Annual Performance Report
2025

Department of Project Management and Monitoring

Ministry of Finance, Planning and Economic Development

Annual Performance Report – 2025

Department of Project Management and Monitoring

Expenditure Head No: 280

Chapter 01 – Institutional Profile / Executive Summary

1.1 Introduction

In order to ensure the efficient and optimal use of public investment, it is essential to pay special attention to achieve the desired results from the development projects and programs implemented by the line Ministries and agencies within the agreed cost and time frame. Furthermore, through a rigorous monitoring process, it is possible to report the progress of projects and programs to the relevant parties as well as take rational and informed decisions regarding the removal of bottlenecks and issues arising during the implementation. In order to ensure the achievement of these objectives, the Department of Project Management and Monitoring (DPMM) plays a vital role through supervision, consultation and facilitation for the smooth implementation of projects and programs.

The DPMM acts as the focal point for project evaluation and provides necessary technical support to inculcate the evaluation culture in the public sector and implementation of the national evaluation policy framework. Furthermore, DPMM shares the evaluation findings, recommendations for the proper planning, decision making and resource allocation in order to ensure optimum utilization of public investments.

In 2025, the Department facilitated strengthening the monitoring and evaluation and evidence-based decision-making through Public Investment Monitoring and Evaluation Committee (PIMEC) established by the cabinet of ministers as per the PFM act. For reviewing the performance of the all development programs & projects and resolving implementation bottlenecks the Cabinet of Ministers approved the new mechanism, Integrated Quarterly Progress Review Meetings (IQPRMs) for line Ministries to systematically assess the physical and financial progress and agree on time-bound corrective actions. In addition, to strengthen results-based management in line Ministries, the Ministerial Results Frameworks (MRFs) were introduced, while oversight was enhanced through structured monthly review meetings to monitor the performance and implementation status of Budget proposals, further strengthening the overall monitoring framework.

Furthermore, to bring together key personnel responsible for monitoring and evaluation (M&E) within each line ministry, foster teamwork, share knowledge, and collectively advance M&E methodologies and applications across the public sector, the National Working Group on Monitoring and Evaluation was established. In 2025, these initiatives collectively contributed to enhance the efficiency, effectiveness, and transparency of public investment management, providing decision-makers with timely and credible information on institutional readiness to take corrective measures, allocate resources optimally, and maximize development impact.

1.2 Vision, Mission, Objectives of the Institution

Vision:

Towards development effectiveness

Mission:

Monitoring, evaluation and facilitation of all development projects to ensure the generation of intended development results as well as providing consultancy to implementing agencies.

Objective:

Enhance the generation of intended development results within the agreed time and cost through optimal use of resources.

To achieve these objectives, the DPMM provides strategic oversight, technical guidance, coordination, and facilitation to ensure the smooth and timely implementation of public investment projects and programmes financed through both domestic and foreign sources. Through structured monitoring and evaluation arrangements, progress review mechanisms, and inter-institutional coordination, the Department contributes to improving implementation efficiency, strengthening accountability, and enhancing value for money in public investments.

1.3 Key Functions

1. Collect information, analyze and monitor foreign and local funded development projects and programmes
2. Report performance of large and Mega scale projects and programs to the Cabinet, quarterly.
3. Resolving issues of the mega-scale development projects and programmes.
4. Facilitate to review the status of development projects and programmes financed by different development partners
5. Verify the results achievement of selected foreign financing development projects and report to donor agencies for foreign finance disbursement
6. Facilitate the implementation of National Evaluation Policy
7. Undertake of projects assessments and evaluations based on the request made by different partners and provide feedback to the planning process
8. Distribute development information through publishing performance reports of the development projects and programmes

1.4 Organizational Chart: (Annexure 1)

1.5 Main clusters of the Department

The Department of Project Management and Monitoring has structured with the twelve (12) technical units and two (02) co-operate units under the direct supervision of Director General and five Additional Director Generals as below.

Technical Units of the Department

1. Social Security, Health, Information Technology, Science & Technology
2. Education, Higher Education, Skills Development
3. Agriculture and Livestock
4. Plantation & Fisheries
5. Irrigation & Land
6. Labour, Youth & Sports, Trade, Tourism
7. Environment & Wildlife, Disaster Management, Coastal Conservation
8. Urban and Lowland Development, Housing
9. Water and Sanity
10. Transport & Civil Aviation, Ports & Roads
11. Power and Energy
12. Public Administration, Home Affairs, Media, Religious, Cultural, Local Government, Defence, Judicial and Prisons, and Regional Development

Co-operate units of the Department

1. Administration
2. Finance

Chapter 02 – Progress and the Future Outlook

2.1 Monitoring and Reporting of Development Projects and Programmes

In accordance with Public Financial Management (PFM) Act No. 44 of 2024, DPMM mandated to monitor all public investment and submit quarterly progress reports to the Cabinet of Ministers for mega and large-scale projects. Monitoring includes, physical and financial progress, risk assessment and issue management compliance with approved plans and project objectives. Status of the projects performance is classified by using a color-code system reflecting progress, timelines, cost management, and risk mitigation. This enables evidence-based decisions and timely corrective actions.

In 2025, DPMM monitored over 200 large and mega-scale projects, across all the sectors implemented under all the Line Ministries. Department was able to submit fourth quarter progress reports of year 2024 and first, second, third quarter progress reports of year 2025 to the Cabinet of Ministers with recommendations

During the year 2025, 216 large and mega scale development projects have been implemented under various Line Ministries utilizing foreign and domestic financial resources. Progress of those projects was collected from relevant Ministries monthly. Out of these large and mega scale projects, 114 were financed by domestic funds and 102 projects financed by foreign funds.

Table No 2.1 : Monitoring and Reporting of Development Projects and Programmes	
Funding source	**No. of projects**
Domestic funds (GoSL)	111
Domestic Loan (Domestic Bank loan)	03
Total projects under domestic financing	**114**
Foreign loan	73
Foreign grants	29
Total projects under foreign financing	**102**
Total projects (domestic & foreign financing)	**216**

In addition, with the technical assistance of the International Monetary Fund (IMF) and in compliance with the provisions of the Public Finance Management Act, **Regulations and Directives related to DPMM** were drafted to strengthen the process of Monitoring and Evaluation for public investment management.

These regulatory instruments were designed to standardize and enhance the processes of implementation, monitoring, and evaluation of public investment projects. Particular emphasis was placed on ensuring fiscal discipline, value for money, transparency, and accountability in the use of public investments.

2.2 Field Monitoring

A special attention should be paid to resolving existing issues in some of the projects identified during the progress review process. Therefore, the monthly and quarterly reports provided by the line ministries and the project performance meetings with the stakeholders alone are not sufficient to ascertain the true status of the projects, and therefore, observations made through field visits are very important.

As it is a key mechanism for verifying ground-level implementation and validating reported progress, field visits play a vital role in ensuring the accuracy and reliability of project reporting. They allow for real-time observation of challenges and operational realities that desk reports may not capture. This department prepares a field visit plan at the beginning of each year under each sector. Accordingly, Annual sector-specific field visit plans for 2025 were prepared, prioritizing high-impact and high-risk projects.

In 2025, 37 field visits were performed across critical projects. These field visits are assessed compliance with approved timelines, budgets, and quality standards, verified resource utilization and operational efficiency, engaged directly with beneficiaries and local stakeholders. Field visits have strengthened DPMM's ability to identify risks early, verify results, and support timely interventions, contributing directly to citizen-centered outcomes. During the 37 field trips carried-out for the year, 60 projects were observed and the department carried out a special task to solve the problems of the development projects according to the field observations, reports and the data collected. Some photographs taken during the field inspections are presented in the on pages 89 to 93 of this report.

