Annual Performance Report
2024

Department of Project Management and Monitoring

Ministry of Finance, Planning and Economic Development

Annual Performance Report– 2024

Department of Project Management and Monitoring

Expenditure Head No: 280

Chapter 01 – Institutional Profile/ Executive Summary

1.1 Introduction

In order to ensure the efficient and optimal use of resources in public investment, it is essential to pay special attention to achieve the desired results from the development projects and programmes implemented throughout the island within the agreed cost and time frame in public financial management. Furthermore, through a proper management and monitoring process, it is possible to report the progress of projects and programs to the relevant parties as well as take rational and informed decisions regarding the removal of obstacles and issues arising during the implementation of projects. In order to achieve this main objective, the Department of Project Management and Monitoring provides supervision, consultation and facilitation related to the smooth implementation of projects within a specified time frame.

The Department of Project Management and Monitoring also provides necessary facilities for popularization and implementation of the national evaluation policy framework of the public sector, as well as to carry out project evaluations based on the requests made by various parties and thereby provide recommendations for the planning process in order to create a suitable environment for the country's development and ensure sustainability of those interventions. Project evaluations provide actionable inputs to improve planning of development programmes, financing, monitoring and management of development interventions. Hence, evidence-based evaluations provide necessary inputs to improve the efficiency and effectiveness of development projects and programs, draw lessons learned from past experiences, and to systematically plan future projects by avoiding mistakes in the past.

1.2 Vision, Mission, Objectives of the Institution

Vision:

Towards development effectiveness

Mission:

Monitoring, evaluation and facilitation of all development projects to ensure the generation of intended development results as well as providing consultancy to implementing agencies.

Objective:

Enhance the generation of intended development results within the agreed time and cost through optimal use of resources.

1.3 Key Functions

1. Collect information, analyze and monitor foreign and local funded development projects and programmes

2. Report performance of large and Mega scale projects and programs to the Cabinet, quarterly.

3. Resolving issues of the mega-scale development projects and programmes through Committee on National Operation Room.

4. Facilitate to review the status of development projects and programmes financed by different development partners

5. Verify the results achievement of selected foreign financing development projects and report them to donor agencies for foreign finance disbursement

6. Facilitate the implementation of National Evaluation Policy

7. Undertake of projects assessments and evaluations based on the request made by different partners and provide feedback to the planning process

8. Distribute development information through publishing performance reports of the development projects and programmes

1.4 Organizational Chart: (Annexure 1)

1.5 Main Divisions of the Department
The Department of Project Management and Monitoring has structured with the seven (07) technical units and two (02) co-operate units under the direct supervision of Director General and five Additional Director Generals as below.

Technical Units of the Department
i. Industry and Finance
ii. Water Supply and Power
iii. Agriculture and Irrigation
iv. Education and Health
v. Urban, Provincial and Regional Development
vi. Transport and Roads
vii. Public Administration

Co-operate units of the Department
i. Establishment
ii. Finance

Chapter 02 – Progress and the Future Outlook

2.1 Monitoring and Reporting of Development Projects and Programmes

As per the provisions of the Public Financial Management Act No. 44 of 2024 (PFMA), Department of Project Management and Monitoring (DPMM) is responsible for monitoring all the ongoing mega-scale foreign funded and local funded projects monthly to ensure that all public investments be delivered on time within the approved budgetary allocation, and in accordance with the guidelines issued by the Secretary to the Treasury. Progress of the projects is submitted quarterly to the Cabinet of Ministers for information and to get instructions and policy decisions on project implementation.

Accordingly, as stipulated in PFMA, DPMM is responsible for issuing instructions, guidance and respective reporting formats for the use of project implementing agencies/ project management units/ project implementation units in-order to provide necessary instructions and guidelines regarding monitoring and reporting of project implementation progress.

It was also challenging for the DPMM to monitor development projects in the year 2024 due to the temporary suspension of disbursement by the various funding agencies until the debt restructuring is finalized. In order to overcome the said issue, and to provide the expected benefits to the people in a timely manner from the consolidated fund as well as from the earnings of public institutions have been utilized strategically. Accordingly, progress of implementation of the projects had been monitored monthly and quarterly. Projects are categorized under different color codes based on the implementation status/ progress of the performance of the project. In that regard, time management, cost management and the level of risk/ issue management were considered. Department was able to submit fourth quarter progress reports of year 2023 and first, second, third quarter progress reports of year 2024 to the Cabinet of Ministers with recommendations.

In 2024, 226 large and mega scale development projects have been implemented under various Line Ministries utilizing foreign and domestic financial resources. These 226 projects were implemented by different Ministries and implementation progress of projects was collected from those Ministries monthly. Out of these large and mega scale projects, 120 projects were financed by domestic funds and 106 projects financed by foreign funds.

DPMM has observed that, amidst the shortage of finance and raw materials, which negatively affected the performance of large-scale development projects, only 23 projects, out of 110 projects that scheduled to be completed by the end of the fourth quarter of 2024 were able to generate final project results. Further, it was reported that, 02 mega scale projects were suspended at the end of the year due to performance issues.

Table No 2.1 : Classification of Projects according to Total Expenditure					
Financing Source	**No. of Projects**	**2024 Allocation (Rs. Bn)**	**Actual Expenditure (Rs. Bn)**	**Financial Progress (%)**	**Bills in Hand (Rs. Bn)**
Domestic Funds	116	183.40	107.25	58.4	3.03
Domestic Loans	4	6.00	2.50	41.6	0.19
Foreign Loans	82	478.08	278.56	58.2	26.10
Foreign Grants	24	37.94	13.65	35.9	0.00
Total	**226**	**705.42**	**401.96**	**56.9**	**29.32**

A special attention should be paid to resolving existing issues in some of the projects identified during the progress review process. Therefore, the monthly and quarterly reports provided by the line ministries and the project performance meetings with the stakeholders alone are not sufficient to ascertain the true status of the projects, and therefore, observations made through field visits are very important.

The series of progress review meetings were held by the Department in 2024 with the officials of line ministries to discuss most vulnerable large & mega scale projects identified from reviewing quarterly progress reports and enabling to facilitate their smooth operation by resolving the existing issues. Further, this department was provided necessary facilities through the National Operations Room to resolve issues that cannot be resolved at the departmental level.

