පාර්ලිමේන්තු ප්‍රකාශන මාලා අංකය : 438
ආයතනයේ නම : ඉදිකිරීම් කර්මාන්ත සංවර්ධන අධිකාරිය
පාර්ලිමේන්තුවේ පොදු ව්‍යාපාර පිළිබඳ කාරක සභාව විසින් සභාගත කරන ලද වාර්තා සම්බන්ධයෙන් ස්ථාවර නියෝග අංක 120(4) යටතේ ගරු ආයතන භාර අමාත්‍යවරයාගේ නිරීක්ෂන හා ගනු ලබන පියවර පාර්ලිමේන්තුව වෙත ඉදිරිපත් කිරිම.

பாராளுமன்ற வெளியீட்டுத் தொடர் இலக்கம்: 438
நிறுவனத்தின் பெயர்: நிர்மாணக் கைத்தொழில் அபிவிருத்தி அதிகாரசபை
பாராளுமன்றத்தின் அரச கணக்குக் குழுவினால் முன்வைக்கப்பட்ட அறிக்கை தொடர்பாக நிலையியற் கட்டளை இலக்கம் 120 (4) **இன் கீழ் நிறுவனங்களிற்குப் பொறுப்பான கௌரவ அமைச்சரின் அவதானிப்புக்களும் மற்றும் அது தொடர்பாக எடுக்கப்படும் நடவடிக்கைகளும் பராளுமன்றத்திற்கு சமர்ப்பித்தல்**

Parliamentary Series No: 438
Name of the institution: Construction Industry Development Authority
Submission of observations of the Hon. Minister in charge of the institutions and steps taken with regard to the reports table by the Committee on Public Enterprises in terms of Standing Order No. 120(4)

Format No 1

Parliament Series No 438

Institution : Construction Industry Development Authority

Actions taken / proposed to be taken in response to the observations /any alternative actions considered /current status in accordance with the Standing Order No 120(4)

The Matters raised by the COPE	Recommendation of the Committee	Action taken by the institute
Objectives of CIDA	Whereas the Construction Industry Development Authority (CIDA) has been established by the provisions of the Construction Industry Development Act No. 33 of 2014, and the Construction Industry Development Authority has been established by the same Act. The Committee reviewed the 07 objectives that the Authority has completed in accordance with the same provisions, while the same functions have been transferred to the Authority as were vested in the old institution. Committee focused on following objectives of the Act and to what extent they have been implemented by the Authority (d) to promote sustainable growth of the construction industry with special attention to the design and development of energy efficient buildings and structures; (e) to promote appropriate research and dissemination and publication of research work on any matter relating to the construction industry and its development; (f) to formulate, in consultation with other relevant authorities, the standards in construction industry and categorize such standards as compulsory and voluntary standards;	(d) Currently energy sector regulations are covered by SLSEA. CIDA has introduced a segment in the National Awards Scheme for Green Constructions of which a part is energy efficiency (e) Most R & D institutes do not collaborate for output commercialization. A new approach will be launched once the new recruitments are done for the R & D unit, as per new Cadre approved. (f) The ultimate solution for standards is the National Building Code(NBC). Currently NBRO has commenced the formulation of this programme with the technical collaboration with CIDA and UDA. However, CIDA intends to introduce a revision to the CID Act , in order to empower CIDA to implement the provisions of the proposed NBC.

Functions of CIDA	Although 11 years have passed since the establishment of the Authority, the Authority has been entrusted with 33 functions by the Act, but only 15 functions have been completed, the Chairman of the Authority's Executive Committee stated.	A structural change had been introduced to the Organizational Structure in order to cover all functions. Approval for a new Cadre was obtained from Department of Management Services on 29.10.2025
Performance Evaluation (Provisions of the CID Act)	**Clause 29** (Progress): The current system is incomplete, and is connected to obtain data provided by government-affiliated institutions. **Clause 33** (Progress): The draft regulation of the registration of foreign consultants has been submitted to the Department of Legal Draftsman for approval in 2023 **Clause 46** (Progress): The Standard Bidding Documents (SBDs) have also been revised. The documents are currently undergoing review by the Committee and are expected to be released in December **Clause 51** (Progress): The Adjudication process has been prepared to be published in a gazette as a regulation and is to be completed. **Clause 55** (Progress): The software package required to establish this information office has been launched this year	(1) Work related to clauses 29 and 55 will be implemented along with the introduction of the new software packages with the Capital allocation of Rs. 100 Million by the consolidated funds. (2) The Regulation pertaining to Clause 33 is still pending at LDD, while that of Clause 51 has been sent to LDD after final proof reading. (3) Ref Clause 46 : Out of SBD formats, SBD 102 has been completed and 104 (Design & Build Contracts) is being completed. Another 02 versions namely 103, which replaces the current SBD 01 and a small version to be tagged as SBD 100 for smaller works below Rs. 20.0 million are still pending
Amendments to CID Act	1. The existing enforcement provisions of the Act are insufficient. 2. The Act does not provide any other means of enforcement (such as imposing spot fines) other than prosecution if institutions do not provide information. 3. The Authority is carrying out the necessary work to amend the Act, and the work is currently in the final stages, and it is expected to add sustainability and IT knowledge.	Stakeholder consultations are in progress after preparation of the draft Act

