



2025

Presenting the Annual Progress Report



2025/2026

The Progress and Future Plans

Ministry of Public Administration, Provincial Councils and Local Government



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பொது நிர்வாகம், மாகாண சபைகள் மற்றும் உள்ளூராட்சி அமைச்சு.
Ministry of Public Administration, Provincial Councils & Local Government

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Message by the Hon. Minister to the Annual Progress Report



The year 2024 was marked by a clear transformation in this country's political and social spheres. The public service has made a strong contribution towards that transformation. The role played by the Ministry of Public Administration, Provincial Councils and Local Government with the public service in the previous year in making a broad economic and social success is significant.

The Ministry of Public Administration, Provincial Councils and Local Government has been able to understand the duties and functions of public servants very well, and the initial foundation necessary for creating a proper mechanism laid in the year 2025 is proof of that understanding. People's views were obtained covering all Provinces in order to formulate a new national Action Plan, and it is my belief that the programmes and activities to be built on this national plan will be instrumental in reawakening the people's trust towards the public service.

The service delivered by the Home Affairs Division and the Provincial Councils and Local Government Division in achieving significant progress as a Ministry is also commendable. Streamlining both these divisions as well as the whole public service is a fundamental objective of the present government. It is imperative to mention here that the Ministry of Public Administration, Provincial Councils and Local Government and the whole state mechanism are bound to work towards strengthening and streamlining the public service in line with the

government policies under the theme "*An Efficient Public Service – A Skills-Based Professionalism*". Especially, it is the

Ministry's goal to deliver services to the general public without duplication and delay by digitizing the state mechanism. To this end, an information technology system is being developed for managing human resources of the public service. It will also enable the identification of problems inherent in the service minutes and the amendment of them in keeping with the policy in order to create a strong public service.

It is the people of this country who will reap the fruits at the end of this overall public service process. I give my special thanks to Hon. Prabha Ruwan Senevirathna, Deputy Minister of Public Administration, Provincial Councils and Local Government, who contributed towards the success of all endeavours and I take this opportunity to thank the Secretary of the Ministry and officers of the Ministry as well as the whole public service. The necessary foundation has been laid to create a rich country by working together, keeping up with government policies in the year 2025, and it will lead to a beautiful life, which all of us yearn for.

A.H.M.H. Abayarathna

Minister of Public Administration, Provincial Councils and Local Government

**Message from the Deputy Minister of Public Administration,
Provincial Councils and Local Government**



The responsibility assigned to our Ministry is assisting and guiding the Provincial Councils and Local Authorities which is a main area of the public sector. It is our intention to uplift our Local Authorities to the level of Local Authorities in developed countries which have achieved high performance.

It is mandatory that an optimum divisional administrative system is established to build a developed democratic state and positive situations as well as weaknesses in the organizational structure of Provincial Councils and Local Government should be identified therefor. Specifically, the Urban Councils Ordinance and the Municipal Councils Ordinance are laws enacted even before the 1978 Constitution was passed and the Pradeshiya Sabhas Act too should be amended.

It is a known fact that a powerful government was elected by the people with the innocent hope of a thriving nation and a beautiful life. It is essential that a sustainable development be built on the three main strategic pillars viz. rural poverty alleviation, a digital economy and Clean Sri Lanka. It is my belief that the main state tool with which we can contribute, are the Local Authorities. The challenges arisen while journeying towards it should be met with confidence and be accessed with creativity.

As a result, subsequent to the continuous economic contraction for a period of nearly two years, reporting an economic growth of 5% in year 2024, a considerable economic growth rate in every quarter after 6 years and a 2.2% surplus of the Gross Domestic Product in the primary account indicated in year 2024 reflects a notable milestone in the economic recovery after the post-crisis. A sound financial stability has been built from the surplus of the Gross Domestic Product in the primary account where capital could be utilized for development through management of public debt. A large amount of provision was allocated for provincial councils by the Government for year 2025. A follow up on the efficiency was carried out at provincial level based on the progress review of the Provincial Councils process in year 2025. Provincial Public Officers as well as the political authority in each province were actively involved in the said process. The targets reached at present, the problems further faced when reaching expected targets were also reviewed. The enthusiasm shown in this regard by the people and the officers of the North was a pleasant sight.

The Local Authorities too comprised people's representatives from the middle of year 2025 and, many Heads and councilors thereof are new faces, thereby providing us the opportunity as a Ministry, of imparting sufficient knowledge to them on the local government system and its affairs. The cooperation extended therefor at provincial level is also appreciated.

The Ministry was actively involved in disaster management, development of infrastructure, provincial roads development, creating a clean environment and training and capacity building etc. which are the functions of Provincial Councils and Local Authorities.

Specifically, providing sanitary facilities to the public and tourists, commencing projects for income generation in Local Authorities, granting capital based on performance, construction of material recovery facilities and water and waste management centers, Rural Bridges Projects, providing rural infrastructure facilities in emerging regions, Greater Colombo Wastewater Management Project, Improvement of Greater Colombo Water and Wastewater Management Project and Education Modernization Project could be implemented on local capital and financial aid of international institutions and foreign states. The challenge of due implementation of these projects should be accepted by us.

It was an achievement that we were able to implement a Local Government Week covering 341 Local Authorities after 9 years. However, the challenges in implementing the activities thereof continuously, should be successfully faced.

Efficient implementing of the Sri Lanka Institute of Local Governance which was functioning inefficiently, by appointing a new governing council and commencing its academic activities is one of our feats.

We are dedicated towards delivery of public requirements with accountability for the responsibilities assigned to us and I am deeply grateful to the Hon. Minister of Public Administration, Provincial Councils & Local Government and all staff including the Secretary to the Ministry for the sincere support extended.

P. Ruwan Senarath (M.P.)
Deputy Minister of Public Administration,
Provincial Councils and Local Government

**Message of the Secretary, Ministry of Public Administration,
Provincial Councils and Local Government**



The Sri Lankan economy had been recovering since the year 2024 after the biggest economic downturn experienced before two years and the greatest challenge faced by the government was to achieve economic stability. The political stability demonstrated following the elections held in 2024 and 2025 coupled with the macroeconomic policies of the new government based on eradication of waste and corruption have led to an enhanced confidence among both local and foreign investors and stakeholders towards the new government. As a result, the rate of net foreign currency inflow to the country has increased significantly.

Under these circumstances, allocations made for this Ministry for the year 2025 are being efficiently utilized with a strict financial discipline by prioritizing the role and responsibilities entrusted to the Ministry and minimizing waste and corruption and restricting unnecessary expenditure. The Ministry has performed the following tasks during the relevant period; Taking steps to fill the vacancies in Combined Services and All-Island Services and making recruitments to the post of Management Service Officer (669 under limited basis and 2,223 under open basis), 151 posts in Sri Lanka Administrative Service on open basis, 95 posts in Sri Lanka Scientific Service on open basis, 102 posts in Sri Lanka Planning Service on open basis, 118 and 96 posts in Sri Lanka Accountants' Service respectively on open and limited basis

and 226 posts in Sri Lanka Engineering Service on open basis, conducting interviews for promotions, maintaining the process relevant to annual transfers and non-annual transfers, conducting induction training programmes for newly appointed Staff Officers through Sri Lanka Institute of Development Administration, conducting Efficiency Bar examinations for all grades of the Combined Services and All-Island Services through SLIDA, delivering courses to officers through the Distance Learning Center, conducting capacity development programmes for the staff of the Ministry and providing financial assistance for the officers to follow postgraduate degrees courses, making observations on Cabinet Papers and issuing circulars, auditing personal files, working towards the welfare of retired senior citizens and implementing the new revisions of pension through Public Administration Circular 10/2025, managing Holiday Resorts and Circuit Bungalows of the government and maintaining and improving the buildings of the Ministry and office structure. Further, concurrently to the 'Clean Sri Lanka' program a program to implement 'Seiri Week' was launched in collaboration with the Presidential Secretariat, across all government institutions from the 1st to the 4th of September.

The Ministry is playing a significant role by utilizing the allocations made for the Provincial Councils and Local Government sector through the previous budget by the General Treasury, with the objective of enhancing the well-being and quality of life of the general public. The Ministry is assisting in providing solution to the public complaints. Further, the projects such as solid waste management, sludge management and rehabilitation of existing dump sites, which are focused on promoting public health and sanitation are being implemented with careful

supervision at the national, provincial and local government level including in the Northern, North Central and Uva Provinces. These projects utilize funds granted by both local and foreign organizations such as JICA and KOICA.

Further, a Local Government Week "City of Renaissance" was implemented island-wide from 15th to 21st of September 2025 after 09 years with the aim of creating a safe environment where the daily needs of the community are fulfilled. The Local Loans and Development Fund (LLDF), operating under the Ministry of Public Administration and established to provide loans at concessionary interest rates for infrastructure and income-generating development projects of Local Government Institutions, has estimated a sum of approximately Rs. 800 Million for various development projects in the year 2025 alone. These projects include the installation of solar panels, construction of shopping complexes and construction of crematoriums.

Further, more efficient and productive public service delivery is being ensured through the District Secretariats, Divisional Secretary's Divisions and Grama Niladhari Divisions based on the responsibilities and roles entrusted to the Home Affairs Division. The Home Affairs Division is currently engaged in the following activities; Registering births and deaths in collaboration with the Registrar General's Department, administration of recruitments, promotions, transfers, conducting efficiency bar examinations of Grama Niladharies and managing official duties related to the post, declaring Poya and public holidays through Gazette notifications, organizing state-sponsored ceremonies including Independence Day, conducting conferences of District Secretaries and

reviewing of progress, implementing the 1905 public complaints mechanism, conducting preliminary investigations and managing complaints received from the public, directing the e-Grama Niladhari project, carrying out tasks, programs and services related to public welfare, such as 'Aswesuma' with the contribution of Grama Niladharies through District and Divisional Secretariats and promptly taking steps for the digitalization of these services.

My gratitude is extended to the Dr. A. H. M. H. Abayarathna, Hon. Minister of Public Administration, Provincial Councils and Local Government for the guidance and instructions provided for the successful and effective execution of these tasks and to the P. Ruwan Senarath, Hon. Deputy Minister of Provincial Councils and Local Government for his support in this regard.

Further, I would like to thank the entire staff, including the Additional Secretaries, Directors General, Senior Assistant Secretaries and Chief Financial Officers, who were dedicated to the successful fulfillment of the role entrusted to the Ministry as well as to the Heads and staff of the Departments, Corporations, and Statutory Institutions which are under the purview of the Ministry.

I extend best wishes to everyone expecting the support and commitment of the entire staff to efficiently fulfill the role of the Ministry in the future.

S. Alokabandara
Secretary
Ministry of Public Administration, Provincial
Councils and Local Government

**Public
Administration
Division**

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1. Introduction

The Ministry of Public Administration, Provincial Councils and Local Government, as the center of civil administration, perform a leading role in the state mechanism for the delivery of a people-centered public service. In this respect, the Public Administration Division of the ministry performs a huge role with a broad scope, which covers the sectors such as formulation of public policies, human resource management, and institutional development, etc. The primary objective of this division is to manage human resources in the public service more effectively by performing the administrative tasks of the All-Island Services and overall Combined Services to carry out national development activities is one of the primary roles of this ministry.

One of the main responsibilities of the Ministry is the formulation of administrative provisions and regulations, paying special attention to fairness, uniformity, and efficiency to ensure service to the utmost satisfaction of the general public. Accordingly, the Ministry shoulders responsibilities such as, the preparation of the Establishments Code and relevant Public Administration Circulars and the introduction of necessary revisions, while also making relevant observations wherever necessary. The formulation of policies at the national level and the provision of interpretations and related guidance on public administration are also significant tasks performed by the Ministry. The Ministry thereby enhances the operations and administration of the whole public service, making the way to ensure more productive service delivery. Another significant responsibility of this Ministry is to provide the necessary training to enhance the skills of the staff in the public service.

Vision

“An excellent service to the nation”

Mission

"Ensuring an excellent public service through proper administration, management and reformation of human resources"

Objectives

- ◆ Formulation of productive public policies on recruitments, remunerations and other service conditions conforming to the human resource management policy of the public service.
- ◆ Turning the attitudes and thinking patterns of the public servants to new directions in making responses to the needs of the General Public.
- ◆ Formulation and implementation of of a new management structure in order to enhance the productivity and quality of the public service.
- ◆ Establishment and sharing a value system (consisting of result oriented attitudes, accountability, utilization of resources prudently, impartiality, transparency, etc.)
- ◆ Identifying training needs in the public sector and providing facilities for conducting training programs.
- ◆ Formulation and implementation of pension-related programs for providing solutions to the issues related to pensions.
- ◆ Formulation of a framework for the institutional development of the public sector with the capacity of fulfilling development priorities and goals of the government.
- ◆ Promotion of the application of information and communication technology to enhance the productivity and quality of service delivery.
- ◆ Enhancement of the competency of the staff of in the public service.
- ◆ Enhancement of guidelines and their implementation for the simplification of systems and re-arrangement of processes to suit to the changing environment.

Highlights

♦ New Recruitments

- Letters of appointment were awarded to 12 officers, recruited on an open basis for the Sri Lanka Scientific Service, on 01.04.2025.
 - Letters of appointment were awarded to 3 officers, recruited on an open basis to Grade III of the Sri Lanka Architects' Service, on 03.02.2025 and 03.03.2025.
 - 96 officers were recruited on a limited basis and 118 officers on an open basis to the Sri Lanka Accountants' Service.
 - Interviews for the Competitive Examination for Recruitment to Grade III of the Management Service Officer Service-2019(2025) were held on 22nd, 23rd and 24th August 2025 and 1,889 new appointments were granted on 29th September 2025.
 - 221 officers were recruited on a casual basis to the Sri Lanka Engineering Service on 2025.10.01.
 - 151 officers were recruited on a casual basis to the Sri Lanka Administrative Service.
 - 102 officers were recruited to the Sri Lanka Planning Service on open and limited basis on 01.07.2025.
- ♦ Conducting capacity development programs in partnership with the National Centre for Good Governance (NCGG), India, for the capacity development of officers in the All-Island Services.
- ♦ The second phase of the training workshop on preparing a scientific thesis or research paper for officers of the Sri Lanka Scientific Service is currently being successfully conducted, and accordingly, steps will be taken to publish the research

publications made by the officers of the Scientific Service in the online journal.

Key areas of focus of the Public Administration Division

Figure 1.1 - Key areas of focus of the Public Administration Division



They have been grouped into 4 main subject areas, taking into account the tasks performed under the scope assigned to the Ministry. In addition, six other divisions under Supportive Services are providing assistance to the above key areas of focus.

The progress achieved by the Ministry is monitored, considering the relevant divisions that perform each task under those key areas of focus.

2. Scope - Human Resource Development

As the Human Resource Development Division, our mission is to create a skilled human resource base in order to enhance the productivity and efficiency of the service provided to the public through the Ministry of Public Administration, Provincial Councils, and Local Government, which plays a responsible role in the development sector of Sri Lanka. Accordingly, the main objective of the Division is to distribute the training opportunities of the officers of the Ministry of Public Administration, Home Affairs, Provincial Councils and Local Government in a fair and reasonable manner. The Division

also aims to motivate the staff to increase the efficiency and productivity of the service provided by making effective use of government funds in such activities.

To this end, it undertakes the identification of training needs, the conducting of training programs, and the provision of facilities for the Ministry's officers, while also ensuring the equitable distribution of local and foreign training opportunities to achieve robust capacity development for the officers in all-island services employed by this Ministry.

Table 2.1 - Recruitments Made for Combined and All-Island Services

Service Division	Annual Recruitment Figures					
	2020	2021	2022	2023	2024	2025
All Island Services						
Sri Lanka Administrative Service	-	253	01	-	62	151
Sri Lanka Scientific Service	-	32	-	-	61	10
Sri Lanka Architects' Service	1	-	10	-	08	03
Sri Lanka Accountants' Service	-	133	-	-	20	214
Sri Lanka Planning Service	-	-	-	-	50	102
Sri Lanka Engineering Service	30	223	71	-	-	221
Combined Services						
Management Service Officers' Service	-	-	-	932	-	2558
Translators' Service	-	-	-	95	-	-
Librarians' Service	-	-	-	22	38	-
Information Technology Service	211	-	-	31	97	-
Development Officers' Service	58,227*	10,270	22,940	-	324	-
Office Employees' Service	1,249	431	-	112	599	308
Drivers' Service	175	86	-	-	83	134
Annual Recruitments	59,893	11,428	23,022	1,192	1,342	3,443

*Graduate Trainees

The overall summary of the establishment activities carried out with the aim of more effectively managing the human resources recruited for all the aforementioned services can be presented as follows at the All-Island and Combined Services level

All Island Services

The establishment activities of the six All-Island Services administered under the Ministry have been carried out as follows up to 2025.08.31.

Table 2.2 - Establishment Activities of All-Island Services

Tasks	All Island Services						S.L.T. S
	S.L.Ac. S	S.L.P.S	S.L.Eng.S.	S.L.A.S	S.L.S.S	S.L.Arch.S	
<u>Staff</u>							Recruitments for the Sri Lanka Technological Service are carried out by the relevant Ministries and Departments, and the administrative authority for these services is also held by those institutions. Therefore, we do not have specific information regarding the actual cadre and vacancies.
Approved Number	2,073	1,299	1,527	3, 231	649	69	
Actual Number	1,750	986	1,039	2,486	472	56	
New Recruitment	214	102	221	151	61	08	
Confirmations	46	02	46	131	31	05	
<u>Promotions</u>							
From III to II	39	05	62	19	23	03	
From II to I	08	77*	11	279	18	02	
From I to Special/Spura Grade	22	17	08	75	04	-	
Retirements	19	38	28	68	09	02	
Non Annual Transfers	234	-	07	486	05	01	
Annual Transfers	44	18	-	39**	-	-	
Releases	13	08	03	81	-	-	
<u>Disciplinary Action</u>							
No of cases to which disciplinary actions have been commenced	26	24	06	110	03	-	
Issuance of Charge Sheets/ Inquiring Explanations	02	02	04	20	-	-	
Issuance of Disciplinary Orders	14	01	05	14	01	-	
Appeals made against the Vacation of Posts Notices	-	01	-	01	01	-	
<i>*It has been decided to call for applications to promote officers to Grade I of the service, in accordance with the directive of the Public Service Commission. Forty (40) annual transfer cycles relevant to the year 2025 have been carried out, and these transfers will be effective from 2025.03.02, except for the dates specifically mentioned. Transfer Committee work is currently underway for the annual transfer process relevant to the III/II/I and Special Grades of the SLAS (Sri Lanka Administrative Service) for the year 2026.</i>							

Table 2.3 - Establishment Activities of Combined Services

Task	ranslators' Service	Librarians' Service	Develop ment Officers' Service	Management Service Officers' Service	Drivers' Service	Office Employee Service	Information Communication Technology Service		
							Class 1	Class 2	Class 3
Staff									
Approved Number	613	618	**	30,243	6,841	17,218	152	426	2,189
Actual Number	287	129	79,409	24,693	5,108	15,343	87	229	1,336
New Recruitment	-	-	-	2,558	134	308	-	-	-
Confirmations	-	11	5,287	559	78	338	02	25	30
Promotions									
From III to II	-	02	5,133	342	1332	792	-	-	10
From II to I	-	01	33	166	228	46	-	-	25
From I to Special/Spura Grade	-	-	-	16	380	150	01	-	-
Retirements	06	07	48	383	603	205	01	-	03
Non Annual Transfers	15	-	1,026	-	224	180	03	04	10
Annual Transfers	19	02	-	-	144	505	-	12	154
Releases	03	01	577	153	13	185	01	01	07
Disciplinary Action									
No of cases to which disciplinary actions have been commenced	-	-	20	***16	13	20	01	-	-
Issuance of Charge Sheets/ Inquiring Explanations	-	-	11	05	04	10	-	-	-
Issuance of Disciplinary Orders	-	-	16	03	02	04	-	-	-
Appeals made against the Vacation of Posts Notices	-	-	34	17	09	15	-	-	01
The Department of Management Services is currently in the process of granting approval. * It also includes 1 officer of the Management Service Officer (Supra) Grade									

Equal opportunities have been provided to both male and female parties during recruitment to the All-Island Services, and the distribution of officers by gender is represented in the charts below.

Figure 2.1 - Representation of Male and Female Officers in All-Island Services

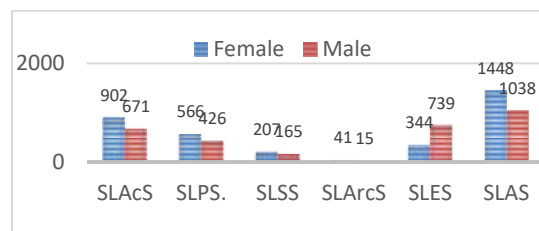


Figure 2.2 - Overall Distribution of Male and Female Officers in All-Island Services administered under the Ministry

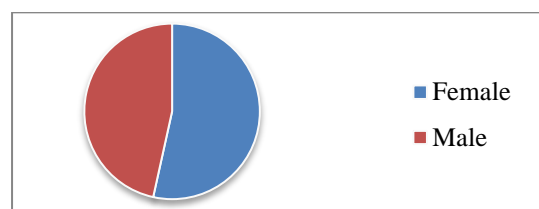
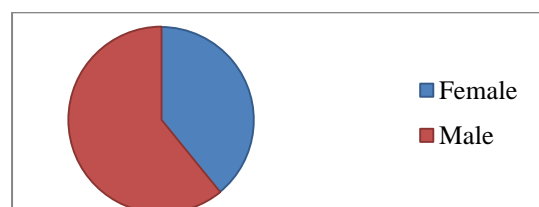


Figure 2.3 - Overall Distribution of Male and Female Officers in Combined Services administered under the Ministry



Human Resources Development Division

The Human Resource Development Division carries out the identification of training needs, the conducting of training programs, the provision of facilities for the Ministry's officers, and the equitable distribution of local and foreign training opportunities for capacity development.