2.2 Field Monitoring

This department prepares field inspection plan at the beginning of each year under each sector. However, despite the situation of capital funds flow in the year 2024 aimed at meeting the basic needs of the people and having to be used for recurring expenses, as well as in the midst of obstacles caused by the increase in transportation costs caused by the rapid increase in fuel prices due to the economic inflation in the country, among the 79 field inspections targeted for that year, critical projects covering all sectors 41 projects were observed by related field monitoring inspections and the department carried out a special task to solve the problems of the development projects according to the field observations, reports and the data collected.

Table No 2.2 : Progress of Monitoring through Field Inspections (From 01.01.2024 – 31.12.2024)			
Sector/ Field	**No. of projects planned to visit**	**No. of project covered through Field supervision**	**No of institutes where-received the Department observation**
Water Supply/ Power & Energy	08	4	4
Agriculture & Irrigation	21	08	08
Health & Education/ Youth & Sports	16	11	11
Transport/ Highways/ Ports & shipping	13	08	08
Regional, Provincial Development & Public Administration	05	03	03
Urban Development, Construction & Housing	05	04	04
Defense/Public Security/ Industry/ Investment Promotion	11	03	03
Total	**79**	**41**	**41**

1. Water Supply/ Power & Energy

Ambatale Water Supply Systems Improvement & Energy Saving Project

Jaffna Killinochchi Water Supply and Sanitation Project

Laggala New Town Water Supply Project

2. Health & Education/ Youth & Sports

Science & Technology Human Resource Development (STHRD) Project
Faculty of Engineering University of Jayawardhanapura

Multipurpose building complex for Faculty of Management Studies & Commerce University of Jayawaradanapura

Technological Education Development Programme (TEDP), Technology Faculty Building at Darmapala Vidyalay, Pannipitiya

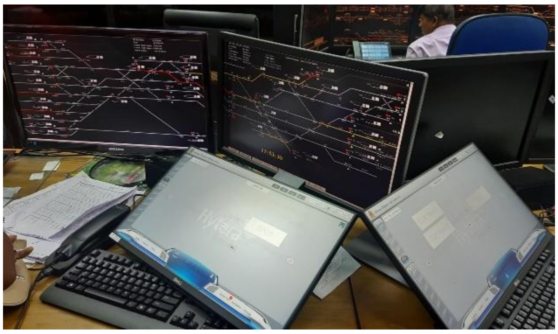
Civil Works

Provision of Furniture

3. Transport/ Highways/ Ports & shipping

Railway Development Project (Improvement of Maho to Omanthe Railway Line)

Colombo Suburban Railway Development Project-Railway Efficiency Improvement Project – Establishment of railway Telecommunication System



Supply, Installation and Commissioning of Secondary Survellance Radar at Pidurutalagala

4. Regional, Provincial Development & Public Administration

Local Development Support Project (LDSP) Project – Anuradhapura

Childcare Center

Talawa Pradesiya Saba Preschool

Galnewa weekly fair

Harvester with Tractor

Greater Colombo Wastewater Management Project (GCWWMP)

Thimbirigasyaya Pumping Stations

Bambalapitiya Pumping Stations

2.3 Conducting Special Meetings and Discussions

This Department has conducted special meetings in order to provide continuous facilitation by submitting ideas and proposals for the formalization and efficient execution of the basic activities of starting development projects such as expediting land acquisition activities, expediting the procurement process and solving inter-agency problems, etc. with the participation of line ministry officials, project directors, contractors, development stakeholders and representatives of other departments of the Ministry of Finance. In addition, the officers of the department also participated in the meetings and discussions related to development projects conducted by other institutions.

Furthermore, a series of special meetings were organized by this department and in cases where participation in the meetings was problematic due to transportation difficulties, the relevant parties were also made to participate through the online system.

Table No 2.3: Special Meetings and Discussions held in 2024 (From 01.01.2024 – 31.21.2024)

Meetings / Discussions Classification	Number
Special meetings conducted by DPMM with Line Ministries and Project Management Units to resolve project issues	23
National Operation Room Committee (NOR) meetings	27
Donor Review Meetings	08
Progress Review Meetings	09
Sectorial Meetings	11
Meetings with development partners	23
Steering Committee Meetings /Project Coordination Committee Meetings	22
Other Special Meetings / Discussions	11
Total	**134**

It has been observed that, there is a need of establishing a stable system to make strategic decisions and respond quickly to solving the problems that have arisen, as there are some cases where the expected results of some large-scale development projects cannot be achieved even within the period of extension of time. Accordingly, as functioned in year 2023, 11 membered National Operation Room (NOR) Committee which had been established as per the decision taken at the meeting of Cabinet of Ministers held on 05.12.2022 was in operation to deal with the issues pertaining to project implementation. In the year 2024 also, the role of Re-strategizing and Acceleration of Mega Projects (RAMP) Committee established by the Cabinet of Ministers meeting held on 05.09.2022 has also been carried out by the aforesaid National Operations Room Committee.

In the year 2024, 27 sessions of National Operations Room meetings were held and 106 different projects implemented under 17 line ministries were reviewed with the participation of relevant officials. The progress of the implementation of the committee's interventions and decisions given is given below.

Table No 2.4 : Progress in implementation of interventions and decisions made by the NOR Committee (From 01.01.2024 – 31.12.2024)	
Classification of Issues	**No. of Projects**
Release of Domestic/Foreign Funds	28
Obtaining loan agreements/project time extensions	13
Revision of Cost Estimates	07
Contract Management	09
Project Management Unit staff	19
Acquisition of land	01
Coordination among stakeholders	10
Effective deployment of project costs	07
Prioritization of activities according to the timeliness of the projects	07
Completion of project activities in a manner that benefits delivered to the public in a safe manner in a crisis economic climate	03
Other	02

In order to prevent problems and delays in development programs/projects implemented on public investment and to ensure that the expected benefits from those projects are generated to the public in a timely manner, a Cabinet Memorandum No. 24/2159/804/02 titled "Progress of Large-Scale Development Projects by the End of the Third Quarter of 2024", has submitted by the Minister of Finance, Planning and Economic Development on 07th December 2024 to hold Quarterly based Integrated Progress Review Meetings (IPRM) on the programs/projects implemented by each Line Ministry under the Co-Chairmanship of the Secretary of the relevant Line Ministry and the Director General of the Project Management and Monitoring and with the participation of officers of the relevant Line Ministry and the Treasury Departments.

