Internal Auditor - MOD.
- f. Brig Coordinating - DSCSC.
- g. Col Admin and Quartering - DSCSC.
- h. Accountant - DSCSC.
- i. Internal Auditor - DSCSC.

**THE SYLLABUS**

16. The Course is divided in to an orientation module of three weeks and four terms.
17. **Term 1 - Foundation Studies (13 Weeks).** The term one of the Course commenced on 06 January 2020 and was concluded on 11 April 2020. The subjects covered during the term were as follows:
- a. Arms and Services.
  - b. Combat Service Support.
  - c. Command, Command Support and Decision Making.
  - d. Doctrine, Operations and War Fighting.
  - e. Intelligence Staff Duties.
  - f. General and Logistics Staff Duties.
  - g. Logistic Staff Duties.
  - h. Operations of War.
  - i. Research Methodology.
  - j. Sri Lanka Studies.
18. **Term 2 - Operations of War (16 Weeks).** The Term two of the Course commenced on 17 April 2020 and was concluded on 31 July 2020. The subjects covered during the term were as follows:
- a. Air Warfare.
  - b. International Affairs.
  - c. Military Assistance to the Civil Authorities.
  - d. Operations of War.
  - e. Strategic Studies.
19. **Term 3 - Operations Other Than War (11 Weeks).** The Term three of the Course commenced on 05 August 2020 and was concluded on 15 October 2020. The subjects covered during the term were as follows:
- a. ICRC Workshop on International Humanitarian Law (IHL).
  - b. International Affairs.
  - c. Joint Operations.
  - d. Management Studies.
  - e. Maritime Warfare.
  - f. Operations Other than War including Counter Insurgency.
  - g. Overseas Study Tour.
  - h. Strategic Studies.
20. **Term 4 - Management and Technology (7 Weeks).** The Term four of the Course commenced on 28 October 2020 and was concluded on 11 December 2020. The subjects covered during the term were as follows:
- a. Management Studies.
  - b. Military Technology.
  - c. UN Peace Support Operations.
  - d. Training for Operations.
  - e. Security.
  - f. Administrative Studies.
  - g. Nuclear, Biological and Chemical Warfare.

**CONDUCT OF THE DSCSC COURSE NO 14**

21. The Composition of Student Officers followed DSCSC Course No 14 is as follows;

Army	Navy	Air Force	Foreign	Civil	Total Strength
81	24	27	18	-	150

Table - 01

22. The composition of Foreign Student Officers followed the DSCSC Course No 14 is as follows;

a.	Bangladesh	-	03
b.	Indonesia	-	01
c.	Maldives	-	01
d.	Nepal	-	02
e.	Pakistan	-	02
f.	Rwanda	-	01
g.	China	-	03
h.	India	-	02
i.	Sudan	-	01
j.	Oman	-	01
k.	Saudi Arabia	-	01

23. **Results.** Summary of the results of the DSCSC Course No 14 is as follows;

Ser	Wing	No of Student Officers	'psc'			Qualified for the Award of Master Degree
			No of Qualified	Fail the Course	Return to Unit	
(a)	(b)	(c)	(d)	(e)	(f)	(g)
1	Army Wing	81	81	-	-	65
2	Navy Wing	24	24	-	-	23
3	Air Wing	27	27	-	-	26
4	Foreign	18	18	-	-	13
5	<b>Total</b>	<b>150</b>	<b>150</b>	-	-	<b>127</b>

Table - 02

24. The Defence Service Command and Staff College Course No 14 was conducted as per the approved Course Syllabus. The Course Syllabus has been conducted by the Directing Staff and lectures pertinent to four academic terms. The Master of Science in Defence and Strategic Studies (MSc (D&SS)) programme was conducted by qualified visiting lecturers. Further, Student Officers were given opportunities to widen their horizons by facilitating them with tours/visits to important public and private sector establishments.

25. Four Academic Terms of the DSCSC Course No 14 included the following Training Activities:

a. **Exercises conducted during Term 1.**(1) **Army Wing.**

(a) **Exercise – ‘THUNDER BOLT’.** This exercise was conducted on 17 January 2020 for the Army Student Officers, within the College premises with an aim of exercising them on fire planning for a battalion deliberate attack within the framework of a brigade.



(b) **Exercise – ‘HOLD FAST’.** This exercise was conducted on 20 January 2020 for the Army Student Officers at the College premises with the aim of exercising Student Officers on the tactical and technical aspects of Engineer Support Planning in support of defensive operations, within the framework of a Division /Brigade level.



(c) **Exercise - ‘Master Writer’.** This exercise was conducted on 22 January 2020 for the Army Student Officers at the College with the aim of improving their ability of writing various forms of military correspondences.



(d) **Exercise - ‘Tactical Notation’.** This exercise was conducted on 29 January 2020 for the Army Student Officers at the College premises with the aim of preparing and practicing Student Officers in recording, displaying and briefing tactical information.



(e) **Exercise – ‘CARAVAN’.** Exercise ‘CARAVAN’ was conducted on 07 February 2020 for the Army Student Officers at the College premises with the aim of exercising Student Officers in master the staff work involved in the techniques of planning of military road movement in conventional operations.



(f) **Exercise – ‘Pandora Box’.** This exercise was conducted on 20 February 2020 for the Army Student Officers at the College premises with the aim of exercising Student Officers in practising and preparing an executive summary report.



(2) **Naval Wing.**

(a) **Exercise – ‘Round Robin’.** This exercise was conducted on 09 January 2020 for Navy student officers, within the College premises with the aim of improving oral expression of thoughts, developing confidence in public speaking and leadership skills.



(b) **Exercise - 'VERBAL D'**. This exercise was conducted on 17 January 2020 for the Navy Student Officers at the College premises with the aim of exercising Student Officers to deliver prepared speeches.



(c) **Exercise - 'KILLER WHALE'**. This exercise was conducted on 25 January 2020 for the Navy Student Officers at the College premises, with the aim of exercising Student Officers to instil the ability to present facts, opinions, and arguments leading to definite decisions or recommendations in formulating a service paper.



(3) **Air Wing.**

(a) **Exercise - 'KSHANIKA KATHA'**. This was conducted on 13 January 2020 for Air Force Student Officers at the College premises with the aim of exercising Student Officers in conducting an impromptu speech on a given subject and present it in a logical and structured manner within a short time period.



(b) **Exercise - 'VIDWATH KATHA'**. This was conducted on 27 January 2020 and 29 January 2020 for Air Force Student Officers at the College premises with the aim of exercising Student Officers to produce a document on a given subject and present it in a logical and structured manner.



(c) **Exercise - 'SUTHASIA'**. (Tutorial EX Appreciation) This was conducted from 26 February 2020 and 29 February 2020 for Air Force Student Officers at the College premises with the aim of exercising Student Officers with the methodology of writing an air appreciation through guidance delivered at specific intervals



(d) **Exercise - 'THUNDER STRIKE'**. This was conducted from 02 to 04 March 2020 for Air Force Student Officers at the College premises with the aim to developing knowledge and understanding on how to conduct a war game as a staff tool and to test the produced plans to find out whether the desired objective of then planned air operations could be archived.



(e) **Exercise - 'GUWAN PRAHARA'**. (EX Appreciation) This was conducted on 06 and 07 March 2020 for Air Force Student Officers at the College premises with the aim of examine the student officers knowledge on format and methodology of writing an air appreciations to a given scenario with necessary annexes.



(4) **Joint Exercises.**

(a) **Exercise – ‘ROUND TABLE’.** This was conducted on 13 February 2020 for all Student Officers at the College premises with a aim of exercising Student Officers on writing a conference minute.



(b) **‘Tutorial Estimate Exercise’.** This was conducted on 19 March 2020 to 26 March 2020 for Army and Navy Student Officers at the College premises. The aim of the Tutorial Estimait Exercise package are to:

- i. Teach and practice how Intelligence Collection Plan and the Intelligence Preparation of the Battlefield (IPB) processes are integrated in to the estimate process.
- ii. Practice the techniques of conducting estimate and operational staff work including war gaming at brigade level in order to impart a clear understanding on the estimate process and its application for war fighting.



b. **Exercises Conducted During Term 2.**

(1) **Army Wing.**

(a) **Exercise - ‘BRASS TACKS’.** The Exercise Brass Tacks was conducted from 20 April 2020 to 24 April 2020 in the College premises, the aim of exercising Student Officers on planning and conduct of a deliberate defence at battle group level within the framework of a brigade.



(b) **Exercise - 'SHINING ARMOUR'**. This was conducted on 25 April 2020 for Army Student Officers at the College premises, with the aim of practicing Student Officers on preparation of an Operation Order.



(c) **Exercise - 'UPPER CUT'**. This map exercise and Tactical Exercise Without Troops (TEWT) was conducted from 09 May 2020 to 15 May 2020 for Army Student Officers in College Premises the aim of exercising Student Officers on planning a offensive operations at brigade level in the framework of a division.



(d) **Exercise - 'CARRIER PIGEON'**. This map exercise was conducted from 17 July 2020 to 24 July 2020 for Army Student Officers at the College premises with the aim of exercising Student Officers in planning divisional level defensive and offensive operations and associated transitional phases within the doctrinal framework of manoeuvre warfare.



(2) **Naval Wing.**

(a) **Exercise - 'HARD PUNCH'**. This was conducted from 22 April 2020 to 23 April 2020 for Navy Student Officers at the College premises. The aim of this exercise is to comprehend the methodology of formulating of a NGFS plan and other related products.



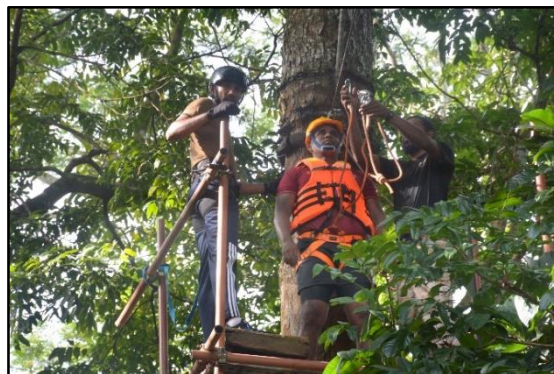
(b) **Exercise - 'ULYSSESS'**. Ex ULYSSESS is a war gaming Exercise conducted from 02 to 04 May 2020 for the Navy Student Officers with the aim of testing war gaming skills simulating realistic Naval warfare tactics.



(c) **Exercise - 'THUNDER STRIKE'**. This was conducted on 24 Jul 2020 for the Navy Student Officers at the College premises. The aim of this exercise was to comprehend the technological revolution and the way forward in Naval warfare.