Special Achievements in the Year 2025

Table 2.4 - Summary of Training Programs Provided to Ministry Officers

Service Category	Local training courses		Foreign training courses	
	Short term	Long Term	Short term	Long Term
Managerial	11	06	06	-
Non-managerial	80	-	-	-

Table 2.5 - Number of Officers Who Participated in Training Opportunities Provided to Staff and Non-Staff Officers of the Ministry from 2025.01.01 to 2025.08.31

Training Programmes	No of Officers Participated	
	Staff Grade	Non Staff Grade
Certificate Course	36	141
Diploma/ Post Graduate Diploma Courses	02	-
Postgraduate Courses	04	-
Induction Training	-	812
On the job training	389	6,803
Grand Total	431	7,756

Table 2.6 - Financial Progress of the Human Resource Development Division as at 2025.08.31

Training Programme	Number of Training Programmes	No of Officers Participated		Actual Expenses Rs. M
		Staff Grade	Non Staff Grade	
Local	92	431	7801	11.71
Foreign	4	10	-	1.21

– Introduction of an arbitration mechanism for resolving employee disputes in the public sector

- ♦ Currently, the formation of workplace forums within the Ministry of Public Administration and its affiliated institutions, relevant to the public administration sector, has been completed, and the Sectoral Forum for the public administration sector has also been established.
- ♦ Relevant to the transport sector, the formation of workplace forums within that Ministry and its affiliated institutions has been completed. Furthermore, the formation of workplace forums within the Ministry and its affiliated institutions relevant to the Ports, Shipping, and Aviation sector has also been completed, and awareness sessions have been conducted for the establishment of the Sectoral Forum.

- ◆ The establishment of workplace forums within the Ministries and their affiliated institutions relevant to the Power and Energy sector and the Education sector is currently underway.
- ◆ Awareness sessions have been conducted regarding the establishment of workplace forums within the Health sector and in institutions such as Sri Lanka Customs, the Department of Inland Revenue, the Ministry of Labour, and the Department of Post.
- ◆ Discussions are currently underway with the Mediation Boards Commission regarding matters related to the establishment of Provincial Mediation Boards.
- ◆ The matter related to proceeding with the establishment of the National Arbitration Pool, in accordance with the recommendations of the Honourable Attorney General, has been referred to the Secretary for further instructions.

Progress in Implementing Cabinet Decisions and Public Administration Circulars

- ◆ In accordance with Cabinet Decision No. අමප/22/1049/605/017 dated September 23, 2022, and the Action Plan (2022-2025) prepared by UN-Habitat, work is currently being carried out to implement the project for strengthening the socio-economic resilience of communities affected by the pandemic in the Central and Uva Provinces of Sri Lanka.
- ◆ In accordance with Cabinet Decision No. අමප/23/2138/605/068 dated November 20, 2023, Public Administration Circular 05/2024 has been issued under the introduction of a mechanism for the prevention and resolution of disputes in the public service, and appropriate action is being taken accordingly.
- ◆ Providing committee recommendations for the requests made by officers of the Ministry regarding the granting of local/foreign no-pay leave to public officers without affecting their seniority or pension, as per Public Administration Circulars 14/2022 and 14/2022 (II).
- ◆ Furthermore, the information of officers across the entire public service who have taken no-pay leave to be spent in or out of Sri Lanka under the above-mentioned Public Administration Circulars is being updated on the 15th of every month.

Table 2.7 – Information on Public Officers who have Taken no-pay leave to be spent in or out of Sri Lanka across the Entire Public Service as per Public Administration Circular 14/2022, as at 2025.08.15

Type of Leave	No of officers who obtained leave
No-pay leave to be spent in Sri Lanka	5,150
No-pay leave to be spent out of Sri Lanka	9,068

◆ Prospective training programs

Table 2.8 – Prospective Training Work Plan from 2025.09.01 to 2025.12.31

Service Category	No of programmes to be implemented
Managerial	12
Non-managerial	15
All service categories	25

Specific Activities Planned for the Year 2026

- ◆ Establishment of the Public Service Training Institute as a separate unit connected to the Human Resource Development Division.



Diplomatic officials visit Sri Lanka for the first phase of the programme to train executives of Sri Lanka's island-wide services in partnership with the National Centre for Good Governance, India

All Island Services and Combined Services

Special Achievements in the Year 2025

◆ Induction Training Program for newly recruited Officers

Table 2.9 - Provision of Induction Training

Service	Induction Training
Combined Services	
Librarians' Service	Induction training for the new officers recruited to Grade III was held in May.
Management Service Officers' Service	Induction training for 669 officers recruited on a limited basis is currently being conducted at the district level.
Information and Communication Technology Service	Induction training is scheduled to be held for 227 officers of Grade 3 (III).
All-island service	
Sri Lanka Planning Service	Induction training for 102 new officers recruited to Grade III commenced on 2025.07.01 and is currently underway.
Sri Lanka Accountants' Service	Induction training for 96 officers recruited on a limited basis for the year 2021 (2024) was held from 2025.05.19 to 2025.07.14. Induction training is scheduled to be held for 118 officers recruited on an open basis, commencing from 2025.07.01.
Sri Lanka Architects' Service	The second phase of the induction training for 11 officers recruited on an open basis to the Sri Lanka Architects' Service in the year 2025 was held at the Sri Lanka Institute of Development Administration (SLIDA) from 2025.03.04 to 2025.04.01.
Sri Lanka Scientific Service	The second phase of the induction training for 48 officers recruited on an open basis and 27 officers recruited on a limited basis to the Sri Lanka Scientific Service in the year 2025 was held at the Sri Lanka Institute of Development Administration (SLIDA) from 2025.03.04 to 2025.04.01.

◆ Efficiency Bar Examinations

Table 2.10- Efficiency Bar Examinations

Service	Progress
Sri Lanka Administrative Service	The notifications for the First Efficiency Bar Examination 2020 (II) and the Second Efficiency Bar Examination 2021 (I) for officers of the Sri Lanka Administrative Service, the Sri Lanka Accountants' Service, and the Sri Lanka Planning Service were published in the Gazette on 2025.08.22.
Sri Lanka Planning Service	
Sri Lanka Engineering Service	
Sri Lanka Scientific and Architects' Services	
Sri Lanka Accountants' Service	
Sri Lanka Technological Service	<ul style="list-style-type: none"> – The results of the Efficiency Bar Examinations held for Grade (III) 2019 (I) and Grade (II) 2018 (I) were released on 2025.06.16 and 2025.06.03, respectively. – The draft of the Gazette notification relevant to the Third Efficiency Bar Examination (Quarterly Course in Management 2025) has been sent to the University of Sri Jayewardenepura for observations and recommendations. – The results of the Competitive Examination for the promotion of Grade I officers to the Special Grade for the years 2021/2022/2023 (2025) were released on 2025.08.13. – The examination notification for the 'Efficiency Bar Examination 2019 (II) 2025' was published in the Gazette on 2025.07.25, and the examination is scheduled to be held on 2025.09.13, 2025.09.14, and 2025.09.20.

♦ **New Recruitments Made During the Year 2025**

Table 2.11- New Recruitments

Service	Information on new recruitments
Sri Lanka Scientific and Architects' Services	<ul style="list-style-type: none"> – Granting of appointments to 12 officers recruited on an open basis to the Sri Lanka Scientific Service on 2025.04.01. – Granting of appointments to 3 officers recruited on an open basis to the Sri Lanka Architects' Service on 2025.02.03 and 2025.03.03.
Sri Lanka Accountants' Service	<ul style="list-style-type: none"> – Recruitment of 96 officers on a limited basis and 118 officers on an open basis.
Sri Lanka Information Technology Service	<ul style="list-style-type: none"> – Initial steps have been commenced for the recruitment of 48 officers to Grade III of Class I, 189 officers to Grade II of Class 2, and 555 officers to Grade III of Class 3 in accordance with the approval of the Recruitment Review Committee
Management Service Officers' Service	<ul style="list-style-type: none"> – Interviews for the Competitive Examination for Recruitment to Grade III of the Management Service Officer Service-2019(2025) were held on 22nd, 23rd and 24th August 2025 and 1,889 new appointments were granted on 29th September 2025. – Applications have been called for the Open Competitive Examination for recruitment to Grade III - 2024 (2025), and arrangements have been made by the Department of Examinations to hold the examination in October.
Management Service Officers' Service- Supra Grade	<ul style="list-style-type: none"> – Applications have been called for the Competitive Examinations for promotion to the Super Grade of the Management Service Officers' Service on both merit basis and limited basis, and arrangements have been made by the Department of Examinations to hold the examinations in October.
Sri Lanka Librarians' Service	<ul style="list-style-type: none"> – Initial steps have been commenced for the recruitment of 100 officers, in accordance with the approval of the Recruitment Review Committee.
Sri Lanka Planning Service	<ul style="list-style-type: none"> – Recruitment of 102 officers on an open and limited basis.

Special Targets and Achievements Attained in the Year 2025

- ♦ The second phase of the training workshop regarding the preparation of a scientific research thesis or paper for officers of the Sri Lanka Scientific Service is currently being conducted successfully. Accordingly, steps are being taken to publish the papers/publications produced by the officers of the Scientific Service in an online journal for their release.
- ♦ Relevant to the recruitment of officers to the Sri Lanka Administrative Service, 151 officers were recruited on an open (2021) basis, and necessary steps are being taken for the recruitment of 42 officers on a merit basis.
- ♦ Carrying out the future work related to the recruitment of officers to the Sri Lanka Administrative Service on open/limited/merit basis for the year 2025, as per the instructions of the Public Service Commission.
- ♦ The in-service training course for officers of the Sri Lanka Planning Service, Grade II, belonging to the 2013 and 2015 batches is currently being conducted as a 60-day training course, with officers being called in periodically.
- ♦ The Capacity Development Training Program for officers of the Sri Lanka Planning Service, Grade II, belonging to the 2008 and 2009 batches is currently being conducted.
- ♦ Granting of appointments to new workplaces on 2025.02.10 for officers recruited to Grade III of the Sri Lanka Planning Service on a limited basis.
- ♦ 17 officers of the Sri Lanka Planning Service were promoted to the Special Grade on 2025.01.01.
- ♦ The Public Service Commission has approved calling for applications from suitably qualified officers to fill the existing vacancies in the approved cadre strength of the Special Grade of the Sri Lanka Planning Service, as at 2025.07.01. Accordingly, arrangements are being made to hold the interviews on 2025.08.20
- ♦ Completion of the work related to the promotion of officers from the 2013 batch

of the Sri Lanka Accountants' Service to

Grade I.



Training Workshop for Development Officers and Management Service Officers



Conducting induction training for officers recruited under the Limited Competitive Examination for recruitment to Grade III of the Management Service Officers' Service 2023.

New Recruitments to be made in the year 2026

Table 2.12- New Recruitments

Service	Information on new recruitments
Sri Lanka Scientific and Architects' Services	– It is expected to recruit a number of officers equal to the vacancies created by the retirement of 11 officers of the Sri Lanka Scientific Service and the single officer of the Sri Lanka Architects' Service, who are scheduled to retire in the year 2026.
Sri Lanka Accountants' Service	– It is planned to recruit 211 officers in the year 2026, as per the approval of the Recruitment Review Committee.
Sri Lanka Information Technology Service	– Conducting induction training for new officers recruited to Grade II of Class 2 – Since the results of the Open Competitive Examination for recruitment to Grade III in Class 3 of the Sri Lanka Information Technology Service are scheduled to be released within the next month, carrying out the relevant interviews and recruitment activities.
Management Service Officers' Service	– Conducting the Letter of Appointment Ceremony and Induction Training for Supra Grade officers recruited on a limited basis.
Sri Lanka Engineering Service	– Recruitment of 226 officers on a limited basis and 36 officers on a limited basis to Grade III
Sri Lanka Planning Service	– Recruitment of 98 officers to Grade III on an open and limited basis

Specific Activities Planned for the Year 2026

- ♦ Commencement of the third phase of the training program aimed at promoting a scientific culture by increasing and updating the knowledge of officers in the Sri Lanka Scientific Service.

3. Scope- Policy

Establishments Division

Since the main function of the Establishments Division is to assist the government in formulating policies relevant to public employees and ensuring the well-being of the public service, the Establishment Code, Public Service Commission Procedural Rules, Public Administration Circulars, and Public Administration Circular Letters are primarily used as guidance when performing related tasks and exercising powers.

Special Performance in the year 2025

- ◆ **Table 3.1 – Overall Review of the Contribution Provided by the Ministry to Obtain Policy Decisions for the Public Service as at 2025.09.30**

Tasks performed	Number
Number of Circulars Issued	11
Number of Circular letters Issued	03
Letters referred to the Division	3,434
Number of replies sent	3028
Number of Cabinet Memoranda referred	20
Number of Cabinet Memoranda Received for Observation	136
Number of Observations Prepared for Cabinet Memoranda	132
Number of Recommendations Provided for Service Minutes	02
Number of recommendations given for SOR	47
Number of Applications Received under the Right to Information (RTI) Act	164
Number of Replies Given under the Right to Information (RTI) Act	156

◆ Approval of Compensation

A compensation amount of Rs. 6.81 million has been granted for 150 approved compensation files.

Special Targets and Achievements Attained in the Year 2025 as well as Tasks Expected to be completed in the Coming Months

- ◆ Issuing Public Administration Circular (PAC) 10/2025 dated 2025.03.25 for payments according to the salary scales in the Public Service, as per the 2025 Budget Proposals, and issuing new Public Administration Circulars for Public Service reforms according to Cabinet decisions.

4. Scope - Providing Facilities

Housing and Development Division

This division performs the main duties, such as allocation and management of government quarters, launching new official quarters projects all over the island, allocation and administration of government holiday bungalows and resorts and implementing projects for the provision of apartments in order to provide housing units to the public officers who have not been given such facilities, and all the other related activities with a view to providing official housing facilities to public officers.

Nila Piyasa Official Quarters Projects

This division has completed all the work of the following official quarters projects, and they have now been allocated for the occupation of public officers.

- Nila Piyasa Colombo
- Nila Piyasa Kandy
- Nila Piyasa Monaragala
- Nila Piyasa Gampaha

The management of Nila Piyasa Kandy and Nila Piyasa Monaragala has been entrusted to the relevant District Secretariats and the management of Nila Piyasa Colombo and Nila Piyasa Gampaha is under this ministry.

Further, the Nila Piyasa project which was launched centering Polonnaruwa district and consisted of 32 housing units, is a housing project constructed by the Central Engineering (Pvt) Ltd with the consultation of the University of Moratuwa. However, the construction work of this project has been temporarily suspended as per the Cabinet decision No: අම/23/0942/605/036 dated 13.06.2023, considering the necessity of managing government expenses due to the financial condition that existed. The approval of the Cabinet of Ministers has been received on 08.09.2025 to resume this project.

Government quarters

The following government quarters managed under the ministry are allocated for the occupation of Deputy Ministers, Staff Officers and non- staff officers of the public service.

- Housing Complex at Loris Lane (20 Housing Units)
- Bungalow Houses (52 Housing Units)
- “Nila Piyasa” Housing Complex at Colombo 07 (40 Housing Units)
- Summit Flats at Keppetipola Mawatha (104 Housing Units)
- “Nila Piyasa” Housing Complex at Gampaha (32 Housing Units)
- Housing Scheme, Jayawadanagama (18 Housing Units)
- Houses at Gothami Road, Colombo 08 (02 houses)

◆ Holiday Bungalows and Resorts

08 Holiday Bungalows are maintained under this ministry to cater to the official as well as private accommodation facilities of public officers scattered all over the island while managing 07 Holiday Resorts under this ministry for the requirements of public officers as well as the general public.

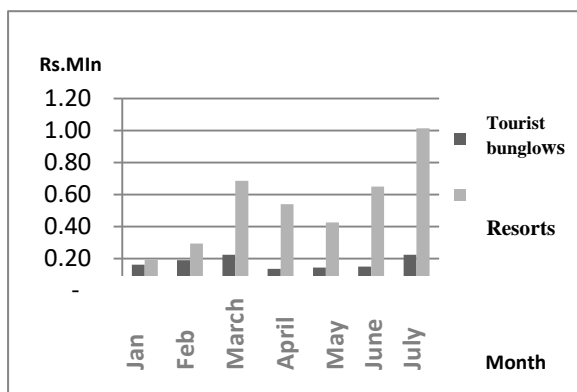
Special achievements and goals achieved in 2025

- ◆ Provisions have been released to the relevant District Secretariats for the renovation of the Monaragala and Mullaitivu holiday resorts, spending an amount of 4.96 million and 43.97 million, respectively.
- ◆ A system is being developed for online reservation of circuit bungalows and holiday resorts.
- ◆ Introducing Internal Circular 02/2024 to provide housing units in the

Jayawadanagama Housing Complex, this is allocated for non-staff officers under this Ministry, to suitable officers in the Public Administration Division and selecting eligible recipients of housing units and allocating houses to those officers.

- ◆ Necessary procurement activities are underway to fix separate gullies for the disposal of rainwater and sewage in the Loris Housing Complex.
- ◆ Initiating work to carry out repairs to the building and internal housing units of the Loris Housing Complex in collaboration with the National Building Research Institute.
- ◆ Taking steps to take over 32 bungalow houses reserved for the residence of Honorable Ministers to this Ministry, after settling water and electricity bills and house rent, and obtaining current valuations and conducting land surveys of all bungalow houses thus taken over and all bungalow houses allocated to former presidents.
- ◆ Initiate work in collaboration with the Divisional Secretariat, Thimbirigasyaya, to obtain legal ownership of all bungalows currently under the purview of this Ministry but not yet legally transferred to this Ministry.

Figure 4.1. Monthly income of tourist bungalows and resorts till 30.09.2025



Tasks expected to be carried out in 2026

- ◆ Expeditiously complete the land acquisition process for circuit bungalows and holiday resorts where land acquisition processes have not yet been completed.
- ◆ Renovate the circuit bungalows and holiday resorts, Nuwara Eliya New B, Diyatalawa A and B, Bandarawela 1 and 2, Jaffna and Kataragama, to make them new tourist attractions.
- ◆ The Cabinet decision dated 08.09.2025 has been received for the Cabinet Memorandum submitted by the Minister of Public Administration, Provincial Councils and Local Government on 22.08.2025 to obtain approval to resume the Nila Piyasa Official Quarters Project in Polonnaruwa, which has been temporarily suspended, and complete all construction work. Accordingly, complete all construction work of this project by selecting a new contractor and resuming the project.
- ◆ Paint the Nila Piyasa official quarters complex in Colombo at a cost of 21 million rupees.
- ◆ The National Building Research Organization is taking action to obtain cost estimates for the renovation work to be carried out at the Loris Housing Complex. Carry out renovation works at the Loris Housing Complex according to that estimate.

5. Scope – Supportive Services

The following divisions are considered under this scope, and they perform the task of providing facilities in the required quantity and quality, such as necessary financial, infrastructure, information technology facilities and a mechanism to monitor whether activities are carried out in accordance with the prescribed laws and regulations, for all divisions that perform the functions assigned to the scope of the Ministry.

- Internal Administration Division
- Finance Division
- Information Technology Division
- Internal Audit Division
- Planning Division
- Public Service Reforms Division

Internal Administration Division

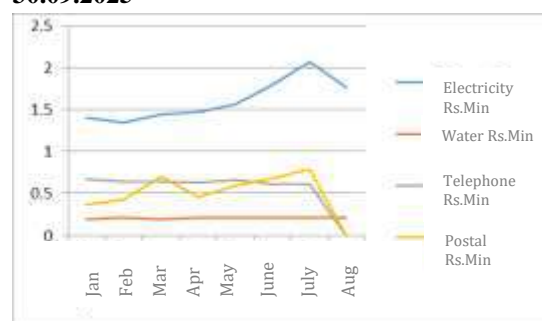
This Division is dedicated to making an environment for the provision of proper guidance and assistance to the general public and other parties who come to the Ministry seeking assistance, whilst building coordination among divisions, providing infrastructure facilities for their staffs and ensuring the wellbeing of the institution.

Exceptional performance in the Year 2025

- ♦ Carrying out exterior renovation and colour washing work on the main building of the Ministry with the assistance of the Air Force.
- ♦ Implementing a tree planting program within the Ministry premises, parallel to the World Environment Day on the 5th of June.
- ♦ Implementing the Public Day of the Ministry from the last week of August 2025 to provide a more friendly and efficient public service to the general public.
- ♦ Commencing the process of creating a smart work environment through the implementation of "Seyiri Week" at the Ministry premises under the Clean Sri Lanka program.

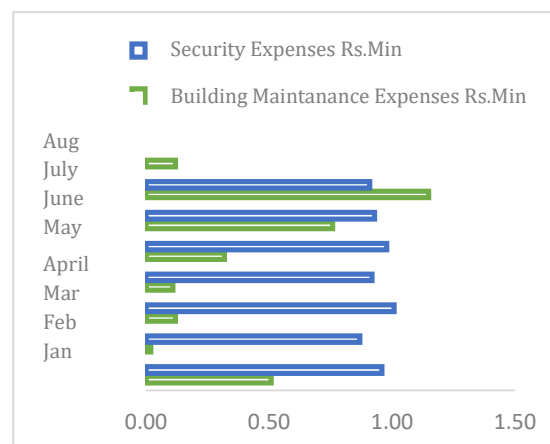
- ♦ Establishment of the “Internal Affairs Unit” to enhance the integrity of the Ministry.
- ♦ Making arrangements to install a new internal telephone system to make the communication facilities of the Ministry up to date.