As per the provisions of the Public Financial Management Act No. 44 of 2024 (PFMA), each public entity should ensure that all public investments, including public-private partnership projects be delivered on time within the approved budgetary allocation, and in accordance with the guidelines issued by the Secretary to the Treasury. Accordingly, the Public Investment Monitoring and Evaluation Committee (PIMEC) has been appointed by the Cabinet of Ministers to continue to facilitate inter-ministerial/agency coordination for resolving project implementation with a strong legal background. As such, the role of Official Committee of National Operations Room (NOR) will be replaced by PIMEC.

2.4 Facilitation of development partners

The task of a facilitator of development stakeholders in the implementation of development projects through the annual review process with development stakeholders in order to confirm the timely achievement of the desired development results through the acceleration of projects is another key element in the annual program of this department.

Accordingly, portfolio progress reviews meetings were conducted on 29 projects supported by the Asian Development Bank/ World Bank in the year 2024.-It has contributed to an effective project management by bringing the challenging issues of the projects to the attention of the relevant authorities.

2.5 Progress of implementation of National Evaluation Policy Implementation Framework (NEPIF)

The guidelines, standards, evaluation ethics, institutional structures, evaluation agendas, methods and strategic approaches required for the implementation of the national evaluation policy that have been announced and the framework for the implementation of the national evaluation policy have been drafted in three languages and officially launched on 8th September 2023 headed by His Excellency the President.

In order to institutionalize the process of project and program evaluation in the public sector, officials involved in project planning, monitoring and financial management should be provided sufficient knowledge on the subject of this evaluation.

In order to meet this need, the Department of Project Management and Monitoring ~~was~~ has started to conduct~~ed~~ a series of Training of Trainers (TOT) programs and awareness on evaluation programs covering all provinces of the island in 2023 and continued in 2024 to expand the knowledge of evaluation among qualified officials as the initial step to bring public sector evaluation into the mainstream.

In the year 2024, this Department has conducted two pilot evaluations. First one is "**Housing Project for the Families Affected by Landslide and People Residing in High Risk Areas in Kegalle District".** In order to complete the evaluation process10 Key Informant Interviews (KIIs) were conducted with government officials and 2 KIIs were conducted with non-beneficiaries. Four focus group discussions were conducted with beneficiary group. In the questionnaire survey, total number of samples selected for the questionnaire survey was 173 beneficiaries from Owner-driven construction approach. The evaluation also selected 35 beneficiaries from Donor-driven construction approach as a comparison group. The questionnaire survey with 175 beneficiaries of owner-driven construction approach and 43 beneficiaries of donor-driven construction approach was administered in 7 Grama Niladari Divisions.

Second pilot evaluation was done on "**Local Government Enhancement Sector Project".** For this evaluation also **Key Informant Interviews (KIIs)** were conducted with officials from

Table No 2.5 : Progress of implementation of the National Evaluation Policy Implementation Framework From 01.91.2024 – 31.12.2024	
Classification of the activity	**Number of activities /occasions/participants**
National Evaluation Steering Committee meetings	01
Number of evaluation proposals approved by the National Evaluation Steering Committee to be conducted in the year 2025 by the respective Ministries	10
Number of evaluation proposals approved by the National Evaluation Steering Committee to be conducted in the year 2025 by the Provincial Councils	04
No. of Training of Trainers (TOT) programmes conducted on NEPIF	02
No. of officers participated in TOT programmes conducted on NEPIF	57
No. of general awareness programmes conducted on NEPIF	09
No. of officers participated in general awareness programmes conducted on NEPIF	347
Pilot Evaluations *	02
Evaluations conducted in the year 2024 (Nutritional Enhancement project conducted by Southern Provincial Council)	01 * *ongoing*
Total	

Ministry of Public Administration, Home Affairs, Provincial Councils and Local Government, representatives from resp. Four (04) **Focus Group Discussions (FGDs**) were carried out with key stakeholders to obtain their views/suggestions/inputs. For the **Questionnaire survey,** sample consisted of 272 households distributed in four Divisional Secretariat divisions had been selected. An additional 54 households from non-beneficiaries were also selected as the control group.

In the year 2024, this department has initiated an evaluation on “Dakshina Poshana Suraksha Programme for Ensuring Food Security and Nutrition in Southern Province” as per the request made by Southern Provincial Council. However, it could not be completed as targeted due to the Presidential election and Parliamentary election conducted in the latter part of 2024. As done in previously mentioned two pilot projects, Key Informant Interviews (KIIs) were conducted with officials from Southern Province Chief Ministry, District Planning Secretariat of Galle, Southern Provincial Ministry of Health, Southern Provincial Ministry of Education, Ministry of Provincial Council and Local Government, Southern Provincial Department of Fisheries and Animal Production, National Aquaculture Development Authority, Southern

Provincial Ministry of Sports and Rural Development, Southern Provincial Ministry of Agriculture, Divisional Secretariats of Galle/ Matara & Hmabanthota, Galle Regional Directorate of Health service, MOH office of Akmeemana. Focus Group Discussions (FGDs) were carried out with key stakeholders to obtain their views/suggestions/inputs. For the Questionnaire survey, sample consisted of 474 beneficiaries in Divisional Secretariat divisions in Galle district, Matara district and Hambanthota district for all the components of the programme (Dray rations distribution for pregnant mothers with low BMI/ Dry rations distribution for malnutritional children under age of 5 years/ Home Garden/ Backyard Poultry/ Distribution of fish fingerings had been selected.

2.6 Development of Organizational and Inter-Agency Results Frameworks (ORF) for Line Ministries

As per the directive given by the Cabinet of Ministers’ DPMM had been actively involved in developing Ministerial Results Frameworks (MRFs) across all 25 Line Ministries which aimed to enhance the effectiveness, transparency and accountability of public sector programs by systematically aligning planning, implementation, monitoring and evaluation process with clearly defined outcomes to ensure that its activities are focused on achieving measurable results, enabling data-driven decision making, optimizing resource allocation, and ultimately realizing sustainable development that meet the needs of the citizens.