		2. While this indicates increased utilization of the service, the rising number of disputes suggests underlying issues related to organization, contract management, and credibility within the industry and social and environmental issues came up with COVID-19 followed by financial crisis. Therefore, disputes are inevitable and providing dispute resolution services has been facilitated introducing mediation within the construction industry by CIDA. By this. disputes will be solved efficiently and effectively 3. The target for providing advisory services through letters which were received to CIDA. However, the number of advisory services requested have declined in this year to 207. 4. The progress in establishing a pool of quality management auditors and judges to carry out technical audit processes. There are 7 applications received by 2026 and interviews are to be called. It remains slow moving due to shortage of projects to be audited and due to this registered quality management auditors concerns about non availability of audits assigned. The main reason is the high cost that incurred for technical auditing and the downfall of the construction industry.
Progress of Targeted Functions 2024 – Training Division	1. Registration of construction site supervisors, mid-level technical officers and other professionals - It was revealed that this work was not implemented due to the lack of staff in this field and the delay in the RPL process. 2. Registering and licensing construction workers by maintaining a digital database - The target was revealed that internal data system limitations and lack of human resources have affected the achievement.	1. The rules related to this activity have been prepared and sent to Legal Draftsman and currently in final stages. The activity will be implemented as soon as the rules are finalized and officially published. Staff issues have also been addressed and vacant positions will be filled soon. 2. The internal data system is currently in progress and online registration of construction craftsmen has commenced. To date, 889 craftsmen have been registered, published on the CIDA web and Skill Person ID cards have been issued.

	3. Providing training to persons in other professional categories who supervise, manage and employ workers in the construction industry - It was revealed that the reason for the progress of the programs was the limitations of residential facilities and the decrease in investment. 4. Providing NVQ certificates to construction workers through the Recognition of Professional Learning (RPL) program - The program is still in crisis, and the RPL achievement of bodies has decreased due to a lack of communication between the control departments.	Discussions are ongoing with both government and private sector entities to further promote this activity and MoUs have been signed with several entities. 3. Under this program, short- and medium-term training programs, workshops, and seminars are conducted targeting middle-level technical personnel in the construction industry. A decline in demand was observed due to the recent setbacks faced by the industry. Accordingly, in 2024, a total of 1,277 participants were trained against a target of 1,784. However, a considerable recovery was observed last year, during which 1644 participants were trained against a target of 1765. In addition, new programs have now been introduced to attract more participants from this year onward. 4. The program is currently being implemented successfully. To date, 979 craftsmen have been awarded NVQ Level 3 and Level 4 certificates under Recognition of prior Learning (RPL) method, through trade tests organized by Construction Industry Development Authority (CIDA) in collaboration with Tertiary and Vocational Education Commission (TVEC), in accordance with the Memorandum of Understanding (MOU) signed between the two parties. A total of 86 construction industry trade categories are covered under this project. Discussions are ongoing with both government and private sector entities to further promote and expand this activity.