Figure 5.1 – Cost incurred for water, electricity, telephone and sanitation services up to 30.09.2025



- ♦ Rs. 21.9 million has been spent on the maintenance of vehicles owned by the Ministry and Rs. 8.9 million on fuel consumption.
- ♦ The expenses for the maintenance of buildings of the Ministry and security expenses for the year 2025 are depicted in the graph below.

Figure 5.2 – Expenditure incurred on the maintenance of the buildings and security of the ministry up to 30.09.2025



- ♦ The progress regarding the information requested from this Ministry under the Right to Information Act No. 12 of 2016 from 01.01.2025 to 30.09.2025 and the responses provided thereto is as follows.

Table 5.1 – Summary report on requests received under the Right to Information Act

Matter	Number
Number of letters sent to this Ministry under the Right to Information Act No. 12 of 2016	386
Total number of requests for information registered	318
Number of requests for information to which replies have been sent	294
Letters to which replies are to be sent	24
Total number of requests for information rejected	01
Total number of appeals registered	30
Appeal hearings - to the Information Commission	07
Letters not related to the Right to Information Act (Requests for information that are related to other ministries and do not fall within the scope of ministry)	30

Tasks expected to be accomplished in 2026

- ♦ It is proposed to modernize and repair all toilet systems in the Ministry in 2026.
- ♦ Carry out maintenance and repair work on the Ministry premises.
- ♦ Installation of new air conditioning systems for the ministry premises.

Finance Division

The Finance Division holds the responsibility for financial administration and management of Departments and institutes under the Ministry and this Division consists of 04 units, such as Procurement, Financial reporting, Payment and Human Resources Payment.

Exceptional performance in the Year 2025

- ♦ An amount of Rs. 2,663.30 million and Rs. 1,133.9 million, respectively, have

been allocated for the year 2025 for recurrent and capital expenditure in the Public Administration division, and the total expenditure incurred as at 30.09.2025 is Rs. 1,107.0 million.

- ♦ 9.8% of the total allocation for capital expenditure and 37.4% of the total allocation for recurrent expenditure has been spent for the year.

Figure 5.3 – Allocation of provisions for capital expenditure and actual expenditure as at 30.09.2025

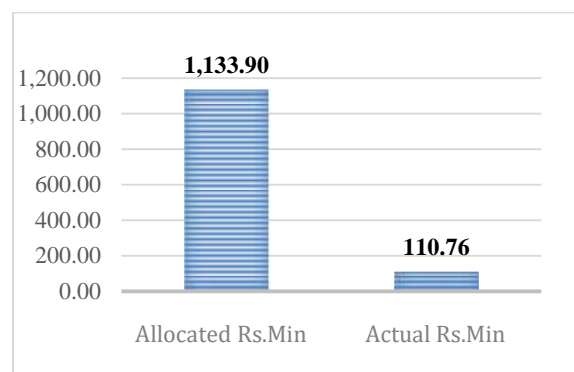
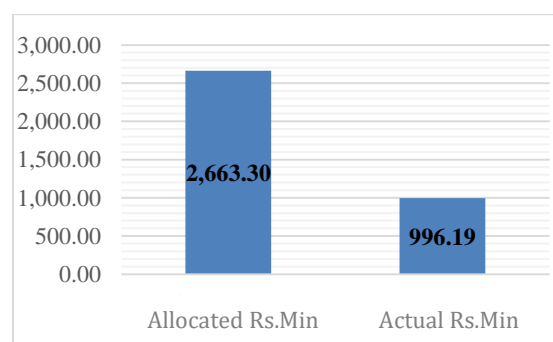


Figure 5.4 – Allocation of provisions for recurrent expenditure and actual expenditure as at 30.09.2025



- ♦ The expected budget estimate for the year 2025 is as follows.

Table 5.2 – Summary of 2025 Budget Estimates

Division	Estimated total cost (Rs. million)	Expected allocations from the 2025 budget (Rs. million)
Minister's Office	94	127
Public Administration Division	3162	3977
Total	3,256	4,104

Information Technology Division

♦ Ensuring the protection of the website of the Ministry and making new updates in the website

The agreement with the institute which developed the website has been signed in order to ensure the protection of the website and maintain other standards and the SSL certificate has also been established during this year too. By this, defects of the website of the Ministry are rectified and protection of it is also ensured.

♦ Project for designing Human Resource Management Information System and Document Management System

Ministry has decided to design an accurate human resources management information system in order to provide effective and satisfactory services under the current digitalization context. Further, technical assistance and consultation have been provided to the HRMIS project, which has been commenced as an initial step for designing a human resource management information system containing data of public officers under the scope of the Ministry, with a view to establishing a comprehensive combined human resource management information system for joining with one digitalized stage of all public institutions.

♦ Creation of an Application for providing information technology assistance (IT Support App) (IT Support App)

Software has been developed for providing assistance wherever necessary and for the IT-related issues of all the Divisions of the Ministry. Through this app, an inventory of computer items of every division can be maintained and Information Technology Division can be made aware of the issues observed in each computer.

♦ Developing Ministerial Rental Information System (Ministerial Rental Information System)

This software has been developed to calculate the income from the rental of government quarters and buildings. Depending on the necessities highlighted by the Finance Division, this system is to be developed further.

♦ Maintaining the computer system operation room.

The layers 3 switch required for the network system of the Ministry was purchased and separate network systems (V lan) were installed for each floor. Also, preliminary work is underway to install a new networking system.

♦ Conducting Information Technology Training Programmes

With a view to enhancing knowledge on information technology, training programmes have been conducted for the officers of the Ministry under various titles, such as practical usage of information technology, preparation of Microsoft excel sheets, Microsoft access, Internet usage, information systems management, submission of data and information in a productive manner.

Assistance as resource providers has been extended for online training programmes in order to disperse knowledge to officers serving in outside institutions. In addition to the above, facilities have been provided for training sessions and meetings in various divisions of the Ministry, and assistance has been provided for coordinating work, such as preparation of zoom links.

♦ Improving the Internal Awareness System

A mail management system was developed to manage letters received by the Ministry and provided to various departments, and steps were taken to implement this system in those departments.

♦ **Preparation of a methodology for reserving holiday resorts and bungalows online**

Technical assistance has been provided to develop the online system for the reservation of holiday resorts and bungalows managed under this Ministry.

♦ **Purchase of technical equipment for the Ministry**

Specifications were prepared to purchase computers, monitors, printers, photocopiers, which were in severe shortage, and action is being taken to install them after purchasing. Accordingly, 91 computers, 45 laptops, 13 photocopiers and 1 multi-function UPS are to be purchased parallel to the Human Resource Management Information System project.

Internal Audit Division

Under Gazette Extraordinary No. 2412/ 08, dated 25.11.2024, carrying out audit activities as per an approved internal audit plan pertaining to the Public Administration Division of the Ministry in respect of various divisions of the ministry, Department of Pensions, Sri Lanka Institute of Development Administration, Distance Learning Center, and Human Resources Development Council of Sri Lanka, and further, conducting special audit inquiries and investigations are fallen under the scope of the Internal Audit Division.

Exceptional performance in the Year 2025

- ♦ Action has been taken to hold Audit and Management Committee meetings for the first quarter and second quarter on 26.03.2025 and 26.06.2025.

Summary of Internal Audit Inquiries and Special Audit Inquiries issued by the Internal Audit Division up to 30.09.2025

Table 5.3 - Audit Inquiries and Special Audits Conducted

Ministry/ Department/ Institution/ Division	Total number of audit inquiries referred to
Ministry of Public Administration, Provincial Councils and Local Government (Public Administration Division)	16
Department of Pensions	21
National Council for Human Resources Development	04
Distance Learning Center	02
Special audit reviews and reports conducted by the Internal Audit Division	03
Total	46

Particulars of the field inspections conducted up to 30.09.2025

- ♦ Inspection of the data system and files related to the payment of pensions as well as physical inspection of the Divisional Secretariat, Kaduwela, were conducted.
- ♦ In addition, audit reports are submitted to the district secretariats and divisional secretariats to correct the errors and defects identified by auditing the data system on the payment of pensions.

Planning Division

Planning Division has been established for planning activities connected to the planning role, preparing guidelines and strategies, and for planning, implementing, directing and evaluating projects and programmes as well as performing other services connected.

Exceptional performance in the Year 2025

- ◆ Activities related to quarterly progress reviews regarding water, electricity, fuel and telephone consumption in government institutions in relation to energy management in accordance with Public Administration Circulars Nos. 08/2023 and 08/2023 (I) issued in relation to the implementation of the recommendations of the Cabinet Sub-Committee on National Energy Potentials, Strategies and Roadmap.
- ◆ Coordinating all activities related to the Rs. 350 million received from the 2025 budget for utilizing circuit bungalows and holiday resorts managed by government institutions, ensuring maximum productivity, and in a way that generates revenue for the government. In accordance with the Cabinet decision No.: අමප/24/2116/816/006 dated 24.12.2024 regarding the above, a report prepared

including detailed information regarding circuit bungalows and holiday resorts owned by all government institutions was submitted to the Cabinet of Ministers on 19.08.2025.

- ◆ Issuance of Public Administration Circular No. 22/2025 dated 18.08.2025 regarding the implementation of Seiri week from 01.09.2025 to 04.09.2025 to maintain organization in government institutions in line with the Clean Sri Lanka national program.
- ◆ Action plan for 2025 and performance report of 2024 of the Ministry have been prepared.
- ◆ Three quarterly progress review meetings of the Ministry have been held.
- ◆ The Progress Report (related to the 2025 Budget) and the Annual Performance Report for the year 2024 has been prepared and submitted to Parliament.
- ◆ Necessary information have been provided to other divisions of the Ministry and various reports requested by various ministries, departments and institutions from this Ministry have been forwarded to the relevant institution in the due manner.

Public Service Reforms Division

Achievements of specific goals in the year 2025 and the tasks to be performed in the coming months

- ◆ Development of the Management Information System (MISS) with service providers was initiated in connection with the introduction of the Human Resources Management Information System (GovHR) in the Public Service.
 - As the first phase of this project, activities were commenced on digitalizing basic functions and processes related to human resource

management, i.e., digitalization of human resource processes from recruitment to retirement of officers in the public service, covering 06 All Island Services and 03 Combined Services, managing information of the approved staff in the public service and maintaining online relationships with institutions related to human resource management in the public sector.

- The development of the system Workflows based on a “To-be process” document prepared after conducting an “As – Is” study

through the Business Process Re-engineering (BPR) program, was carried out by the two service providers during the period from February to June 2025, and System Requirement Specifications (SRS) were prepared for 19 identified processes. A prototype of the system was created for these 19 processes.

- SLT was awarded the contract through the procurement process for the Cloud facility required for the Information Management System, and its work is being carried out in collaboration with Informatics (Pvt) Ltd and Tech One Global Lanka (Pvt) Ltd.

♦ **Conducting a survey to identify the skills of public officers essential to enhance the performance of the public service.**

- In line with the policy statement "A Rich Country - A Beautiful Life", it has been proposed to conduct a survey to identify the skills of public officers in order to increase the efficiency and accuracy of public service. The relevant survey proposal has been forwarded to the Human Resource Management Division of our Ministry.
- The Cabinet paper has been prepared with the inclusion of the composition of the Technical Evaluation Committee in order to obtain the necessary Cabinet approval to implement this survey, and steps are being taken to submit it for approval.

6. Scope- Pensions

Pensions Division performs the duties, such as carrying out tasks entrusted to the Secretary of Public Administration under the Minutes on Pensions, formulation of policy matters connecting to pension, taking action regarding the requests made by pensioners and Pensioners' Associations and coordination of the establishment activities of the Department of Pensions.

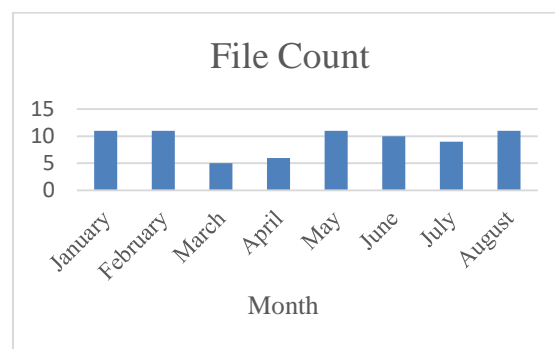
Table 6.1 - Progress regarding letters containing issues submitted by pensioners and pensioners' associations

Month	Number of letters received	Number of letters filed	Number of letters regarding which actions were taken
January	259	65	194
February	229	47	182
March	302	73	229
April	217	51	166
May	197	32	165
June	302	53	249
July	296	52	244
August	211	36	175
September	313	51	252**

** Action is being taken regarding 10 letters received in September.

- ♦ The number of files submitted to the Disciplinary Committee functioning regarding officers sent on retirement under Sections 12 and 15 of the Minutes on Pensions is as follows.

Figure 6.1 - Files submitted to the disciplinary committee



- ◆ This division has issued 02 circulars, 01 circular letter, 02 Cabinet Memorandums and 02 Notes to the Cabinet regarding pensions during the year 2025.

Table 6.2 - Circulars, Circular Letters, Cabinet Memorandums and Notes to the Cabinet issued by the Pensions Division

Circular / Memorandum No.	Matter
Public Administration Circular 03/2025 (20.01.2025)	Registration of public employees in the Widows'/Widowers' and Orphans' Pension Scheme and verification of their beneficiaries' information new online system
Public Administration Circular 15/2025 (01.07.2025)	Revision of pensions based on the salaries due on 01.01.2018, 01.01.2019 and 01.01.2020 as per the budget proposals for 2025
Public Administration Circular Letter 01/2025 (06.03.2025)	Payment of the allowances, which were paid to members of the three Armed Forces, Police or Special Task Force who were disabled and died whilst engaged in duty, even after retirement
Memorandum No: PA/Pns-01/08/2025	Payment of the allowances, which were paid to members of the three Armed Forces, Police or Special Task Force who were disabled and died whilst engaged in duty, even after retirement
Memorandum No: PA/Pns-01/08/2025	Revision of pensions based on the salaries due on 01.01.2018, 01.01.2019 and 01.01.2020 as per the budget proposals for 2025
Note to the Cabinet No: Pns/P5/08/19 - II මෙම මත	Recovery of money due to the government from the officers who were absorbed into the Samurdhi Development Department by expressing their preference under Section 44 (e) ii of the Samurdhi Act No. 01 of 2013
Note to the Cabinet No: Pns/P6/23	Adjustment of pensions related to salary revision as per the budget proposals for 2025

7. Department of Pensions

Particulars of the special achievements achieved during the year 2025

♦ Making pensions payments efficient

15, 642 pensioners have been made entitled to the pension during the period from January 01 to August 31, 2025. Also, the misplaced pensioner identity cards that had been requested to be printed were printed and issued to the pensioners. The printing of identity cards for pensioners who have been processed under the centralized system and whose information has been submitted to the decentralized division has been completed.

♦ Making the payment of gratuity efficient

Gratuity payments have been made to all pensioners whose first pension payments have been activated up to August 2025 (excluding those whose first pension payment was activated under the centralized system for the month of August). At present, gratuity payments are being made in the same month in which the payment of pension commences. Since payment through the 'Slip method' has already commenced, pensioners are able to receive their benefits without delay. Accordingly, gratuity payments have been made to 20,078 pensioners as at the 31st of August 2025.

♦ Adjustment of pensions according to budget proposals

Pension Circular 01/2025 and Pension Circular Letter 01/2025 were issued on 29.05.2025, including instructions and provisions on how to proceed with the adjustment of pensions in relation to the salary revision made in accordance with the 2025 budget proposals.

♦ Revision of pensions according to budget proposals

Issuance of Pension Circular 02/2025 incorporating provisions related to the revision of pension based on the salary due as on 2018.01.01, 2019.01.01 and 2020.01.01 in Schedule II of Public

Administration Circular 03/2016 in accordance with the 2025 Budget Proposals and Public Administration Circular 15/2025.

♦ Making the payment of W&OP pension efficient

In accordance with Public Administration Circular No. 2025/05, action has been taken to update the methodology for obtaining new membership and re-registration for the Widows'/ Widowers' and Orphans' Pension Scheme.

It is expected to grant benefits without delay in the future to those who are expected to receive benefits after starting to make contributions by including their information in the system.

♦ Making the payment of disability pension efficient

Introducing the facility to enter information, including the approved medical board decisions through the DS PORTAL system, after referring the decisions on the payment of disability pension to disabled orphan children of the members to the relevant medical board through the Divisional Secretariats, after the demise of the members.

♦ Payment of foreign pensions

The improved trend in the issuance of life certificates in the year 2025 compared to previous years is a significant achievement in the payment of foreign pensions.

♦ Launch of Five New Digital Information Technology Systems

The Department of Pensions further expanded its "Pensions Management System" (PMS) by launching five new digital technology systems in the following manner on January 17.01.2025. The launch ceremony was held at the premises of the Colombo District Secretariat, presided over by Dr. A.H.M.H. Abeyaratne, Minister of Public Administration, Provincial Councils, and Local Government and with the participation of Mr. S. Alokabandara, Secretary of the Ministry.

- Improved website of the Department of Pensions

- Information System for reporting the deaths of pensioners
- Information System for Online Reservations and obtaining of Railway Warrants for Pensioners
- New Registration Information System for the Widows' and Orphans' Pension Scheme
- New Re-engineered Information System for registration in the Public Service Provident Fund

Through these systems, the existing processes of the Department have been subject to the process re-engineering. This will enable further expansion of departmental services provided to pensioners and public servants as well as the simplification of internal processes.

♦ **Revision of the database corresponding to Public Administration Circular No. 10/2025**

The systems used for activating first-time pensions were revised in accordance with Public Administration Circular No. 10/2025 to enable the preparation of pensions for all public officers retiring on or after 1st of January 2025 and for the first time, calculation of the monthly pension was based on one salary scale, while the calculation of the pension gratuity was based on a different salary scale under this salary circular. As a practical technical solution, the Interim Solution 2025 has been introduced and this system is equipped with fully automated calculations to facilitate the adjustment of the pension to correspond with the salary scale to be entitled in the year 2027.

♦ **Development of a pension revision information system**

As per the 2025 Budget proposals, it was necessary to revise the pensions of all pensioners who retired before 2018.01.01 with effect from 2025.07.01. For this, a pension revision information system with fully automatic calculations, without re-entering data, was developed and released online for the first time. Here, all the different pension calculations, salary scales and various service conditions are analyzed and the revised

pension is calculated automatically. It has been facilitated online to send it to the relevant Divisional Secretariats for checking along with the files.

♦ **Implementation of the iPMS Concept**

Implementation of digital integration projects with external government institutions has commenced under the iPMS (Integrated Pension Management System) concept. As a collaborative project with the National Insurance Trust Fund (NITF), a smart project to simplify tasks using API connections has been implemented for the verification of beneficiary data, based on the Widows' and Orphans' Pension registration data source.

♦ **Conducting Training Programs**

- Training programs have been organized online for officers in charge of subjects of various government institutions and officers of Divisional Secretariats who work with the Pension Management Data System of the Department of Pensions, as well as for the officers of the Department of Pensions itself and over 4,900 officers have been trained through 16 internal training programs up-to-date.

Furthermore, resource persons have been provided for 18 training programs conducted by various other government institutions. Further, groups of officers from the Naval and Maritime Academy, Trincomalee who visited the Department for a field study were made aware of the general pension payment process, the entitlement of pension benefits to officers of the three Armed Forces and their dependents and the Widows' and Orphans' Pension payment process.

♦ **Towards an Integrated Public Service**

With a view to create a corruption-free, integrated public service, a program was held at the premises of the Department of Pensions to create a dialogue among the officers of the Department on the subject. Ms. Diana Kodithuwakku, Assistant Director (Legal) and

Mr. Shammi Srilal, Corruption Prevention Officer of the Commission to Investigate Allegations of Bribery or Corruption were the resource persons of this programme.