PMMD, facilitated by a Consultant from the Asian Development Bank, conducted brainstorming sessions for Line Ministry officials including Secretary regarding the conceptual background of the MRF and it’s benefits for institutions. Afterwords, a selected group of officials from each Ministry, including officer-in-charge of preparing the MRFs, were given access to clinic facilities to address any uncertainties regarding establishment of vision, mission, accountability, responsibilities as defined in the gazette functions, setting measurable targets and milestones as well as determining means of verification.

The drafted MRFs had been gone through an average of 03 rounds of discussions with both Line Ministry and PMMD officials. Accordingly, following 10 MRFs had been approved by the Cabinet of Ministers on 13.05.2024.

I. Ministry of Agriculture and Plantation Industries
II. Ministry of Education
III. Ministry of Health
IV. Ministry of Irrigation
V. Ministry of Ports, Shipping and Irrigation
VI. Ministry of Public Administration, Home Affairs, Provincial Councils and Local Government
VII. Ministry of Public Security
VIII. Ministry of Transport and Highways
IX. Ministry of Urban Development and Housing
X. Ministry of Water Supply and Estate Infrastructure Development

Consequently, following MRFs have been agreed by the relevant Secretary for implementation and submitted for the Cabinet of Ministers for approval in latter part of 2024 and the decision was differed as the change in political system.

I. Ministry of Environment
II. Ministry of Fisheries
III. Ministry of Investment Promotion
IV. Ministry of Justice, Prison Affairs and Parliamentary Reforms
V. Ministry of Labor and Foreign Employment
VI. Ministry of Mass Media
VII. Ministry of Technology
VIII. Ministry of Sports and Youth Affairs
IX. Ministry of Trade, Commerce and Food Security
X. Ministry of Wildlife and Forest Resources Conservation
XI. Ministry of Women, Child and Social Empowerment

2.7 Publishing Performance of the Development Projects and Annual Programmes

Quarterly progress reports on the performance of development projects and programs along with the recommendations of this department were submitted to the Cabinet of Ministers. At the end of every quarter, the Ministry Secretaries have been informed about the evaluations and observations of this department on the projects implemented under their Ministries along with the decisions given by the Cabinet of Ministers.

The relevant progress on projects was disseminated among the policy makers, donor agencies and finally published them in the Ministry of Finance, Planning and Economic Development website (www.treasury.gov.lk) enabling public, civil societies and other interest parties to perceive public expenditure, efficiency and effectiveness of resource utilization.

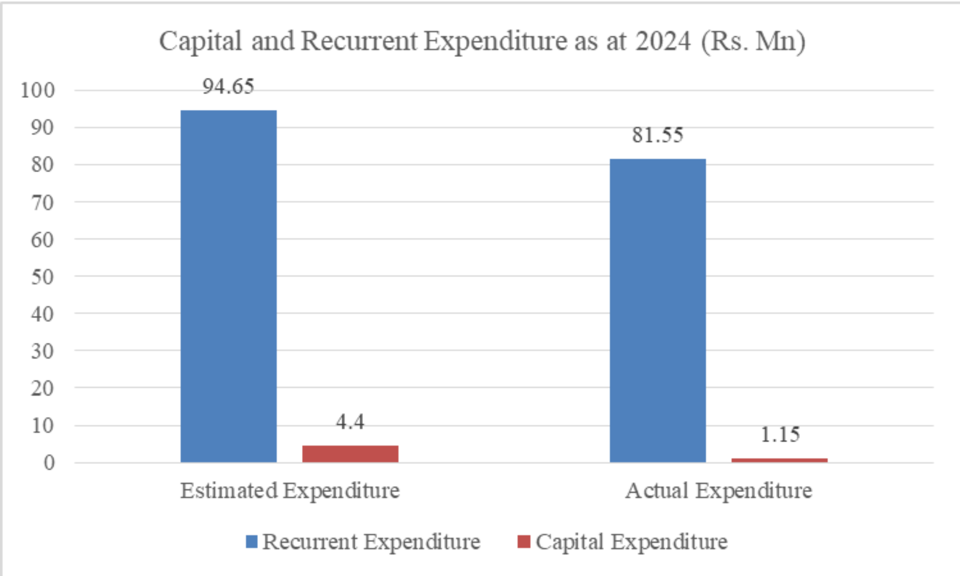
Chapter 3 – Overall financial performance

3.1 Budgetary Information

The approved estimate and the annual expenditure for the year 2024 are illustrated in the Table No. 3.1. and Chart No. 01. The detail report of budgetary information is given below.

Table No 3.1 : Budgetary Information as at 31.12.2024 Capital and Recurrent Expenditure as at 2024 -Rs. Mn		
Category	**Estimated Expenditure**	**Actual Expenditure**
Recurrent Expenditure	94.65	81.55
Capital Expenditure	4.4	1.15
Total	99.05	82.69