	4. This is expected to strengthen enforcement and research, and the work is expected to be completed within 5-6 months.	
Corporate Plan	The Authority should urgently review the existing 2025-2029 Comprehensive Plan and prepare a Comprehensive Plan and an Action Plan for the upcoming period (2026-2030) using a Rolling Plan method.	Work on the revolving plan will commence in the 1st week of March
Annual Reports	The Authority has not tabled its annual report for the year 2023 in Parliament. The Chief Accounting Officer and the Accounting Officer agreed that the necessary steps will be taken to table the 2023 and 2024 annual reports of the Construction Industry Development Authority in Parliament as soon as possible	Annual Report for the year 2023 has been tabled in the Parliament, and the 2024 Report is in the process of Cabinet approval.
Internal Audits	The post of Internal Auditor (Assistant Director) has been vacant for a long time in the approved staff of the Authority, and only one officer has been attached to the Internal Audit Department. The Chief Accounting Officer and the Accounting Officer also agreed to fill the vacancy in the Internal Auditor (Assistant Director) post immediately upon approval of the proposed new staffing positions for the Authority.	A Request was sent for the approval of the Committee appointed to review the filling of vacancies of State Institutions Chaired by the Prime Minister Secretary. Approval was requested to fill the both vacancies of the Asst. Director (Internal Audit) and the Audit Officer.
Cadre Constitution	Although the Authority has prepared and sent the amendments to the Department of Management Services on 30th April 2025 for the restructuring of the recruitment procedures, approval for this restructuring has not yet been received. A preliminary discussion has been held with the Department of Management Services, where the need has been explained.	Approval for a cadre of 261 (as against the requested 262) was received by 29th of December 2025. Preparing of the SOR for approved positions according to the new specimen introduced by the DMS is being processed.

Performance Evaluation (Provisions of the CID Act) - Concise Note of Auditor General	The Committee observed that although the Authority is required to maintain records of identified construction work, i.e., 10 million or as may be determined by the Minister from time to time, the Authority's database currently only includes construction work carried out by government-affiliated institutions such as ministries, departments, statutory boards, etc., and that no mechanism has been developed to enable information on construction work carried out by the private sector to be accessed by the Authority's database.	The provisions are depicted under sections 29 and 55 of the Act. Once the software packages are fully implemented within the year 2027, the full scope of the Act will be implemented.
Progress of Targeted Functions 2024 – Advisory Services Division	1. Issuing monthly publications to standardize the prices of building materials and construction stakeholders in the field - progress is close to the target but the deadlines for issuing monthly or quarterly reports and quality content need to be ensured 2. Provision of dispute resolution services (mediation, arbitration, etc.) in the construction industry - The target has been exceeded. But the increase in disputes indicates a lack of organization and credibility in the industry. 3. Providing consultancy services to 800 people related to the construction industry - There is very little progress and there is a strong need to provide advisory services to the industrial sector. 4. Technical Audits Establish a pool of quality management auditors and judges to carry out the process - Progress is relatively high. But it is still unclear whether full approval and registration have been completed.	1. The progress of issuing monthly publications aimed at standardizing the prices of building materials and supporting construction stakeholders in the field is close to achieving the set target. However, ensuring strict adherence to the deadlines for issuing monthly or quarterly reports remains a challenge. In addition, maintaining the quality, accuracy, and reliability of the published content requires further attention. The main reason is particularly difficult to handle due to the shortage of staff and the challenges in collecting accurate and timely data. The data required for these publications must be gathered from multiple external sources and stakeholders, which causes delays in compilation and verification. In the year 2024, all 12 bulletins have been published. However, the report indicates that the bulletin published in a month by the progress of next month as data collection ends by the end of the respective month. The deadline for publishing the bulletin for the relevant month is 15th of next month after compilation of data is completed. Therefore, the target of publishing the bulletin has met the deadlines up to January 2026.

Progress of Targeted Functions 2024 – Development Division	The Committee observed that although the registration of construction contractors for the identified construction activities has exceeded the expected targets and shown a very good situation, there is a problematic situation regarding the expected target in this regard, that the progress in achieving the targets in Registering property developers, foreign contractors and material suppliers are very low level, and that none of the expected targets have been achieved regarding the establishment of the registration of qualified persons to regulate performance.	The target of the year2023 is 2800 no of contractors who made the registration payment. within the year. The progress is 3109. However, it was noted that the procurement of construction projects in 2024 could be very minimal and therefore, contractors may not get registered or continued . Assuming the declining trend of the construction industry the target was estimated. The same situation had affected the registration of material suppliers, property developers. Many promotional activities were carried out for Material supplier registration and Urban Development Authority has been requested to mandate CIDA property developer registration in their gazettes and guidelines, so that CIDA property developer registration will be strengthened by a third party. Foreign Contractor Registration is only applicable for the foreign contractors who received a letter of intent of a project before the registration. As mega scale projects which are to be awarded to foreign contractors were very few and that is the reason for less number of registrations. Qualified persons registration is categorized as Individual and Firms registration and again divided into two types; foreign and local. The Local Individual registration is in practice. The draft criterion / gazette on registration of foreign Individuals has been submitted to Legal Draftsman. Draft Gazettes for Local and foreign firms registration have already been completed. However, a pending Court case is in progress, regarding the Local firms registration.
Skills Training Programs under PPP Model	The Committee was informed that this program is a construction technician training program, where carpenters and masons have been trained using private sector work sites, and that this is a program carried out under Treasury allocations in collaboration with the National Apprenticeship and Industrial Training	The Competency-Based Construction Craftsman Skill Development Program was conducted in collaboration with National Apprentice and Industrial Training Authority (NAITA) and National Construction Association of Sri Lanka (NCASL),