Training Programs conducted for the team of officers of the Naval and Maritime Academy

♦ Payment of pensions

Table 7.1 - Number of Monthly Pension Payments (January - August)

Month	Civil	Widows' and Orphans'	Army
January	397,208	189,228	138,967
February	398,056	189,326	139,710
March	398,888	189,498	140,575
April	399,556	189,598	141,052
May	399,266	189,107	141,218
June	399,386	189,007	141,443
July	398,109	187,908	141,078
August	399,438	188,870	142,126

Figure 7.1 - Number of New Pensioners Activated (January - August)

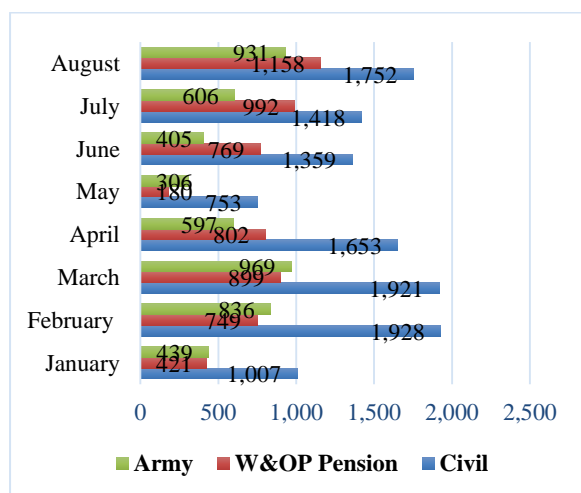


Table 7.2 - Gratuity Payments (January - August)

Month	Number of pensioners	Amount (Rs.)
January	2,378	2,809.83
February	1,116	1,264.92
March	4,685	5,559.09
April	677	694.89
May	2,944	2,937.47
June	2,990	3,586.59
July	2,414	2,657.48
August	2,874	4,461.17
Total	-	23,971.44

Table 7.3 - Deductions to the Agrahara Insurance Fund (January - August)

Month	Number of pensioners	Amount (Rs.)
January	164,399	34.13
February	166,117	35.41
March	167,837	35.44
April	171,247	36.78
May	171,825	35.46
June	172,988	36.56
July	173,907	36.74
August	175,636	37.10
Total	-	287.62

Table 7.4 - Payment of the Monthly Allowance of Rs. 5,000 (January - August)

Month	Number of pensioners	Amount (Rs.M.)
January	624,871	3,119.86
February	626,501	3,127.99
March	628,241	3,136.62
April	629,366	3,142.15
May	628,777	3,139.20
June	629,272	3,141.69
July	627,991	3,135.28
August	629,344	3,141.99
Total	-	25,084.77

Table 7.5 - Payment of the allowance of Rs. 3000 (January - August)

Month	Number of pensioners	Amount (Rs.M.)
January	685,359	2,039.69
February	686,983	2,044.64
March	688,785	2,050.11
April	689,960	2,053.77
May	689,447	2,052.40
June	689,654	2,053.28

July	686,578	2,044.27
August	688,059	2,048.78
Total	-	16,386.94

Table 7.6 - Pension Anomalies and Revisions (January - August)

Month	Number	Amount paid (Rs.M.)
January	1,100	166.64
February	1,055	153.84
March	881	131.13
April	959	136.29
May	619	108.76
June	1,087	154.14
July	971	142.97
August	1,074	134.84
Total	7,746	1,128.61

Figure 7.2 - Repayment of contributions (January - August)

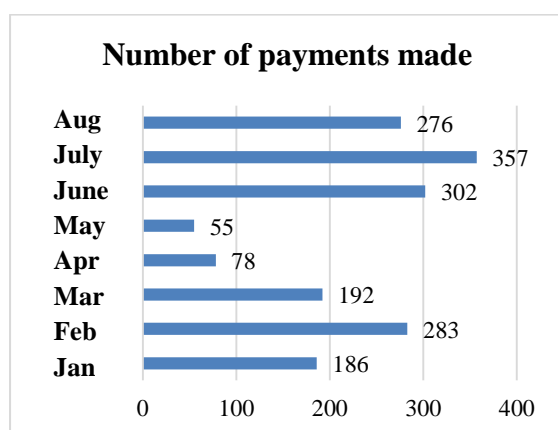


Table 7.7 - Payment of compensation and allowances to the members of three Armed Forces and Police Service who have died or become disabled while in active service (January - August 2025)

Institution	Number of Pensioners	Amount paid Rs. Mn.
Army	31,169	29,515
Navy	1,361	1,136
Air Force	465	345
Police	1,460	1,549
Payment of fixed allowances	3,719	912
Total	38,174	33,457

Table 7.8 - Receipts and Payments of Public Service Provident Fund (January - August)

Month	Receipts (Rs.Mn.)	Payments (Rs.Mn.)
January	55.78	41.61
February	37.19	48.21
March	51.73	62.20
April	35.31	45.64
May	40.25	54.64
June	68.80	66.71
July	75.00	53.67
August	43.87	91.17
Total	407.93	463.84

Table 7.9 - Number of members newly registered in the Public Service Provident Fund and the number of members who have withdrawn from the fund (January - August)

Month	Number of members newly registered	Number of members who have withdrawn from the fund
January	509	531
February	750	595
March	325	532
April	18	369
May	40	419
June	70	491
July	156	552
August	-	569
Total	1,868	4,058

Table 7.10 - Amount of Widows'/Widowers' Contributions recovered from the officers who have obtained leave to be spent in/ out of Sri Lanka under Public Administration Circular 14/2022

Month	Amount (Rs.)
January	26.12
February	19.30
March	20.63
April	23.48
May	13.66
June	26.50
July	22.30
August	22.70
Total	174.70

Table 7.11 - Collection of Revenue (January - December)

Description	Revenue collected (Rs. Mn.)
Central Government	23,087.06
Provincial Council	13,501.65
Teachers' Widows' and Orphans' Pension Fund	468.82
Total	37,057.53

*A sum of Rs. 22,270,474.00 was earned as government revenue from January 2025 to 31st of August, 2025 by leasing the buildings belonging to the Department and a sum of Rs. 5,388,375.00 was earned from holiday resorts.

Table 7.12 - Recurrent and capital expenditure

Month	Recurrent expenditure (Rs.Mn.)	Capital expenditure (Rs.Mn.)
January	38,254.37	0.42
February	37,350.75	0.55
March	41,267.22	0.77
April	37,614.17	0.18
May	39,102.85	0.71
June	40,622.05	14.75
July	40,645.48	1.93
August	42,532.69	0.34
Total	317,389.59	19.66

Activities expected to be performed within the year 2025

- ◆ Preparing the groundwork for the efficient implementation of the pension revision process required from the 1st of July 2026, by resolving the issues observed during the pension revision based on the salary due on the 2nd of January 2018, as per the 2025 Budget Proposals and Schedule II of Public Administration Circular 2016/03 and immediately obtaining the necessary policy decisions.
- ◆ Finalizing the conversion of the pension of all pensioners at present, which was prepared based on the salary at the time of retirement, to the pension entitled as per Schedule II of Public Administration

Circular 10/2025, using the pension data system.

- ◆ Updating the system to facilitate the provision of Death Gratuity benefits and Widows' and Orphans' benefits without delay to the beneficiaries of public officers who have diseased after 01.04. 2025.
- ◆ Taking steps to ensure that the pensions of the foreign pensioners are paid within the respective month and finalizing the removal of anomalies as per Public Administration Circular No. 15/2025.
- ◆ Completing the pension adjustments made in accordance with the Public Administration Circular No. 15/2025 with regard to the pensions that were calculated and paid as per Public Administration Circular No. 14/2019, during the months of September, October and November.
- ◆ It is planned to develop a common technical solution for both centralized and decentralized methods of activating the first pension payment. This database is based on the data of registration in the Widows' and Orphans' Pension scheme and it is expected to implement more citizen-centric retirement procedures with the help of this database.
- ◆ Taking steps to operate the Holiday Resorts in Wedamulla and Ramboda under a new business plan in considering the revenue received by the Department of Pensions.
- ◆ Celebrating the National Pensioners' Day, this falls on the 8th of October, at the Kelaniya Holiday Resort.

Details on Specific Activities Planned for the Year 2026

- ◆ Commencing the work on the two proposed district-level centres in Jaffna and Ratnapura and renovating the "Sathkara Piyasa" premises at the head office, with the aim of expanding the services of the "Sathkara Piyasa"

operating under the Department of Pensions.

- ◆ Taking steps to minimize the files which are forwarded to the Widows' and Orphans' Pension Division under the regular system.
- ◆ Taking steps to publish information regarding the services provided by the Widows' and Orphans' Pension Division on the website of the Department for easy access of the general public and to facilitate easy access to relevant legal provisions and necessary forms.
- ◆ Re-engineering the internal processes of the Widows' and Orphans' Benefit Entitlement Information System and the Payment Management System to be simpler and more accurate by integrating them with the iPMS modules.
- ◆ Removing anomalies with regard to the pensions of the foreign pensioners in relation to the year 2026 as per Public

Administration Circular No. 15/2025, properly preparing the foreign pension archives and making arrangements to obtain life certificates from foreign pensioners before 31st of March 2026.

- ◆ Revising the pension based on the salary entitled as at 01.01.2019 as indicated in Schedule II of Public Administration Circular 03/2016, in accordance with Budget proposals 2025 by providing the relevant instructions and guidance.
- ◆ Updating the Pension Minute with the inclusion of all the provisions of all the Gazette Notifications issued after the 05th of February 1934 i.e. up to 31.12.2025, to revise the provisions of the Minutes on Pension published on the 05th of February 1934.

8. Sri Lanka Institute of Development Administration

This is the main institution entrusted with the responsibility of enhancing the capabilities and professional advancement of executive officers in the public sector. Conducting training courses for public officers, providing management consultancy to the institutions in the public sector and encouraging research activities are the main areas of the Sri Lanka Institute of Development Administration.

Table 8.1 – Information related to examinations conducted by the Examinations Division during the period from 01.01.2024 to 31.12.2024.

Type of examination	Number of examinations conducted	Number of candidates
Efficiency Bar Examinations	40	5,503
Competitive examination for recruitment	11	2648
Internal examinations of the institution	06	303

Special Achievements in Year 2025

Commencement of induction training programs for 613 officers recruited under common competitive examinations for the services of Sri Lanka Administrative Service, Sri Lanka Accounting Service, Sri Lanka Planning Service and Sri Lanka Engineering Service.

Table 8.2 – Induction trainings

Serial No:	Service	Number of participants
01	Sri Lanka Accountants' Service (Limited and Open) (19 th of May 2025 - December 2025)	126
02	Batch of Sri Lanka Engineering Service (3 rd of March 2025 - August 2025)	64
03	Grade II, Class II of Sri Lanka Information Technology Service (21 st of February 2025 - August 2025)	55
04	Batch A of Sri Lanka Administrative Service (Open) (01.07.2025 - 2026)	151
05	Sri Lanka Accountants' Service (Open) (01.07.2025 - 2026)	117
06	Sri Lanka Planning Service (Open) (01.07.2025 - 2026)	100
	Total	613

- ◆ Under the organization of induction training and capacity building programs, which are a mandatory requirement according to the Service Constitution of the Island-wide Services, 34 programs have been initiated so far, with 1229 officers participating.
- ◆ The capacity building program initiated on 2025.06.02 for 21 Special Grade Officers has been completed
- ◆ Three in-service training programs for Grade II officers of the Sri Lanka Planning Service have been initiated and are being implemented, with 100 participants.

◆ **Research Symposium (SLIDA Research Symposium -February 2025)**

For public sector officials with a keen interest in the field of research, the SLIDA Research Symposium was successfully held on 07th February 2025 at the Sri Lanka Institute of Development Administration (SLIDA).

◆ **Sri Lanka Journal of Development Administration (Sri Lanka Journal of SLIDA)**

Published annually since 1970, the Sri Lanka Journal of Development Administration is a quality scholarly publication that provides solid knowledge through research and scholarly writings on public administration and public management. The journal includes research articles, review articles and theoretical discussions. Its seventh volume (Volume 7) was published in February 2025, and the eighth volume (Volume 8) is already in preparation.



Research Development Programme

◆ **Researcher Development Programme**

The “Researcher Development Programme”, which was initiated in 2023 to develop the knowledge, skills and abilities of public officials interested in research work, is scheduled to be held this year

◆ **SLIDA Newletters**

Since January 2025, this e-newsletter has been issued on the SLIDA official website during the first week of every month, ensuring accurate and timely communication about the organization's activities, programs, and current information.

◆ **Kalamana Magazine (January–June 2025)**

Management Magazine is designed to educate readers, including public servants, through articles, interviews, and analysis. The edition for the period January - June 2025 has already been published, and the edition for the period July - December 2025 is currently being prepared.

The inaugural ceremony of this program was held on 29th August 2025 at the Sri Lanka Institute of Development Administration (SLIDA). The program will run for three months and is expected to provide the participating officers with project-based and practical knowledge on basic concepts, research methodologies, data analysis and professional writing in the field of research.

◆ **Symposium on Best Practices and Innovations in Public Administration and Governance (BP-IPAG)**

The Conference on Best Practices and Innovation in Public Administration (BP-IPAG) is scheduled to be held on October 31, 2025, and the application process is already underway. During this event, it is hoped to receive the contributions of experts and professionals by presenting

innovative measures and best practices in public administration.

◆ **Lecture on AI applications**

An awareness lecture on Artificial Intelligence (AI) was held for public servants at the Sri Lanka Institute of Development Administration (SLIDA) on 19th June 2025. The aim was to provide a basic understanding of AI technology and explore its potential for beneficial application in public administration.



◆ **Language Courses of the Sri Lanka Institute of Development Administration**

– **Diploma in Professional English**

The first batch of 2024 recruitment for the relevant diploma course was conducted in January 2025 and the number of officers registered for it was 59. Out of which 54 have qualified to appear for the Phase I examination. The second phase of the same course has been started from the first week of September.

Classes in the English Diploma Course specially prepared for 40 officers of the National Police Training Institute at the request of that institution were started in April 2025 as the second recruitment of 2024.

– **Certificate in English for Careers**

The first batch of 2024 recruitment for this English certificate course was conducted in January 2025 and the number of officers registered for it was 27. Of these, 17 officers have qualified to sit for the final examination.

– **Speech Craft Programs**

One phase of this program is scheduled to commence in the fourth quarter of 2025.

◆ Efficiency cut-off examinations were conducted for the Executive Grade officers of the Department of Commerce on 2025.02.28, 2025.02.29 and 2025.08.20.

◆ On 2025.03.15, the open competitive examination for recruitment to Grade III of the Sri Lanka Engineering Service was conducted for 1,748 candidates. The evaluation of answer sheets commenced from 2025.03.16 and the list of eligible candidates was submitted to the Public Service Commission on 2025.03.22.

◆ On 2025.04.20, the open competitive examination for recruitment to the post of Assistant Assessor in Grade II, Class II of the Government Assessment Service was conducted for 181 candidates.

◆ On 20.04.2025, the open competitive examination for recruitment to the posts of Editor and Writing Assistant in the Legal Drafting Department was held for 399 candidates.

◆ At the request of the Ministry of Public Administration, Provincial Councils and Local Government, the I and II Efficiency Bar Examinations for officers of the Management Service Officers Service were successfully conducted on

25.05.2024 at 15 examination centers in 09 provinces for 4,727 candidates.

- ◆ On 30.08.2025, the Limited Competitive Examination for the recruitment to the post of Management Assistant of the Board of Investment of Sri Lanka was conducted at the Sri Lanka Institute of Development Administration for 55 candidates.

Table 8.3 - Training programs implemented in the year 2025

Programme	Number of programmes conducted	Number of officers trained
Induction training	06	613
Capacity Development	35	1250
On-the-job training programs	03	100
Diploma	02	104
Customized learning and development programmes	17	685

Table 8.4 - Examinations scheduled to be held in the year 2025

Examination	Number of candidates
Efficiency Bar Examinations for Officers of the Information and Communication Technology Service I, II and III to be held in September	400 (Approximately)
Efficiency Bar Examinations for Officers of the Island-wide Service I and II to be held in October.	600 (Approximately)
Efficiency Bar Examinations for Officers of the Development Officer Service to be held in December	28,000 (Approximately)

9. The National Council for Human Resource Development of Sri Lanka

The objective of the National Council for Human Resource Development of Sri Lanka is to establish an appropriate institutional framework to provide the Government with policy and guidance for human resource development. The National Council for Human Resource Development of Sri Lanka is responsible for areas such as the human resource development policy, policy review and human resource development

Special Performance as at 30.09.2025

♦ National Human Resource Development Policy

The concept paper prepared for the formulation of human resource development policies in line with the national policy “A Prosperous Country – A Beautiful Life” was submitted to the Minister of Public Administration, Provincial Councils and Local Government on 1 July 2025. In addition, the concept paper was updated and presented at the board meeting held on 31 July 2025.

♦ Serving as the central coordinating mechanism for the Human Resource Development Sector of the Bay of Bengal Initiative for Multi-Sectoral Technical and Economic Cooperation. (BIMSTEC)

Sri Lanka functions as the leading country with regard to Science and Technology within the Bay of Bengal Initiative for Multi-Sectoral Technical and Economic Cooperation. The National Council for Human Resource Development of Sri Lanka acts as the central coordinating mechanism for Human Resource Development, one of its sub-sectors, with the approval of the Ministry of Foreign Affairs. On the 16th of July 2025, the National Council for Human Resource Development of Sri Lanka held the second meeting of the Expert Group on Human

Resource Development in Colombo, Sri Lanka. Human resource development experts from all member states and representatives of the BIMSTEC Secretariat participated in this meeting, where the draft Action Plan for the implementation of human resource development was approved.

♦ “Study on policy gaps and strategic recommendations to enhance global tourism competitiveness in Sri Lanka”

This critically reviews Sri Lanka’s National Tourism Policy (2024) and assesses its effectiveness in addressing the challenges faced by the tourism industry. Through a comprehensive review of the policy framework and a comparative assessment with leading Asian destinations, the research will uncover key gaps in governance, digital transformation, resilience to crises, sustainability, human capital development, destination branding, airline integration, market diversification and product innovation, and formulate a set of strategic recommendations organized into short-term and long-term measures to address these gaps.

♦ “Study on the issues and challenges faced by vulnerable groups in Sri Lanka and their impact on the country's workforce contribution”.

This research attempts to explore the underlying issues and challenges faced by groups of young people who use drugs and to analyze the subsequent impact on the country's workforce.

This research was conducted using the research problem and main objective of what challenges people who use drugs face and what impact they have on the country's workforce.

It is hoped to prepare a research report based on the findings of the research on what challenges people who use drugs face and what impact they have on the country's workforce.

♦ **“Study on Challenges Affecting the Effectiveness of the 13-Year Guaranteed Education Programme (13YGEP) in Sri Lanka – 2024”**

The final report of this study was completed. The findings of the study were presented to the council members on 15.05.2025. 100 copies of the report were distributed to relevant parties, and an awareness program on the findings of the 13 YGEP study was held on 24.07.2025 at the Palkelele Central Provincial Council Auditorium.

- The study “Barriers to Employment of Technology Stream Graduates in Sri Lanka – 2025” is currently underway.
- Data collection and updating for the “Statistical Handbook - 2025” is already underway.

♦ **"Study on Human Resource challenges in the tertiary and vocational training sector in Sri Lanka: A Focus on educators employed in the Tertiary and Vocational Training Institutions in the public sector "**

The objective of this study is to identify the human resource challenges faced by educators in delivering courses in the relevant sector. It includes identifying the shortage of educators in public sector tertiary and vocational training institutions, examining the factors affecting this shortage, and making appropriate strategic recommendations to address these challenges.

The proposal and questionnaires have been prepared for this purpose and data collection is currently about 55% complete. The final report of the study is scheduled to be published before 31 December 2025.

- **“Statistical Handbook – 2024”, published on the website www.nhrdc.gov.lk.**



10. Distance Learning Center

This institution is a fully government-owned, self-financing institution which is under the purview of the Ministry of Public Administration, Provincial Councils, and Local Government.

It provides training services to both the public and private sectors and also functions as the South Asia Secretariat for the Global Development Learning Network of the World Bank and the Korea Development Institute.

Financial Progress

Table 10.1 - Financial Progress as at 30.09.2025

Key Activity	Expected Target for the rear 2025 (Rs. Mn.)	Progress as at 30.09.2025	
		Financial Progress (Rs. Mn.)	Percentage (%)
Face-to-Face Training Programmes (F2F&CBT)	14.3	8.5	60%
Rental basis	7.4	2.0	27%
Online examinations	12.8	13.6	107%
Online programmes	-	1.6	-
Regional centres	19.8	3.7	18%
Partnership programmes	11.0	7.5	68%
Total income	65.3	36.9	57%

Table 10.2 - Progress of the programmes implemented as at 31.12.2024

Serial number	Programme	Number of programmes implemented	Number of participants
01	Local and foreign training programmes	32	934
02	Conducting Online examinations / providing facilities for conducting computer-based examinations	13	3940
03	Provision of computer laboratories and the auditorium on rental basis	10	377
04	Conducting Online and Offline short-term/long-term vocational courses	06	228



Conducting training programs for the public and private sectors

Home Affairs Division

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Chapter One

01. Introduction

The Home Affairs Division, comprising nine main internal divisions, manages and coordinates the overall operations of 25 District Secretariats, 341 Divisional Secretariat Divisions, and 14,022 Grama Niladhari Divisions, providing the necessary human and physical resources, as well as other facilities, to deliver more efficient and effective public services.