Chart No 3.1: Budgetary Information as at 31.12.2024



3.2 Total Financial Performance for the year 2024

ACA -F

Statement of Financial Performance
for the period ended 31st December 2024

Revised Budget Allocations 2024 Rs.		Note	Actual 2024 Rs.	Actual 2023 Rs.	
-	**Revenue Receipts**		-	-	
-	Income Tax	1	-	-	ACA-1
-	Taxes on Domestic Goods & Services	2	-	-	ACA-1
-	Taxes on International Trade	3	-	-	ACA-1
-	Non Tax Revenue & Others	4	-	-	ACA-1
-	**Total Revenue Receipts (A)**		-	-	
-	**Non Revenue Receipts**		-	-	
-	Treasury Imprests		79,210,000	78,148,000	ACA-3
-	Deposits		747,676	726,446	ACA-4
-	Advance Accounts		6,162,797	4,656,280	ACA-5
-	Other Main Ledger Receipts			-	
-	**Total Non Revenue Receipts (B)**		**86,120,473**	83,530,726	
	Total Revenue Receipts & Non Revenue Receipts C = (A)+(B)		**86,120,473**	83,530,726	
	Remittance to the Treasury (D)		**744,622**	844,974	
-	**Net Revenue Receipts & Non Revenue Receipts E = (C)-(D)**		**85,375,851**	82,685,753	
	Less: Expenditure				
-	**Recurrent Expenditure**				
68,000,000	Wages, Salaries & Other Employment Benefits	5	61,935,795	61,372,632	ACA-2(ii)
26,250,000	Other Goods & Services	6	19,353,061	20,403,968	ACA-2(ii)
400,000	Subsidies, Grants and Transfers	7	259,350	327,070	ACA-2(ii)
-	Interest Payments	8	-	-	ACA-2(ii)
-	Other Recurrent Expenditure	9	-	-	ACA-2(ii)
94,650,000	**Total Recurrent Expenditure (F)**		**81,548,206**	82,103,670	
	Capital Expenditure				
-	Rehabilitation & Improvement of Capital Assets	10	-	-	ACA-2(ii)
2,000,000	Acquisition of Capital Assets	11	212,400	-	ACA-2(ii)
-	Capital Transfers	12	-	-	ACA-2(ii)
-	Acquisition of Financial Assets	13	-	-	ACA-2(ii)
400,000	Capacity Building	14	210,170	-	ACA-2(ii)
2,000,000	Other Capital Expenditure	15	728,202	-	ACA-2(ii)
4,400,000	**Total Capital Expenditure (G)**		**1,150,772**	-	
	Deposit Payments		747,676	726,446	ACA-4
	Advance Payments		6,036,373	4,005,214	ACA-5
	Other Main Ledger Payments		-	-	
	Total Main Ledger Expenditure (H)		**6,784,049**	**4,731,659**	
99,050,000	**Total Expenditure I = (F+G+H)**		89,483,027	86,835,329	
	Balance as at 31st December J = (E-I)		(4,107,176)	(4,149,577)	
	Balance as per the Imprest Adjustment Statement		(4,107,176)	(4,149,577)	ACA-7
	Imprest Balance as at 31st December		-	-	ACA-3
			(4,107,176)	(4,149,577)	

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3.3 Statement of Financial Position

ACA-P

Statement of Financial Position
As at 31st December 2024

	Note	Actual 2024 Rs	Actual 2023 Rs
Non Financial Assets			
Property, Plant & Equipment	ACA-6	64,756,889	64,604,642
Financial Assets			
Advance Accounts	ACA-5/5(a)	8,501,759	8,628,183
Cash & Cash Equivalents	ACA-3	-	-
Total Assets		**73,258,647**	**73,232,825**
Net Assets / Equity			
Net Worth to Treasury		8,501,759	8,628,183
Property, Plant & Equipment Reserve		64,756,889	64,604,642
Rent and Work Advance Reserve	ACA-5(b)		
Current Liabilities			
Deposits Accounts	ACA-4	-	-
Unsettled Imprest Balance	ACA-3	-	-
Total Liabilities		**73,258,647**	**73,232,825**

Detail Accounting Statements in ACA format Nos. 1 to 7 presented in pages from 1 to 7 and Annexures to accounts presented in pages from 25 to 32 form an integral part of these Financial Statements. **The Financial Statements have been prepared in accordance with the Government Financial Regulations 150 &151 and State Accounts Guideline No.06/2024, dated 16.12.2024** and hereby certify that figures in these Finacial Statements, Notes to accounts and other relevant accounts were reconciled with the Treasury Books of Accounts and found in agreement. We hereby certify that an effective internal control system for the financial control exists in the Reporting Entity and carried out periodic reviews to monitor the effectiveness of internal control system for the financial control and accordingly make alterations as required for such systems to be effectively carried out.

Chief Accounting Officer	Accounting Officer	Chief Financial Officer/ Chief Accountant/ Director (Finance)/ Commissioner (Finance)
Name : 28.02.2025	Name : 19.02.25	Name : 25.02.19
Designation :	Designation :	Date :
Date :	Date :	
K.M. Mahinda Siriwardana Secretary to the Treasury and Secretary to the Ministry of Finance, Planning and Economic Development Ministry of Finance Colombo 01.	S.S. Mudalige Director General Department of Project Management & Monitoring General Treasury Colombo 01	K. Piratheepan Director Department of Project Management & Monitoring General Treasury Colombo 01

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3.4 Statement of Cash Flows

ACA-C

Statement of Cash Flows
for the Period ended 31st December 2024

	Actual 2024 Rs.	Actual 2023 Rs.
Cash Flows from Operating Activities		
Total Tax Receipts	-	-
Fees, Fines, Penalties and Licenses	-	-
Profit	-	-
Non Revenue Receipts	-	-
Revenue Collected on behalf of Other Revenue Heads	3,512,135	3,476,158
Imprest Received	79,210,000	78,148,000
Recoveries from Advance	4,229,468	3,864,229
Deposit Received	747,676	726,446
Total Cash generated from Operations (A)	**87,699,279**	**86,214,833**
Less - Cash disbursed for:		
Personal Emoluments & Operating Payments	81,031,006	81,503,100
Subsidies & Transfer Payments	259,350	327,070
Expenditure incurred on behalf of Other Heads	-	-
Imprest Settlement to Treasury	744,622	844,974
Advance Payments	3,978,254	2,813,244
Deposit Payments	747,676	726,446
Total Cash disbursed for Operations (B)	**86,760,907**	**86,214,833**
NET CASH FLOW FROM OPERATING ACTIVITIES(C)=(A)-(B)	**938,372**	**0**
Cash Flows from Investing Activities		
Interest	-	-
Dividends	-	-
Divestiture Proceeds & Sale of Physical Assets	-	-
Recoveries from On Lending	-	-
Total Cash generated from Investing Activities (D)	-	-
Less - Cash disbursed for:		
Capital Expenditure	938,372	-
Total Cash disbursed for Investing Activities (E)	**938,372**	-
NET CASH FLOW FROM INVESTING ACTIVITIES(F)=(D)-(E)	**(938,372)**	-
NET CASH FLOWS FROM OPERATING & INVESTMENT ACTIVITIES (G)=(C) + (F)	**(0)**	**0**
Cash Flows from Fianacing Activities		
Local Borrowings	-	-
Foreign Borrowings	-	-
Grants Received	-	-
Total Cash generated from Financing Activities (H)	-	-
Less - Cash disbursed for:		
Repayment of Local Borrowings	-	-
Repayment of Foreign Borrowings	-	-
Total Cash disbursed for Financing Activities (I)	-	-
NET CASH FLOW FROM FINANCING ACTIVITIES (J)=(H)-(I)	-	-
Net Movement in Cash (K) = (G) + (J)	-	-
Opening Cash Balance as at 01st January	-	-
Closing Cash Balance as at 31st December	-	-

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3.5 Notes to the Financial Statements

s of Reporting

Basis of Preparation of Financial Statements

The Financial Statements have been prepared in accordance with the Government Financial Regulations 150 & 151 and State Accounts Guideline No. 06/2024, dated 16.12.2024.