Table No 2.2 : Progress of Monitoring through Field Visits (From 01.01.2025 – 31.12.2025)

Sector/ Field	No. of field visits	No. of project covered through Field supervision	No. of reports submitted to stakeholders
Education, Higher Education, Skills Development/ Defence and Disaster Management/ Public Security & Parliamentary Affairs	04	08	08
Agriculture and Irrigation	05	05	05
Health and Youth & Sports	04	12	12
Foreign Affairs and Justice	02	04	04
Urban and Transport	05	05	05
Water sector	01	01	01
Highways Sector	09	18	18
Power and Energy	01	01	01
Public Administration, Home Affairs, Religious, Cultural, Local Government/ Women Affairs	05	06	06
Total	36	60	60

Agriculture & Irrigation

Mahaweli Water Security Investment Programme

Wemidilla LB Main Canal


Kalu Ganga – Moragahakanda Transfer Canal (Open canal)


Palugaswewa, Main Tunnel outlet


Heightening of Minipe Left Bank Canal


Establishment of a Professorial Unit at Karapitiya Hospital University of Ruhuna

Design, Construction, Supervision, Commissioning completion and Maintenance of Twelve storied building complex for the Faculty of Medicine Univesity of Ruhuna

Establishment of National College of Education for Technology Stream (GOSL/ KOICA)

Science & Technology Human Resource Development (STHRD) Project Faculty of Technology - University of Rajarata, Mihintale, Anuradapura

Health & Education / Youth & Sports

Upgrading Health facilities of selected hospitals BH/ Meerigama

Development of Sports Infrastructure Facilities- Construction of Provincial and District Sports Complexes, Gampaha

Transport/ Highways/ Ports & shipping

Development of Strategic Cities – Anuradhapura (AIUDP)

East Terminal Phase II Port

Regional, Provincial Development & Public Administration

Installment of Mobile racking System

Greater Colombo water and wastewater management improvement investment programme - Tranche 3 (EIB Component) Narahenpita

Greater Colombo water and wastewater management improvement investment programme - Kirulapana contract

Greater Colombo Waste water Management Project Pumping Station

Power and Energy

Installation of Battery Energy Storage System at Hambantota Grid Substation

2.3 Conducting Special Meetings and Discussions / Facilitation of development partners

This Department has conducted special meetings in order to provide continuous facilitation by submitting ideas and proposals for the formalization and efficient execution of the basic activities of starting development projects such as expediting land acquisition activities, expediting the procurement process and solving inter-agency problems, etc. with the participation of line ministry officials, project directors, contractors, development stakeholders and representatives of other departments of the Ministry of Finance. In addition, the officers of the department also participated in the meetings and discussions related to development projects conducted by other institutions.

Further, the task of a facilitator of development stakeholders in the implementation of development projects through the annual review process with development stakeholders in order to confirm the timely achievement of the desired development results through the acceleration of projects is another key element in the annual program of this department. Accordingly, portfolio progress review meetings were conducted on projects supported by the Asian Development Bank/ World Bank in the year 2025. It has contributed to an effective project management by bringing the challenging issues of the projects to the attention of the relevant authorities.

Table No 2.3: Special Meetings and Discussions held in 2025 (From 01.01.2025 – 31.21.2025)	
Meetings / Discussions Classification	**Number**
Special meetings conducted by DPMM with Line Ministries and Project Management Units to resolve project issues	15
Donor Review Meetings	23
Progress Review Meetings	48
Sectoral Meetings	06
Meetings with development partners	48
Steering Committee Meetings /Project Coordination Committee Meetings	78
Other Special Meetings / Discussions	50

2.4 Public Investment Monitoring and Evaluation Committee

A major achievement of the year was the operationalization of the Public Investment Monitoring and Evaluation Committee (PIMEC) as a formal mechanism to review project performance, resolve implementation bottlenecks, and enhance coordination among key stakeholders involved in public investment management. According to Section 44(3) of the Public Financial Management Act No. 44 of 2024, a committee comprising not more than eleven officials responsible for planning, resource allocation, budgeting, financing, and monitoring is to be appointed by the Cabinet to make swift decisions on issues arising from the implementation of public investment projects. This is to prevent delays and ensure timely delivery of anticipated benefits to the public. With the establishment of the said PIMEC as the formal mechanism for public investment oversight, the functions of the previously operated National Operations Room (NOR) were revoked. PIMEC strengthens accountability, transparency, and citizen-focused investment outcomes, ensuring projects deliver maximum benefit to the public. In the year 2025, 21 sessions of PIMEC meetings were held . The progress of the implementation of the committee's interventions and decisions given is given below.

Table No 2.4: Progress in implementation of interventions and decisions made by the PIMEC in 2025 (From 01.01.2025 – 31.12.2025)	
Classification of Issues	**No. of Projects**
Release of Domestic/Foreign Funds	18
Obtaining loan agreements/project time extensions	6
Revision of Cost Estimates	1
Contract Management	2
Project Management Unit staff	6
Acquisition of land	2
Coordination among stakeholders	9
Prioritization of activities according to the timeliness of the projects	3
Other	4

2.5 Project Evaluation and Evidence-Based Decision-Making

The Department also plays a pivotal role in promoting and operationalizing the National Evaluation Policy Implementation Framework (NEPIF) within the public sector. In response to requests from relevant authorities, the Department undertakes and facilitates project and programme evaluations and provides recommendations to strengthen project planning, design, financing, and implementation processes. These evaluation outputs support sustainable development by improving policy coherence, institutional performance, and long-term development outcomes. Project and programme evaluations generate actionable and credible evidence to improve the efficiency, effectiveness, and sustainability of development interventions. They facilitate the identification of lessons learned, promote best practices, and enable the systematic integration of past experience into future project planning, thereby reducing recurrent implementation weaknesses and strengthening the overall quality of public investment management.

National Evaluation Steering Committee (NESC) is chaired by the Secretary, Ministry of Finance. Composition of the NESC as follows.

i. Head of the Departments of National Planning External Resources, National Budget, Public Enterprises, Project Management and Monitoring (permanent members)
ii. Secretary, Finance Commission (permanent member)
iii. Secretaries of ministry in charge of the subjects of Provincial Councils, Local Government and District Administration (permanent members)
iv. Senior representatives of President Secretariat and Prime Minister’s Office (Permanent members)
v. Secretary of line ministries (by invitation)
vi. Senior representative of the National Audit Office (observer)

Any other relevant Department, State Owned Enterprise, Provincial Council, District administration, local authority or any other institution, professional body or organization could be a member of NESC by-invitation based on their relevancy of attending to support the discussions scheduled in the NESC meeting agenda.

Further, the PMMD functions as the Secretariat to the NESC.

During the year under review, a total of 23 evaluation proposals were received from 13 line Ministries and 6 Provincial Councils. Following a technical review process, 14 priority evaluations were selected for implementation in 2025. Out of the selected evaluations, final evaluation reports for three projects, namely the “Greater Kurunegala Water Supply and Sewerage Project”, the “Badulla–Chenkaladi Road Improvement Project”, and the “Community Participation Programme for Increasing Forest Cover” were completed with financial assistance from the Asian Development Bank. Other evaluations were in progress during the year, covering key sectors such as environment, women and child affairs, agriculture, fisheries, rural development, industrial development, and provincial-level livelihood interventions. In addition, final evaluation reports for selected provincial-level projects were completed during the reporting period. Adequate budgetary provisions were made to support the evaluation function in 2025. A total allocation of Rs. 34.82 million was secured for implementation of the Evaluation Action Plan of the DPMM which includes domestic budgetary provisions for approved evaluations and financial assistance committed by the Asian Development Bank.