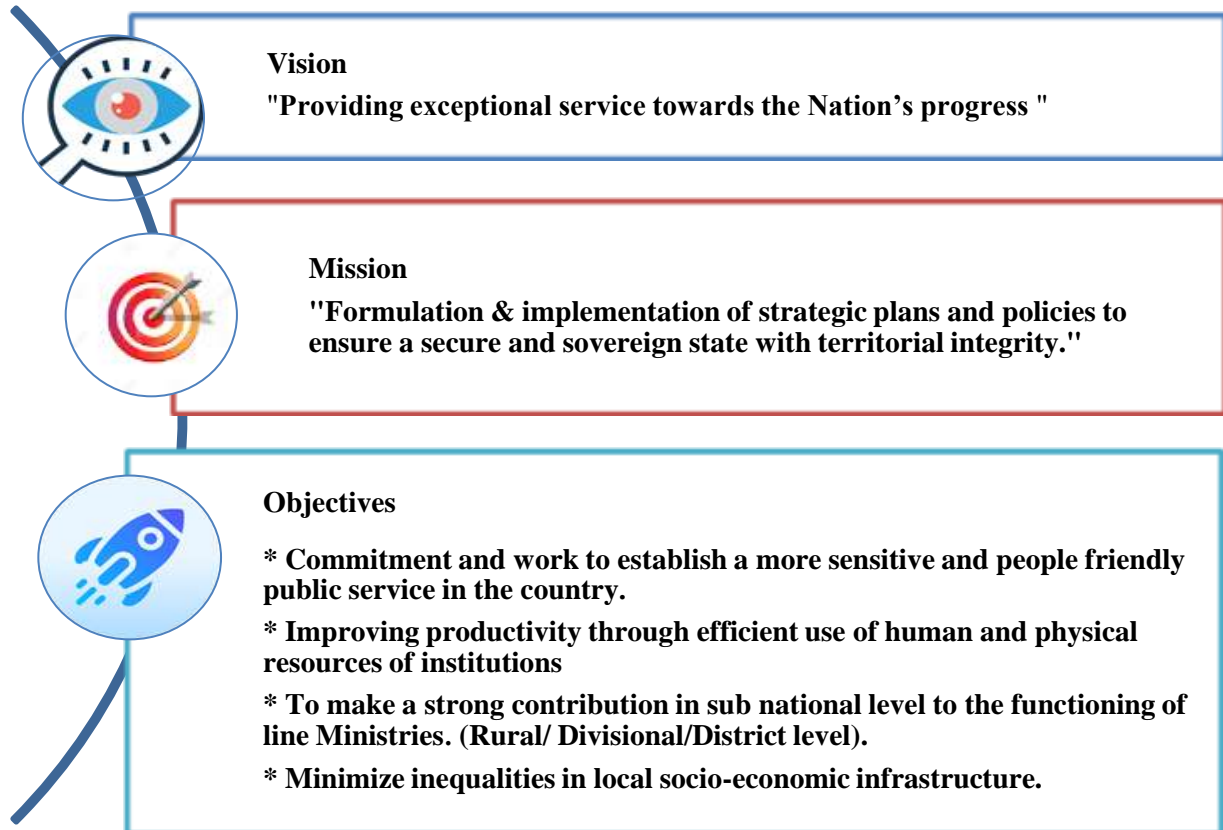
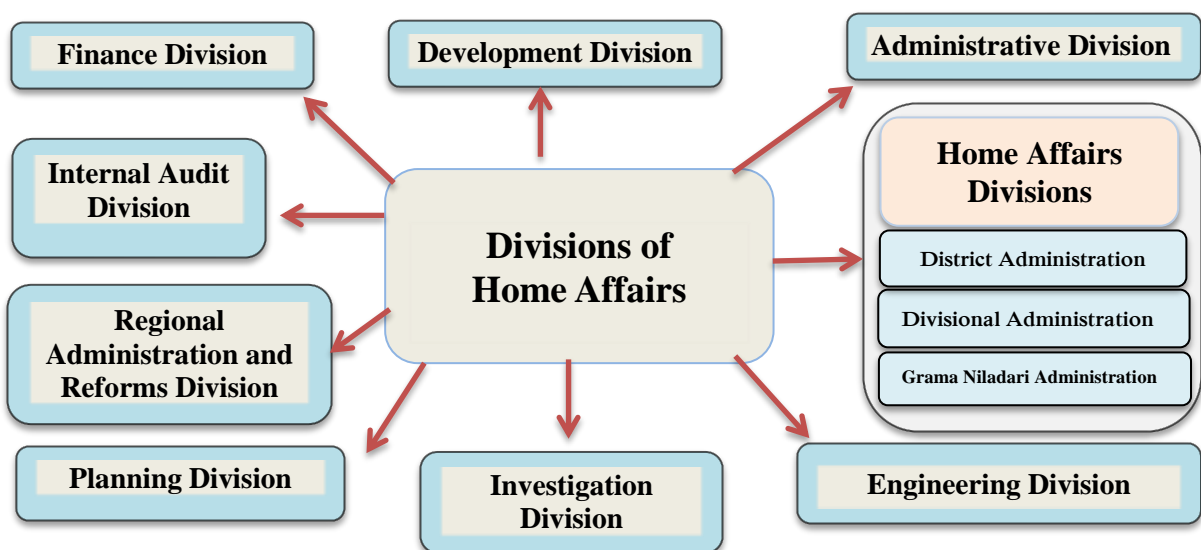
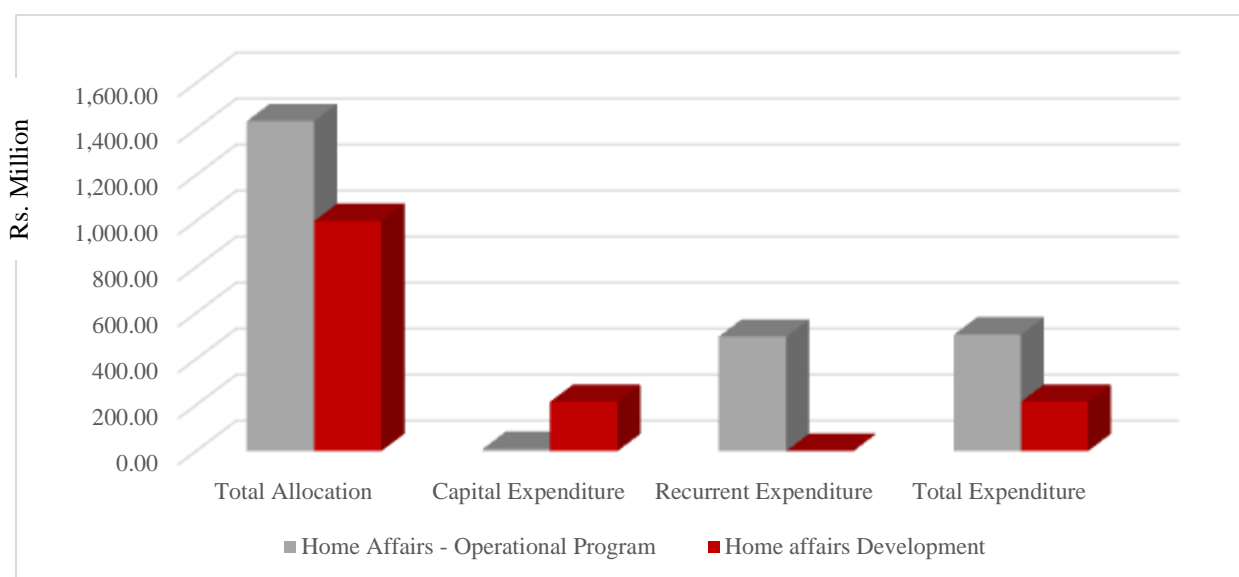


Diagram 1.1 Compositions of the Internal Departments of the Home Affairs Department



1.1. Overall Financial Progress 2025 (130 Head - 01.01.2025 to 30.09.2025)**Table 1.1: Summary of Overall Financial Progress**

#	Division	Total Allocation (Rs.Mn.) (A1)	Capital Expenditure (Rs.Mn.) (A2)	Recurrent Expenditure (Rs.Mn.) (B1)	Total Expenditure (Rs.Mn.) (A2+B1)
01.	Home Affairs Division - Operational Programme	1,433.868	8.97	497.15	506.12
02.	Home Affairs - Development programme	1,000	214.70	-	214.70
Total		2,433.868	223.67	497.15	720.82

Diagram 1.2: Overall Capital Expenditure & Recurrent Expenditure**Table 1.2: Analysis of Total Capital Expenditure**

#	Programme	Project No	Total Allocation (A) (Rs.Mn)	Capital Expenditure (Rs.Mn) (B)	Savings Funds (Rs.Mn) (A-B)	Progress of Expenditure (%) (B/A*100)
01.	Home Affairs - Operational Programme	130-01-16 130-01-02	482.86	8.97	473.89	2%
02.	Home Affairs- Development Programme	130-02-20	1,000	214.70	785.30	21%
Total			1,482.86	223.67	1,259.19	15%

Table 1.3 : Analysis of Total Recurrent Expenditure

#	Programme	Project No	Total Allocation (Rs.Mn) (A)	Recurrent Expenditure (Rs.Mn) (B)	Savings Funds (Rs.Mn) (A-B)	Progress of Expenditure (%) (B/A*100)
01.	Home Affairs-Operational Programme	130-01-16	951	497.15	453.85	52%
Total			951	497.15	453.85	52%

1.2. Detailed Financial Progress**1.2.1. Home Affairs****Table 1.4 : Capital Allocation (130- 01-16) / (130-01-02)**

#	Vote & Description	Total Allocation (Rs.Mn.) (A)	Capital Expenditure (Rs.Mn.) (B)	Savings Funds (Rs.Mn.) (A-B)
Total Capital Cost		482.86	8.97	473.89
01	(130-01-16) Rehabilitation and Improvement of Capital Assets	313.00	2.021	310.98
	2001 - Buildings and Construction	150.00	0.083	149.92
	009 Rehabilitation and improvement of office buildings and improvement of Independence Square	156.00	0.698	155.30
	041 Upgrading Circuit bungalows	2.00	0.12	1.88
	2002 - Plant Machinery & Equipment	5.00	1.12	3.88
	2003 - Vehicles			
02	Acquisition of Capital Assets	22.00	1.10	20.90
	2102-0/11 Furniture and Office Equipment	17.00	0.19	16.81
	2103-0/11 Plant, Machinery & Equipment	5.00	0.91	4.09
03	Capacity Building	22.86	4.56	18.30
	2401-0/11 Staff Training	20.00	2.51	17.49
	130-01-02-010-2401-00/13 (UNDP)	2.86	2.05	0.81
04	Construction and Improvement of Buildings	125.00	1.29	123.71
	2509- Other - Digitalization of Divisional Secretariats	125.00	1.29	123.71

Table 1.5: Recurrent Allocation (130- 01-16)

#	Vote & Description	Total Allocation (Rs.Mn.) (A)	Recurrent Expenditure (Rs.Mn) (B)	Savings Funds (Rs.Mn) (A-B)
Total Recurrent Cost		951.00	497.15	453.85
01	(130- 01-16) Personal Emoluments	437.00	247.51	189.49
	1001-Salaries & Wages	200.00	156.09	43.91
	1002- Overtime & Holiday Payments	10.00	7.30	2.70
	1003- Others Allowances	227.00	84.12	142.88
02	Travelling Expenditure	1 8 .00	12.40	5.60
	1101 - Domestic	5.00	2.23	2.77
	1102 - Foreign	1 3 .00	10.17	2.83
03	Supplies			
	1201- Stationery and office supplies	20.00	8.11	11.89
	1202- Fuel	33.00	16.37	16.63
	002 Fuel Allowances	12.00	7.57	4.43
	009 Fuel for Pool Vehicles	20.00	8.75	11.25
	010 Fuel for Other Purposes	1.00	0.05	0.95
	1203- Diets & Uniforms	0.40	0.30	0.10
	002 Uniforms	0.40	0.30	0.10
	1205- Other	6.00	0.99	5.01
04	Maintenance Expenditure	93.50	43.07	50.43
	1301-Vehicles	29.00	22.30	6.70
	1302- Plants & Machinery	3.50	1.10	2.40
	1303- Buildings & Structures	60.00	19.67	40.33
	1304- Software Maintenance	1.00	-	1.00
05	Services	123.50	65.87	57.63
	1401- Transport	8.50	5.65	2.35
	1402- Postal & Communication	10.00	5.40	4.60
	1403- Electricity & Water	55.00	26.83	28.17
	1404- Rents & Local Taxes	12.00	6.23	5.77
	1405- Cleaning and sanitation services	19.00	8.21	10.79
	1407- Security services	19.00	13.55	5.45
	1409- Other	217.48	101.63	115.80
	065 Exams	75.00	2.82	72.18
	066 Competitions	1.00	-	1.00
	067 National Day Celebration	97.74	68.47	29.27
	068 Festivals & Functions	22.25	20.68	1.57
	138 Machinery and Office Equipment Service	4.00	1.25	2.75
	Agreements			
	139 Vehicle Insurance	2.82	2.50	0.32
	140 Miscellaneous Services Expenditure	14.67	5.91	8.76
06	Transfers	1.00	0.91	0.09
	1506 - Property Loan interest to Public Servants	1.00	0.91	0.09
07.	Other Recurrent Expenditure	1.10	-	1.10
	1701- Losses & Deductions	0.50	-	0.50
	1703- Implementation of the Official Languages Policy	0.60	-	0.60

1.2.2. Home Affairs-Development Programme**Table 1.6: Capital Allocation (130 -02- 20)**

#	Vote & Description	Total Allocation (Rs. Mn.) (A)	Capital Expenditure (Rs.Mn.) (B)	Savings Funds (Rs.Mn.) (A-B)
	Total Capital Cost	1,000.00	214.70	785.30
01	(130-02-20-02) “Pibidemu Polonnaruwa” program 2509- Other	500.00 500 .00	91.47 91.47	408.53 408.53
02	(130-02-20-07) e-Grama Niladari Project to Enhance the ICT usage at the Grass Root level (e-GN Project) 2106- Software Development 2509- Other	430.00 30.00 400.00	123.23 - 123.23	306.77 30.00 276.77
03	(130-02-20-08) Operation of a Business Centre for an Incubator in Jaffna 2104- Buildings and Construction 13 2509- Other 13 17	70.00 20.00 50.00 10.00 40.00	- - - - -	70.00 20.00 50.00 10.00 40.00

02. Overall Progress of Functions in Internal Division

2.1. Administrative Division

i. Scope and Function

- human resource management.
- Office management.
- Improving office procedures through productivity management approaches.
- Maintenance and control of equipment related to management activities.
- Implementing modern information technology qualitatively and effectively to create an easy-to-work environment.
- Providing training opportunities to officers to create an efficient and productive staff.
- Making arrangements to maintain friendly relations between institutions through good coordination.
- Providing the necessary facilities for the public to easily access information about the Ministry and the services implemented under the Ministry.
- Maintaining the necessary procedures to more easily obtain information for requests received from the public under the Information Act.
- Maintaining a system for promptly resolving public complaints received to the Ministry.
- Supervising the activities related to Circuit bungalows belonging to the Ministry, maintaining an online reservation system, and making arrangements so that clients can book Circuit bungalows without any problems.
- Maintaining an operational transport pool necessary for the activities of the Ministry.
- Maintaining a legal unit capable of performing legal functions when necessary for all departments of the Ministry and the

District Secretariats and Divisional Secretariats under the Ministry.

- Directing and supervising activities related to the postal unit of the Ministry
- All matters related to elections
- Carrying out institutional affairs regarding officers of the Registrar General's Department

ii. Challenges

- Shortage of experienced senior associate service officers.
- Inadequate physical resources.

iii. Future Goals

- Achieving the desired objectives through efficient and effective use of human and physical resources.
- Fulfilling the information needs of those requesting information under the Right to Information Act within a very short time.
- Identifying the local and foreign training needs of officers serving in the Ministry and completing all planned training programs within the stipulated time.
- Preparing a database containing information related to the personal files of all officers serving in the Ministry of Home Affairs.
- Ensuring the security of the websites in cyberspace by maintaining the websites of the District and Divisional Secretariats up to date.
- Commencing the Circuit bungalow reservation online system as soon as possible

Table 2.1. : Financial Progress of Administration Division (From 01.01.2025 to 30.09.2025)

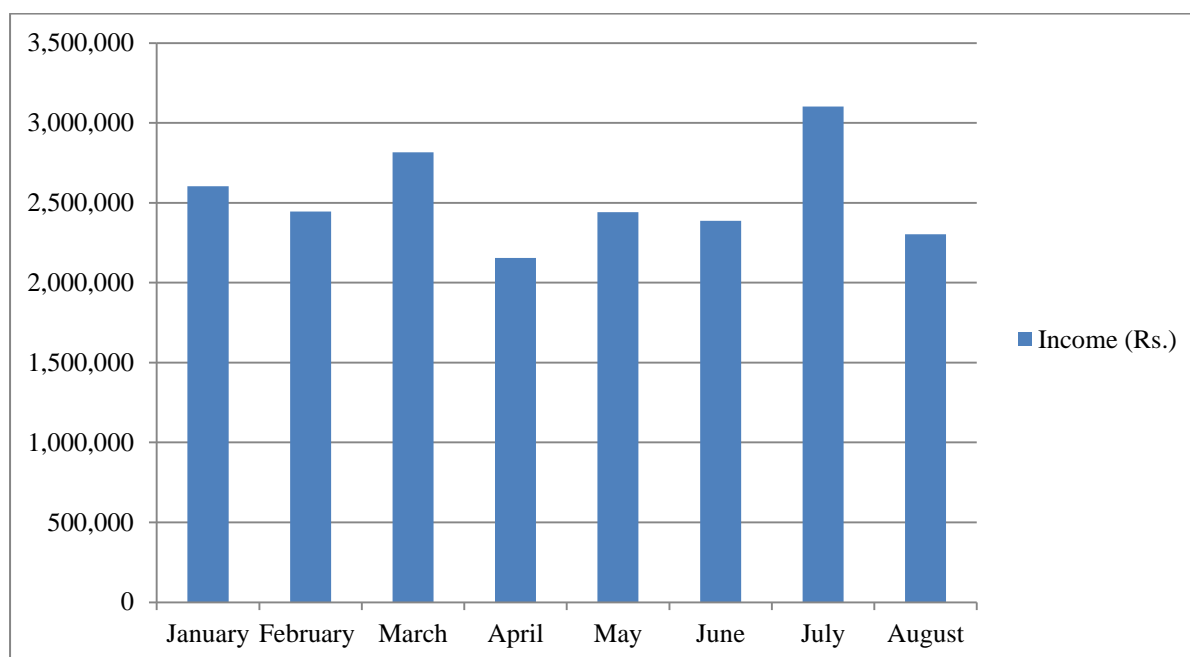
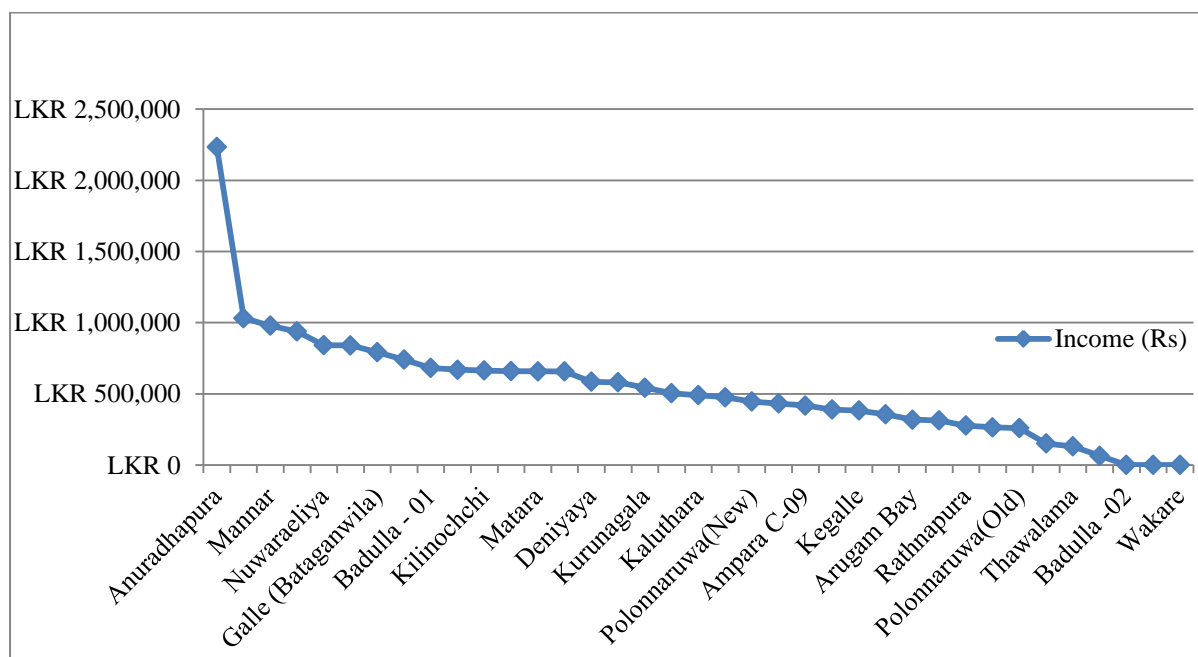
#	Name of the Projects		Recurrent Expenditure (Rs.Mn)	Capital Expenditure (Rs.Mn)
01.	Maintenance of Vehicle	Maintenance	2.833	1. 137
		Minor repairs	0.04	
		Battery	0.102	
		Tires/Tubes	0.926	
		Major repairs	18.015	-
02.	Human Resource Development - Staff Training (2401)	Local Training	2. 175	-
03.	Other recurrent expenditure for 2025 Nila madura + Indipendance squire	Payments for Rent & Local taxes		
		Nila madura	6.791	-
		Independence Square	0.032	-
		Telephone Bills	0. 686	-
		Internet Bills	0. 821	-
		Water	1. 334	-
		Electric Bills	20. 399	-
		Newspaper bills	0. 276	-
		Payment for security services		
		Nila madura	12.749	-
		Independence Square	1.219	-
		Cleaning Services		
		Nila madura	6.484	-
		Independence Square	0.404	-
		Supplies of drinking water bottles	0. 204	-
		Pest control	0. 280	-
		Janitorial Services	0.0 23	-
		Postal	1. 483	-
Total			77.072	1.137

Table 2.2. : Administration Division - Anticipated Budget Proposals 2026

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01.	For Circuit Bungalows		
	1.1. Acquisition of furniture and office equipment	3	-
	1.2. Acquisition of machinery and equipment	3.5	
02.	Purchase of equipment and machinery (2103)	6	-
03.	Human Resource Development - Staff Training (2401)	40	-
04.	Other recurring expenses for 2024		
	Assessment fees	6.112	-
	Telephone charges	1.68	-
	Telephone charges due in previous years	0.25	-
	Internet Billing Fees	2.04	-
	Water bill charges	3	-
	Electricity bill charges	50.4	-
	Payment for newspaper bills	0.42	-
	Payment for security services	18.5	-
	Payment for cleaning services	20	-
	Expenses for providing drinking water bottles	0.82	-
	Payments for controlling bee and insect pests	0.5	-
	Payment for disposal of sanitary materials	0.3	-
	Payment for vehicle insurance	1.658	-
	Overtime/Holiday pay (1002)	11	-
	Travel expenses (1101)	4.5	-
	Foreign travel expenses (1102)	30	-
	Post and Communications (1402)	3	-
	Formal wear (1203)	0.396	-
Total		207.076	-

Table 2.3. : (From 01.01.2025 to 30.09.2025) Income- Circuit Bungalows

#	Basic Activities	Progress (Rs.Mn)
01.	Circuit bungalow reservation	20.252

Figure 2.1. : Income Report Circuit Bungalows From 01.01.2025 to 30.09.2025**Figure 2.2. : Income earned by each Circuit Bungalows from 01.01.2025 to 30.09.2025 (Except the Circuit bungalows that underwent renovation in 2025)****Table 2.4. Revenue from 01.01.2025 to 30.09.2025 – Other**

	Basic Activities	Progress (Rs.Mn)
01.	Automatic teller machines People's Bank/National Savings Bank	1. 20
02.	Restaurant	0. 20
	Total	1.40

2.2.Home Affairs Division

2.2.1. District Administration Division

i. Scope and Functions

- Providing administrative services to the public through the District Secretariats under the Ministry of Public Administration, Provincial Councils and Local Government, which is the centre of civil administration.
- Management and supervision of human resource in district secretariats.
- Management of physical resources in district secretariats.
- Problems management of District Secretariats.
- Coordination between other ministries and departments related to district administration.
- Organizing and coordination of special public events/ceremonies.