(d) **Exercise - 'KONTIKI'**. This was conducted from 18 to 22 July 2020 for Navy Student Officers in general area Kithulgala to Kosgama with the aim of exercising student officers to practice/develop command and leadership skills, team work, creativity and professionalism in an atmosphere full of adventure and to develop confidence in task planning.



(3) **Joint Exercises.**

(a) **Exercise - 'OCTOPUS'**. This was held on 15 to 17 May 2020 for the Navy and the Air Force Student Officers at the College premises with the aim of exercising Students Officers in planning and executing Maritime Air Operations as joint operational staff in a Maritime Operations centre.



(b) **Exercise - 'CONCRETE JUNGLE'**. This map exercise and TEWT was conducted from 22 May 2020 to 29 May 2020 for Army and Air Force Student Officers in the College premises and in general area Kurunegala and Ethugala with the aim of exercising Students officers in planning and conduct of an attack and defence in the framework of operations in built-up area (OBUA).



(c) **Exercise - 'GOLDEN SHIELD'**. This outdoor exercise/TEWT was conducted from 01 June 2020 to 08 June 2020 for Student Officers of Tri - Services in the college premises and in general area Galewela, Dambulla and Naula with the aim of practicing all Student Officers in the decision making process and producing of written staff work related to Land, Naval and Air power applications at strategic operational and tactical level. While Army Officers were planning defensive operations at divisional setting Navy and Air Officers were planning at operational and strategic level respectively.



(d) **Exercise – ‘SHADOW DANCE’**. This map exercise was conducted from 03 Jul 2020 to 10 June 2020 for Student Officers of Army, Navy and Air Force at the College premises with the aim of developing Student Officers’ knowledge and understanding of the use of war gaming as a staff tool, and to confirm their understanding of the battle procedure, planning and conduct of joint offensive and defensive operations at divisional/operational level setting in Army, Navy and Air Force Student Officers respectively.



(e) **Exercise – ‘PURPLE TURTLE’**. This map exercise was conducted from 29 July 2020 to 02 Aug 2020 for Student Officers of Tri Services at the college premises with the aim of practicing Student Officers in planning of an Amphibious Operation in a Joint operational setting.



**c. Exercises Conducted during Term 3.**

(1) **Army Wing.**

(a) **Exercise – ‘INK BLOT’**. This map exercise was conducted from 07 September 2020 to 11 September 2020 for Army Student Officers at the College premises with the aim of practicing in planning a divisional deployment in a COIN scenario and testing them in writing a brigade level estimate related to a defensive operation in COIN.



(2) **Naval Wing.**

(a) **Exercise – ‘SALAMANDER’**. This was held from 22 to 23 Sep 2020 for the Student Officers of Navy at the College premises with the aim of

exercising Student Officers to understand the importance of Joint Planning in Amphibious Operations.



(b) **Exercise - 'TRIDENT'**. This exercise was conducted at the SLN Hambantota harbour from 06 to 09 Sep 2020 for the Navy Student Officers. the aim of this exercise was to inoculate the rationale of operational planning and decisive mailing process as members of operational staff.



(c) **Exercise - 'MARLINSPIKE'**. Ex MARLINSPIKE is an exercise conducted from 26 September 2020 for the Navy Student Officers with the aim of understanding and applying the principles and practical application of maritime consideration on COIN operations. This included a written Estimate, War Game and writing an Operation Order as a RIC examination.



(d) **Exercise Man of War**. This exercise was conducted on 08 October 2020 for the Navy Student Officers with the aim of developing staff requirement and design process at the operational level.



(e) **Exercise 'PRUDENT'**. Ex PRUDENT was conducted on 26 September 2020 for the Navy Student Officers with the aim of understanding the SLN naval strategy 2025 and projecting a suitable naval platform to cater its requirements.



(3) **Air Wing.**

(a) **Exercise – 'ROCK APES'**. This was conducted on 24 to 27 September 2020 for Air Force Student Officers at the Air Force Base - China Bay and the College premises with the aim developing student officers knowledge and understanding on Air Base Defence.



(4) **Joint Exercises.**

(a) **Exercise – 'SLEDGE HAMMER'**. This map exercise was conducted from 24 September 2020 to 30 September 2020 for Army and Air Force Student Officers at the College premises. The aim was to practice Student Officers in planning and formulating the fol:

- i. Operational/tactical level campaign plans to conduct COIN operations.
- ii. Contingency plans at operational/tactical level in COIN operations.
- iii. Conducting a Wargame.



d. **Exercises Conducting during Term 4.**(1) **Army Wing.**

(a) **Exercise 'GUIDING LIGHT'**. This exercise was conducted from 05 November 2020 to 06 November 2020 for the Army Student Officers at the College premises with the aim of practicing how brigade training instructions should be developed and planning of training is carried out in the context of the Sri Lanka Army training policy.



(b) **Exercise 'GHOST WALK'**. This was conducted on 14 November 2020 in general area Ratupaswela, Wathuragama and Pilikuttuwa for Army Student Officers with the aim of exercising Student Officers to write a Tactical Exercise Without Troops (TEWT) on offensive operation at battalion level in a conventional scenario.

(2) **Naval Wing.**

(a) **Exercise – 'SEA LION'**. This exercise was conducted on 23 Oct 2020 within the College premises for the Navy Student Officers. The aim is to comprehend the key concepts and principles of maritime strategy and relate it to present and future maritime operations.

(3) **Joint Exercises.**

(a) **Exercise – 'MAGNUM FORCE'**. This strategic planning exercise was conducted from 28 Aug 2020 for Student Officers at the College premises.

RESTRICTED

The aim of the exercise is to apply various staff planning and decision making tools at the strategic level in conducting strategic analysis.



(b) **Exercise –‘CRUCIBLE’**. This exercise was conducted on 09 to 13 November 2020 for Student Officers of Tri Services at the College premises with the aim of exercising Student Officers in planning and carrying out operations when called upon to provide Military Aid to the Civil Authority (MACA).



e. **RED INK CORRECTIONS/ EXAMINATIONS (Term 1)**. The examinations are based on the exercises carried out by the three wings based on the subject which were taught during the term.

(1) **Army Wing**

(a) RIC examination MASTER WRITER 2 was conducted on 05 February 2020.

(b) RIC examination ROUND TABLE was conducted on 13 February 2020.

(2) **Navy Wing**

(a) Master Writer 2 was conducted on 05 February 2020.

(b) RIC examination ROUND TABLE was conducted on 13 Feb 2020.

(c) IML examination was conducted on 18 March 2020.

(3) **Air Wing**

(a) Ex MASTER WRITER 2 was conducted on 05 February 2020.

(b) Ex LIGHTING STRIKE was conducted on 18 and 19 March 2020.

f. **Red Ink Corrections (Term 2)**

(1) **Army Wing**

(a) RIC examination UPPER CUT was held on 16 May 2020.

RESTRICTED

- (b) RIC examination GOLDEN SHIELD was held on 10 June 2020.
- (c) RIC examination SHADOW DANCE was held on 11 July 2020.

(2) **Navy Wing**

- (a) RIC examination SMOKE-STACK was conducted on 25 Apr 2020.
- (b) RIC examination OP ULYSSESS was conducted on 21 May 2020.

(3) **Air Wing**

- (a) RIC examination DANDUMONARA was conducted on 05 May 2020.
- (b) RIC examination GOLDEN SHIELD was conducted on 10 June 2020.
- (c) RIC examination DRAGON FLY was conducted on 17 and 18 July 2020.

g. **Red Ink Corrections (Term 3)**

(1) **Army Wing**

- (a) RIC examination SLEDGE HAMMER was held on 02 October 2020.

(2) **Navy Wing**

- (a) RIC examination TRIDENT was conducted on 08 Sep 2020.
- (b) RIC examination MARLINSPIKE was conducted on 02 October 2020.

(3) **Air Wing**

- (a) RIC examination ALBATROSS was conducted on 07 September 2020.
- (b) RIC examination AIR DETERRENCE was conducted on 02 October 2020.

h. **Red Ink Corrections (Term 4)**

(1) **Army/Navy/Air Wing**

- (a) RIC examination GUIDING LIGHT was held on 07 November 2020.
- (b) Submission of Commandant's Research Paper for evaluation was held on 28 October 2020 and the Viva Voce were conducted from 24 - 28 November 2020.

26. The Following Examinations were conducted for all Student Officers on academic subjects which form part of Master of Science in Defence and Strategic Studies (MSc (D&SS)) Programme;

a. **Term 2**

- (1) Sri Lankan Studies and International Affairs examinations were held on 20 April and 01 June 2020 respectively

b. **Term 3**

- (1) Strategic Studies Examination was held on 18 September 2020.

c. **Term 4**

- (1) Management Studies Examination was held on 29 October 2020.

27. **PRESENTATIONS.** The Following Presentations were conducted by Student Officers of Course No 14 during the Course.

a. **Command Studies Presentations (Army Wing) – Term 1**

- (1) General George S. Patton Jr.
- (2) Benito Mussolini.
- (3) General Colin Powell.
- (4) Major General Ariel Sharon.
- (5) General George C. Marshall.
- (6) General Maxime Waygand.
- (7) Field Marshal Erich von Manstein.
- (8) Napoléon Bonaparte.
- (9) Joseph Stalin.
- (10) Adolf Hitler.
- (11) General Tomoyuki Yamashita.
- (12) Field Marshal William Slim.
- (13) General Matthew B. Ridgway.
- (14) General Pervez Musharraf.
- (15) Sir Winston Churchill.
- (16) Field Marshal Kodandera M. Cariappa

b. **War Studies Presentations – Term 2**

- (1) The Battle of Ia Drang Valley (14 - 18 Nov 1965).
- (2) Normandy Landing.
- (3) Second Battle of El Alamein.
- (4) The Battle of Stalingrad (Aug 1942 - Feb 1943).
- (5) The Battle of Jutland (1916).
- (6) Battle of Okinawa.
- (7) Use Air Power by NATO forces in KOSOVO war in 1999.
- (8) Operation Mole Cricket 19 (1982).
- (9) The Six Day War (5 Jun 1967 - 10 Jun 1967).
- (10) Battle of Sedan (May 1940).
- (11) The Korean War (25 Jun 1950 – 28 Feb 1991).
- (12) First Gulf War (2 Aug 1990 – 28 Feb 1991).
- (13) Inchon Landing.
- (14) Battle of Britain (1940).

c. **Historical Case Studies Presentations – Term 3**

1. Iraqi Insurgency (2003 – 2006).
2. Burundi Civil War (1993-2005).
3. Cyprus Insurgency (1954-1959).
4. Vietnam War (Second Indochina War in 1955-1975).
5. Rwandan Civil War (1990-1994).
6. Transnistria War in Moldowa (1990-1992).
7. East Timor Crisis in 2006.
8. Counterinsurgency in El Salvador (1979-1992).
9. Algerian Revolution (1954-1962).
10. Afghan Civil War (1992-1996).
11. Operation Moshtarak (13 Feb 2010 – 07 Dec 2010).
12. Malayan Emergency (1948-1960).
13. Nicaraguan Revolution (1978-1990).
14. Palestinian Insurgency in South Lebanon (1968-1982).
15. Cristero War (1926–1929).