With regard to the evaluation programme for 2026, 15 evaluation proposals were received and assessed by the Departmental Evaluation Committee. Based on the recommendations made, the National Evaluation Steering Committee (NESC) approved the implementation of 9 evaluations in 2026, comprising three Ministry-level evaluations and six Provincial Council-level evaluations. Accordingly, a provision of Rs. 19.1 Mn has been allocated from domestic funds for the implementation in 2026. Accordingly, NESC convened two meetings during the year on 29 July 2025 and 09 December 2025 to provide strategic guidance and oversight to the national evaluation programme.

Further, a two-day non-residential training programme was conducted on 11 and 12 March 2025 at the Sri Lanka Foundation Institute for 44 officers, including officials from 11 line ministries, 3 Provincial Councils, and this Department.

Table 2.5.1 Progress of implementation of the National Evaluation Policy Implementation Framework
From 01.01.2025 – 31.12.2025

Classification of the activity	Number of activities / occasions / participants
National Evaluation Steering Committee	43 participants (2 meetings)
Number of evaluation proposals approved by the National Evaluation Steering Committee to be conducted in the year 2025 by the respective Ministries	3
Number of evaluation proposals approved by the National Evaluation Steering Committee to be conducted in the year 2025 by the Provincial Councils	6
No. of Training of Trainers (TOT) programmes conducted on NEPIF	2
No. of officers participated in TOT programmes conducted on NEPIF	125
No. of general awareness programmes conducted on NEPIF	1
No. of officers participated in general awareness programmes conducted on NEPIF	44
Evaluations conducted in the year 2024 (Nutritional Enhancement project conducted by Southern Provincial Council)	1

Table 2.5.2: Progress of project evaluations conducted from 01.01.2025 – 31.12.2025			
No.	Name of the Evaluation	Implementing Agency	Current Status
01	Greater Kurunegala Water Supply and Sewerage Project	Ministry of Urban Development, Construction and Housing	Final evaluation report completed with ADB funding
02	Badulla–Chenkaladi Road Improvement Project	Ministry of Transport, Highways, Ports and Civil Aviation	Final evaluation report completed with ADB funding
03	Community Participation Programme for Increasing Forest Cover	Ministry of Environment	Final evaluation report completed with ADB funding
04	Habitat Enrichment Programme in Wildlife Protected Areas	Ministry of Environment (Department of Wildlife Conservation)	Ongoing
05	School Child Protection Committees Programme	Ministry of Women and Child Affairs	Ongoing
06	Construction of a 5,000 MT Temperature-Controlled Warehouse for Agricultural Produce Storage in Dambulla	Ministry of Trade, Commerce, Food Security and Cooperative Development	Ongoing
07	Construction of the SAARC Cultural Centre (Matara)	Ministry of Buddhasasana, Religious and Cultural Affairs	Ongoing
08	Construction of the Wellamanakara New Fisheries Harbour Project	Ministry of Fisheries, Aquatic and Ocean Resources	Final report prepared
09	Saubhagya Production Village Project	Ministry of Rural Development, Social Security and Community Empowerment	Ongoing
10	Industrial Estate Development Programme	Ministry of Industries and Entrepreneurship Development	Ongoing
11	Credit Programme for Small and Medium-Scale Industries	Ministry of Finance, Planning and Economic Development	Scheduled to commence after the 2nd quarter of 2026

No.	Name of the Evaluation	Implementing Agency	Current Status
12	Promotion of Inland Freshwater Fisheries in Reservoirs of the North Central Province	North Central Provincial Council	Ongoing
13	"Athkam Piyasa" Clay Products Production, Research and Furniture Sales & Exhibition Complex Construction Project	North Western Provincial Council	Final report prepared
14	Provision of Inputs for Poultry Farming as a Livelihood Support Programme	Northern Provincial Council	Ongoing

2.6 Results-Based Management: ORFs and Scorecards

During the year, the Department also strengthened results-based management practices by providing technical assistance to line ministries and institutions for the preparation of Organizational Results Frameworks (ORFs) and performance scorecards. This initiative enhanced alignment between national development priorities, sectoral objectives, and project-level results, while improving the quality, consistency, and credibility of performance monitoring and reporting. As per the Cabinet Decision number 25/1802/804/215 dated 7th October 2025, DPMM has facilitated Cabinet of Ministers to grant approval to ORFs and performance scorecards for 22 line ministries enabling data-driven decision-making and strengthening transparency and accountability, improving effectiveness of public spending, improve inter-agency coordination, promote a performance based monitoring culture in the public sector and strengthen service delivery to citizens in line with the mandate of the Line Ministries.

Table No 2.6: Preparation of Ministerial Results Frameworks (MRF) (From 01.01.2025– 31.12.2025)

Status of preparation of MRF	Number
Cabinet approved and Finalized MRFs	22
Meetings / Discussions Classification	**Number**
Meeting with the line ministry officials at the Ministry of Finance, Planning and Economic Development	03
Discussion on the preparation of MRFs at the DPMM	04
Training programme on institutionalization of MRFs	01
Total	**08**

2.7 Integrated Quarterly Progress Review Meetings (IQPRMs)

Through structured monitoring arrangements, progress review mechanisms, and inter-institutional coordination, the Department contributes to improving implementation efficiency, strengthening accountability, and enhancing value for money in public investments. For this purpose, the Department introduced Integrated Quarterly Progress Review Meetings (IQPRMs) with the active participation of line ministries and implementing institutions under the purview of the Ministry. These meetings enabled a comprehensive review of physical and financial progress, assessment of performance against approved plans, identification of cross-cutting and sector-specific issues, and agreement on time-bound corrective actions to improve project implementation outcomes. IQPRMs is also identified as an opportunity to bring together stakeholders of the project in making decisions effectively and efficiently and take expeditious actions. Key outputs of this initiative included consolidated progress assessments, early identification of cost overruns and implementation delays, improved alignment between planned outputs and budgetary allocations, and documented action plans with clearly assigned responsibilities. As outcomes, the process contributed to improved project execution efficiency, strengthened fiscal discipline, and better utilization of public resources through evidence-based management decisions.

Table No 2.7: Progress of Quarter-Based Integrated Progress Review Meetings - 31.12.2025

Serial Number	Ministry	1st Meeting Date	2nd Meeting Date	Number of Meeting held in each Ministry
1	Ministry of Highways	20/03/2025	1/8/2025	2
2	Ministry of Transport, Port & Civil Aviation	11/04/2025	14/8/2025	2
3	Ministry of Urban Development, Construction and Housing Water Supply	10/4/2025	19/09/2025	2
4	Ministry of Plantation and Community Infrastructure	7/4/2025	22/10/2025	2