- Taking steps with respect to matters pertaining to the national flag and national anthem.
- Determination of public holidays.

ii. Special Achievements

- Holding 77th Independence Day commemoration ceremony on a grand scale.

iii. Challenges

- Trained human resource issues
- Carrying out administrative work under existing economic and social problems.

iv. Future Goals

- Maintaining district administration in a more efficient and effective manner

v. Progress of the Division

Table 2.5: District Administration Division - Progress of General Work (From 01.01.2025 to 30.09.2025)

#	Functions	Progress as at 30.09.2025 (%)
01.	Holding 77 th Independence Day Ceremony	100
02.	Preparatory work for the 78 th Independence Day celebrations	100
03.	For Conducting Government Agents Conference (District Secretaries)	The District Secretaries' (GA) Conference held on 20.06.2025 and issues discussed.
04.	Establishment matters of the officers serving in district secretariats- appointments/transfers/issuing of promotion letters/recommending personal foreign leave requests	100
05.	Recommending personal foreign leave applications	100
06.	Recommending retirement of all the officers serving under the ministry	100
07.	Granting approval for post-graduate courses of the staff officers	100
08.	Providing recommendations for staff Grade officers vacancies (Dis. Sec./Accountant/Director (Planning))	100
09.	Appointing officers for vacant place (Add. Dis. Sec.)	100
10.	Matters related to Pilgrimages Ordinance (Gazetting of Perehera)	100
11.	Gazetting of Poya days, public and bank holidays	100
12.	Organizing funerals held under state patronage	100
13.	Organizing state ceremonies held under government patronage	100

Table 2.6: District Administration Division- Anticipated Budget Proposals 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01.	Expenditure for National Independence Day Ceremony	100	100

2.2.2. Divisional Administrative Division

i. Scope and Functions

- Provision of necessary arrangements to provide services to the people through the Divisional Secretariats, which are the hub of civil administration under the Ministry of Public Administration, Provincial Councils and Local Government.
- Management and supervision of human resource in divisional secretariats.
- Management of physical resources in divisional secretariats.
- Problem management of Divisional Secretariats
- Coordination with other ministries and departments related to divisional administration.

ii. Special Achievements

- Implementation of the first phase of the Divisional Secretariat Digitalization Project.

iii. Challenges

- Maintaining the functions of the Divisional Secretariats efficiently despite the existing minimal infrastructure facilities.

iv. Future Goals

- To implement the Divisional Secretariat Digitalization Project to enhance efficiency and quality through a technological approach.
- To provide training programs for officers employed in the divisional administration with the aim of providing a more effective and efficient service.

v. Progress of the Division

Table 2.7: Divisional Administrative Division - Progress of General Work (From 01.01.2025 to 30.09.2025)

#	Functions	Progress as at 2025.09.30 %
01	Performing establishment matters including appointment and promotion of Divisional Secretaries	99
02	Performing establishment matters including appointment and promotion of Assistant Divisional Secretaries	99
03	Performing establishment matters including appointment and promotion of Accountants	99
04	Performing establishment matters including appointment and promotion of Assistant/Deputy Directors	99
05	Procedure of all institutional activities of other officers working in the Divisional Secretariats under the divisional Administration Division	99
06	Approval of foreign leave/foreign training requests of officers working in all Divisional Secretariats under the Divisional Administration Division	99
07	Approval of retirement of officers working in the Divisional Secretariats under the Divisional Administration Division	99
08	Granting of vehicle permits on concessional basis to retired staff officers	99
09	Provision of funds for local postgraduate courses for staff officers	99
10	Implementation of SYSCGAA system island-wide	99
11	Implementation of Divisional Secretariat Digitalization Project - Phase I	55

Table 2.8.: Divisional Administrative Division - Anticipated Budget Proposals 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01	Divisional Secretariat Digitalization Project – Phase II	500	500
02	Staff Training (Provision for local training of staff officers serving in Divisional Secretariats)	6	6

2.2.3.Grama Niladhari Administrative Division

Scope and Functions

- In order to ensure a rural-level administrative system in line with government policies, overall administrative activities related to Grama Niladharis who perform duties within 14,022 Grama Niladhari divisions in 341 divisional secretariat divisions across the island are handled by the Grama Niladhari Division of the Home Affairs Division of the Ministry of Public Administration, Provincial Councils and Local Government.
- The scope of this division includes carrying out the institutional functions of the Administrative Grama Niladharis and Grama Niladharis and contributing to making policy decisions related to the public services provided by the Grama Niladharis.

- Recruitment, confirmation, promotion, conducting efficiency bar examinations, transfers, disciplinary control and retirement of Grama Niladharis and Administrative Grama Niladharis are the functions that fall within the scope of this division.

Special Achievements

- Completion of the national level evaluation process for the 2020/21 Grama Niladhari Office Management Competition, which was delayed due to the Covid pandemic and the economic Crisis in the country.
- The training allowance, effective from 2009, has been increased from Rs. 3,000 to Rs. 17,800.
- Providing permanent appointment letters to 172 new Grama Niladharis who completed their training from among the

trainees who commenced training on 10.06.2024 and who left the training and did not report for training, from among the officers who were re-enlisted for training on 24.02.2025.

- Increase in the annual uniform allowance of Grama Niladhari from Rs. 5,000 to Rs. 15,000 with effect from 01.01.2025.

Challenges

- Periodic revision of the allowances of Grama Niladharis.

Future Goals

- Improving the service facilities of Grama Niladharis.
- To strengthen rural governance by promptly filling the remaining Grama Niladhari and Administrative Grama Niladhari vacancies.

v. Progress of the Division

Table 2.9: Grama Niladhari Administrative Division - Progress of General Work (From 01.01.2025 to 30.09.2025)

#	Functions	Progress as at 30.09.2025 %	Progress as at 30.09.2025
01	Recruitment of Grama Niladharis	95	Granting permanent appointment letters to 1,870 Grama Niladharis who commenced training on 10.06.2024 and 24.02.2025 and forwarding the gazette notification of the relevant examination to be held next year to the Examinations Department.
02	Recruitment of Administrative Grama Niladharis	10	Provisions for conducting administrative recruitment examinations on merit and limited basis in the year 2026 to be included in the draft estimates
03	service confirmation of Grama Niladharis	95	Sending letters of permanent appointment to officers who have fulfilled the relevant qualifications for confirmation based on the applications submitted with the recommendations of the District Secretary.
04	Promotion of Grama Niladharis (for Grade I,II)	95	Promotion to officers who have fulfilled the qualifications for promotion according to the applications submitted with the recommendations of the District Secretary. Promotion to officers whose letters of approval have been forwarded.

#	Functions	Progress as at 30.09.2025 %	Progress as at 30.09.2025
05	Retirement of Grama Niladharis	95	After examining the applications submitted with the recommendation of the District Secretary, letters of approval for retirement are forwarded to the officers.
06	Preparation of Grama Niladhari Diary and distribution to District Secretariats	50	Information regarding the 2026 diary revisions has been requested from the relevant institutions for the printing of the Grama Niladhari diary books for the year 2026.
07	Out-of-District Transfer and Annual Transfer of Grama Niladhari	75	The 2026 Annual Transfer Orders have been issued. Appeals in this regard have been called.
08	Conducting Grama Niladhari Efficiency Bar Examinations I, II, III	50	Draft Gazette Notification has been sent to the Department of Examinations.
09	Inspection of Grama Niladhari offices and duties.	60	Finalization of the evaluation of the 2020/21 national level winners and the 2023 national level Grama Niladhari offices and duties inspection.
10	Formulation of Service minute of Sri Lanka Grama Niladhari Service.	90	Submission of the Grama Seva minute to the Public Service Commission after approval by Parliament.

Table 2.10: Grama Niladhari Administrative Division- Anticipated Budget Proposals 2026 (Recurrent)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01	Conduct of efficiency bar exams	9.00	9.00
02	Recruitment of Grama Niladharis (Training allowance for a period of 03 months and other recruitment expenses)	90.04	90.04
03	Recruitment of Administrative Grama Niladharis	2.30	2.30
04	Inspection of Grama Niladhari and duties.	1.00	1.00
05	Distribution of “2026 Grama Niladhari Diary”	0.30	0.30
Total		102.64	102.64

2.3. Development Division

i. Scope and Function

To ensure effective and efficient development of infrastructure facilities in the District and Divisional Secretariats as a motivating factor for the staff, as well as to facilitate the creation of a friendly and effective work environment and service delivery environment for both the staff and the public by enabling the staff to provide quality service to the public and thereby enhance the quality of life of the general public

- Carrying out procurement activities for contracts related to construction with a total cost estimate exceeding Rs. 400 Mn, ensuring that procurement principles, including value for money, transparency, and compliance with public procurement procedures, are followed.
- Preparing the annual procurement plan and action plan for the capital expenditure item related to constructions under the Ministry's expenditure head and taking necessary steps to allocate funds to the District Secretariats according to that plan.
- Appointing chairman for coordination committees held at the district and divisional secretariat levels.
- Preparing guidelines, including the necessary instructions to implement the decisions taken by the District and Regional Coordination Committees.
- Monitoring the progress of decisions taken by the district and divisional Coordinating Committees.
- Monitoring the physical and financial progress of projects for which funds have been allocated by the District Secretaries for construction expenditure (providing necessary guidance) and following up on the progress.
- Monitoring the progress of these activities to ensure that funds allocated for each activity are being utilized effectively and efficiently in relation to rehabilitation and improvement of capital assets of District and Divisional Secretariats.
- Submission of progress review reports, procurement reports, and other information related to construction and development projects directly implemented or handled by the Development Division and district & divisional secretariats, to relevant agencies such as the General Treasury, Ministry of Finance, Presidential Secretariat, and the Prime Minister's Office, etc.
- Acquisition of land on which District Secretariats / Divisional Secretariats/ Quarters/ Nila Sewana / Grama Niladhari Offices/ Sewa Piyasa Buildings have been constructed.
- Land Acquisition Activities related to the circuit bungalows belonging to the Home Affairs Division.
- Implementing the construction activities of the Nila Sewana project and reviewing their progress.
- Allocation of funds related to "Pibidemu Polonnaruwa Programme" and monitoring the progress.
- Action related to the government houses, transfer of public service houses and scheduled houses, extension of time, repairs etc.
- Action related to collection of economic rent of government houses belonging to district secretariats
- Steps are being taken to grant an approval for the use of the official residences of the Divisional Secretariats for other government functions.

ii. Challenges

Unable to undertake new construction due to inability to initiate new projects in previous years as per National Budget Circular 05/2019.

iii. Future Goals

- Ensuring the completion of construction works carried out under the Ministry's procurement limit.

- Obtaining approval from the National Planning Department to begin construction in 2026, and allocating funds from the National Budget Department to the relevant district secretaries and carry out the procurement activities for the projects approved by the National Planning Department within the stipulated time.

iv. Progress of the Division**Table 2.11. Development Division - Financial Progress (From 01.01.2025 to 30.09.2025)**

Type of Provision	Allocation of Provision			Financial Progress (%)
	Description	2025 Provision (Rs.Mn)	Expenditure as at 2025.09.30 (Rs.Mn)	
Capital	Payment of outstanding bills for the years 2016-2020 of the “Pibidemu Polonnaruwa” Development Program	500.00	91.47	49.34%
Total		500.00	91.47	

v. Physical Progress of the Division**Development Sector - Physical Progress (from 01.01.2025 to 30.09.2025)**

- All of the development projects related to the bills in hands of the “Pibidemu Polonnaruwa” Development Programme for the years 2016-2020 have been completed.

Table 2.12. : Development Division - Anticipated Budget Proposals 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01.	Construction of new four storied buildings for Divisional Secretariat, Negambo	410.00	150.00
02.	Construction of new five storied buildings for Divisional Secretariat, Chavakachcheri	411.94	200.00
03.	Construction of new five storied buildings for Divisional Secretariat, Samanthurai	460.18	148.00
04.	Construction of new five storied buildings for Divisional Secretariat, Damanna	553.37	160.00
05.	Construction of new five storied buildings for Divisional Secretariat, Dehiyathakandiya	703.55	170.00

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
06.	Construction of new five storied buildings for Divisional Secretariat, Elapatha	440.00	100.00
07.	Construction of new four storied buildings for Divisional Secretariat, Rathgama	456.00	0.00
08.	Construction of new four storied buildings for Divisional Secretariat, Benthota	709.00	0.00
09.	Construction of District Secretariat –Killinochi 2 nd Stage	1,135.50	567.50
10.	Construction of District Secretariat- Vavuniya	1,559.50	500.00
Total		6,839.04	1,995.50

2.4. Finance Division

i. Scope and Function

The main objective of the Finance Division is to maintain the accounting system of the institution in accordance with financial regulations, circulars and all related laws and regulations. To achieve this objective, financial activities are carried out efficiently and effectively through the sub-divisions of Financial Management, District Accounts, Salaries and Payments, and Procurement, utilizing modern technological methods.

- Maintaining a robust/strong financial reporting system and supervision and follow-up of activities related to financial management and public finance management in the ministry and the institutions under its preview.
- Maintaining procurement activities in a transparent and efficient manner.
- Maintaining asset management activities in an efficient manner.
- Systematically maintain all administrative and human resources development activities of the Finance Division.

ii. Special Achievements

Introducing a computer program for warehouse management. (Stores Management System)

iii. Challenges

- Delays occurring in the collection of information from the relevant divisions and district secretariats as prescribed.
- Unexpected delays in evaluation process associated with the procurement process (Delays taking place in conducting TEC Committees member meetings and obtaining recommendations.)
- Conducting board of survey activities in the ministry and 34 circuit bungalows belonging to the ministry.
- Ensuring the proper and uninterrupted continuation of office functions and the release of officers for training activities.

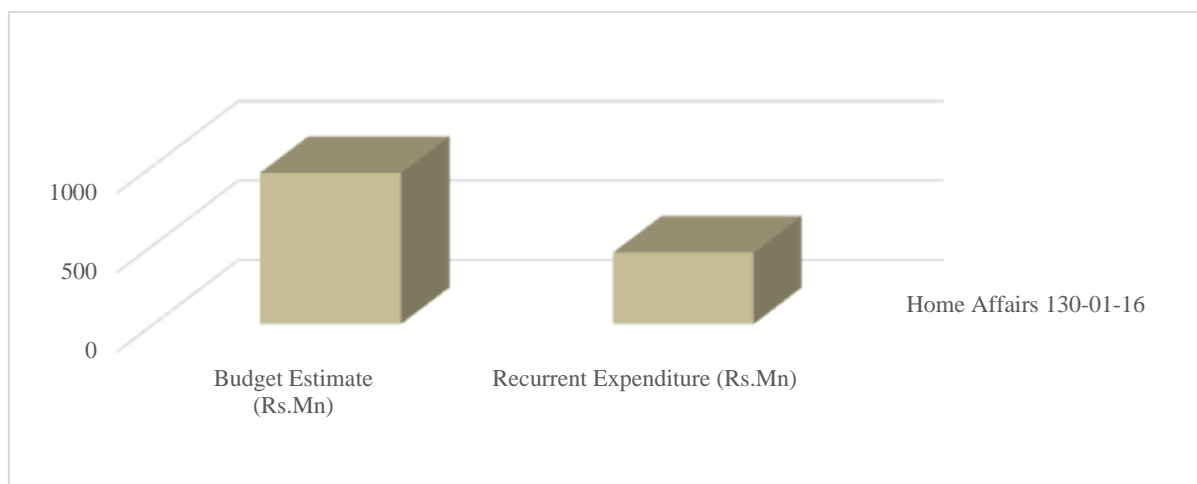
iv. Future Goals

- Financial reporting through improved computer programs.
- Fulfilling procurement activities according to "e promise " program.
- Prepare management and reporting of all assets under the Home Affairs Division.
- Trained and dedicated staff.

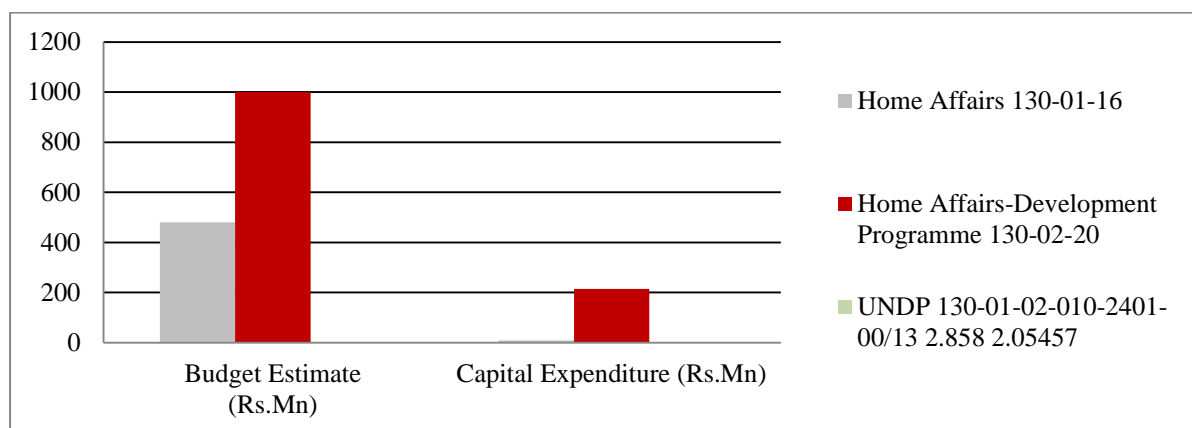
v. Financial Progress From to 01.01.2025 to 30.09.2025

Table 2.13: Recurrent Expenditure

Programme	Project No	Total Allocation (Rs.Mn)	Recurrent Expenditure (Rs.Mn)	Savings Funds (Rs.Mn)	Progress of Expenditure (%)
Home Affairs-Operational Program	130-01-16	951	497.15	453.85	52.28
Total		951	497.15	453.85	52.28

Diagram 2.3.: Recurrent Expenditure**Table 2.14: Capital Expenditure**

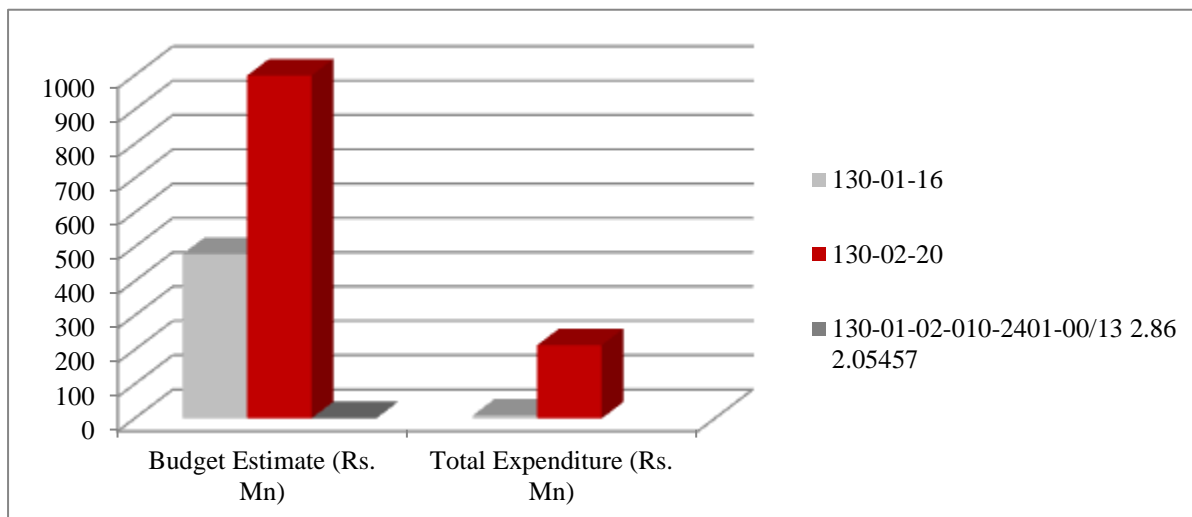
Programme	Project No	Budget Estimate (Rs.Mn)	Capital Expenditure (Rs.Mn.)	Savings Funds (Rs.Mn.)	Progress of Expenditure (%)
Home Affairs-Operational Program	130-01-16	482.86	8.97	473.89	2
	130-01-16-2001	306	0.78	305.23	0
	130-01-16-2002	2	0.12	1.88	6
	130-01-16-2003	5	1.12	3.88	22
	130-01-16-2102	17	0.19	16.81	1
	130-01-16-2103	5	0.91	4.09	18
	130-01-16-2401	20	2.51	17.49	13
	130-01-16-01-2509	125	1.29	123.71	0
Institutional development and citizen awareness enhancement for improved service delivery (UNDP)	130-01-02-010-2401-00/13	2.86	2.05	0.81	72
-Home Affairs Development Programs	130-02-20	1,000	214.70	785.30	21.47
	Pibidemu Polonnaruwa	500	91.47	408.53	18
	e- Grama Niladhari – Project	430	123.23	306.77	29
	Jaffna Incubator	70	-	70	0
Total		1,482.86	223.67	1,259.19	15

Diagram 2.4: Capital Expenditure**vi. Progress of the Division****Table 2.15: Finance Division - Progress of General Tasks (From 01.01.2025 to 30.09.2025)**

Activity	Progress as at 30.09.2025 %
Preparation of annual accounts and submission to the Auditor General on due date	100
Assets Management and carry out Board of Survey activities on due date	
Maintain efficient and effective financial reporting system	

vii. Progress of Working Capital Funds Projects**Table 2.16: Utilization of budgetary allocation for all projects of the Ministry**

Programme	Budget Estimate (Rs.Mn)	Total Expenditure (Rs. Mn)	Progress of Expenditure as a %
130-01-16	480	6.92	2%
130-02-20	1,000	214.70	21%
130-01-02-010-2401-00/13	2.86	2.05	72%
Total	1,482.86	223.67	15%

Diagram 2.5: Working Capital funds Expenses

2.5. Investigation Division

i.Scope and Function

To ensure the maintenance of District and Divisional governance structures with the necessary qualities for good governance in the public service, to act against corruption and irregularities, to provide advice, to submit proposals and to direct.