Reporting Period

The reporting period for these Financial Statements is from 01st January to 31st December 2024.

Basis of Measurement

The Financial Statements have been prepared on historical cost modified by the revaluation of certain assets and accounted on a modified cash basis, unless otherwise specified.

The figures of the Financial Statements are presented in Sri Lankan rupees rounded to the nearest rupee.

Recognition of Revenue

Exchange and non exchange revenues are recognised on the cash receipts during the accounting period irrespective of relevant revenue period.

Recognition and Measurement of Property, Plant and Equipment (PP&E)

An item of Property, Plant and Equipment is recognized when it is probable that future economic benefit associated with the assets will flow to the entity and the cost of the assets can be reliably measured.

PP&E are measured at a cost and revaluation model is applied when cost model is not applicable.

Property, Plant and Equipment Reserve

This reserve account is the corresponding account of Property Plant and Equipment.

Cash and Cash Equivalents

Cash & cash equivalents include local currency notes and coins in hand as at 31st December 2024.

In cases where there are transactions which are specific to a particular reporting entity, relevant information can be entered in and revisions can be made as needed in the formats and the disclosure required for those specific transactions may be included under "Reporting Basis"

Only the accounting policies relevant to the reporting entity should be disclosed under the reporting basis.

3.6 Performance of the Revenue Collection

This department is not a revenue collection institute.

Table No 3.2 : Performance of revenue collection

Rs. '000

Revenue Code	Description of the Revenue Code	Revenue Estimate		Revenue Estimate	
		Original Estimate	Original Estimate	Amount (Rs.)	as a % of Final Revenue Estimate
This department is not a revenue collection institute.					

3.7 Performance of the Utilization of Allocation

Table No 3.3 : Performance of utilization of allocation

Rs. '000

Type of Allocation	Allocation		Actual Expenditure	Allocation Utilization as a % of Final Allocation
	Original Allocation	Final Allocation		
Recurrent	94,650,000	94,650,000	81,548,206	86.15
capital	4,400,000	4,400,000	1,150,772	26.15

3.8 In terms of F.R.208 grant of allocations for expenditure to this Department as an agent of the other Ministries/Departments

Table No 3.4 : Allocations for expenditure to this Department as an agent of the other Ministries/Departments

Rs. '000

Serial	Allocation Received from Which Ministry /Department	Purpose of the Allocation	Allocation		Actual Expenditure	Allocation Utilization as a % of Final Allocation
			Original Allocation	Final Allocation		
01	-	-	-	-	-	-

3.9 Performance of the Reporting of Non-Financial Assets

Table No 3.5 : Performance of the Reporting of Non-Financial Assets Rs. '000					
Assets Code	**Code Description**	**Balance as per Board of Survey Report as at 31.12.2024**	**Balance as per financial Position Report as at 31.12.2024**	**Yet to be Accounted**	**Progress as a percentage (%)**
9151	Building and Structures	-	-	-	
9152	Machinery and Equipment	64,756,888.79	64,756,888.79	-	100%
9153	Land	-	-	-	
9154	Intangible Assets	-	-	-	
9155	Biological Assets	-	-	-	
9160	Work in Progress	-	-	-	
9180	Lease Assets	-	-	-	

3.10 Auditor General's Report

** ** The final audit report issued by the Auditor General has been scanned and placed as annexure 02 here while submitting to the Parliament.

Chapter 04 – Performance indicators

4.1 Performance indicators of the institutions (Based on the Action Plan)

Table No 4.1 : Performance indicators of the institutions (As at 31.12.2024)			
Specific Indicators	**Actual output as a percentage (%) of the expected output**		
	100%- 90%	**75% -89%**	**50%-77%**
Number of projects and programmes reviewed	√		
Number of monitoring reports issued on time for decision making		√	
Number of donor reviews held for attending issues			√
Number of field visits undertaken and issues identified			√
Level of formulation of the National Evaluation Framework	√		
Level of engaging in the evaluation process of a selected project	Two selected projects were evaluated in the year 2024 and the findings were disseminated to relevant stakeholders by conducting meetings with relevant stake holders		
Number of training programs aimed at improving staff skills and competencies of the DPMM	√		

Chapter 5 - Performance of achieving the Sustainable Development Goals (SDG)

The role to be played by the department in terms of monitoring and evaluating the progress of achieving the desired results of the development projects and programs implemented by the government in order to achieve the Sustainable Development Goals (SDG) is shown in Table No. 5.1.

<table>
<tr><th colspan="6">Table No 5.1 - Performance of Achieving Sustainable Development Goals</th></tr>
<tr><th rowspan="2">Goal / Objective</th><th rowspan="2">Targets</th><th rowspan="2">Indicators of the achievement</th><th colspan="3">progress of the achievement to date</th></tr>
<tr><th>0% - 49%</th><th>50% - 74%</th><th>75% - 100 %</th></tr>
<tr><td rowspan="6">16</td><td rowspan="6">16.6
16.7
16.8
16.10</td><td>1. Number of stakeholders accessing the web-based National Development Information System</td><td colspan="3" rowspan="2">The National Development Information System is at the processing level</td></tr>
<tr><td>2. Reports of Obstacles to Web-Based National Development Information System Access</td></tr>
<tr><td>3. Easy access to evaluation disclosures</td><td></td><td>√</td><td></td></tr>
<tr><td>4. Reports of timely blockages to the Web-Based National Development Information System</td><td colspan="3">System is at the processing level</td></tr>
<tr><td>5. 5. Number of joint project reviews conducted with development stakeholders</td><td></td><td>√</td><td></td></tr>
<tr><td>6. 6. Access to information owned by development stakeholders</td><td></td><td>√</td><td></td></tr>
<tr><td rowspan="2">17</td><td rowspan="2">17.8
17.16
17.17</td><td>1.Maintain exchanged data on development projects</td><td></td><td></td><td>√</td></tr>
<tr><td>2.Maintain information on best practices (projects)</td><td></td><td></td><td>√</td></tr>
</table>

Chapter 6 - Human Resource Profile

6.1 Carder Management

The details of the Carder of the Department

The Carder of the Department as at 31.12.2024 is as follows.