	Authority (NAITA) and the Builders' Association, and that a monthly stipend/allowance of Rs. 10,000 has been paid to the trainees for three months, and that approximately 3,601 people have registered since 2020, and 3,443 have completed the training. The Chief Accounting Officer and the Accounting Officer agreed to submit a detailed report to the Committee, with copies to the Auditor General, on the entire process, expenditure and amount of training related to this training program.	covering the trade categories of masonry, carpentry, plumbing, bar bending, and tiling. The training program included a three-month On-the-Job Training (OJT) period, along with a five-day theory program and practical demonstrations conducted in accordance with NVQ Level 3 National Competency Standards (NCS) by TVEC-registered assessors. Trainees were selected through interviews conducted jointly by NAITA and CIDA from among applications received through various publicity campaigns. These campaigns involved the Line Ministry, Provincial and District administrative structures, newspaper advertisements, NCASL, and CIDA-registered contractors. Selected trainees were entered into the NAITA database and deployed at construction sites after signing a tripartite agreement among the trainee, the training institute (contractor), and NAITA. Registered trainees were paid a stipend of Rs. 10,000.00 per month for the three-month training period. A total of 3,601 trainees were registered in 2020, of whom 3,443 successfully completed the training. In 2021, 3,033 trainees were registered, and 2,781 completed the training program. A total sum of Rs. 251.79 million has been spent on this project, and it has now been completed.
Legal Expenses	* The then Director (Finance) of the Authority had been sent on compulsory leave by the Director General of the Authority on 08.10.2021, and had been dismissed from service in December 2021 without conducting a preliminary investigation, and that officer had taken legal action against this.	**Legal expensed relating to the Cases of CIDA** The Line Ministry of CIDA was directed by COPE on 08.10.2025 to conduct an Independent investigation on Legal expenses of Court cases. The Ministry held a Meeting in this regard with CIDA on 28.10.2025 and directed CIDA to send all Board approvals

	* Furthermore, the Authority has so far paid legal fees of Rs. 0.33 million with the approval of the Board of Directors for the defamation case (case number DMR/3067/2022) filed by the former Finance Director personally against the former Chairman. *As of August 2025, the Authority had spent approximately Rs. 15.01 million on the litigation of the former Finance Director, which includes the following payments. *The Authority has further incurred an expense of Rs. 625,000 in each case for the Contempt of Court case filed against the Board of Directors by the former Finance Director due to the failure to implement the relevant court ruling. *In relation to these matters, the Chairman of the Authority stated that as soon as he assumed office, the Authority stopped making further payments for these cases, and that this is an unacceptable act. * The Chief Accounting Officer and the Accounting Officer agreed to conduct an independent investigation at the ministerial level as soon as possible into the expenditure of over Rs. 15.01 million incurred by the Authority due to the legal proceedings involving the former Finance Director, to investigate whether legal procedures were followed in conducting the proceedings, to determine who was responsible for the decision not to immediately implement the court orders, and to recover this amount from the responsible officials to the government.	obtained for payment of Legal expenses of court cases of CIDA to the Line Ministry. Thereby, CIDA has sent all relevant Board Decisions to the Line Ministry with a covering letter. In compliance with the directive issued by COPE and the instructions given by the Ministry, the Authority has taken the following actions: **1. Meeting held with Ministry Officials** A meeting was held on **28.10.2025** under the patronage of the Additional Secretary, Ministry of Housing and Construction. During this meeting, instructions were given that all payments relating to the legal cases of the former Director (Finance) must be properly reviewed and submitted to the Board of Directors for their consideration and decision. **2. Submission of Legal Payment Details to the Board of Directors** In accordance with the above instructions, the Authority compiled and submitted comprehensive details of all legal expenses incurred in relation to the cases filed by and against the former Director (Finance), including supporting documents and payment records, to the Board of Directors for review and necessary action. **3. Suspension of Further Legal Payments** As per the policy decision taken and the instructions received, the Authority has **not made any payments related to these legal cases after 15.05.2025**. **4. Current Status** At present, no further payments have been made by the Authority in relation to the legal proceedings involving the former Director (Finance). The matter has been formally referred to