Serial Number	Ministry	1st Meeting Date	2nd Meeting Date	Number of Meeting held in each Ministry
5	Ministry of Agriculture, Livestock, Land and Irrigation - Agriculture and Livestock Sector	25/03/2025	24/10/2025	2
	Ministry of Agriculture, Livestock, Land and Irrigation - Land and Irrigation	28/03/2025	24/12/2025	2
6	Ministry of Environment	14/05/2025	11/11/2025	2
7	Ministry of Fisheries, Aquatic and Ocean Resources	9/5/2025	16/12/2025	2
8	Ministry of Education, Higher Education and Vocational Education	30/05/2025	16/10/2025	2
9	Ministry of Defence – Defence Sector	15/05/2025	29/09/2025	2
	Ministry of Defence- Disaster Sector	21/05/2025	30/09/2025	2
10	Ministry of Public Security and Parliamentary Affairs	27/06/2025	21/10/2025	2
11	Ministry of Energy	22/04/2025	20/08/2025	2
12	Ministry of Trade, Commerce, Food Security and Co-operative Development	_	3/10/2025	1
13	Ministry of Industry and Entrepreneurship Development	2/5/2025	8/09/2025	2
14	Ministry of Labour	13/06/2025	10/10/2025	2
15	Ministry of Justice and National Integration	20/05/2025	07/10/2025	2
16	Ministry of Foreign Affairs, Foreign Employment and Tourism	26/06/2025	_	1
17	Ministry of Finance, Planning and Economic Development	_	26/05/2025	1

Serial Number	Ministry	1st Meeting Date	2nd Meeting Date	Number of Meeting held in each Ministry
18	Ministry of Digital Economy	19/05/2025	28/11/2025	2
19	Ministry of Women and Child Affairs	22/05/2025	28/08/2025	2
20	Ministry of Buddasasana, Religious and Cultural Affairs	25/06/2025	24/12/2025	2
21	Ministry of Public Administration, Provincial Council and Local Government	17/05/2025	17/10/2025	2
22	Ministry of Science and Technology	21/05/2025	12/09/2025	2
23	Ministry of Rural Development, Social Security and Community Empowerment	24/06/2025	22/10/2025	2
24	Ministry of Health and Mass media	02/06/2025	18/09/2025	2
25	Ministry of Youth Affairs and Sports	13/06/2025	15/09/2025	2
Total Number of the Meetings		**25**	**26**	
		51		**51**

2.8 Budget Proposals Monitoring

As per the budget execution circular No. 01/2025 issued by the Secretary to the treasury on 22.03.2025, this department was directed to monitor and track the implementation progress of 54 budget proposals announced in the Budget Speech, alongside its regular monitoring and evaluation functions. Monitoring was conducted through structured monthly review meetings, with clearly defined reporting requirements and follow-up actions, to ensure alignment between budget commitments, implementation progress, and intended outcomes.

These monthly reviews focused on assessing progress against planned outputs and milestones, analyzing deviations from approved implementation timelines, and identifying risks affecting achievement of expected results. The process enabled early identification of implementation constraints and facilitated timely corrective actions through coordination with relevant line ministries and implementing agencies.

As a result of this monitoring approach, the Department was able to maintain an up-to-date performance overview of budget proposal implementation, strengthen accountability for results, and provide inputs for management and policy-level decision-making. Overall, the monitoring of budget proposals contributed to improved execution of budget initiatives and supported the effective translation of policy commitments into measurable development outcomes.

2.9 Establishment of Monitoring and Evaluation Working Group

In order to strengthen coordination, institutional capacity, and consistency in monitoring and evaluation (M&E) practices across the public sector, a dedicated Monitoring and Evaluation Working Group was formally established as a national collaborative platform. The Working Group brings together Directors General (Planning) of all line ministries and Deputy Chief Secretaries (Planning) of all nine Provincial Councils, thereby ensuring comprehensive representation at both national and sub-national levels. It provides a structured forum to discuss planning and monitoring issues encountered during the implementation stage and to identify practical solutions, particularly on matters relating to planning and monitoring focal points.

As part of the operationalization of the Working Group, two rounds of capacity-building workshops were conducted for 63 officers during the year with the technical assistance of international development partners. These workshops focused on strengthening technical knowledge on results-based monitoring, evaluation methodologies, and the use of evaluation findings for decision-making. In addition, the sessions provided a platform for experience sharing, discussion of common challenges, and dissemination of good practices among ministries and provinces.

2.10 Publishing Performance of the Development Projects and Annual Programmes

Ensuring the efficient, effective, and optimal utilization of public resources is a fundamental requirement of sound public investment management and fiscal discipline. In this context, achieving the intended results of development projects and programmes implemented across the country within approved cost, time, and quality parameters is essential to strengthening public financial management and maximizing development impact. Effective project management, monitoring, and evaluation systems enable timely reporting of implementation progress to relevant stakeholders, while supporting evidence-based decision-making to address implementation bottlenecks, risks, and emerging issues.

To achieve these objectives, the Department of Project Management and Monitoring provides strategic oversight, technical guidance, coordination, and facilitation to ensure the smooth and timely implementation of public investment projects and programmes financed through both domestic and foreign sources. Accordingly, Quarterly progress reports on the performance of development projects and programs along with the recommendations of this department were submitted to the Cabinet of Ministers.

The relevant progress on projects was disseminated among the policy makers, donor agencies and finally published them in the Ministry of Finance, Planning and Economic Development website (www.treasury.gov.lk) enabling public, civil societies and other interest parties to perceive public expenditure, efficiency and effectiveness of resource utilization.

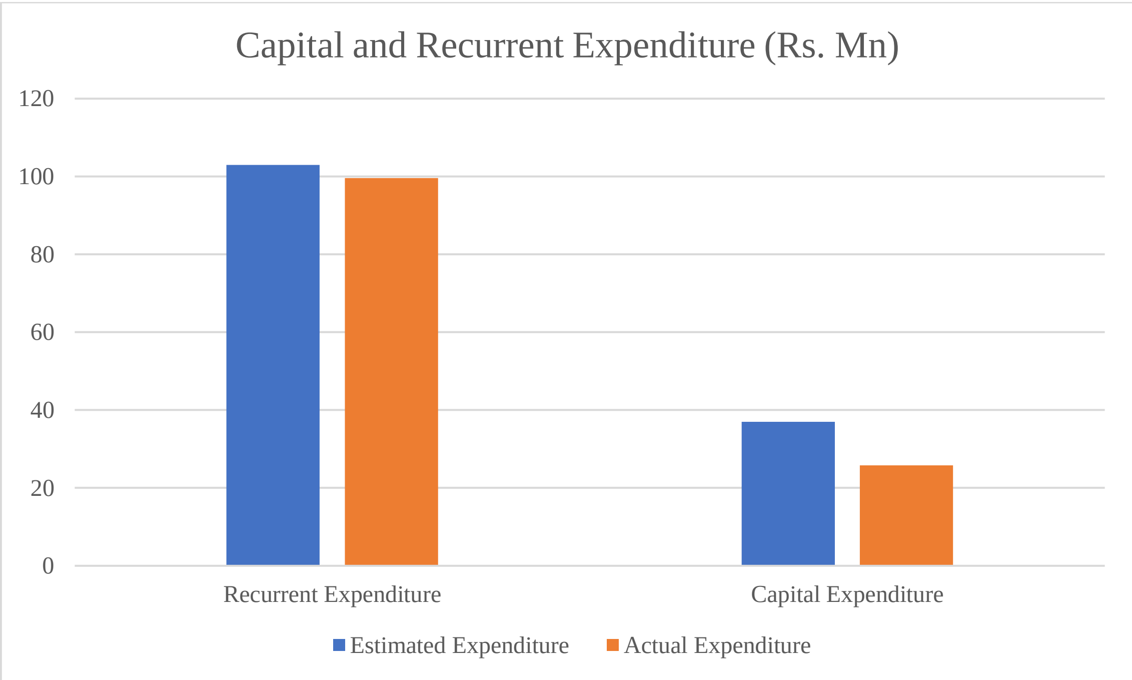
Chapter 3 – Overall financial performance

3.1 Budgetary Information

The approved estimate and the annual expenditure for the year 2025 are illustrated in the Table No. 3.1. and Chart No. 01. The detail report of budgetary information is given below.