16. Maoist Insurgency in India (1967 to present).
17. Syrian Civil War (2011 to present).
18. Angolan Civil War (1975-2002).
19. Chinese Revolution in 1949.
20. Spanish Civil War (1936-1939).
21. Libyan Crisis (2011 – present).
22. Teso Insurgency in Uganda (1986-1993).

d. **Sri Lankan COIN operations case studies Presentations –Term 4**

- (1) Defensive Battle in Welioya (1991).
- (2) The Battle of Sampur (2006).
- (3) Op Yaldevi (1995).
- (4) Operation Riviresa – 1 (1995).
- (5) Capturing of Thoppigala and Impact on LTTE Survivability.
- (6) 1971 JVP Insurrection.
- (7) Final Phase of the Humanitarian Operation – Beyond Visuvamadu.
- (8) Darusman report and reality – Sri Lanka narrative.
- (9) Counter Insurgency at sea; Interdicting LTTE logistics.
- (10) Role of Sri Lanka Navy to maintain essential services during Humanitarian Operation.
- (11) Contributing factors of success against LTTE terrorism.
- (12) Application of Air power during Mullaitivu debacle and the lessons learnt.
- (13) Role of Sri Lanka Air Force during Humanitarian Operation and its impact on final outcome.
- (14) Air Operations against LTTE – Disabling the critical capability of the LTTE.

28. **EDUCATIONAL PROGRAMMES.** The Following educational programmes were conducted at the Defence Services Command and Staff College in year 2020;

a. **ICRC Workshop.** A Workshop on International Humanitarian Law was conducted by an ICRC delegation from 10 to 12 March 2020.

b. **Joint Warfare Workshop.** Joint Warfare Workshop was conducted by the Delegation from Defence Service Staff College, Mirpur, Bangladesh from 30 Jun to 02 July 2020.

c. **Military Technology Workshop.** Military Technology Package was conducted by a Delegation from Defence Service Staff College India from 16 to 20 November 2020.

d. **Symposium on Cyber Security.** The symposium was conducted on 22 October 2020 by the expertise from the particular field

29. **Visits;** Due to the COVID 19 Pandemic situation tours/visits and DDICV was not take placed.

a. **Term 1.**

- (1) Visit to SLAF Base at Katunayake was visited on 13 March 2020.



30. **Special Events.**

a. **Visits of Foreign Delegations.** Following Foreign Delegations visited the Defence Services Command and Staff College in year 2020.

(1) Visit of Lt Col Travis Cox USA Defence Attache to DSCSC on 25 September 2020.



(2) Visit of Col Sajjad Ali psc fsc (SL) Pakistan DA on 24 August 2020.



b. **Visits of Senior Military Officials.** Following senior military officials visited the Defence Services Command and Staff College in year 2020.

(1) Visit of Air Marshal SK Pathirana WWV and Bar, RWP and Bar, RSP and three Bars, VSV, USP, MSc (MOA) USA, MSc (Def Stu) in Mgt, M Phil (Ind), MIM (SL), ndc (Ind), psc, qfi the Commander of the Sri Lanka Air Force to the DSCSC on 04 December 2020.



(2) Visit of Vice Admiral DNS Ulugetenne RSP VSV USP ndc psc the Commander of the Sri Lanka Navy to the DSCSC on 07 December 2020.



(3) Visit of Lieutenant General LHSC Silva WWV RWP RSP VSV USP ndc psc, the Commander of the Sri Lanka Army to the DSCSC on 08 December 2020.



31. **Social Events;** Following social events were held in year 2020.

a. Course Picnic of the DSCSC Course No 14 at the c 'Sense Pavilion Hotel' Horana on 22 February 2020.



b. Tombola night on 11 September 2020 at the DSCSC. Officers' Mess.



c. 'College Run' on 04 August 2020 in order to enhance the physical efficiency of the officers.



d. College 'Hash Run' on 01 October 2020 in order to enhance the determination of the officers and their family members. Apart from that officers had an opportunity to enjoy with their family members during the event.



e. College has organized Dinners Club programmes to discuss current important subjects of socio economic, political and diplomatic relations etc.

(1) Dinners Club of the DSCSC Course No 14 on 29 September 2020.



f. College 'Pantomime' was held on 04 December 2020 at the Maroon Hall of the DSCSC. Student Officers had shown their talents during the event.



32. **Sports and Recreation.** Collage provides required sports and recreation facilities to Student Officers in order to maintain physical and mental fitness to support strenuous education process.

a. Inter Syndicate Basket Ball Tournament was held at the College Basket Ball Court on 23 February 2020.



b. Inter Syndicate Soft Ball Cricket Tournament was held at Petroleum Corporation Ground on 15 February 2020 incorporating students, members of the permanent staff and all families promoting not only the sport activity but also social life within the College.



c. State of the art Indoor Fitness Centre.



d. Table Tennis Facilities.



e. Squash Complex.



33. **Ladies Club.** Inaugural meeting of the Ladies' Club was held with the participation of all spouses of officers' on 14 January 2020 in order to develop the acquaintances among the spouses and to share their knowledge. Some of the activities during the year were as follows:



34. **Graduation Ceremony.** Graduation Ceremony of the DSCSC Course No 14 was held at the Nelum Pokuna Mahida Rajapacska Theatre on 11 December 2020, Chief Guest of the event was the The Secretary of Defence, Chief of Defence Staff and Commanders of the Army, Navy, Air Force and many other distinguished officials also participated on the occasion. The award winners of the DSCSC Course 14 were as follows;



a. The first in the order of merit of the Army wing receiving the 'Golden Owl Award' from the Secretary of Defence.



- b. The first in the order of merit of the Navy wing receiving the 'Golden Owl Award' from the Secretary of Defence.



- c. The Secretary of Defence awarded a memento to the Student of Bangladesh.



- d. The Secretary of Defence awarded a memento to the Student of Indian Navy.



- e. **Graduation Ball;** Graduation Ball was held at the "EAGLES' LAKESIDE" at Attidiya. on 12 December 2020.



**ADMINISTRATION AND QUARTERING**

35. Administration and Quarters Branch is responsible for acquisition and provisioning of facilities and services for the effective functioning of the College. Following sections were placed subordinated to this branch for its effective function:

- a. Procurement Section.
- b. Receiving Bay.
- c. Transport Section.
- d. Officers' Mess.
- e. WOs' and Sgts' Mess.
- f. Cpls' Clubs.
- g. Other Ranks Mess.
- h. Quarters Section.
- i. Engineer Service Regiment (ESR) Section.
- j. Medical Centre.
- k. Stores Centre

36. Detailed services provided by the above institutions during Year 2020 are stated below:

**a. Procurement Section.** This section is responsible of procuring facilities and items required by the College by following the correct tender procedure and the provisions given in the financial regulations. The details of the procurement carried out by Year 2020 areas listed below.

- (1) Purchasing of engineering equipment.
- (2) Purchasing of barrack items.
- (3) Purchasing of photocopiers/computers/Refrigerator Machines.
- (4) Purchasing of spare parts for mechanical transport.
- (5) Transport services and repairs.
- (6) Purchasing of stationary.
- (7) Lecture fees, entertainment expenditure and decorations.
- (8) Purchasing of sport equipment.
- (9) Prepare of CCTV camera System.
- (10) Printing.
- (11) Purchasing of building materials for the Constructions.
- (12) Constructions of two accommodation building for the student officers.
- (13) Constructions of Library building (stage two).

**b. Receiving Bay.** The role of the receiving bay is to make correct registration and ledgering of the items purchased on the recommendation of tender board, and handover them to quarters stores for appropriate use on the approval of the Commandant.

**c. Transport Section.**

- (1) Summary of available vehicles;

Army	Navy	Air Force	MOD	Rented
18	05	04	11	08

**Table - 03**

(2) The detailed list of vehicles available at the DSCSC is shown below:

(a) **Vehicles Provided by the Sri Lanka Army.**

Ser	Vehicle No	Vehicle Model
(a)	(b)	(c)
1	UHA 26138	Toyota Coaster Bus
2	UHA 26141	Toyota Coaster Bus
3	UHA 23080	Tata SD 13 x 13 Truck
4	UHA 4138	Tafe Tractor
5	UHA 18048	Land Rover Defender
6	UHA 21504	Mitsubishi L 300 Van
7	UHA 19072	Isuzu Double Cab
8	UHA 19039	Mitsubishi L 200 Double Cab
9	UHA 26416	Toyota Star AC Bus
10	UHA 23448	TATA Truck
11	UHA 98321	Toyota Hilux
12	UHA 23439	TATA 709
<b>Acquired Vehicles on Rent Basis</b>		
13	UHA 50399	Toyota KDH
14	UHA 49935	Mitsubishi L 200 Cab
15	UHA 51685	Mitsubishi Car
16	UHA 51746	Toyota Hilux
17	UHA 51917	Toyota Hilux
18	UHA 51408	Toyota KDH

**Table - 04**

(b) **Vehicles Provided by the Sri Lanka Navy.**

Ser	Vehicle No	Vehicle Model
(a)	(b)	(c)
1	NAHA 6545	Nissan Civilian Bus
2	NAHA 4858	Platina Motorbike
3	NAHA 7930	Hero Honda Motorbike (Under Repair)
4	NAHA 6053	Nissan Van
5	NAHA 3001	TATA Viger Van

**Table - 05**

(c) **Vehicles Provided by the Sri Lanka Air Force.**

Ser	Vehicle No	Vehicle Model
(a)	(b)	(c)
1	G 3627	Rosa Bus (A/C)
2	G 3822	Lanka Asoka Leyland
3	G 5530	Hero Glamor Motorbike
4	G 6001	Land Rover Defender