		the Board of Directors, and any future action, including review, investigation, or recovery, will be carried out based on the decisions and recommendations of the Ministry.
'Savsiripaya' Building	* The land and building where the Authority's head office is located belonged to the Tower Hall Theatre Foundation and a 30-year lease agreement was entered into in 1986 at a rental of Rs. 6 million. * After the expiry of the lease agreement, a new lease agreement was entered into in 2019 without revising the lease rent to use the land for a period of 30 years from 2016. * However, the Secretary to the Ministry of Urban Development and Housing has informed the Director General of the Authority, vide his letter No. MUDH/HC/AD/178/7 dated 19.12.2023, to take necessary steps to locate the Authority in the building where the Construction Equipment Training Center (CETRAC) is located in the Battaramulla area. * The consolidated Cabinet Decision No. Amap /24/1286/620/022 dated 27.05.2024 had ordered the immediate removal of the Authority's office and relocation to the CETRAC premises and the payment of the outstanding rent of Rs. 145 million to the Tower Hall Theatre Foundation, and the Authority has paid Rs. 25 million to the Tower Hall Theatre Foundation as per the Board of Directors' decision dated 06.09.2024. * The Chief Accounting Officer and the Accounting Officer agreed to obtain a valuation of the building in order to resolve the issue fairly and to take the necessary steps to finalize the agreement in a manner that is not unfair to both the Tower Hall Theatre Foundation and the Authority.	"Savsiripaya" Building At the COPE Meeting on 08.10.025, it was directed that this matter shall be resolved through negotiations between parties. Thereby, at the meeting dated 28.10.2025 held by the Line Ministry it was decided to arrange a meeting between CIDA and THTF in this regard. CIDA is following up this matter with the Line Ministry.

	* The Secretary of the Committee agreed to submit a written request to the Hon. Prime Minister to kindly consider this matter and to arrange for a discussion to conclude this issue in a manner beneficial to both parties.	
Repair of Roof of 'Savsiripaya' Building	The Director General of the Authority explained that the roof of the Authority's building is over 35 years old and although it was estimated that Rs. 20 million would be required to repair it, due to the shortage of funds available to the Authority, only a limited amount of Rs. 4 million was available to spend. Considering this urgent need, the Authority called for quotes from registered contractors, negotiated with the C7 grade contractor who submitted the lowest price received, and decided to carry out the work for a sum of up to Rs. 5.9 million, and that no fraud had occurred in this regard. The audit observed that the roof had not been repaired as of July 31, 2025, and the condition of rainwater flowing into the building continued.	This area where leaking rain water occurred in front of the Government Audit was not a place repaired by the Contractor. Leaking of rainwater from this spot is due to the fact that the roof has been damaged by moisture, insects, and other animals for many years, causing the roof frame to decay and roof tile to be damaged. A large area of the roof to be removed to repair this leaking which will cost a lot of money. Due to the issue of the ownership of this building such repair cannot be undertaken. Even though this area has not been repaired by the Contractor, CIDA has requested to repair this leak several times and the contractor visited the place. He verbally informed CIDA to release the retention money deducting the amount be spent for the particular repair. But CIDA is not in a position to attend such repairs due to the said ownership issue of the Savsiripaya building.
Purchase of Computers to CIDA	Information was submitted to the Committee in a letter stating that in 2021, 21 laptops, each with a market price of around Rs. 100,000, had been purchased for Rs. 240,000, and that these computers were defective. The Director General of the Authority explained that there were 16 laptops in total and that they were purchased from the company that had submitted the second lowest bid, which was Rs. 88,500 higher than the price of the company that submitted the lowest bid.	All computers are in working condition. As directed by the COPE at the meeting held on October 8, 2025, a comprehensive report was sent to the COPE Chairman. **(Attachment 01)**