Table No 6.1: Cadre Information (As at 31.12.2024)			
Classification of staff	**Approved Cadre**	**Existing Cadre**	**Vacancies**
Senior	31	21	10
Tertiary	04	01	03
Secondary	46	33	13
Primary	20	13	07
Total	**101**	**68**	**33**

6.2 Staff Vacancies

Although the approved staff of the Department should have been 101, as at 31.12.2024 the actual staff was only 68 officers. Accordingly, the number of vacancies was 33 Out of the senior 05 are from the Sri Lanka Planning Service (02 Additional Director Generals/ 02 Directors 01 Deputy Director), 02 from Engineering Service and others from Sri Lanka Administrative Service. Being vacant of these positions, are strongly affected the performance of the Department and action has been taken to fill the existing vacancies in other services.

The performance of the department has also been affected by the reduction of actual staff due to the development officers who are under the secondary employee category leave to work in this country or abroad according to the State Administration Circular 14/2022 dated 06/22/2022.

Apart from the senior officers of the Sri Lanka Planning Service, senior officers of other services have also got the opportunity to engage in project management and supervision work in this department.

6.3 Human Resources Development

Table No 6.2: Staff Training Details (As at 2024.12.31)						
Name of the programme	**No. of officers trained**	**Duration (No. of days)**	**Total investment**		**Nature of the programme (foreign/ local)**	**Output/ knowledge gained**
			local	**foreign**		
GoSL Joint Collaboration with center for Good Governance (NCGG), India – Sri Lanka	01	06	Borne by the Funding agency		Foreign	Developing bilateral relationship between India and Sri Lanka/ good governance practices
Capacity Building Program on Project Readiness and Related Issues - India	02	03	Borne by the Funding agency		Foreign	Project Readiness and Related Issues
Seminar on Barrier Free Access for Senior - Level Professionals under the Belt and Road Initiative	01	13	Borne by the Funding agency		Foreign	Knowledge on Barrier Free Access
Development though Rural and Climate Finance	01	11	Borne by the Funding agency		Foreign	Knowledge on development though Rural and Climate Finance
0529-0611 Seminar on Medium to Long Term Development Planning Countries	01	13	Borne by the Funding agency		Foreign	Medium to Long Term Development Planning
Seminar on Production Capacity of Agriculture for Developing Countries	01	13	Borne by the Funding agency		Foreign	Knowledge on increasing production Capacity of Agriculture

Frist Mid Carrier Training Programme for Island Services Officers of Sri Lanka under the Indian Technical & Economic co - operation (ITEC) 2024 / 2025	01	11	Borne by the Funding agency	Foreign	Carrier development guidance for middle level managers in all island services
Seminar on Ecotourism Development and Management for Sri Lanka	01	13	Borne by the Funding agency	Foreign	Enhance capacity on Ecotourism Development and Management for
International Training Programme on Monitoring and Evaluation of Development Project/Programme - Women Only	01	13	Borne by the Funding agency	Foreign	Capacity development on Monitoring and Evaluation of Development Project / Programme -
2024 Asian Evaluation Week	01	03	Borne by the Funding agency	Foreign	Sharing and gaining knowledge in evaluation practices
ADB: South Asia Portfolio Forum 2024	01	02	Borne by the Funding agency	Foreign	Sharing knowledge and insights in portfolio reviews
ITEC : Managing Infrastructure Development Risk Lessons from Asia Pacific Region	01	13	Borne by the Funding agency	Foreign	Managing Infrastructure Development Risk Lessons
150 days training programme conducted by Languages Department on	15	50	Borne by the Languages Department	Local	To ensure smooth functioning in the public institutions by having officers enriched in spoken

Tamil and Sinhala Language					and writing skills in Tamil and Sinhala language
Training on discipline and general conduct for drivers and OESs	04	02	52,000.00	Local	Drive vehicles safely, scientifically and in efficient a& effective manner/ responsibilities and general conduct and relevant laws and regulations relevant to drivers Responsibilities and general conduct of OESs
Training for drivers on scientific and efficient way of driving	01	01	6,000.00	Local	scientific and efficient way of driving
Stores Management and Purchasing Procedures	02	02	26,000.00	Local	Procurement and stores management
Salary Conversion	02	03	39,000.00	Local	Salary conversions

Chapter 7 – Compliance Report

Table No 7.1: Compliance Report (As at 31/12/2024)

No.	Applicable Requirement	Compliance Status (Complied/ Not Complied)	Brief explanation for Non-Compliance	Corrective actions proposed to avoid non-compliance in future
1	**The Following Financial statements / accounts have been submitted on due date**			
1.1	Annual financial statements	Complied		
1.2	Advance to public officers account	Complied		
1.3	Trading and Manufacturing Advance Accounts (Commercial Advance Accounts)	-		
1.4	Stores Advance Accounts			
1.5	Special Advance Accounts			
1.6	Others			
2	**Maintenance of books and registers (FR- 445)**			
2.1	Fixed assets register has been maintained and updated in terms of Public Administration Circular 267/2018	Complied		
2.2	Personal emoluments register/ Personal emoluments cards has been maintained and updated	Complied		
2.3	Register of Audit queries has been maintained and updated	Complied		
2.4	Register of Internal Audit reports has been maintained and updated	Complied		
2.5	All the monthly account summaries (CIGAS) are prepared and submitted to the Treasury on due date	Complied		

2.6	Register for cheques and money orders has been maintained and updated	Complied		
2.7	Inventory register has been maintained and updated	Complied		
2.8	Stocks Register has been maintained and updated	Complied		
2.9	Register of Losses has been maintained and updated	Complied		
2.10	Commitment Register has been maintained and updated	Complied		
2.11	Register of Counter foil Books (GA – N20) has been maintained and updated	Complied		
03	**Delegation of functions for financial control (FR 135)**			
3.1	The financial authority has been delegated within the institute	Complied		
3.2	The delegation of financial authority has been communicated within the institute	Complied		
3.3	The authority has been delegated in such manner so as to pass each transaction through two or more officers	Complied		
3.4	The controls has been adhered to by the Accountants in terms of State Account Circular 171/2001 dated 11.05.2014 in using the Government Payroll Software Package	Complied		
4	**Preparation of Annual Plans**			
4.1	The annual action plan has been prepared	Complied		
4.2	The annual procurement plan has been prepared	Complied		
4.3	The annual Internal Audit plan has been prepared	Complied		