**Table - 06**

(d) **Vehicles Provided by the Ministry of Defence.**

Ser	Vehicle No	Vehicle Model
(a)	(b)	(c)
1	KF 1966	Nissan Car
2	KI 9966	Toyota corolla
3	CAP 9880	DFSK Glory
4	KW 4345	Toyota Car
5	CAC 8375	Toyota Car
6	DAF 8294	Mahindra Bolero
7	PE 9641	Toyota KDH [C1]
8	NC 6665	Toyota van [C2]
9	PF 0568	Toyota Town Ace
10	RA 3388	Tafe Tractor
11	RW 8750	Tractor Tylor

Table - 07

(e) **Hired Vehicles on the Approval of Ministry of Defence.**

Ser	Vehicle No	Vehicle Model
(a)	(b)	(c)
1	BEG 1963	Bajaj Platina
2	BEG 20120	Bajaj Platina
3	KR 8591	Marti Suzuki
4	KR 8614	Marti Suzuki
5	NA 7343	Mitsubishi Fuso
6	NB 1012	ashok leyland
7	LF 3072	Tata bowser
8	RA 8869	Massey Ferguson 240

Table - 08

d. **Officers' Mess.** Approximately 132 Student Officers, 44 Officers of the faculty 43 permanent staff belong to Sri Lanka Armed Forces and 18 Foreign Officers who followed the DSCSC Course No 14, were provided with appropriate mess facilities during the Year 2020.

e. **Warrant Officers' and Sergeants' Mess.** There are approximately 83 warrant officers and sergeants utilize facilities of this institution. Messing and accommodation facilities have been developed considerably under the supervision of an officer.

f. **Corporals' Club.** There are approximately 282 Corporals utilize facilities of the Corporals' Club. Standards of the Corporals' Club have been supervised and elevated under the supervision of an officer.

g. **Other Ranks' Mess.** There are approximately 175 Soldiers utilize facilities of the Other Ranks' Mess. Standards of the Other Ranks' Mess have been supervised and elevated under the supervision of an Officer.

h. **Quartering Section.** This section is responsible for repairs and maintenance of all quarters within the College premises and also supports the Training Support Section in outdoor

and indoor exercises. Quartersing section is also responsible for permanent staff, local and foreign officers' accommodation and their requirements.

i. **Engineer Service Regiment (ESR) Section.** Responsibilities of the Engineer Service Regiment Section was carried out following tasks.

- (1) Maintenance and construction of buildings, other facilities and training equipment of the College.
- (2) Supply of Water and Electricity.
- (3) Following construction works have been completed by the ESR section in 2018.
  - (a) Construction of two accommodation building for student officers.
  - (b) Construction of Library building (stage two).
  - (c) Construction of administration and office building for the Officers Mess.
  - (d) Repaired Student Officers accommodation building.
  - (e) Water and Electricity repairs.
  - (f) Reconstruction of roofs and laid asbestos sheet for all buildings.
  - (g) Repairing and maintaining of Student Officers quarters.
  - (h) Made required training aids.
  - (i) Made required administration equipment.
  - (j) Maintaining of the AC machines.

j. **Medical Centre;** The DSCSC Medical Centre conducted routine OPD Services and handles minor sicknesses. The patients requiring further medical treatment are referred to service hospitals. The Medical Officer who is permanently attached from the Sri Lanka Army.

(1) Following total numbers of personnel have been treated during the year 2020.

(a) Officers	-	1640
(b) Officers' Family	-	118
(c) Services Personnel	-	4205
(d) Civil Personnel	-	161
(e) Foreign Students	-	345

(2) Dental

(a) Officers	-	196
(b) Officers' Family	-	35
(c) Other Ranks	-	412
(d) Civil Personnel	-	81
(e) Foreign Students	-	15

k. Apart from the above, following medical duties also have been carried out by the Medical Centre.

- (1) Provisioning of medical facilities for sports events, outdoor exercises, annual/term physical efficiency tests.
- (2) Medical and health education programmes.
- (3) Special programmes to prevent infectious diseases such as:
  - (a) Dengue.
  - (b) Food handlers' inspection.
  - (c) Monthly Medical inspection of the DSCSC.

37. **Welfare Facilities.** Following welfare facilities have been provided for the Officers and Other Ranks serving in the College;

- a. Well-equipped Cafeteria facilities.
- b. Upgrading the Welfare and Canteen facilities.
- c. A routine free of charge bus service between Kiribathgoda and the DSCSC.

38. **Account Office.** An accountant of the Central Bank of Sri Lanka had been appointed to the DSCSC by the State Ministry of Defence. Later an officer from the Sri Lanka Army assumed duties as the accountant of the DSCSC on July 2015.

- a. Function of the accounts office includes.
  - (1) Preparation and timely submission of Financed Statements.
  - (2) Preparation of budget (annual) estimates.
  - (3) Classification and reporting of all income & expenses.
  - (4) Preparation of monthly bank reconciliations.
  - (5) Establishing and maintaining accounting control procedure.
  - (6) Co-operation with other institutions such as Ministry of Defence, Ministry of Finance and Planning, Inland Revenue Department.
  - (7) Request funds and make payments timely.
  - (8) Preparation of monthly wages of the College civil servants.
  - (9) Maintaining and updating of Fixed Asset Register.
  - (10) Implementing other duties of the DSCSC according to requirement.
- b. Accounts Office consists of an Accountant and 3 Management Assistants.
- c. Approved Financial Statements by the Board of Management of the year 2020, have been forwarded to the Ministry of Defence. Financial Statement is attached as Annex "B" to the Annual Report.
- d. Account office has paid recurrent and capital expenses respectively during the year 2020 and maintained the cash books, vote ledgers and other control register on such payments.

39. **Civil Administration Office.** There are 82 civil servants who were directly recruited to the DSCSC up to 31 Dec 2020.

- a. The Civil Administration office is responsible for:
  - (1) Maintain daily administrative matters of civil employees of the DSCSC.
    - (a) Maintaining the in and Out Register of the Civil Staff.
    - (b) Maintaining the Leave/Short Leave Register (Attendance) of Civil Staff.
    - (c) Deploy the civil servants to the duties according to the requirement.
  - (2) Obtaining the approval for the recruitment of civil servants, recruiting and deploying them to the internal duties of the College.
  - (3) Obtaining the Security Clearance of the recruited civil servants through the Government Intelligence Bureau.
  - (4) Making arrangement for the retirement of civil servants.
  - (5) Maintaining the discipline among the civil servants and advise them.

- (6) Deploy the civil servants as per the functions/duties as required by the DSCSC.
- (7) Making arrangement on payments and allowances of civil Employees.
- (8) Payment of over time / traveling and combined allowances for the civil servants who are deployed at the Outdoor exercises of the DSCSC.

b. Civil Administration Office consists of Civil Administrative Officer and 2 Management Assistants.

40. **Internal Audit Office.**

- a. After being an independent statutory body, an Internal Audit Office was established as a separate section of the Finance Division. However, this section is directly responsible to the Board of Management, through the Commandant.
- b. Internal Audit Office consists of an Internal Audit Officer and 2 Management Assistants.
- c. Functions of the Internal Audit Office are as follows:
  - (1) Preparation of Annual Audit Plan and implementing the same.
  - (2) Evaluate the existing internal control system periodically and identifying strength and weaknesses of the system and propose remedial actions to restore it.
  - (3) Convene the Audit and Management Committee and review periodical reports such as Financial Statements, Stock Reports and also review facts enumerated in External Auditor's Reports.
  - (4) Ascertain whether the statutes, regulations, rules, circulars, and guidelines are complied with.
  - (5) Review implementation of recommendations/directives of Committee on Public Enterprises as well as General Treasury.
- d. During the year 2020, three Audit and Management Committee meetings have been held to discuss issues identified, in order to strengthen the internal control system of the College. Internal Audit Officer Statement is attached as Annex "C" to the Annual Report.

**RECOMMENDATIONS**

41. The Defence Services Command and Staff College doesn't have lighting protection system and during the lighting sum electronic equipment's were damage. Therefore it is required to installed Lighting Protection System.
42. The Defence Services Command and Staff College existing accommodation facilities for the Non Commission Officers are not sufficient. Therefore, it is recommended to construct of four story accommodation building.
43. The Defence Services Command and Staff College Tri - Forces Snr Non Commission Officers existing accommodation facilities are not sufficient. Therefore, it is required to construction of three story building.
44. The Defence Services Command and Staff College excising kitchen facilities are to be developed and Renovate with modern facilities.
45. Exciting storage facilities of the Q Stores of the Defence Services Command and Staff College is not sufficient. Therefore, it is required to construction of two story building.

46. The Defence Services Command and Staff College existing accommodation facilities for Student Officers are not sufficient. Therefore, it is required to construction of three storied accommodation building.

47. Construction of a Headquarter Building for the Defence Services Command and Staff College with all facilities in order to bring the College administrative, training and logistic wings in one place for smooth functioning.

48. The Defence Services Command and Staff College Course being a residential course, the students need to be provided with a well-equipped Indoor Gymnasium Complex in order to uplift their physical and mental status, which will also be beneficial for the academic and non-academic staff.

49. The existing accommodation facilities for Civil Staff is not sufficient. Therefore, it is required to construction of accommodation building for the Civil Staff.

### **CONCLUSION**

50. The DSCSC has indicated a noticeable progress in all aspects and has been able to achieved specified annual objectives to reach its vision statement. The College also takes pride in stating that the proposed projects could be completed in the year 2020 by effectively utilizing the capital and recurrent votes allocated for the year 2020. in addition to that the DSCSC Course No 14 was concluded adhering COVID 19 medical protocols during the COVID 19 pandemic situation.