- Calling reports from District Secretary/Divisional Secretary for the public complaints received through public complaints hotline 1905, and thereby taking action to resolve such issues
- Conducting preliminary investigations if any injustice has been committed by an officer.
- Directing Investigation Officers for formal disciplinary investigations
- Directing Investigation Officers for giving evidence in formal disciplinary investigations
- Holding office investigations and supervision (Institutions coming under the scope of the ministry)
- Conducting awareness programmes namely, “Road Map for Better Service Delivery” on performing duties efficiently without complaints/charges.

ii. Special Achievements

- Updating and maintaining the Public Complaints Unit 1905 to manage public complaints.
- Conducting a two-day residential training program for additional district secretaries with funds received under the United Nations Development Programme.

iii. Challenges

- Shortage of Investigation Officers due to the fact that a considerable number of officers have obtained local and foreign leave

- Increase in the number of complaints received directly at the Ministry due to nonfunctioning of investigation units established in district secretariats.
- Threats on personal security of the officers engaged in investigation activities
- Obstacles in obtaining information from other public institutions
 - E.g. Sri Lanka Police, Commission to Investigate Allegations on Bribery and Corruption
- Problems arising in language translations while dealing with Tamil medium complaints.
- Non-availability of adequate transport facilities for travelling to remote districts for investigation duties.
- Compared to other divisions, an excessive number of duties associated with document files are carried out within the Investigation Division on a daily basis. Photocopies and softcopies of investigation reports have to be obtained, and as a result, the photocopier and the printer have to be used continuously. However, due to the unavailability of toners required for the said machines at present, the daily duties of the division have been disrupted.

iv. Future Goals

- Expansion of human and physical resources.
- Taking steps to improve service satisfaction of the officers.
- Expansion of office inspections.
- Strengthening of district investigation units.
- Implementation of continuous capacity building training programmes for the entire staff and providing relevant higher education opportunities for them.

- Preparing a programme to uplift the status of complaint handling and the process of giving evidence.
- Introducing a mechanism to prevent fraud and corruptions in public institutions
- belonging to district and divisional administration structure.
- Introducing a follow-up process for the complaints forwarded via telephones and the other complaints.

v. Progress of the Division

Table 2.17: Investigation Division - Progress of the General Work of the Division From 01.01.2025 to 30.09.2025

#	Primary Activities	Progress
01	Number of public complaints received (Postal, email, Fax, Hotline 1905)	186
02	Number of complaints resolved.	36
	i. Through preliminary investigations <ul style="list-style-type: none"> • Number of complaints completed - 14 • Number of complaints cancelled - Non • Number refereed to other divisions - 01 • Number of investigations that are started and being conducted, of which reports are being prepared, and decisions to be made on - 21 	
	ii. Through Case Files <ul style="list-style-type: none"> • Number of complaints cancelled - Non • Number of complaints refereed to other divisions - Non • Number complaints for which reports called out from Divisional Secretary and District Secretary - 53 • Number of complaints completed - 20 • Filed for record, as a response has already been provided. - 02 	
	iii. Through Public Complaint Unit 1905 <ul style="list-style-type: none"> • Under the process- Non • Completed - 75 	75
03	Number of charge sheets issued	32
04	Conducting awareness programmes. (Road Map for Middle level Managers in District Administration)	01

2.6. Internal Audit Division

i. Scope and Function

The Internal Audit Division of the Ministry of Public Administration, Provincial councils and Local Government, established as per section 40 of the National Audit Act, is controlled by the Chief Internal Auditor and section 40 (3) of the Auditor General, Management Audit Circular Section No. DMA/01/2019 and According and to 134 (1) the Chief Internal Auditor is responsible for reporting directly to the Ministry Secretary as the Chief Accounting Officer and as per the Management Audit Circular No. DMA/01/2019 (03) all financial and control powers of the Division are exercised under the direct supervision of the Ministry Secretary.

- Conducting 04 meetings of the Audit and Management Committee as per the introductions in paragraph 5.3 of Management Audit Circular No. DMA 01/2019 as a mechanism to discuss the deficiencies and recommendations identified by conducting internal audits as per the Annual Audit Plan.
- Participating as a Ministry representative in 104 quarterly Audit and Management

Committee meeting held in the 25 District Secretariats as instructed in paragraph 5.3 of Management Audit Circular No. DMA/01/2019.

- Issuing audit queries by conducting internal audits such as financial audit, performance audit, value for money audit, system audit applicable to each division of the district secretariats and the Ministry.
- Ensuring the financials control of the Ministry by monitoring the audit report of the Chief Internal Auditors of the 25 District secretariats.
- Preparing the Chief Internal Auditor's report of the Ministry based on the quarterly reports of the Chief Internal Auditors of the District Secretariats and forwarding them to the General Treasury.

ii. Future Goals

Marking internal governance, a very strong ministry without audit queries or minimize audit queries referred to the Committee of Public Accounts

2.7. Engineering Division

i. Scope and Function

The main function of the Engineering Division is to carry out works related to construction projects in all the districts under construction under the provisions of the Ministry of Public Administration, Home Affairs and Provincial Councils and Local Government (Home Affairs Division), repairs of construction at the divisional level, architectural and engineering design related to the construction of buildings related to requests received from other government agencies Construction administration and technical supervision and consultancy of all such projects Supervision of operation, maintenance and repairs of the "Nila Madura" building is carried out.

- Supervision and management of construction projects implemented with the funds of the Ministry of Public Administration, Provincial Councils and Local Government (Home Affairs Division).
- Supervision and control of the duties of the officers of the Engineering and Maintenance Division.
- Coordination of consultancy firms to provide supervision and consultancy on construction projects implemented by the Home Affairs Division.
- Recommendation of design estimates and variance reports related to construction projects with a total cost estimate exceeding Rs. Mn 400 for which funds are allocated by the Home Affairs Division.
- Supervision of construction repairs at the divisional level.
- Review of estimates for the allocation of funds for the renovation of tourist bungalows under the Home Affairs Division in coordination with the District Secretariats and Divisional Secretariats and related construction management activities.
- Construction management activities related to District Secretariats, Divisional Secretariats and construction activities.
- Inquiry into the progress of construction-related projects.
- Providing technical assistance to infrastructure development projects implemented by District Secretariats and Divisional Secretariats under any source of funding.
- Supervising the professional role of District Engineers, Technical Officers and Technical Support Officers.
- Providing facilities for obtaining data on promotions and chartered qualifications of Ministry/District Engineers and taking steps to meet the training needs of technical staff.
- Providing necessary engineering advice to the Secretary of the Ministry for the construction settlement process.
- Providing technical and engineering consultancy services related to decentralized budget-related projects, projects implemented by other ministries and non-governmental organizations from time to time.
- Providing technical consultancy services related to the implementation of construction projects and maintenance activities in all Circuit bungalows belonging to the Home Affairs Division.
- Administration and technical consultancy and implementation of maintenance activities of the "Nila Madura" administrative complex.
- Engineering activities regarding construction projects and state ceremonies allocated by the Ministry of Home Affairs, coordination with other government institutions.
- Construction of District Secretariat buildings/Construction of Divisional Secretariat buildings.

- Supervision of the professional performance of District Engineers, Architects, Technical Officers, and Technical Support Officers.
- Supervising the maintenance and repairs of Circuit bungalows.

ii. Challenges

- Granting funds by the Treasury for projects exceeding the allocation limit under the approval of the Cabinet.
- Implementation of projects within the limits of the District Secretariats (up to Rs.Mn 400) and disputes related to construction projects due to lack of knowledge related to construction management by the District Secretariats.
- Not selecting qualified competitive consultancy institutions (due to which expenses exceed the approved provision limit).
- Carrying out construction activities beyond the contract period.
- Non-expert officers in the subject of construction management are facing problems due to many constructions carried out at their discretion due to controlling the projects.
- Not properly identifying the basic needs of the client – Conceptualization and feasibility (Financial cost requirements, Cost Benefit Analysis, Return on Investment, Payback Period, etc. should be considered)
- Preparing complete plans for construction projects by District Secretariats, preparing total cost estimates, or implementing projects in phases without allocation.
- Lack of First Grade Engineers in District Secretariats and Shortage of Qualified Technical Officers in District Secretariats and Divisional Secretariats due to lack of Technical Officers for inspection, recommendation and approval of quantity sheets.

- Non-use of Technical Investigation and Technical Internal Audit Teams for construction project related activities.
- Shortage of staff
- Lack of officers and laboratory facilities to inspect the quality of construction materials in the District Secretariats.
- To be able to carry out the maintenance works of the building in a systematic manner by being able to streamline the operation, maintenance and repair of the "Nila Madura" building.
- District Secretariats and Divisional Secretariats carry out a large number of projects in a year without proper study
- Need to provide local and foreign training workshops.

iii. Future Goals

- Develop office structure to enable clients/users and the public to respond well and provide satisfactory public service.
- Supervision of all district and divisional secretariat construction project management activities and providing technical advice.
- To provide technical consultancy regarding the implementation of construction projects and maintenance works of all the Circuit bungalows under the Home Affairs Division of this Ministry.
- To coordinate with other government agencies, engineering activities in respect of construction projects and government functions allocated by the Home Affairs Division of this Ministry.
- Promotion of District Engineers and Architects, making necessary arrangements for obtaining professional qualifications and facilitating the activities of obtaining chartered status, meeting the training needs of technical staff and organizing and conducting engineering and technical activities required by them.

- Improvement of facilities in Circuit bungalows for public service officers to spend their leisure time satisfactorily.

iv. Financial Progress of the Division

Table 2.18. Engineering Division - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)	Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)
Building and Construction Maintenance Expenses 130-01-16-00-1303 Rs.Mn 60	16.38	Improvement of Circuit Bungalows 130-01-16-00-2001(41) Rs.Mn 156	Provisions of Rs.Mn 155 have been made for 27 Circuit bungalows.
		Renovation of Independent Square 130-01-16-00-2001(009) Rs.Mn 150	-

v. Progress of the Division

Progress of General Tasks (From 01.01.2025 to 30.09.2025)

- Regarding the maintenance work of the District Secretariats, Divisional Secretariats and the "Nila Madura" building, the maintenance work is carried out in coordination with the Central Engineering Consultancy Bureau (CECB) and the relevant supply agencies.

Table 2.19 : Engineering Division - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01.	Tourist Circuit renovation work 130-01-16-00-2001(41)	70.00	70.00
02.	Renovation work at the Independent Square 130-01-16-00-2001(009)	148.00	148.00
Total		218.00	218.00

2.8 Planning Division

i. Scope and Function

- Preparing the Ministry's annual action plan and progress monitoring.
- Submitting the annual performance report for Ministry to the Parliament.
- Reporting the Ministry's annual progress to Parliament in relation to the annual budget reading.
- Digitizing the National Resource Profile through a national level data and operating system.
- Preparing project concept papers containing specific essential problems and information to be addressed at the national and district levels and coordinating the support services required for their implementation.
- Coordinating the support services required for the relevant institution programs and projects in achieving the sustainable development goals within the scope.
- Preparing revenue streams and annual plans to achieve the objectives expected to be achieved within the scope of the ministry through the National Policy Statement, identifying and planning ministerial obligations within the inter-agency integrated results framework, coordinating the support services required to achieve the desired goals through progress review.
- Referring for approval of the Ministry Secretary and the National Planning Department as necessary for projects to be implemented beyond the approved limits of the District Secretary and coordinating other necessary support services.
- Submitting the progress of the entire Home Affairs Division or the entire Ministry to the relevant institutions for the requested periods as required from time to

time - Presidential Secretariat / Project Monitoring and Management Department.

ii. Challenges

- Prompt preparation and submission of reports requested by external agencies within a limited period.
- Perform through very limited duties staff.

iii. Future Goals

- To prepare a long-term development plan at the regional and district levels, create the necessary background for the release of provisions in accordance with the plan, from the allocation of the national budget, and to provide the necessary activities for progress monitoring and evaluation during its implementation.

iv. Progress of the Division

Progress of General Tasks (From 01.01.2025 to 30.09.2025)

- The annual action plan for the Ministry has been prepared and approved. The progress review report up to the fourth quarter has been completed.
- The required number of copies of the 2024 Annual Performance Report for the Ministry has been submitted to Parliament on time.
- The progress of development projects at the district level is being obtained monthly and submitted the report to the Secretary to the Ministry.
- The progress report for the budget Speech for the year 2025/2026 is being prepared.

2.9. Regional Administrative Reforms Division

i. Scope and Function

To improve the public service delivery mechanism carried out by the local administrative system (District and Divisional Secretariats) in the country, so that the objectives stated in the National Policy Framework are achieved.

- Reviewing the functions related to regional and district administration, giving priority to the effective integration of basic information, processes, and resources.
- Simplification of work procedures in a public-friendly manner and review of the Citizens' Charter.
- Providing support for capacity development and attitude promotion activities at the district, regional, and Grama Niladhari division levels.
- Interventions related to the provision of more optimal services related to the progress of institutions and divisions under the Ministry.

ii. Special Achievements

- The regulations and procedures in force in the public administration machinery are those imposed during the British colonial period or 50-75 years ago. Since there are practical problems in carrying out official duties in the current digital era, a report titled 'Simplification of the rules and regulations relating to public services provided by Divisional Secretariats to expedite the government's development program' has been prepared with suggestions for reviewing those rules and regulations and simplifying them. A report was submitted to the Cabinet.
- Digital Signature, a timely project to facilitate official work within the state machinery. Introduction.
- the project to prepare the “ Code of Judge-Made Laws” – Volume 01 of 2026 for the

Ministry of Public Administration, Provincial Councils and Local Government by compiling the judgments given by the Court of Appeal and the Supreme Court regarding the Ministry of Public Administration, Provincial Councils and Local Government and the institutions under it.

iii. Challenges

- **The e-Grama Niladhari** project has not been completed, data collection work has been delayed, procurement problems persist, and there are no joint agreements between suppliers and the Ministry.
- of the project to review and simplify laws, rules, and regulations, there are certain limitations in obtaining suggestions and ideas for the project from public service officials.
- Government officials are not aware of the legal validity and security of digital signatures, and there is no proper training mechanism for this.

The existence of limitations in the use of computer resources within the public service and the persistence of computer literacy problems.

- e- Public Day Project Digital methods for engaging the public through. There are limitations due to a lack of usage facilities.
- The ongoing problems in engaging legal officers in the public service for the **project to prepare the “ Code of Judge-Made Laws” – Volume 01 of 2026.**

iv. Future Goals

- e-Grama Niladhari (e - GN) Expediting the software development activities of the project and implementing the project in the Kalutara district, where data collection has already been completed.

- Implementing the e-Grama Niladhari project by obtaining data from the districts where data has already been collected and from the institutions that have data relevant to the project in the remaining districts, as per the decisions of the Cabinet.
- Establishing the “ Committee on Legal Administration and Workflow of Regulatory Affairs – Sri Lanka (LAWRA – SRI LANKA) ” and carrying out legal reforms as per the decisions of the Cabinet of Ministers.
- Digital Signature for all institutions under the Ministry of Public Administration, Provincial Councils, and Local

Government was introduced and then expanded to the entire public service.

- e -Public Day The project aims to create the first e-Public Day in the public service and provide efficient and effective services to the public.
- “ **Code of Judge-Made Laws** ” related to the scope of the Ministry of Public Administration, Provincial Councils, and Local Government – **2026. For the project to prepare Volume 01**, prepare a " Case Law Code " to ensure transparency and accountability in the public service by using past case decisions as precedents.

v. Financial Progress of the Division (From 01.01.2025 to 30.09.2025)

Provisions of Rs. 430.00 Mn have been allocated for the ‘e-Grama Niladhari’ project, and a financial progress of Rs. 123.23 Mn has been achieved within the first three quarters of the year.

vi. Physical Progress of the Division (From 01.01.2025 to 30.09.2025)

E-Grama Niladhari Project

- As per the decisions of the Cabinet of Ministers (AMAPA/24/2270/816/021 and dated 2025/01/21), approval has been received to implement the project islandwide by changing the existing data collection process and obtaining the data required for the project from existing institutions (such as the Election Commission, the Department of Population and Statistics, and the Welfare Benefits Board).
- The scanning of data sheets in the Kalutara district has been completed, and the data has been provided in the format requested by the Software Development Institute.
- Recommendations are pending for the first user acceptance test of the first phase of the project's updated software development.

service to suit the development policy needs of the government ' project

- As per the approval of the Cabinet of Ministers (MAPA/25/0175/816/008 and dated 2025/02/03), the Ministry of Public Administration, Provincial Councils and Local Government reviewed the laws, rules and regulations in force at the district and regional administrative levels and prepared a report with proposals for their simplification and submitted it to the Cabinet of Ministers.
- Data was collected for this report through 11 technical committees, and the technical committees and the main committee conducted reviews on several occasions, and based on that, the necessary amendments to be made to the ordinances, acts, rules, regulations, circulars, and forms were also submitted substantively.
- The “Committee on Legal Administration and Workflow – Reforms of Regulatory Affairs – Sri Lanka (LAWRA – Sri Lanka)” was formed under the co-

'Review and simplify the existing laws, rules, and regulations relating to the public

chairmanship of the Secretary, Ministry of Public Administration, Provincial Councils and Local Government, Secretary, Ministry of Justice, and the Ministry of National Integration to amend the laws. The Cabinet approval (AMAPA/25/1428/816/008-I, dated August 25, 2025) has been received to establish the project. Accordingly, further work on the project is underway.

- As per the approval of the Secretariat, Public Administration, Provincial Councils and Local Governments to conduct a series of lectures for public officials to make their duties more efficient with modern rules and regulations, an online lecture series was performed on the topics of '**A New Digital Approach to Disciplinary Procedures in the Public Service**' and '**How to Use Digital Signatures in the Public Service**'

2.8. Pictures:- Lectures conducted via online methods



Introducing Digital Signature to the Home Affairs Department in accordance with the Electronic Transactions Act (ETA) No. 19 of 2006 to make official work easier and more efficient.

- Signatures will be provided to 100 government officials not attached to the Home Affairs Department. Introductions were made.
- Accordingly, under the patronage of the Minister of Public Administration, Provincial Councils and Local Government, a digital signature was issued on 15/09/2025. The launch program was implemented.
- The next steps include digital signatures for 550 public officials, including staff officers, additional district secretaries, divisional secretaries, development officers, and management service officers in the public sector. To be introduced.

2.9. Pictures:- Digital Signature Introduction Program for the Home Affairs Departmen



e - Public Day Project

- The current Public Service Day requires the public to come to Colombo, which is time-consuming and costly. Therefore, the e-Public Service Day project, which is being introduced, has the potential to provide public services online. A management system is required for this. Preliminary work related to preparation is underway.

Project for the preparation of the “ Code of Judge-Made Laws ” – Volume 01 of 2026 for the Ministry of Public Administration, Provincial Councils and Local Government

- There are times when public officials, due to ignorance of the case laws related to their scope, resort to wrong decisions and

decisions, and as a result, they have had to face legal problems. Therefore, to systematically develop the knowledge of government officials about the laws and regulations, a new project is being carried out by this division to prepare a “ Code of Case Law ” to ensure transparency and accountability in the public service by using past case decisions related to the scope of this ministry as precedents. There is a need to appoint an editorial committee to implement this. Accordingly, a letter signed by the Secretary of the Ministry has been issued to invite nominations from lawyers in the public service who wish to participate voluntarily for this committee. Sent to them.

Table 2.21: Regional Administrative Reforms Division - Anticipated Budget Proposals 2026 (Capital)

#	Name of the Project	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01.	'e-Grama Niladhari' (eGN)	1,689.22	595.00
02.	Simplifying the rules and regulations related to public services provided by Divisional Secretariats to expedite the government's development program	6.00	6.00
03.	Introducing Digital Signature to the Home Affairs Department in accordance with the Electronic Transactions Act (ETA) No. 19 of 2006 to make official work easier and more efficient.	3.24	2.59
04.	e -Public Day	4.95	-
05.	“ Code of Judge -Made Laws ” for the Ministry of Public Administration, Provincial Councils and Local Government – Volume 01 of 2026 Project for preparation	13.05	-
Total		1,716.46	603.59

Chapter Three

03. District-level Overall Progress Summary

3.1. Colombo District

i. Introduction

Background

The Colombo District, which spans an area of 699 square kilometers, comprises 15 electoral divisions, 13 Divisional Secretariat divisions, 557 Grama Niladhari divisions, and a population of 2,459,983.