Table No 3.1 : Budgetary Information as at 31.12.2025 Capital and Recurrent Expenditure as at 2025 -Rs. Mn		
Category	**Estimated Expenditure**	**Actual Expenditure**
Recurrent Expenditure	103	99.60
Capital Expenditure	37	25.83
Total	140	125.43

Chart No 3.1: Budgetary Information as at 31.12.2025



3.2 Total Financial Performance for the year 2025

ACA -F

Statement of Financial Performance
for the period ended 31st December 2025

Revised Budget Allocations 2025 Rs.		Note	Actual 2025 Rs.	Actual 2024 Rs.	
-	**Revenue Receipts**		-	-	
-	Income Tax	1	-	-	ACA-1
-	Taxes on Domestic Goods & Services	2	-	-	
-	Taxes on International Trade	3	-	-	
-	Non Tax Revenue & Others	4	-	-	
-	**Total Revenue Receipts (A)**		-	-	
-	**Non Revenue Receipts**		-	-	
-	Treasury Imprests		99,633,000	79,210,000	ACA-3
-	Deposits		133,965	747,676	ACA-4
-	Advance Accounts		7,799,714	6,162,797	ACA-5
-	Other Main Ledger Receipts			-	
-	**Total Non Revenue Receipts (B)**		107,566,679	86,120,473	
	Total Revenue Receipts & Non Revenue Receipts C = (A)+(B)		107,566,679	86,120,473	
	Remittance to the Treasury (D)		12,273,765	744,622	
-	**Net Revenue Receipts & Non Revenue Receipts E = (C)-(D)**		95,292,914	85,375,851	
	Less: Expenditure				
-	**Recurrent Expenditure**				
77,950,000	Wages, Salaries & Other Employment Benefits	5	76,869,021	61,935,795	ACA-2(ii)
24,760,000	Other Goods & Services	6	22,477,142	19,353,061	
290,000	Subsidies, Grants and Transfers	7	251,797	259,350	
-	Interest Payments	8	-	-	
-	Other Recurrent Expenditure	9	-	-	
103,000,000	**Total Recurrent Expenditure (F)**		99,597,960	81,548,206	
	Capital Expenditure				
5,000,000	Rehabilitation & Improvement of Capital Assets	10	1,235,941	212,400	ACA-2(ii)
1,680,000	Acquisition of Capital Assets	11	673,912	-	
-	Capital Transfers	12	-	-	
-	Acquisition of Financial Assets	13	-	-	
500,000	Capacity Building	14	398,432	210,170	
29,820,000	Other Capital Expenditure	15	23,525,144	728,202	
37,000,000	**Total Capital Expenditure (G)**		25,833,428	1,150,772	
	Deposit Payments		133,965	747,676	ACA-4
	Advance Payments		8,722,281	6,036,373	ACA-5
	Other Main Ledger Payments		-	-	
	Total Main Ledger Expenditure (H)		8,856,246	6,784,049	
140,000,000	**Total Expenditure I = (F+G+H)**		134,287,634	89,483,027	
	Balance as at 31st December J = (E-I)		(38,994,720)	(4,107,176)	
	Balance as per the Imprest Adjustment Statement		(38,994,720)	(4,107,176)	ACA-7
	Imprest Balance as at 31st December		-	-	ACA-3
			(38,994,720)	(4,107,176)	

K. Piratheepan
Director
Department of Project Management & Monitoring
General Treasury
Colombo 01

1

3.3 Statement of Financial Position

ACA-P

Statement of Financial Position
As at 31st December 2025

	Note	Actual 2025 Rs	2024 Rs
Non Financial Assets			
Property, Plant & Equipment	ACA-6	65,061,875	64,756,889
Financial Assets			
Advance Accounts	ACA-5/5(a)	9,424,325	8,501,759
Cash & Cash Equivalents	ACA-3	-	-
Total Assets		74,486,200	73,258,648
Net Assets / Equity			
Net Worth to Treasury		9,424,325	8,501,759
Property, Plant & Equipment Reserve		65,061,875	64,756,889
Rent and Work Advance Reserve	ACA-5(b)		
Current Liabilities			
Deposits Accounts	ACA-4	-	-
Unsettled Imprest Balance	ACA-3	-	-
Total Liabilities		74,486,200	73,258,648

Detail Accounting Statements in ACA format Nos. 1 to 7 presented in pages from 1 to 24 and Annexures to accounts presented in pages from 25 to 32 form an integral part of these Financial Statements. **The Financial Statements have been prepared in accordance with the Government Financial Regulations 150 & 151 and State Accounts Guideline No. 02/2025, dated 17.12.2025** and hereby certify that figures in these Finacial Statements, Notes to accounts and other relevant accounts were reconciled with the Treasury Books of Accounts and found in agreement.

We hereby certify that an effective internal control system for the financial control exists in the Reporting Entity and carried out periodic reviews to monitor the effectiveness of internal control system for the financial control and accordingly make alterations as required for such systems to be effectively carried out as per the Section 38(1) (C) of the National Audit Act No.19 of 2018

Chief Accounting Officer
Name :
Designation :
Date : 24.02.2026

Dr. Harshana Suriyapperuma
Secretary to the Treasury and Secretary to the Ministry of Finance, Planning and Economic Development
Ministry of Finance
Colombo 01

Accounting Officer
Name :
Designation :
Date : 17.02.2026

S. Hemantha Vijitha Kumara
Director General
Department of Project Management & Monitoring
General Treasury
Colombo 01

Chief Financial Officer/ Chief Accountant/ Director (Finance)/ Commissioner (Finance)
Name : 17.02.2026
Date :

K. Piratheepan
Director
Department of Project Management & Monitoring
General Treasury
Colombo 01

2

3.4 Statement of Cash Flows

ACA-C

Statement of Cash Flows
for the Period ended 31st December 2025

	Actual 2025 Rs.	2024 Rs.
<u>**Cash Flows from Operating Activities**</u>		
Total Tax Receipts	-	-
Fees, Fines, Penalties and Licenses	-	-
Profit	-	-
Non Revenue Receipts	-	-
Revenue Collected on behalf of Other Revenue Heads	16,432,494	3,512,135
Imprest Received	99,633,000	79,210,000
Recoveries from Advance	7,559,046	4,229,468
Deposit Received	133,965	747,676
Total Cash generated from Operations (A)	**123,758,505**	**87,699,279**
Less - Cash disbursed for:		
Personal Emoluments & Operating Payments	98,967,313	81,031,006
Subsidies & Transfer Payments	251,797	259,350
Rehabilitation & Improvement of Capital Assets,Capital Transfers, Capacity Building and Other Capital Expenditure	2,499,316	-
Expenditure incurred on behalf of Other Heads	236,156	-
Imprest Settlement to Treasury	12,273,765	744,622
Advance Payments	8,722,281	3,978,254
Deposit Payments	133,965	747,676
Total Cash disbursed for Operations (B)	**123,084,593**	**86,760,908**
NET CASH FLOW FROM OPERATING ACTIVITIES(C)=(A)-(B)	**673,912**	**938,372**
<u>**Cash Flows from Investing Activities**</u>		
Interest	-	-
Dividends	-	-
Divestiture Proceeds & Sale of Physical Assets	-	-
Recoveries from On Lending	-	-
Total Cash generated from Investing Activities (D)	-	-
Less - Cash disbursed for:		
Capital Asset Construction, Purchases and Other Investment Acquisitions	673,912	938,372
Total Cash disbursed for Investing Activities (E)	**673,912**	**938,372**
NET CASH FLOW FROM INVESTING ACTIVITIES(F)=(D)-(E)	**(673,912)**	**(938,372)**
NET CASH FLOWS FROM OPERATING & INVESTMENT ACTIVITIES (G)=(C) + (F)	-	-
<u>**Cash Flows from Fianacing Activities**</u>		
Local Borrowings	-	-
Foreign Borrowings	-	-
Grants Received	-	-
Total Cash generated from Financing Activities (H)	-	-
Less - Cash disbursed for:		
Repayment of Local Borrowings	-	-
Repayment of Foreign Borrowings	-	-
Total Cash disbursed for Financing Activities (I)	-	-
NET CASH FLOW FROM FINANCING ACTIVITIES (J)=(H)-(I)	-	-
Net Movement in Cash (K) = (G) + (J)	-	-
Opening Cash Balance as at 01st January	-	-
Closing Cash Balance as at 31st December	-	-