**ACCOUNTANT'S STATEMENT**

1. Financial year 2020 can be considered as another successful year of DSCSC. Account branch showed its success in achieving its financial obligations towards utilization of funds allocated by ministry of finance in the manner of effectively and efficiency.
2. Financial statement could be prepared and submitted within correct time frame in accordance with the public sector accounting standards issued by institute of chartered accounts Sri Lanka as well as, in line with the other guidelines and circulars enabling the auditor general department to carry out the audit and submit its report in time.
3. It is glad to state that the vision of the Commandant have succeed which concentrated on financial discipline. Other than that Internal Auditor Section paved the way to handle the financial matters in transparenance manner.
4. As a whole the achievements in this year was the reduction of operation expenditure from Rs 145.50Mn to Rs 136.08Mn and Rs 33.5Mn for Year 2020 capital. In capital and recurrent vote's which facilitated refurbishment of most of the buildings & compete to existing construction project.
5. So that our endeavor should be to avoid mistakes of year 2020 and pay more concentration on financial matters in order to succeed in year 2021



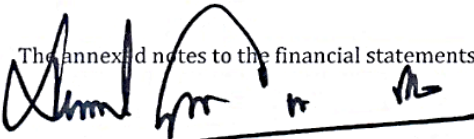
**LDS Perera**  
Accountant

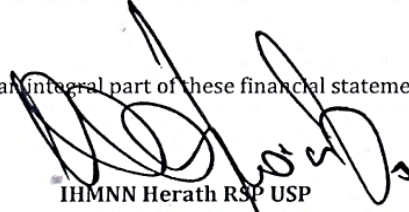
DEFENCE SERVICES COMMAND AND STAFF COLLEGE - SAPUGASKANDA  
STATEMENT OF FINANCIAL POSITION

		As at 31 December 2020	As at 31 December 2019
Note	Rs	Rs	Rs
<b>ASSETS</b>			
<b>Non current assets</b>			
Property, plant and equipment	02	1,282,660,648	1,301,512,377
Total non current assets		1,282,660,648	1,301,512,377
<b>Intangible assets</b>			
Computer software		95,000	95,000
<b>Current assets</b>			
Inventories	03	14,169,908	2,421,216
Deposit, advances and prepayments	04	485,914	1,020,081
Cash and cash equivalents	05	38,427,486	8,839,310
Loan		2,528,803	3,229,168
Receivable		-	7,192,000
Total current assets		55,612,111	22,701,775
<b>TOTAL ASSETS</b>		<b>1,338,367,759</b>	<b>1,324,309,152</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Equity and non current liabilities</b>			
Accumulated fund	06	1,220,397,177	1,233,507,907
Deposit account	07	7,562,439	8,575,085
Other grants	08	34,681,610	34,681,610
Revaluation Reserve	09	62,703,007	29,225,761
Total equity and non current liabilities		1,325,344,233	1,305,990,363
<b>Current liabilities</b>			
Accrued expenses and other payables	10	11,325	2,305,508
Sundry creditors	11	13,012,201	16,013,281
Total current liabilities		13,023,526	18,318,789
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>1,338,367,759</b>	<b>1,324,309,152</b>

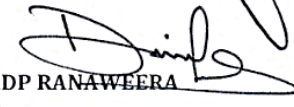
The above statement of financial position and the attached statement of comprehensive income of the Defence Services Command and Staff College have been prepared according to the books of accounts, records and all other accounting information of the Defence Services Command and Staff College.

The annexed notes to the financial statements are an integral part of these financial statements.

  
General GDH Kamal Gunaratne (Retd)  
WWV RWP RSP USP ndc psc MPhil  
Secretary, Ministry of Defence  
Chairman, Board of Management  
Defence Services Command & Staff College

  
IHMNN Herath RSP USP  
Major General  
Commandant  
Defence Services Command & Staff College

  
P R PATHIRATHANA  
Brigadier  
Secretary, Board of Management  
Defence Services Command & Staff College

  
MADP RANAWEERA  
Major  
Accountant  
Defence Services Command & Staff College

**DEFENCE SERVICES COMMAND AND STAFF COLLEGE - SAPUGASKANDA****STATEMENT OF COMPREHENSIVE INCOME**

Year ended 31 December		2020	2019
	Note	Rs	Rs
Government grants	12	149,031,842	152,634,920
Other income	13	93,745,021	84,699,120
<b>Total receipts</b>		<b>242,776,863</b>	<b>237,334,040</b>
<b>Expenses</b>			
Personal emoluments		48,740,887	47,915,402
Supplies and consumables		30,214,222	33,136,194
Maintenance		6,107,450	12,542,925
Contractual services		51,017,675	51,909,471
<b>Total expenses</b>	14	<b>136,080,235</b>	<b>145,503,991</b>
Excess from operations before depreciation and removal of PPE		106,696,628	91,830,049
Loss on removal of PPE		-	-
Depreciation for the year	15	(78,733,354)	(77,670,657)
<b>Surpluss/(deficit) for the year</b>		<b>27,963,274</b>	<b>14,159,391</b>

The annexed notes to the financial statements are an integral part of these financial statements.

## DEFENCE SERVICES COMMAND AND STAFF COLLEGE - SAPUGASKANDA

STATEMENT OF CHANGES IN EQUITY

	Accumulated fund	Deposit account	Revaluation Reserve	Other grants (capital)
	Rs	Rs	Rs	Rs
<b>Balance as at 01 Jan 2019</b>	<b>1,227,265,855</b>	<b>4,532,575</b>	<b>29,225,761</b>	<b>34,681,610</b>
Increase during the year	498,895	10,475,626		
Decrease during the year	(8,416,234)	(6,433,116)		-
Deficit for the year	14,159,391			
<b>Balance as at 01 Jan 2020</b>	<b>1,233,507,907</b>	<b>8,575,085</b>	<b>29,225,761</b>	<b>34,681,610</b>
Increase during the year	4,162,358	1,183,336	33,477,246	-
Decrease during the year	-45,236,362	(2,195,982)		-
Deficit for the year	27,963,274	-		-
<b>Balance as at 31 Dec 2020</b>	<b>1,220,397,177</b>	<b>7,562,439</b>	<b>62,703,007</b>	<b>34,681,610</b>

1,325,344,233

The annexed notes to the financial statements are an integral part of these financial statements.

## DEFENCE SERVICES COMMAND AND STAFF COLLEGE - SAPUGASKANDA

**STATEMENT OF CASH FLOWS**

Year ended 31 December

	<b>2020</b>	<b>2019</b>
	<b>Rs</b>	<b>Rs</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<u>Receipts</u>	<b>138,435,354</b>	<b>146,192,028</b>
Government grants - Recurrent	136,875,842	140,834,920
Other receipts - Recurrent	1,559,512	5,357,108
	<b>(136,937,560)</b>	<b>(145,940,597)</b>
<u>Payments</u>		
Personal emoluments	(49,324,597)	(50,309,649)
Suppliers	(23,834,860)	(22,542,936)
Maintenance	(7,690,085)	(14,847,864)
Contractual	(56,088,018)	(58,240,148)
Net cash flows from operating activities	<b>1,497,794</b>	<b>251,431</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Acquisition of fixed assets	(8,023,038)	(15,781,724)
Development expenditure	(6,483,070)	(53,183,017)
Loan payment		
Transferred from deposit account	(21,347)	(182,620)
Net cash flows from investing activities	<b>(14,527,455)</b>	<b>(69,147,361)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Government grant - capital	33,500,000	73,204,000
Other grants - capital		
Net cash flows from financing activities	<b>33,500,000</b>	<b>73,204,000</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>	<b>20,470,339</b>	<b>4,308,070</b>
Cash and cash equivalent at beginning of the year	8,604,419	4,296,350
<b>Cash and cash equivalent at end of the year</b>	<b>29,074,758</b>	<b>8,604,419</b>

The annexed notes to the financial statements are an integral part of these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020****1. ACCOUNTING POLICIES AND EXPLANATORY NOTES.****a. Reporting Entity.**

(1) The Defence Services Command and Staff College (DSCSC) was incorporated under Act of Parliament No 5 of 2008 on 19 February 2008 and inaugurated on 22 January 2007 as the successor to the Army Command and Staff College (ACSC). ACSC was inaugurated on 16 March 1998.

(2) The principal place of the college is located at Sapugaskanda, Makola South.

(3) First set of financial statement of DSCSC was prepared in 2010 once DSCSC was recognized as a separate institution having separate vote allocations.

**b. Principal Activities.** The principal activities of the college are as follows.

(1) To admit student officers from the armed forces, Department of Police and public institutions of Sri Lanka and military establishments outside Sri Lanka to follow the courses offered by the college.

(2) To conduct examinations for the purpose of ascertaining the student officers.

(3) To issue Certificates and grant and confer the designation “psc” (passed staff college) on student officers on the successful completion of the courses of study.

**c. Basis of preparation and statement of compliance.****(1) Statement of Compliance**

(a) The financial statements of the college comprise the statement of financial position, statements of comprehensive income, statements of changes in equity, statements of cash flows and notes to the financial statements together with the summary of significant accounting policies.

(b) These financial statements are prepared in compliance with Volume I and II of Sri Lanka Public Sector Accounting Standards (SLPSAS) issued by the Institute of Chartered Accountants of Sri Lanka.

(c) DSCSC has used the same accounting policies in its statement of financial position and throughout all periods presented in its financial statements.

**(2) Basis of Measurement;** The financial statements have been prepared on a going concern basis and the accounting policies have been applied consistently throughout the period. No adjustments have been made for inflationary factors in the financial statements.

**(3) Functional and presentation currency;** The functional currency of the College is determined to be Sri Lanka Rupees and the Financial Statements are also presented in Sri Lanka Rupees. All values presented in the Financial Statements are rounded to the nearest rupee unless otherwise indicated.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### a. Property, plant and equipment

#### (1) Recognition and measurement;

(a) Property, plant and equipment are stated at historical cost or valuation less accumulated depreciation and any accumulated impairment losses. A valuation of property, plant and equipment was carried out as to the date of 31.12.2009 in order to prepare the first set of financial statements for the year 2010. The valuation was carried out by qualified persons using effective depreciation rates and market values.

(b) Vehicles assigned to DSCSC by the Ministry of Defence (formerly the Ministry of Defence & Urban Development) and the Sri Lanka Army, which are still under the legal ownership of the respective institutions, have been recognized under property, plant and equipment because most of the risks and rewards associated with those assets are controlled by DSCSC and economic benefits of those assets are utilized by DSCSC. Action has already been initiated to obtain the legal ownership of such vehicles to DSCSC.

(c) Advance given to acquire the land has been considered as property, plant and equipment in the financial statements.

(d) The cost of property, plant and equipment is the cost of acquisition or construction together with any expenses incurred in bringing the asset to its working condition for its intended use.

(e) Subsequent costs are capitalized to the property, plant and equipment when incurred and if it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably.

#### (2) Depreciation

(a) The provision for depreciation is calculated on the cost/valuation of all property, plant and equipment as follows.

<u>The class of assets</u>	<u>Depreciation rate</u>
Building and structures	2%
Plant and machinery	12.5%
Furniture and office equipment	20%
Vehicles	20%
Computer and accessories	20%
Library Book & publication	20%

Depreciation is recognized in the statement of comprehensive income on a straight line basis over the estimated lives of property, plant and equipment.