	The Committee was informed that the defect in the hinge of these laptops was not present in all the computers, but only in a few, and that the supplier agreed to have them repaired, and that these defects had occurred in 03-04 laptops during the warranty period, and that no defects had been reported since they were repaired. The Accounting Officer agreed to prepare a full report on the purchase of these 16 laptops and whether the amount spent on them was reasonable and submit it to the Committee and the Auditor General within one month.	
Internal Issues of CIDA and Disciplinary Actions	Stated that numerous petitions have been submitted to the Committee on Public Enterprises regarding the institution, and that there is serious discord among the officers of the institution, a tendency to create constant conflicts, and a pattern of conducting disciplinary investigations against each other. It is revealed that many of these charge sheets have not only raised financial matters, but also administrative and communication issues. The Chief Accounting Officer and the Accounting Officer agreed to appoint a special committee by the Ministry to separate financial and non-financial allegations in relation to all the preliminary investigations and formal disciplinary investigations of this institution and to determine which investigations should be conducted further, and to conduct and complete all the investigations regarding non-financial allegations within 01 month, and to conduct and complete all other investigations expeditiously.	All the pending inquiries are evaluated again by the Chairman and the Working Director and a decision will be taken by the Board of Management of CIDA at its next meeting held at the end of the month of February.

Date : 06 .04.2026

Dr. Susil Ranasinghe
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Dr. H.M.Susil Ranasinghe
Minister
Ministry of Housing Construction and Water Supply

Attachment 01

Report on the Procurement of 16 Laptops by CIDA (2021)

1. Introduction

This report has been prepared to review the procurement process followed by the Construction Industry Development Authority (CIDA) in 2021 for the purchase of sixteen (16) laptop computers and to assess whether the amount spent on the procurement was reasonable and justified.

2. Background of the Procurement

In 2021, CIDA identified a requirement for sixteen (16) laptops to support official operations. In accordance with accepted procurement procedures, bids were requested from eight (8) eligible companies. Out of these, five (5) companies submitted bids within the stipulated timeframe.

A Technical Evaluation Committee (TEC) was appointed to carry out the evaluation process. The evaluation was conducted in two stages,

1. **Technical Evaluation**
2. **Financial (Price) Evaluation**

Only bidders who met the technical requirements were considered for the price evaluation.

3. Evaluation Process and Results

3.1 Technical Evaluation

The TEC evaluated all submitted bids against the specified technical requirements. Following this evaluation, eligible bids were shortlisted for financial evaluation.

3.2 Price Evaluation

After completing the technical evaluation, the TEC proceeded with the price evaluation. The results were as follows,

- **Lowest bidder -** Rs. 208,500 per unit
- **Second lowest bidder -** Rs. 88,500 higher than the lowest bidder per unit

Based on the evaluation criteria and procurement guidelines, the contract was awarded to the lowest responsive bidder.

4. Product Performance and Warranty Issues

- After using these computers for some time, a hinge damage issue was identified on several laptops. This issue was reported during the warranty period. The **authorized manufacturer Dell**, in accordance with the warranty terms, repaired the laptops free of charge under warranty.
- All sixteen (16) laptops have been in continuous use for approximately **five (5) years**
- No recurring or major technical issues have been reported
- The laptops have performed satisfactorily and met operational requirements

This demonstrates the durability, reliability, and acceptable quality of the procured equipment.

5. Software Licensing

The total amount paid for the laptops also included,

- **Genuine Microsoft Windows Operating System**
- **Genuine Microsoft Office Package**

These licenses were legally purchased and installed, ensuring compliance with software licensing requirements and avoiding potential legal, security, and operational risks.

6. Price Reasonableness and Market Comparison

When comparing,

- Laptop market prices prevailing in 2021
- Prices submitted by other tenderers
- The significant price difference between the lowest and second lowest bidders
- Inclusion of genuine licensed software
- Proven performance over a five-year period

It is evident that the selected bid represented **value for money**. The price paid was competitive and reasonable within the context of the market conditions at the time of procurement.

7. Conclusion and Recommendation

Based on the procurement process followed, the evaluation conducted by the Technical Evaluation Committee, the price comparison, the inclusion of genuine software licenses, and the satisfactory performance of the laptops over five years, it can be concluded that,

- The procurement process was conducted transparently and in accordance with accepted procedures
- The selection of the lowest responsive bidder was justified
- The amount spent on the purchase of the sixteen (16) laptops was **fair, reasonable, and economically justified**
- CIDA received durable and reliable equipment that provided long-term value for money