K Piratheepan
Director
Department of Project Management & Monitoring
General Treasury
Colombo 01

3.5 Notes to the Financial Statements

Basis of Reporting

1) Purpose of Preparation

The Financial Statements have been prepared in accordance with the Government Financial Regulations 150 & 151 and State Accounts Guideline No. 02/2025, dated 17.12.2025.

2) Reporting Period

The reporting period for these Financial Statements is from 01st January to 31st December 2025.

3) Basis of Measurement

The Financial Statements have been prepared on historical cost modified by the revaluation of certain assets and accounted on a modified cash basis, unless otherwise specified.

The figures of the Financial Statements are presented in Sri Lankan rupees rounded to the nearest rupee.

4) Recognition of Revenue

Exchange and non exchange revenues are recognised on the cash receipts during the accounting period irrespective of relevant revenue period.

5) Recognition and Measurement of Property, Plant and Equipment (PP&E)

An item of Property, Plant and Equipment is recognized when it is probable that future economic benefit associated with the assets will flow to the entity and the cost of the assets can be reliably measured.

PP&E are measured at a cost and revaluation model is applied when cost model is not applicable.

6) Property, Plant and Equipment Reserve

This reserve account is the corresponding account of Property Plant and Equipment.

7) Cash and Cash Equivalents

Cash & cash equivalents include local currency notes and coins in hand as at 31st December 2025.

* In cases where there are transactions which are specific to a particular reporting entity, relevant information can be entered in and revisions can be made as needed in the formats and the disclosure required for those specific transactions may be included under "Reporting Basis"

* Only the accounting policies relevant to the reporting entity should be disclosed under the reporting basis.

3.6 Performance of the Revenue Collection

This department is not a revenue collection institute.

Table 3.2 : Performance of revenue collection Rs. '000					
Revenue Code	Description of the Revenue Code	Revenue Estimate		Revenue Estimate	
		Original Estimate	Original Estimate	Amount (Rs.)	as a % of Final Revenue Estimate
This department is not a revenue collection institute.					

3.7 Performance of the Utilization of Allocation

Table 3.3 : Performance of utilization of allocation Rs.				
Type of Allocation	Allocation		Actual Expenditure	Allocation Utilization as a % of Final Allocation
	Original Allocation	Final Allocation		
Recurrent	99,000,000.00	103,000,000.00	99,597,959.00	97
Capital	37,000,000.00	37,000,000.00	25,833,428.00	70

3.8 In terms of F.R.208 grant of allocations for expenditure to this Department as an agent of the other Ministries/Departments

Table 3.4 : Allocations for expenditure to this Department as an agent of the other Ministries/Departments Rs.						
Serial	Allocation Received from Which Ministry /Department	Purpose of the Allocation	Allocation		Actual Expenditure	Allocation Utilization as a % of Final Allocation
			Original Allocation	Final Allocation		
01	Election Commission	Election Expenses	236,156.00	236,156.00	236,156.00	100%

3.9 Performance of the Reporting of Non-Financial Assets

Table 3.5 : Performance of the Reporting of Non-Financial Assets

Rs

Assets Code	Code Description	Balance as per Board of Survey Report as at 31.12.2025	Balance as per financial Position Report as at 31.12.2025	Yet to be Accounted	Progress as a percentage (%)
9151	Building and Structures	-	-	-	
9152	Machinery and Equipment	65,061,875.14	65,061,875.14	-	100%
9153	Land	-	-	-	
9154	Intangible Assets	-	-	-	
9155	Biological Assets	-	-	-	
9160	Work in Progress	-	-	-	
9180	Lease Assets	-	-	-	

3.10 Auditor General's Report

** ** The final audit report issued by the Auditor General has been scanned and placed as annexure 02 here while submitting to the Parliament.

Chapter 04 – Performance indicators

4.1 Performance indicators of the institutions (Based on the Action Plan)

Table 4.1 : Performance indicators of the institutions (As at 31.12.2023)

Specific Indicators	Actual output as a percentage (%) of the expected output		
	100%- 90%	75% -89%	50%-77%
Number of projects and programmes reviewed	√		
Number of monitoring reports issued on time for decision making	√		
Number of donor reviews held for attending issues	√		
Number of field visits undertaken and issues identified	√		
Level of formulation of the National Evaluation Framework	√		
Level of engaging in the evaluation process of the selected projects	In 2025, out of 14 selected proposals, final evaluation reports for 3 projects were completed with financial assistance from the Asian Development Bank. The other 11 evaluations were in progress during the year. 9 proposals were selected by NESC for the implementation in year 2026.		
Number of training programs aimed at improving staff skills and competencies of the DPMM	√		

Chapter 5 - Performance of achieving the Sustainable Development Goals (SDG)

The role to be played by the department in terms of monitoring and evaluating the progress of achieving the desired results of the development projects and programs implemented by the government in order to achieve the Sustainable Development Goals (SDG) is shown in Table No. 5.1.

Table 5.1 - Performance of Achieving Sustainable Development Goals

Goal / Objective	**Targets**	**Indicators of the achievement**	**progress of the achievement to date**		
			0% - 49%	**50% - 74%**	**75% - 100%**
16	16.6 16.7 16.8 16.10	1. Number of stakeholders accessing the web-based National Development Information System	The National Development Information System is at the processing level		
		2. Reports of Obstacles to Web-Based National Development Information System Access			
		3. Easy access to evaluation disclosures		√	
		4. Reports of timely blockages to the Web-Based National Development Information System	System is at the processing level		
		5. Number of joint project reviews conducted with development stakeholders		√	
		6. Access to information owned by development stakeholders		√	
17	17.8 17.16 17.17	1.Maintain exchanged data on development projects			√
		2.Maintain information on best practices (projects)			√

Chapter 6 - Human Resource Profile

6.1 Carder Management

The details of the Carder of the Department

The Carder of the Department as at 31.12.2025 is as follows.

Table No 6.1: Cadre Information (As at 31.12.2025)			
Classification of staff	**Approved Cadre**	**Existing Cadre**	**Vacancies**
Senior	31	20	11
Tertiary	04	01	03
Secondary	46	34	12
Primary	20	13	07
Total	**101**	**68**	**33**

6.2 Staff Vacancies

Although the approved staff of the Department should have been 101, as at 31.12.2025 the actual staff was only 68 officers. Accordingly, the number of vacancies was 33. Out of the 11 senior vacancies 07 are from the Sri Lanka Planning Service. 01 from Engineering Service and others from Sri Lanka Administrative Service. Out of 3 Tertiary level vacancies 02 are from Translators Service. Being vacant of these positions, are strongly affected the performance of the Department and action has been taken to fill the existing vacancies.