(b) Depreciation is provided for the complete year on property, plant and equipment purchased/constructed during the year. However, no depreciation has been provided for land and Work- in- Progress items.

(c) Depreciation is not provided for the item of property, plant and equipment which have been derecognized during the year.

**(3) Derecognition**

- (a) The gain or loss arising from the Derecognition of an item of property, plant and equipment has been included in the statement of comprehensive income, when the item is derecognized.
- (b) Cost and accumulated depreciation on derecognized property, plant and equipment have been reversed in the financial statements.

**(4) Accounting for Government Grants**

(a) Government grants have been accounted in compliance with Sri Lanka Accounting Standards – LKAS 20 (Accounting of Government Grants and Disclosure of Government Assistance). Accordingly, Government grants have been presented in the Financial Statements as follows.

(b) **Presentation of grants related to income;** Government grants related to income is treated as income in the statement of comprehensive income and presented as “Government Grants”.

(c) **Presentation of grants related to assets;**

- i. Government grants related to assets is presented in the Statement of Financial Position either by setting up the grant as deferred income or by deducting the grant in arriving at the carrying amount of the assets.
- ii. Accordingly, grants related to assets have been utilized for acquisition, improvements and constructions of capital assets and recognized as deferred income and shown under accumulated fund and release to the statement of comprehensive income on a systematic basis over the useful life of the assets.

**(5) Other assets**

(a) Other assets include deposits, prepayments and inventories.

- i. Deposits and prepaid expenditure; Expenditure which is deemed to have a benefit or relationship to more than one financial year is classified as deposits and prepaid expenditure. Such expenditure is written off over the period, to which it relates, on a time proportion basis.
- ii. **Inventories;** Inventories include all consumable items and are stated at the lower of cost or net realizable value.

**(6) Statement of cash flows;**

(a) Statement of cash flow has been prepared using direct method as it is encouraged to report statement of cash flows in direct method as per Sri Lanka Public Sector Accounting Standards (SLPSAS) no 02 – Cash flow statements.

(b) Grants received during the year by way of non monetary assets have been excluded from the statement of cash flows.

**(7) Liabilities and provisions**

(a) All known liabilities have been accounted for in preparing the financial statements

**(8) Income recognition**

(a) The revenue of the college represents the income from government and other grants of recurrent nature. All income and expenditure have been recognized on accrual basis.

**(9) Related party activities;**

(a) Nearly 87 officers and 610 other rankers from tri-forces were serving at the end of the year at the college and their pay and allowances are paid by the respective forces. The amounts paid by respective forces for the year 2020, are as follows.

SL Army	Rs.	373,144,808.00
SL Navy	Rs.	125,565,689.00
SL Air Force	Rs.	109,569,948.00

(b) Sri Lanka Air Force and Sri Lanka Navy have attached 3 vehicles to the college. Maintenance cost of those vehicles are incurred by them.

**Note 02 : Property, Plant and Equipment**

Rs

Description	Cost/valuation				
	Balance as at 01.01.2020	Additions/ improvements during the year	Revaluation	Disposals/transfers during the year	Value as at 31.12.2020
Land	105,838,789				105,838,789
Buildings & structures	1,238,629,088	7,678,451			1,246,307,539
Plant and machinery	154,716,989	18,127,513	6,924,306	26,909,306	152,859,502
Vehicles	33,465,000			1,050,000	32,415,000
Furniture and office equipments	93,243,314	304,016	20,947,820	31,119,012	83,376,138
Computer & accessories	140,317,366	6,107,120	5,605,120	11,314,166	140,715,440
Work in progress	-				-
Library Books & Publications	2,323,809				2,323,809
<b>Total</b>	<b>1,768,534,354</b>	<b>32,217,099</b>		<b>70,392,484</b>	<b>1,763,836,215.47</b>

Description	Depreciation				
	Balance as at 01.01.2020	For the year	Adjustment	On Disposals	Value as at 31.12.2020
Land	-				-
Buildings & structures	150,582,778	24,926,151			175,508,929
Plant and machinery	106,385,674	15,712,605		21,096,586.12	101,001,692
Vehicles	25,311,000	2,718,000		1,050,000	26,979,000
Furniture and office equipments	75,931,518	13,077,882		31,119,011.75	57,890,388
Computer & accessories	106,951,961	21,833,954		11,314,166.06	117,471,748
Library Books & Publications	1,859,047.56	464,762			2,323,809
<b>Total</b>	<b>467,021,978</b>	<b>78,733,353</b>	<b>-</b>	<b>64,579,764</b>	<b>481,175,567</b>

Written down value - 31.12.2020

**1,282,660,648**

Written down value - 01.01.2020

**1,301,512,376**

## RESTRICTED

<b>Note 03 : Inventories</b>	<b>2020</b>	<b>2019</b>
	<i>Rs</i>	<i>Rs</i>
Stationery at DSCSC	9,324,080	36,259
Other inventory of DSCSC	666,764	312,643
Building Material	3,324,572	1,320,560
Received from Sri Lanka Army	854,492	751,755
Fuel	0	-
	<b>14,169,908</b>	<b>2,421,216</b>

<b>Note 04 : Deposits, advances and prepayments</b>	<b>2020</b>	<b>2019</b>
	<i>Rs</i>	<i>Rs</i>
Vehicle Insurance	53,469	20,861
Service agreements	72,644	52,150
Information Technology	0	894,550
Telecommunication	334,510	
Festival Advance	3,750	48,682
Special Advance	21,542	3,838
	<b>485,914</b>	<b>1,020,081</b>

<b>Note 05 : Cash and cash equivalents</b>	<b>2020</b>	<b>2019</b>
	<i>Rs</i>	<i>Rs</i>
Cash balance - Capital	27,138,435	8,144,543
Cash balance - Recurrent	1,936,323	459,876
NRFC account	7,868,830	71,638
Cash balance Loan A/C	1,483,897	163,254
	<b>38,427,486</b>	<b>8,839,310</b>

<b>Note 06: Accumulated fund</b>	<b>2020</b>	<b>2019</b>
	<i>Rs</i>	<i>Rs</i>
Opening balance	1,233,507,907	1,227,265,855
<b>Adjustment</b>		
Transfer from Sundry creditors	86,540	
Accumilated Depreciation		(4,186,843)
Assets transfers & Disposal		498,895
Special Advance	-3,008	
Festival Advance	5,068	
Deposit Account	130,645	
Inventories stationary of DSCSC	3,940,105	(255,496)
<b>Adjusted blance as at 01.january</b>	<b>1,237,667,257</b>	<b>1,223,322,411</b>
Government grants - Capital	(45,233,354)	(3,973,896)
Surpluss/(deficit) for the year	27,963,274	14,159,391
<b>Balance as at end of the year</b>	<b>1,220,397,177</b>	<b>1,233,507,907</b>

<b>Note 12: Government Grant</b>	<b>2020</b>	<b>2019</b>
	<i>Rs</i>	<i>Rs</i>
Approved provision for the year (Recurrent)	155,208,000	140,200,000
Cash not released by the treasury	(6,176,158)	(11,264,272)
<b>Total released by the Treasury</b>	<b>149,031,842</b>	<b>128,935,728</b>

<b>Note 13: Other income</b>	<b>2020</b>	<b>2019</b>
	<i>Rs</i>	<i>Rs</i>
Differed income transferred from capital grant	78,733,354	82,631,651
Other Recurrent Grants from Sri Lanka Army		5,000,000
Interest Income	6,048	6,593
Distress loan interest	120,277	135,521
Other income	14,885,342	11,681
<b>Total</b>	<b>93,745,021</b>	<b>87,785,446</b>

<b>Note 14 : Expenses</b>	<b>2020</b>	<b>2019</b>
	<i>Rs</i>	<i>Rs</i>
<b>Personal emoluments</b>	<b>48,740,887</b>	<b>46,834,135</b>
Salaries and wages	34,414,009	39,604,149
Other allowances	12,903,058	7,229,986
Gratuity	1,423,820	
<b>Suppliers and consumables</b>	<b>30,214,222</b>	<b>29,727,451</b>
Stationery and office requisites	2,676,879	6,826,979
Fuel & lubricants	12,156,000	13,000,000
Barrack	2,247,785	1,905,324
Refreshment	1,887,668	1,871,334
Newspapers	157,010	328,110
Graduation & accommodation	11,088,880	5,795,704
<b>Maintenance expenses</b>	<b>6,107,450</b>	<b>15,245,362</b>
Vehicles	457,691	2,668,039
Plant, machinery & equipments	1,623,519	3,385,533
Building & structures	2,929,365	8,547,134
Ground maintenance	185,576	92,107
Information technology	911,300	552,549
Communication Equipment	-	
<b>Contractual services</b>	<b>51,017,675</b>	<b>48,282,724</b>
Telecommunication	5,562,580	6,609,250
Electricity	25,722,868	23,744,538
Water	6,148,660	7,347,170
Rents & hire charges	6,312,334	5,038,177
Cleaning services	874,303	677,073
Lectures & other fees	4,184,000	1,577,500
Laundry Service	-	268,364
Missellaneous	2,212,931	3,020,652
<b>Total</b>	<b>136,080,235</b>	<b>140,089,672</b>

**Note 15 : Depreciation**

	<i>2020</i>	<i>2019</i>
	<i>Rs</i>	<i>Rs</i>
Buildings & structures	<i>24,926,151</i>	<i>24,772,582</i>
Plant and machinery	<i>15,712,605</i>	<i>15,347,286</i>
Vehicles	<i>2,718,000</i>	<i>2,718,000</i>
Furniture and office equipments	<i>13,077,882</i>	<i>11,449,714</i>
Computer & accessories	<i>21,833,954</i>	<i>22,918,314</i>
Library books & Publications	<i>464,762</i>	<i>464,762</i>
Depreciation for the year	<b><i>78,733,354</i></b>	<b><i>77,670,657</i></b>

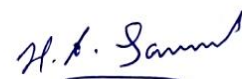
STATEMENT OF THE INTERNAL AUDIT OFFICER

1. The main aim of the Internal Audit Section during the financial year ending 31 December 2020 was to work to an elaborated plan to achieve aims of the section. In that the section evolved a plan and put it into action covering Internal control systems, complying with financial regulations, Procurement Guideline and relevant government circulars, stock maintenance, effectiveness of management plans and decisions and preparing of financial statements / submission. I am pleased to report that due to this effective multi facet approach towards achieving desired goals, the section did complete its tasks as expected and brought out under mentioned facts at the audit and management meeting for compliance.