4.4	The annual estimate has been prepared and submitted to the NBD on due date	Complied		
4.5	The annual cash flow has been submitted to the Treasury Operations Department on time	Complied		
5	**Audit queries**			
5.1	All the audit queries has been replied within the specified time by the Auditor General	Complied		
6	**Internal Audit**			
6.1	The internal audit plan has been prepared at the beginning of the year after consulting the Auditor General in terms of Financial Regulation 134(2) DMA/1-2019	Complied		
6.2	All the internal audit reports has been replied within one month	Complied		
6.3	Copies of all the internal audit reports has been submitted to the Management Audit Department in terms of Sub-section 40(4) of the National Audit Act No. 19 of 2018	Complied		
6.4	All the copies of internal audit reports has been submitted to the Auditor General in terms of Financial Regulation 134(3)	Complied		
7	**Audit and Management Committees**			
7.1	Minimum 04 meetings of the Audit and Management Committee has been held during the year as per the DMA Circular 1-2019	Complied	Conducted by the Ministry of Finance, Economic Stabilization	

			and National Policy.	
8	**Asset Management**			
8.1	The information about purchases of assets and disposals was submitted to the Comptroller General's Office in terms of Paragraph 07 of the Asset Management Circular No. 01/2017	Complied		
8.2	A suitable liaison officer was appointed to coordinate the implementation of the provisions of the circular and the details of the nominated officer was sent to the Comptroller General's Office in terms of Paragraph 13 of the aforesaid circular	Complied		
8.3	The boards of survey was conducted and the relevant reports submitted to the Auditor General on due date in terms of Public Finance Circular No. 05/2016	Complied		
8.4	The excesses and deficits that were disclosed through the board of survey and other relating recommendations, actions were carried out during the period specified in the circular	Complied		
8.5	The disposal of condemn articles had been carried out in terms of FR 772	Complied		
9	**Vehicle Management**			
9.1	The daily running charts and monthly summaries of the pool vehicles had been prepared and submitted to the Auditor General on due date	Complied		
9.2	The condemned vehicles had been disposed of within a period of less than 6 months after condemning	Complied		
9.3	The vehicle logbooks had been maintained and updated	Complied		

9.4	The action has been taken in terms of F.R. 103, 104, 109 and 110 with regard to every vehicle accident	Complied		
9.5	The fuel consumption of vehicles has been re-tested in terms of the provisions of Paragraph 3.1 of the Public Administration Circular No. 30/2016 of 29.12.2016	Complied		
9.6	The absolute ownership of the leased vehicle log books has been transferred after the lease term	Complied		
10	**Management of Bank Accounts**			
10.1	The bank reconciliation statements had been prepared, got certified and made ready for audit by the due date	Complied		
10.2	The dormant accounts that had existed in the year under review or since previous years settled	Complied		
10.3	Utilization of Provisions	Complied		
11	Utilization of Provisions			
11.1	Spending so that the provisions provided do not exceed their limits	Complied		
11.2	Receiving liabilities at the end of the year after the utilization of the provision provided, not exceeding the provision limit, in accordance with 94 (1) of FR	Complied		
12	**Advances to Public Officers Account**			
12.1	The limits had been complied with	Complied		
12.2	A time analysis had been carried out on the loans in arrears	Complied		
12.3	The loan balances in arrears for over one year had been settled		Recovery from retirement	

			gratuity is in progress.	
13	**General Deposit Account**			
13.1	The action had been taken as per F.R.571 in relation to disposal of lapsed deposits	Complied		
13.2	The control register for general deposits had been updated and maintained	Complied		
14	**Imprest Account**			
14.1	The balance in the cash book at the end of the year under review remitted to TOD	Complied		
14.2	The ad-hoc sub imprests issued as per F.R. 371 settled within one month from the completion of the task	Complied		
14.3	The ad-hoc sub imprests had not been issued exceeding the limit approved as per F.R.371	Complied		
14.4	The balance of the imprest account had been reconciled with the Treasury books monthly	Complied		
15	**Revenue Account**			
15.1	The refunds from the revenue had been made in terms of	Not Relevant		
15.2	The revenue collection had been directly credited to the revenue account without credited to the deposit account			
15.3	Returns of arrears of revenue forward to the Auditor General in terms of FR 176			
16	**Human Resource Management**			
16.1	The staff had been paid within the approved cadre	Complied		

16.2	All members of the staff have been issued a duty list in writing	Complied		
16.3	All reports have been submitted to MSD in terms of their circular no. 04/2017 dated 20.09.2017	Complied		
17	**Provision of information to the public**			
17.1	An information officer has been appointed and a proper register of information is maintained and updated in terms of Right to Information Act and Regulation	Complied		
17.2	Information about the institution to the public have been provided by Website or alternative measures and has it been facilitated to appreciate / allegation to public against the public authority by this website or alternative measures	Complied		
17.3	Bi-Annual and Annual reports have been submitted as per section 08 and 10 of the RTI Act	Complied		
18	**Implementing citizens charter**			
18.1	A citizens charter / Citizens client's charter has been formulated and implemented by the Institution in terms of the circular number 05/2008 and 05/2018(1) of Ministry of Public Administration and Management	Complied		
18.2	A methodology has been devised by the Institution in order to monitor and assess the formulation and the implementation of Citizens Charter / Citizens client's charter as per paragraph 2.3 of the circular	Complied		
19	**Preparation of the Human Resource Plan**			

19.1	A human resource plan has been prepared in terms of the format in Annexure 02 of Public Administration Circular No.02/2018 dated 24.01.2018.	Complied		
19.2	A minimum training opportunity of not less than 12 hours per year for each member of the staff has been ensured in the aforesaid Human Resource Plan	Complied		
19.3	Annual performance agreements have been signed for the entire staff based on the format in Annexure 01 of the aforesaid Circular	Complied		
19.4	A senior officer was appointed and assigned the responsibility of preparing the human resource development plan, organizing capacity building programs and conducting skill development programs as per paragraph No.6.5 of the aforesaid Circular	Complied		
20	**Responses Audit Paras**			
20.1	The shortcomings pointed out in the audit paragraphs issued by the Auditor General for the previous years have been rectified	Complied		

Attachment 01

Department of Project Management and Monitoring - Organizational Structure 31.12.2024