Senior officers and all the development officers have got the opportunity to engage in project management and supervision work in this department. Therefore, having vacancies in such categories seriously affects the functions of the department.

6.3 Human Resources Development

Table 6.2: Staff Training Details (From 001.01.2025 to 31.12.2025)					
Name of the programme	**No. of officers trained**	**Duration (No. of days)**	**Total investment** (local / Foreign)	**Nature of the programme (Foreign/ local)**	**Output/knowledge gained**
Australia Awards Short Course on Bridging Research to Policy (Australia Awards South Asia and Mongolia)	01	17.03.2025 to 28.03.2025	By the donor agency	Foreign	Knowledge on linking research to policy
Seminar on Experience Exchange in the field of Economic Development and Poverty Alleviation between China and Sri Lanka	01	23.03.2025 to 05.04.2025	By the donor agency	Foreign	Exchange of experiences between China and Sri Lanka in the fields of economic development and poverty alleviation
Training Programme on "Digitalization"	01	21.04.2025 to 05.05.2025	By the donor agency	Foreign	Knowledge on digitalization
Seminar on Engineering Project Management for Developing Countries	01	29.04.2025 to 12.05.2025	By the donor agency	Foreign	Conference on engineering project management for developing countries
Seminar on Construction and Management of Development Zone for Sri Lanka	01	29.04.2025 to 12.05.2025	By the donor agency	Foreign	Conference on construction and management of development zones in Sri Lanka
Proposed study Mission to Malaysia by senior Treasury Officials from the Government of Sri Lanka	01	12.05.2025 to 16.05.2025	By the donor agency	Foreign	Proposed study mission to Malaysia for senior treasury officials of the Government of Sri Lanka

TA 10105-SRI: Promoting Private Sector Investment in Energy Transition Knowledge Sharing Programm on Republic of Korea's Experiences on Green Energy Transition	01	16.06.2025 to 20.06.2025	By the donor agency	Foreign	TA 10105-SRI: Knowledge-sharing program on promoting private sector investment in the energy transition sector, sharing the experience of the Republic of Korea in green energy transition
Seminar on Investment and Financing Management of Railway Infrastructure Construction for Developing Countries	01	09.06.2025 to 22.07.2025	By the donor agency	Foreign	Knowledge on investment and financial management for railway infrastructure development in developing countries
Nomination to Participate in a Knowledge Exchange Event in Japan on Efficient and Resilient Urban Transportation, August 04 - 08, 2025	01	04.08.2025 to 08.08.2025	By the donor agency	Foreign	Knowledge on efficient and resilient urban transport
Conducting Household Surveys - Sampling Methodologies and Analyses- Training Programme under the Indian Technical & Economic Cooperation (ITEC) Scholarship Scheme of the Ministry of	01	06.08.2025 to 19.08.2025	By the donor agency	Foreign	Knowledge on conducting household surveys – sampling methodologies and analysis, under the Indian Technical and Economic Cooperation (ITEC)

External Affairs, Government of India in India					Scholarship Programme of the Ministry of External Affairs of the Government of India
2025 Asian Evaluation Week (AEW) “Navigating Crises: Building on Successes” From 01st to 04th September 2025, in Xi’an, People’s Republic of China	01	01.09.2025 to 04.09.2025	By the donor agency	Foreign	Knowledge on the 2025 Asian Evaluation Week (AEW) – “Navigating Crises: Building on Successes”
South Asia Operation Forum 2025	01	22.09.2025 to 24.09.2025	By the donor agency	Foreign	South Asian Operations Forum 2025
Training on Impact Evaluation Focusing on Health, Education and Social Protection Projects From 29th September to 02nd October 2025, Manila	02	29.09.2025 to 02.10.2025	By the donor agency	Foreign	Knowledge on impact evaluation with a focus on health, education, and social protection projects
Shanghai International Programme for Development Evaluation Training (SHIPDET) in China	03	27.10.2025 to 31.10.2025	By the donor agency	Foreign	Shanghai International Program on Development Evaluation Training (SHIPDET)
Understanding Risk Management & Risk Financing for Disaster Resilience in Singapore	01	27.10.2025 to 31.10.31	By the donor agency	Foreign	Understanding risk management and risk financing for disaster resilience

6th Capacity Building Programme on "Clean Cities, Better Futures: Transforming Urban Sri Lanka with Regional Practices – II" for the Civil Servants of Sri Lanka	01	27.10.2025 to 07.11.2025	By the donor agency	Foreign	Knowledge gained through the 6th capacity development programme for Sri Lankan civil servants titled "Clean Cities, Better Future: Transforming Urban Sri Lanka with Regional Practices – II"
South Asia Regional Training Workshop on Economic Analysis of Investment Projects	01	10.11.2025 to 13.11.2025	By the donor agency	Foreign	Knowledge on economic analysis of investment projects
New Procurement Guidelines Compendium – 2024	02	2025.02.13- one day	28000.00	Local	Knowledge on procurement activities
Two-day training programme on the application of provisions and procedural rules of the Establishments Code	03	2025.03.20 & 21 (two days)	39000.00	Local	Knowledge on the application of provisions and procedural rules of the Establishments Code
Two-day workshop on salary conversion	02	2025.03.17 &18 (two days)	26000.00	Local	Knowledge on salary conversion processes
Participation in management-related activities for executive-grade officers in the public sector	02	2025.04.09 one day	10,000.00	Local	Participation in management-related activities

Diploma in Public Procurement and Contract Administration – 2025	01	2025-2026 (1 year)	75,000.00	Local	Knowledge on public procurement and contract administration
Speech craft Training with Toastmasters International	04	10 consecutive weeks (2hrs. Per day)	140,000.00	Local	Training on public speaking
ORF Training for Development officers	25	One day	5,520.00	Local	Knowledge on organizational results frameworks

Chapter 7 – Compliance Report

Table 7.1: Compliance Report (As at 31/12/2025)

No.	Applicable Requirement	Compliance Status (Complied/ Not Complied)	Brief explanation for Non-Compliance	Corrective actions proposed to avoid non-compliance in future
1	**The Following Financial statements / accounts have been submitted on due date**			
1.1	Annual financial statements	Complied		
1.2	Advance to public officers account	Complied		
1.3	Trading and Manufacturing Advance Accounts (Commercial Advance Accounts)	N/A		
1.4	Stores Advance Accounts			
1.5	Special Advance Accounts			
1.6	Others			
2	**Maintenance of books and registers (FR- 445)**			
2.1	Fixed assets register has been maintained and updated in terms of Public Administration Circular 267/2018	Complied		
2.2	Personal emoluments register/ Personal emoluments cards has been maintained and updated	Complied		
2.3	Register of Audit queries has been maintained and updated	Complied		
2.4	Register of Internal Audit reports has been maintained and updated	Complied		
2.5	All the monthly account summaries (CIGAS) are prepared and submitted to the Treasury on due date	Complied		
2.6	Register for cheques and money orders has been maintained and updated	Complied		
2.7	Inventory register has been maintained and updated	Complied		
2.8	Stocks Register has been maintained and updated	Complied		
2.9	Register of Losses has been maintained and updated	Complied		