- a. Review the financial statement of the year 2019 and instruction given to improve some areas in the following year.
- b. Direction to follow accounting standards improving effectiveness of the accounting system.
- c. Emphasizing the weaknesses of procurement activities and importance of rectifying this weakness in accordance with Procurement Guideline.
- d. Analyzing the recurrent and capital expenses of the collage, within the funds which have been allocated by the general Treasury.
- e. Importance of following government circulars and financial regulations, carrying out the collage accounting and other activities.
- f. Importance of doing the annual board of survey according g to the Financial Regulation.
- g. Review the progress of the action plan and procurement plans of the year 2020 and importance of adjusting the identified weakness in the following year plans accordingly.
- h. Review the utilization of funds which have allocated by the General Treasury at the end of each quarter.

2. The Internal Audit Section brought the above mentioned observations to the notice of the management for necessary rectification and onward actions.

3. The college ended the 2020 financial year with a sound note with 3 Audit and management committee meetings. Representatives from Auditor General Department and Internal Audit Section of Ministry of Defence were present at these meetings as observers.



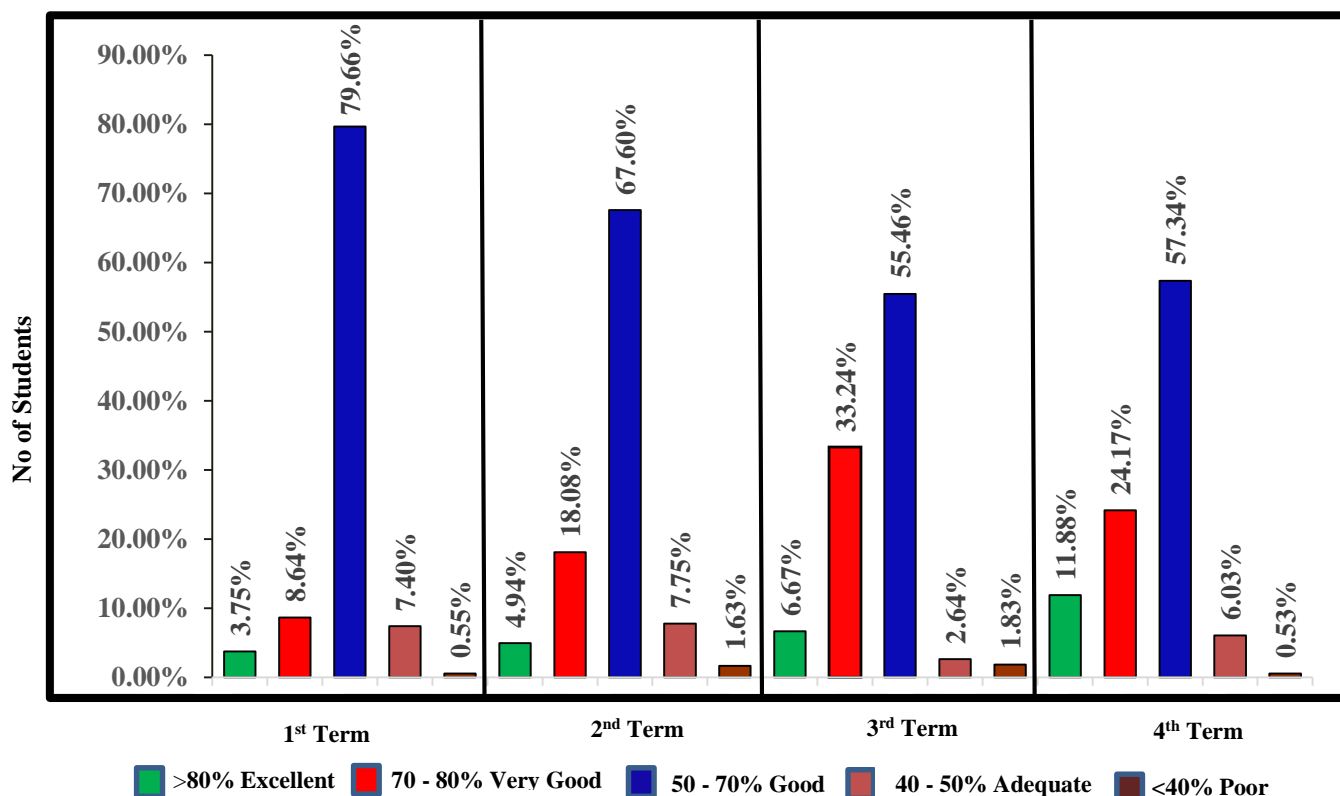
**C S Hettiarachchi**  
Internal Auditor

**01. SUMMARY OF THE PROGRESS ACHIEVED BY THE STUDENT OFFICERS FROM THE FIRST TO THE FOURTH TERMS**

SN	Description of Results	1 <sup>st</sup> Term					2 <sup>nd</sup> Term				
		>80% Excellent	70 - 80% Very Good	50 - 70% Good	40 - 50% Adequate	<40% Poor	>80% Excellent	70 - 80% Very Good	50 - 70% Good	40 - 50% Adequate	<40% Poor
1	<b>Output 1.</b> Increased knowledge on command & staff duties of students	3.75%	8.64 %	79.66 %	7.40 %	0.55 %	4.94 %	18.08 %	67.6 %	7.75 %	1.63 %
2	<b>Output 2:</b> Increased Knowledge on Post Graduate Studies of Students (Pass Rate)	100%					100%				

SN	Description of Results	3 <sup>rd</sup> Term					4 <sup>th</sup> Term				
		>80% Excellent	70 - 80% Very Good	50 - 70% Good	40 - 50% Adequate	<40% Poor	>80% Excellent	70 - 80% Very Good	50 - 70% Good	40 - 50% Adequate	<40% Poor
1	<b>Output 1.</b> Increased knowledge on command & staff duties of students	6.67%	33.24 %	55.46 %	2.64 %	1.83 %	11.88 %	24.17 %	57.34 %	6.03 %	0.53 %
2	<b>Output 2:</b> Increased Knowledge on Post Graduate Studies of Students (Pass Rate)	99.33 %					85.23 %				

**02. PROGRESS OF THE STUDENT OFFICERS FROM THE FIRST TO THE FOURTH TERMS**

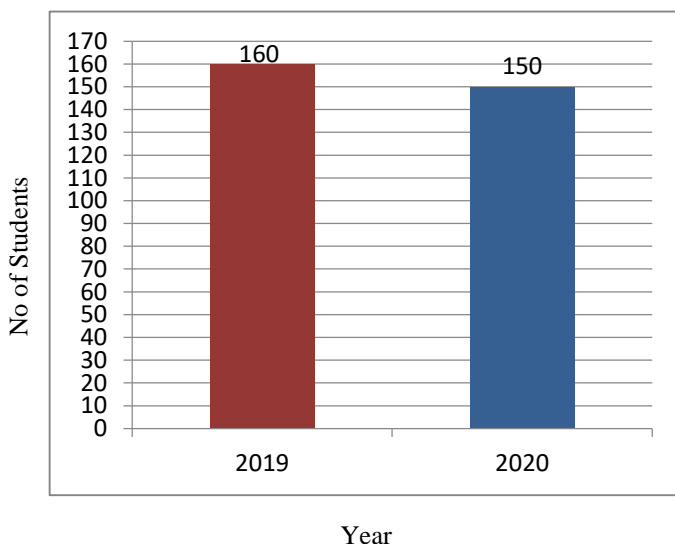


**03. KEY PERFORMANCE**

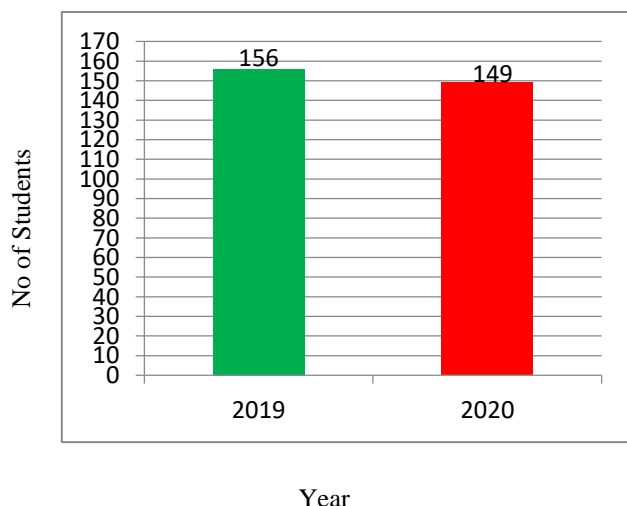
Ser	Key Performance Indicator	Measurement	Target/Milestone Reached
(a)	(b)	(c)	(d)
1.	<b><u>Academic Indicator.</u></b> a. Student Participation Indicator	a. Increased the student participation of Tri- Services up to 132. b. Increasing of the percentage of qualifying the Staff Course up to Optimum Level. c. Increasing the percentage of awarding of Master of Science (MSc Def & SS) Degree. Gradual increasing of Foreign Student Participation.	a. No of students attended for Staff Course in year 2019 was 160 and it was 150 in the year 2020. b. Foreign student officers' participation in the year 2019 & 2020 was 18. c.

**04. Academic Indicator (Student Participation).**

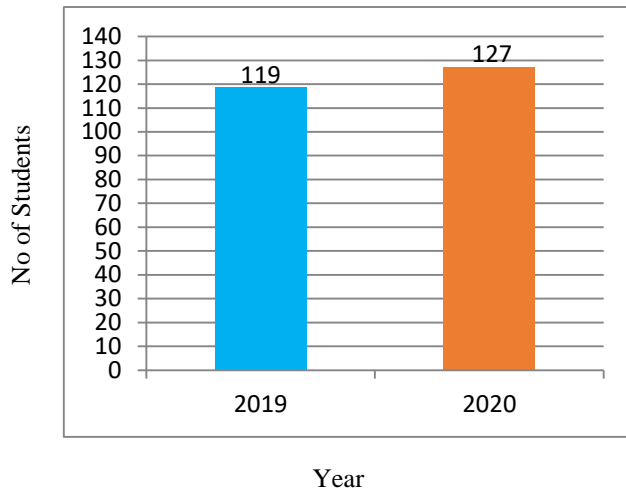
a. **Increasing of' Tri - Services Participation.**



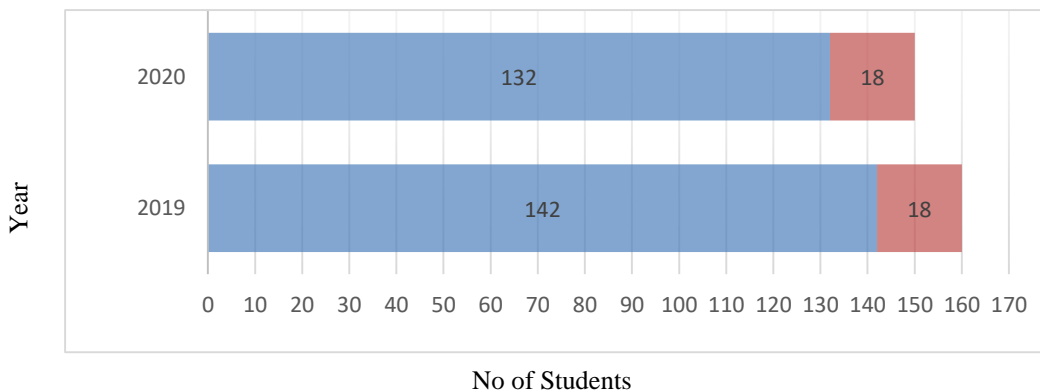
b. **Qualifying of Staff Course.**



c. **Awarding of Master of Science Degree (MSc).**



d. **Local and Foreign Student Participation.** No of foreign student officer participation in 2019 was as same as in 2020 and local student officer participation has decreased to 132.

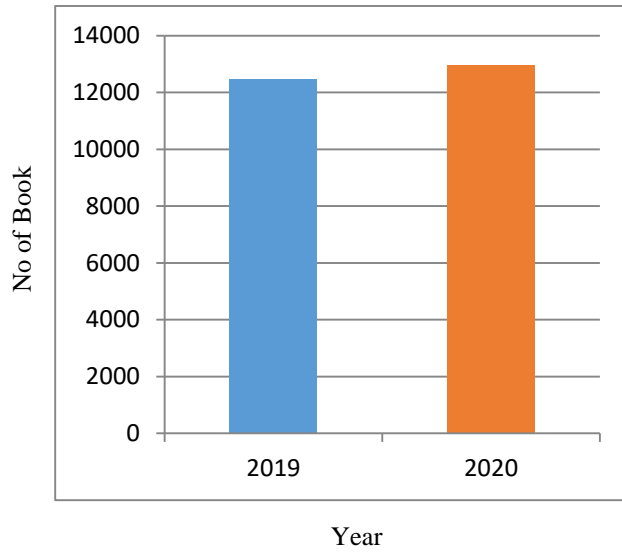


05. **Target Reached for Key Performance Indicators**

Ser	Key Performance Indicator	Measurement	Target/Milestone Reached
(a)	(b)	(c)	(d)
1	<p><b><u>Indicator.</u></b></p> <p>a. Improving the quality and quantity of reading materials at the library.</p> <p>b. Improving of modern training aids quantitatively and qualitatively.</p>	<p>a. Number of books available in the year 2019 was 12467 and it was developed up to 12949 in year 2020. The Library system was computerized and developed.</p> <p>b. It was developed the number of e-books up to 2200 in the year 2020.</p>	<p>a. 7.71 Million worth of training aids and other infrastructure requirement were purchased from the capital vote for the development of training facilities for the student officers.</p> <p>b. 6.4 Mn worth of 50 computers and other equipment's were purchased from the capital vote to developed the training facilities for.</p>

**06. Academic Development Indicator.**

**a. Development in Library Facilities.**



DEF/D/DSCSC/01/20/05

13 July 2021

Commander  
Defence Services Command and Staff College  
Sapugaskanda

**Report of the Auditor General on the Financial Statements and Other Legal and Regulatory Requirements of the Defence Services Command and Staff College for the year ended 31 December 2020 in terms of Section 12 of the National Audit Act, No. 19 of 2018.**

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**1. Financial Statements**  
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**1.1.1 Qualified Opinion**  
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The audit of the financial statements of the Defence Services Command and Staff College for the year ended 31 December 2020 comprising the statement of financial position as at 31 December 2020 and the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, was carried out under my direction in pursuance of provisions in Article 154(1) of the Constitution of the Democratic Socialist Republic of Sri Lanka read in conjunction with provisions of the National Audit Act No. 19 of 2018. My report to Parliament in pursuance of provisions in Article 154 (6) of the Constitution will be tabled in due course.

In my opinion, except for the effects of the matters described in the basis for Qualified Opinion section of my report, the accompanying financial statements give a true and fair view of the financial position of the College as at 31

December 2020 and of its financial performance and its cash flows for the year then ended in accordance with Sri Lanka Public Sector Accounting Standards.

## 1.2 Basis for Qualified Opinion

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- (a) The legal rights of the land of 11 acres at Heiyanthuduwa owned to the National Youth Council had not been vested even at the end of the year under review, even though the buildings constructed in the respective land had remained used continuously by the College. The respective issue on limitations on legal rights of the assets to be disclosed, as required by the paragraph 87 (a) of the Sri Lanka Public Sector Accounting Standards -07 had not been disclosed in the financial statements.
- (b) According to the paragraph 47 of the Sri Lanka Public Sector Accounting Standard -07, the assets of the entity is required to be revalued at least, once in a 03 years or 05 years. However, action had not been taken to carry out revaluations on lands and buildings of the College valued at Rs 1,352.15 million and brought the fair values of such assets to the financial statements even upto the end of the year under review, since initiation of the activities of the College in 2008. Further, 2060 items of assets remained at a cost of Rs. 388,277,669 had been revalued on 30 December 2019 without considering the requirement to revalue the entire class of assets once and bring the revalued amounts in to accounts. Out of that 257 items of assets of which fully depreciated at the date of revaluation had only been adjusted at the revalued amount of Rs 33,477, 246 in the financial statement. However, matters to be disclosed in the financial statement in this respect, as required by the Sri Lanka Public Sector Accounting Standard -07 had not been made.

- (c) The Land Crusher Jeep allowed for the use of the College had been returned to Sri Lanka Army on 14 October 2020. However, the value of the respective vehicle amounting to Rs 1,375,000 and depreciation made thereon had remained shown in the respective Ledger Accounts without being taken action to write off. As a result, the value of motor vehicles of the College had remained overstated by Rs. 1,375,000 in the financial statements.
- (d) Computers and Accessories valued at Rs 1,246,900 received to the College on 16 December 2020 had not been brought to the account and shown in the financial statement with the adjustments for provisions for depreciation thereon.
- (e) Provision for accrued expenses aggregating Rs 2,506,916 at end of the month of December of the year under review had not been brought to account. As a result, the recurrent expenditure of the College for the year under review had remained understated whilst Surplus had remained overstated by that amount in the financial statements.

**1.3 Other information included in the Defence Services Command and Staff College's 2020 Annual Report.**

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The other information comprises the information included in the College's 2020 Annual Report but does not include the financial statements and my auditor's report thereon, which is expected to be made available to me after the date of this auditor's report. Management is responsible for the other information.

My opinion on the financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information identified above when it becomes available and, in

doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated.

When I read the College's 2020 Annual Report, if I conclude that there are material misstatements therein, I am required to communicate that matter to those charged with governance for correction. If further material uncorrected misstatements are existed those will be included in my report to Parliament in pursuance of provisions in Article 154 (6) of the Constitution that will be tabled in due course.

**1.4 Responsibilities of Management and Those Charged with Governance for the Financial Statements**

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Management is responsible for the preparation of financial statements that give a true and fair view in accordance with Sri Lanka Public Sector Accounting Standards and for such internal control as management determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the College's or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the College's financial reporting process.

As per Section 16(1) of the National Audit Act No. 19 of 2018, the College is required to maintain proper books and records of all its income, expenditure,

assets and liabilities, to enable annual and periodic financial statements to be prepared of the College.

### **1.5 Auditor's Responsibilities for the Audit of the Financial Statements**

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My objective is to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Sri Lanka Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Sri Lanka Auditing Standards, I exercise professional judgment and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but

not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the College ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. However, future events or conditions may cause to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

## **2. Report on other Legal and Regulatory Requirements**

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2.1. National Audit Act, No. 19 of 2018 includes specific provisions for following requirements.

2.1.1 I have obtained all the information and explanation that required for the audit and as far as appears from my examination as per the requirement of section (a)

of the National Audit Act, No. 19 of 2018 and proper accounting records have been kept by the College.

2.1.2 The financial statements presented is consistent with the preceding year as per the requirement of section 6 (1) (d) (iii) of the National Audit Act, No. 19 of 2018.

2.1.3 The financial statements presented includes all the recommendations made by me in the previous year as per the requirement of section 6 (1) (d) (iv) of the National Audit Act, No. 19 of 2018.

2.2 Based on the procedures performed and evidence obtained were limited to matters that are material, nothing has come to my attention;

2.2.1 to state that any member of the governing body of the College has any direct or indirect interest in any contract entered into by the College which are out of the normal cause of business as per the requirement of section 12 (d) of the National Audit Act, No. 19 of 2018.

2.2.2 to state that the College has not complied with any applicable written law, general and special directions issued by the governing body of the College as per the requirement of section 12 (f) of the National Audit Act, No. 19 of 2018, except for the following observations;

<b>Reference to Laws, Rules / Directions</b>	<b>Description</b>
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(a) Letter No.PF/FD/04/198 of 05 January 2016 of the Department of Public Finance	Action had not been taken to prepare a statute or to issue a circular to stipulate the conditions relevant to issue of loans through distress loans scheme for the civil staff members of the College and recoveries thereon.

- (b) Employees Trust Fund Act No. 46 of 1980 Contribution for the Employees Trust Fund on behalf of the civil staff members of the College had not been remitted since 2009.

2.2.3 to state that the College has not performed according to its powers, functions and duties as per the requirement of section 12 (g) of the National Audit Act, No. 19 of 2018.

2.2.4 to state that the resources of the College had not been procured and utilized economically, efficiently and effectively within the time frames and in compliance with the applicable laws as per the requirement of section 12 (h) of the National Audit Act, No. 19 of 2018.

### 2.3 Other Matters

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- (a) The College had entered into an agreement with a construction company on 06 October 2017 to construct a four storied building for examination halls and a library at a cost of Rs 115,878,415. The final bill on completion of works had been submitted on 31 December 2018 and the respective payments were withheld due to water leakages observed in the upper floor of the building. Necessary action to rectify the defects had not been taken at the end of the year under review, even after lapse of 02 years on suspension of settlement of dues.
- (b) A credit balance amounting to Rs 10,992,853 on procurement of fuel from Sri Lanka Army had remained outstanding for over period of 05 years.

W.P.C. Wickramaratne  
Auditor General