No.	Applicable Requirement	Compliance Status (Complied/ Not Complied)	Brief explanation for Non-Compliance	Corrective actions proposed to avoid non-compliance in future
2.10	Commitment Register has been maintained and updated	Complied		
2.11	Register of Counter foil Books (GA – N20) has been maintained and updated	Complied		
03	**Delegation of functions for financial control (FR 135)**			
3.1	The financial authority has been delegated within the institute	Complied		
3.2	The delegation of financial authority has been communicated within the institute	Complied		
3.3	The authority has been delegated in such manner so as to pass each transaction through two or more officers	Complied		
3.4	The controls has been adhered to by the Accountants in terms of State Account Circular 171/2001 dated 11.05.2014 in using the Government Payroll Software Package	Complied		
04	**Preparation of Annual Plans**			
4.1	The annual action plan has been prepared	Complied		
4.2	The annual procurement plan has been prepared	Complied		
4.3	The annual Internal Audit plan has been prepared	Complied		
4.4	The annual estimate has been prepared and submitted to the NBD on due date	Complied		
4.5	The annual cash flow has been submitted to the Treasury Operations Department on time	Complied		
05	**Audit queries**			
5.1	All the audit queries has been replied within the specified time by the Auditor General	Complied		
06	**Internal Audit**			

No.	Applicable Requirement	Compliance Status (Complied/ Not Complied)	Brief explanation for Non-Compliance	Corrective actions proposed to avoid non-compliance in future
6.1	The internal audit plan has been prepared at the beginning of the year after consulting the Auditor General in terms of Financial Regulation 134(2) DMA/1-2019	Complied		
6.2	All the internal audit reports has been replied within one month	Complied		
6.3	Copies of all the internal audit reports has been submitted to the Management Audit Department in terms of Sub-section 40(4) of the National Audit Act No. 19 of 2018	Complied		
6.4	All the copies of internal audit reports has been submitted to the Auditor General in terms of Financial Regulation 134(3)	Complied		
07	**Audit and Management Committees**			
7.1	Minimum 04 meetings of the Audit and Management Committee has been held during the year as per the DMA Circular 1-2019	Complied	.	
08	**Asset Management**			
8.1	The information about purchases of assets and disposals was submitted to the Comptroller General's Office in terms of Paragraph 07 of the Asset Management Circular No. 01/2017	Complied		
8.2	A suitable liaison officer was appointed to coordinate the implementation of the provisions of the circular and the details of the nominated officer was sent to the Comptroller General's Office in terms of Paragraph 13 of the aforesaid circular	Complied		
8.3	The boards of survey was conducted and the relevant reports submitted to the Auditor General on due date in terms of Public Finance Circular No. 05/2016	Complied		

No.	Applicable Requirement	Compliance Status (Complied/ Not Complied)	Brief explanation for Non-Compliance	Corrective actions proposed to avoid non-compliance in future
8.4	The excesses and deficits that were disclosed through the board of survey and other relating recommendations, actions were carried out during the period specified in the circular	Complied		
8.5	The disposal of condemn articles had been carried out in terms of FR 772	Complied		
09	**Vehicle Management**			
9.1	The daily running charts and monthly summaries of the pool vehicles had been prepared and submitted to the Auditor General on due date	Complied		
9.2	The condemned vehicles had been disposed of within a period of less than 6 months after condemning	Complied		
9.3	The vehicle logbooks had been maintained and updated	Complied		
9.4	The action has been taken in terms of F.R. 103, 104, 109 and 110 with regard to every vehicle accident	Complied		
9.5	The fuel consumption of vehicles has been re-tested in terms of the provisions of Paragraph 3.1 of the Public Administration Circular No. 30/2016 of 29.12.2016	Complied		
9.6	The absolute ownership of the leased vehicle log books has been transferred after the lease term	Complied		
10	**Management of Bank Accounts**			
10.1	The bank reconciliation statements had been prepared, got certified and made ready for audit by the due date	Complied		
10.2	The dormant accounts that had existed in the year under review or since previous years settled	Complied		
10.3	Utilization of Provisions	Complied		

No.	Applicable Requirement	Compliance Status (Complied/ Not Complied)	Brief explanation for Non-Compliance	Corrective actions proposed to avoid non-compliance in future
11	**Utilization of Provisions**			
11.1	Spending so that the provisions provided do not exceed their limits	Complied		
11.2	Receiving liabilities at the end of the year after the utilization of the provision provided, not exceeding the provision limit, in accordance with 94 (1) of FR	Complied		
12	**Advances to Public Officers Account**			
12.1	The limits had been complied with	Complied		
12.2	A time analysis had been carried out on the loans in arrears	Complied		
12.3	The loan balances in arrears for over one year had been settled	Complied		
13	**General Deposit Account**			
13.1	The action had been taken as per F.R.571 in relation to disposal of lapsed deposits	Complied		
13.2	The control register for general deposits had been updated and maintained	Complied		
14	**Imprest Account**			
14.1	The balance in the cash book at the end of the year under review remitted to TOD	Complied		
14.2	The ad-hoc sub imprests issued as per F.R. 371 settled within one month from the completion of the task	Complied		
14.3	The ad-hoc sub imprests had not been issued exceeding the limit approved as per F.R.371	Complied		
14.4	The balance of the imprest account had been reconciled with the Treasury books monthly	Complied		
15	**Revenue Account**			
15.1	The refunds from the revenue had been made in terms of	Not relevant		

No.	Applicable Requirement	Compliance Status (Complied/ Not Complied)	Brief explanation for Non-Compliance	Corrective actions proposed to avoid non-compliance in future
15.2	The revenue collection had been directly credited to the revenue account without credited to the deposit account	Not relevant		
15.3	Returns of arrears of revenue forward to the Auditor General in terms of FR 176	Not relevant		
16	**Human Resource Management**			
16.1	The staff had been paid within the approved cadre	Complied		
16.2	All members of the staff have been issued a duty list in writing	Complied		
16.3	All reports have been submitted to MSD in terms of their circular no. 04/2017 dated 20.09.2017	Complied		
17	**Provision of information to the public**			
17.1	An information officer has been appointed and a proper register of information is maintained and updated in terms of Right to Information Act and Regulation	Complied		
17.2	Information about the institution to the public have been provided by Website or alternative measures and has it been facilitated to appreciate / allegation to public against the public authority by this website or alternative measures	Complied		
17.3	Bi-Annual and Annual reports have been submitted as per section 08 and 10 of the RTI Act	Complied		
18	**Implementing citizens charter**			
18.1	A citizens charter / Citizens client's charter has been formulated and implemented by the Institution in terms of the circular number 05/2008 and 05/2018(1) of Ministry of Public Administration and Management	Complied		

No.	Applicable Requirement	Compliance Status (Complied/ Not Complied)	Brief explanation for Non-Compliance	Corrective actions proposed to avoid non-compliance in future
18.2	A methodology has been devised by the Institution in order to monitor and assess the formulation and the implementation of Citizens Charter / Citizens client's charter as per paragraph 2.3 of the circular	Complied		
19	**Preparation of the Human Resource Plan**			
19.1	A human resource plan has been prepared in terms of the format in Annexure 02 of Public Administration Circular No.02/2018 dated 24.01.2018.	Complied		
19.2	A minimum training opportunity of not less than 12 hours per year for each member of the staff has been ensured in the aforesaid Human Resource Plan	Complied		
19.3	Annual performance agreements have been signed for the entire staff based on the format in Annexure 01 of the aforesaid Circular	N/R as per the provisions of P/A Circular No. 02/2028 (1)		
19.4	A senior officer was appointed and assigned the responsibility of preparing the human resource development plan, organizing capacity building programs and conducting skill development programs as per paragraph No.6.5 of the aforesaid Circular	Complied		
20	**Responses Audit Paras**			
20.1	The shortcomings pointed out in the audit paragraphs issued by the Auditor General for the previous years have been rectified	Complied		

Attachment 01

Department of Project Management and Monitoring - Organizational Structure 31.12.2025