Main Components of the District

Scope and Function

- Administrative and institutional matters related to the 13 Divisional Secretariats and the District Secretariat.
- Investigating complaints received from the public or institutions and taking appropriate action.
- Efficient utilization of District Secretariat and Line Ministry funds, and maintaining transparent financial management
- Provision of necessary facilities to Divisional Secretariats for the provision of pensions, elderly, and disabled allowances
- Maintaining measurements and standards of selected consumer goods
- Environmental protection activities
- Issuance of firearms and explosives licenses
- Implementing projects that contribute to economic development through the allocations received from various ministries
- Maintenance and repair work at the District Secretariat and Divisional Secretariats
- Providing relief to alleviate the suffering of those affected by various disaster situations.

Special Achievements

- Implementing recommendations related to the disaster mitigation plan in the Kolonnawa Division.

- the existing railway stations from Maradana to Wellawatte.
- Minimizing problems in the transportation highway system in the Colombo District.
- To prepare and implement a systematic program for waste management in the Colombo District.

Challenges

- Facing natural disasters.
- Negative attitudes of government officials.
- Insufficient resources.
- Directing low-income people into productive sectors that have economic value.
- Ensuring sanitation facilities for people living in urban estates.
- Upgrading the products of small and medium-sized enterprises to export standards.
- Controlling recurring epidemic situations.
- Carrying out district development activities while minimizing the impact on the environment.
- Providing alternative housing and land for families displaced by various development projects and disasters such as landslides and fires.

Future Goals

- Making local administration more efficient through digitalization.
- Minimizing multidimensional poverty of the people of the Colombo District

- through the Clean Sri Lanka Program and the Praja Shakthi National Movement.
- Empowering the rural community through the Rural Development Program.
- Developing essential infrastructure facilities identified within the district.
- Empowering the community for the development of agriculture, animal production, and the rural economy.
- Adherence to the plan to eliminate violence against women.
- Implementation of the disaster mitigation plan.

ii . Financial Progress of the Institution

Table 3.1: Colombo Districts - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
2,249	1,394	466	80

iii. Physical Progress of the Institute

Table 3.2 : Colombo District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn.)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn.)
01.	Decentralized Budget program	207	110	30	1.62
02.	District Development Program	14	13	0	0
Total		221	123	30	1.62

Picture 3.1 Projects and Programs of Colombo Districts



Project Name - Development of the road from No.177/A, Kalawelagolla, Suduwella to No.177/H/1, Nishantha's house, near the house of Mr. Lal Samarasinghe.

Location - Kalawelagolla Road, Suduwella

Total Cost - Rs. 1 Mn

Date of Commencement – 07.07.2025

Date of Completion – 25.07.2025



Project Name - Development of the road from near the house of Mr. Lawrence, Hingurala Cemetery Road No. 100/2 onwards as appropriate.

Location - Hingurala Cemetery Road

Total Cost - Rs. 2 Mn

Date of Commencement – 07.07.2025

Date of Completion – 25.07.2025

Table 3.3 Colombo District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01.	Building Repairs and Improvements - District Secretariat	6.500	6.500
02.	Building Repairs and Improvements - Divisional Secretariat	165.000	165.000
03.	Building Repairs and Improvements - Nila Sevana / Sewa Piyasa	88.500	88.500
04.	Machinery Repairs and Improvements	11.000	11.000
05.	Vehicle Repairs	20.000	20.000
06.	Purchase of Furniture and Office Equipment	66.000	66.000
07.	Purchase of Machinery and Equipment	34.500	34.500
08.	Buildings and Constructions - Other	89.680	76.000
09.	Staff Training	11.000	11.000
Total		492.18	478.5

vi. Generating State Revenue**Table 3.4: Colombo District - Earning Government Revenue From 01.01.2025 to 30.09.2025**

#	Income Head	Income (Rs. Mn.)
01.	Interest - Other - 20.02.02.99	7.445
02.	Sale And Fees - Administrative Fees Payment - Miscellaneous 20.03.02.99	22.811
03.	Sales And Fees - Other Receipts - 20.03.99.00	84.645
04.	Other - 20.06.02.02.	0.438
05.	License Fees - Other - 10.03.07.99	8.331
06.	Government Buildings And Houses Rent - 20.02.01.01	1.506
07.	Explosive Material And Guns License Fees - 1003.07.05	4.469
08.	Private Wood Transportation - 10.03.07.03	0.762
09.	Stamps Fees - 10.02.07.00	0.038
10.	Exams And Other Fees - 20.03.02.13	0.026
11.	Motor Cars And Other Fees - 20.03.02.14	7.005
12.	Central Government - 20.04.01.00	60.739
13.	People Registration Of Fees - 20.03.02.03	26.253
Total		224.468

3.2. Gampaha District

i. Introduction

Background

The total area of Gampaha District, which is about 2.1% of the total land area of the island, is approximately 1,386.7 km². According to the 2024 Population and Housing Census, the total population of Gampaha District is 2,433,685, and the population density of the district is 1,774 per square kilometer. In terms of the composition of the local government institutions, it consists of two Municipal Councils, five Urban Councils, and twelve Pradeshiya Sabhas. This district, which has 13 Divisional Secretariat Divisions, consists of 1,177 Grama Niladhari Divisions.

Main Components of the District

Scope and Function

- Conducting administrative activities related to the 13 Divisional Secretariats and dealing with public complaints.
- Maintaining the activities of the District Secretariat, human resource management, improving physical resources, issuing firearm licenses, recommending firearm licenses, disaster management, and controlling the dengue epidemic.
- Carrying out activities related to food production, food security, drug prevention, and environmental protection.
- Carrying out activities related to price control, small business development, productivity programs, and disaster management.
- Organizing and coordinating cultural and religious festivals.
- Managing infrastructure development projects under the approved authority of the District Secretary.
- Maintaining financial management and discipline under the expenditure head 256.
- Implementing social security programs and community empowerment programs.

Special Achievements

- Establishment of offices in the new administrative building of the Gampaha District Secretariat

Challenges

- Poverty alleviation and infrastructure development.
- Waste management.
- Disaster Management

Future Goals

- Providing a more efficient and effective public service to the people of the district.
- Empowering the rural economy and empowering men, women, and children of all ages suffering from all forms of poverty, reducing the child ratio by at least half.
- Establishing food security in the district.
- Providing clean drinking water to the public.
- Development of high-quality, reliable, sustainable, and disaster-resilient infrastructure in the district.
- Weather Resilience to and coping with disasters, epidemics, and natural calamities related to strengthening the ability.
- To ensure efficient and quality access to the basic needs of all communities in the district.

ii Financial Progress of the Institution

Table 3.5: Gampaha District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
2,947	2,009.81	432	54.84

iii Physical Progress of the Institute

Table 3.6: Gampaha District - Progress of ongoing capital fund projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn)
01	Decentralized Budget Program	218.00	88	15	18.22
02	Rural Road Development Program	117.97	49	14	-
03	Tourism development projects	13.59	5	-	-
04	Essentially Bridge/culvert program to be developed	201.00	22	-	12.92
05	District Development Program	19.00	27	-	-
06	Integrated Rural Development Program	25.39	5	-	-
Total		594.94	196	29	31.14

Picture 3.2 Projects and Programs of Gampaha District



Minuwangoda Divisional Secretariat Division
 Project Name - Concreting of Maithri Mawatha in Unnaruwa Grama
 Niladhari Division 122, Minuwangoda Divisional Secretariat Division
 Location - Unnaruwa Grama Niladhari Division
 Total Cost - Rs. 1.499 Mn
 Date of Commencement – 28.07.2025
 Date of Completion. -17.08.2025



Divulapitiya Divisional Secretariat Division
 Project Name - Concreting of the Tharana Kanda Road starting from the well
 of the Paragoda Prajajal Project in 53/A Paragoda/South Grama Niladhari
 Division of Divulapitiya Divisional Secretariat Division
 Location - 53 A Paragoda Grama Niladhari Division
 Total Cost - Rs. 2 Mn
 Date of Commencement – 29.07.2025
 Date of Completion – 05.08.2025

Table 3.7 : Gampaha District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Estimated Total Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn.)
01	Construction of the new Negombo Divisional Secretariat building	410.00	150.000
02	Renovation of the Lakshya Ne Mandiraya/Agra Building	19.00	19.00
03	Building renovations at Divisional Secretariat offices	113.00	113.00
04	Official Shelter/Service Pavilion Repair	20.50	20.50
Total		562.50	302.50

vi. Generating State Revenue**Table 3.8 : : Gampaha District - Earning Government Revenue From 01.01.2025 to 30.09.2025**

#	Income Head	Income (Rs.Mn.)
01.	Examination and other fees	0.015
02.	Building rent	8.00
03.	Other income	12.76
Total		20.775

3.3. Kalutara District

i. Introduction

Background

The Kalutara district, which spans an area of 1,598 Square kilometers, comprises 17 Electoral Divisions, 14 Divisional secretariats, 762 Grama Niladhari Divisions, and a Population of 1,296,003.

Main Components of the District

Scope and Function

- To alleviate poverty by meeting the basic needs of low-income families to develop
- Promoting Sustainable Agriculture
- Creating a Healthy Population through the prevention and control of Communicable and Non-Communicable diseases
- Provide clean drinking water facilities to all. Increasing the use of renewable energy in the district, creating a robust rural road system that is resilient to disasters, and taking action against climate change and its impacts.

Special Achievements

- Providing better service to the public through expanding the facilities of the district's office buildings.

Challenges

- Facing disasters such as floods, cyclones, landslides, urban flooding, and tsunamis, Environmental problems arising from sand mining in the Kalu River area, addressing the issues of land ownership among the people of the district, directing the rural people of the district towards the production sector, and promoting the tourism industry.

Future Goals

- To become a district with a mechanism that can successfully cope with disaster situations, minimize land ownership problems by increasing the provision of land grants to increase the percentage of the rural population of the district contributing to the country's economy by directing it to the manufacturing sector. To create a specific tourist destination by developing attractive places.

ii . Financial Progress of the Institution

Table 3.9: Kalutara District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn.)	Financial Progress as of 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as of 30.09.2025 (Rs.Mn.)
2,336.00	1,622.924	451.00	42.257

iii. Physical Progress of the Institution

Table 3.10: Kalutara District – Progress of Ongoing Capital Fund Projects (01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs. Mn)	Number of approved Projects	Number of completed Projects	Total Expenses (Rs. Mn)
01.	Decentralized Budget Program	126 .0	84	45	19.81
02.	Rural Road Development Program	98.56	36	17	3.90
03.	Integrated Rural Development Program	18.20	6		-
04.	Estate People's Infrastructure Development Program	7.55	8	-	-
05.	Disaster Mitigation Project Development Program	14.85	2	-	-
06.	Development of Rural Buddhist temples	1.89	5	-	-
07.	Developing underdeveloped Sunday schools	0.90	4	-	-
08.	Christian Religious Affairs Program	1 .00	1	1	-
09.	District Development Program	47.0	30	-	-
10.	District Provincial Development Program	495.31	307	69	16.24
Total		811.26	483	132	39.95

Picture 3.3: Projects and Programs of Kalutara District



Project Name - Renovation of Induruwaela and Madakumbura Sub-Ela
 Location - Beruwala
 Total Cost - Rs. 1.00 Mn.
 Expenditure - Rs. 0.97 Mn.
 Date of Commencement – 10.04.2025
 Date of Completion – 02.08.2025



Project Name - 759 A Construction of Side Drain on Welipitiya Pinhena Road, Galhena Grama Niladhari Division
 Location - Beruwala
 Total Cost - Rs. 1.6 Mn
 Expenditure - Rs. 1.4 Mn
 Date of Commencement – 09.05.2025
 Date of Completion – 21.06.2025

Table 3.11 : Kalutara District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Expected allocations under the 2026 budget (Rs.Mn.)
01	Construction of " Sewa Piyasa"	371.5
02	Development of Divisional Secretariat Premises	31.0
03	Construction of an Official House for the Madurawala Divisional Secretariat	35.0
04	Construction of Divisional Secretariat Buildings	136.0
05	Construction of a Fence around the Land belonging to the Ingiriya Divisional Secretariat	0.8
06	Building a Restaurant	29.4
07	Construction of a Parking lot	0.8
08	Sanitary Facilities for Clients	3.0
Total		607.5

iv. Generating State Revenue**Table 3.12 : Kalutara District - Earning Government Revenue From 01.01.2025 to 30.09.2025**

#	Income Head	Income (Rs.Mn.)
01.	Stamp Duty 1002.07.00	0.035
02.	Registrar General's Department Registration Fees 1003.07.02	0.964
03.	Building Rent 2002.01.01	2.416
04.	Other Income 2003.99.00	34.723
Total		38.138

3.4. Kandy District

i. Introduction

Background

Kandy District, covering an area of 1,940 square kilometers, consists of 13 electoral divisions, 20 Divisional Secretariat divisions, and 1,188 Grama Niladhari divisions, with a total population of 1,481,817.

Main Components of the District

Scope and Function

- Implementing projects, coordinating with other government institutions, based on national policies implemented by the Government, and conducting follow-up reviews.
- Improving the efficiency of public services, minimizing waste and corruption.
- Coordinating activities related to lands.
- Organizing national religious and cultural festivals.
- Handling financial processes and internal auditing.
- Institutional development activities and training.

Special Achievements

- Social empowerment of persons with disabilities who are in a disadvantaged position for integration.
 - Securing second place at the Central Province competition of the National Cultural Festival (“Sithroo”) with a classical dance item by persons with disabilities.
- Producing a group of healthy and disciplined youth.
 - Sending athletes to participate in the Asian Pacific Weightlifting Championship held in Japan, achieving notable victories with 02 Sri Lankan records in weightlifting.
 - Conducting entrepreneurial capacity development programs.

- Establishing and introducing a 24-hour hotline and email address to receive unresolved public grievances; preparing evaluation mechanisms for identifying risk-prone situations related to anti-corruption efforts.
- Implementing awareness and environmental programs under the Clean Sri Lanka initiative and coordinating land-related activities.
- Organizing state ceremonies such as the Dalada Perahera and Dalada Dekma.
- Managing finances with transparency.
- Ensuring timely promotions, transfers, and training activities for officers.

Challenges

- Lack of teachers for training programs for persons with disabilities.
- Absence of a modern, well-equipped training center.
- Marketing difficulties in selling products. Having to use conventional methods to resolve long-standing issues.

Future Goals

- Bringing athletes to national and international levels.
- Increasing the number of entrepreneurs.
- Resolving the public’s unresolved issues.
- Settling all land-related disputes received.
- Successfully conducting state ceremonies.
- Ensuring accuracy in financial activities and minimizing waste.
- Producing an efficient workforce of officers.

ii. Financial Progress of the Institution**Table 3.13: Kandy District - Financial Progress From 01.01.2025 to 30.09.2025**

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
3,394	3,376.97	207	41.40

iii. Physical Progress of the Institution**Table 3.14: Kandy District - Progress of Ongoing Capital Fund Projects.
(From 01.01.2025 to 30.09.2025)**

#	Name of the Projects	Approved Provisions (Rs.Mn)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn)
01.	Decentralized Budget Program	138.00	118	57	6.8
02.	Rural Roads Program	182.90	98	4	0
03.	Estate Infrastructure Development Program	23.99	25	1	0
04.	Estate Disaster Housing Development Program (Govt. of Lanka Aid) Uda Palatha – 14, Doluwa – 16	97.44	30	0	0
05.	Integrated Rural Development Program 2025 (Harispattuwa Amban Banana Project and Medadumbara Dairy Project)	22.06	2	0	0
06.	Village Development Planning at GN Division Level	11.87	1187	469	4.35
Total		476.3	1460	531	11.15

Pictures 3.4: Projects and Programs of Kandy Districts

Project Name - Near Berawila Bakery to Village Middle Road
 Location - Ganga Ihala Divisional Secretariat Division
 Total Cost - Rs. 1.00 Mn.
 Expenditure - Rs. 0.97 Mn.
 Date of Commencement – 13.06.2025
 Date of Completion – 30.06.2025



Project Name - Vani Vidyalaya Road Development from Near Tank
 Location - Kundasale P.L.C.
 Total Cost - Rs. 1.00 Mn
 Expenditure - Rs. 0.97 Mn
 Date of Commencement – 25.07.2025
 Date of Completion – 29.07.2025

iv. Table 3.15 Kandy District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01	Building Renovation	213.16	213.16
02	Construction of New Buildings	750	375
03	Purchasing Office Equipment	75	75
04	Purchase of Machines and Machinery	35	35
Total		1,073.16	698.16

3.5. Matale District

i. Introduction

Background

Matale District, which is considered to be the central region of Sri Lanka, has an area of 1993 square kilometers. This district consists of 11 divisional secretariat divisions and 04 electoral divisions. Also, there are 1483 villages in the Matale district, which are covered by 539 Grama Niladhari divisions. The total population of the district is 526,578, and it is a multi-ethnic district where the 3 main ethnic groups, namely Sinhala, Tamil, and Muslim, live.

Main Components of the District

Scope and Function

- District Administration
- Conducting development work
- Agricultural Development
- Lands and Institutional Development
- Disaster Management
- Small Enterprises Development
- Planning of Land using
- Samurdhi and Livelihood Development
- Handling the financial process
- Staff trainings
- Internal Audit

Special Achievements

- Boosting tourism development.
- Increase in the earnings from agriculture.
- Increasing the level of education in the district.

Challenges

- Damages caused by wildlife to agricultural products.
- Minimal level of Infrastructure development in the district.

- Issues in the market for agricultural production.
- Lack of regularization of city planning
- The wild elephant issue.
- Drug menace.
- Rapid spread of non-communicable diseases
- Spread of kidney disease.
- Child malnutrition.
- Spread of Dengue and Epidemiological diseases
- Lack of human and physical resources for education.

Future Goals

- Enhancement of agricultural exports.
- Promotion of the tourism industry
- Achieving Sustainable Development Goals
- Formal development of markets for agricultural and industrial products
- Ensuring food security
- Development of Infrastructure facilities
- Upgrading of facilities relevant to education and health
- Minimizing malnutrition
- Control of infectious and non-communicable diseases.

ii. Financial Progress of the Institution

Table 3.16: Matale District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
1,771.00	1,171 .43	233.00	15 .15

iii. Physical Progress of the Institute

Table 3.17: Matale District - Progress of Ongoing Capital Fund Projects (From 2025.01.01 to 2025.09.30)

#	Name of the Projects	Approved Provisions (Rs.Mn)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn)
01.	Decentralized Budget Programme	58	47	28	7.94
02.	Integrated Rural Development Programme (Ankanda Suspension Bridge Project)	7.87	1	-	-
03.	Temple Development Programme	5.25	9	8	2.81
04.	World Food Programme	20.3	2	1	3.26
05.	Matale Div.Sec.Weekly Trade Fair Security	8.7	1	-	-
06.	Renovation of the Canteen of Sembuwatta Tourist Destination.	5.3	1	-	-
07.	Settlement of electricity bills for Reverse Osmosis Water Filtering Systems	5.89	39	39	2.36
08.	Programme of distribution of water using	8	1	1	4.01
09.	Roofing Sheet Project-Ukuwela	0.838	1	1	0.838
10.	Disaster Housing Project in the Estate Sector	96.00	3	-	-
11.	Infrastructure development for the plantation sector	1.33	1	-	-
12.	Rural Road Programme	12.5	10	-	-
13.	Sports facilities development programme	35.00	4	-	-
14.	District Development Programme	83.00	75	-	-
15.	Tourism Development Programme	29.64	4	-	-
16.	Lihinipitiya Integrated Rural Development Programme	30.00	3	-	-
Total		407.618	202	78	21.218

Pictures 3.5 : Projects and Programs of Matale District



Project Name - Development of the remaining part of the canal downstream of the Moragahabokka section of the Kotuwegedara paddy field

Location - Matale (Kotuwegedara)

Total Cost - Rs. 1.1 Mn

Expenditure - Rs. 1.053 Mn

Date of Commencement – 25.06.2025

Date of Completion – 09.07.2025



Project Name - Development of Ketawala Godawela Canal Anvil Sidewall

Location - Matale (Madawala)

Total Cost - Rs. 1 Mn

Expenditure - Rs. 0.962 Mn

Date of Commencement -21.07.2025

Date of Completion – 07.08.2025

Table 3.18: Matale District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Project Name	Estimated Total cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn.)
01	Building Renovation (District Secretariat)	41.5	41.5
02	Building Renovation (Divisional Secretariat Offices)	60.05	60.05
03	Nila Sewana	54.675	54.675
04	Buildings and Construction	84.30	84.30
Total		240.525	240.525

iv. Generating State Revenue**Table 3.19 : Matale District - Earning Government Revenue From 01.01.2025 to 30.09.2025**

#	Income Head	Income (Rs.Mn.)
01.	Stamp duty	0.029
02.	Forest Conservation Department Fees	0.647
03.	Ministry of Defense License Fees	0.465
04.	Licenses and other Fees	0.356
05.	Government Buildings and Housing Rentals	4.992
06.	Interest income	5.694
07.	Fees under the Registration of Persons Act	7.010
08.	Examination fees	0.013
09.	Motor Transport Department Fees	4.964
10.	Sales and Administration Fees	0.419
11.	Fines and Confiscations	0.080
12.	Other Income	24.137
13.	Widows and Orphans Contributions	61.555
14.	Other Receipts	0.292
Total		110.653

3.6. Nuwara Eliya District

i. Introduction

Background

The Nuwara Eliya District consists of 10 Divisional Secretary Divisions and 491 Grama Niladhari Divisions, and the agriculture and commercial tea cultivation can be introduced as the main economic activities of the district. The main components are District and Divisional administrations.

The prominent range of the district can be specified as implementing Public Policies through the coordination among state, provincial, local, and private institutions within the district, collecting revenue on behalf of the government, and implementing development activities by using decentralized and other sources of funds, and promoting the productivity of the government service by training and development.

Main Components of the District

Scope and Function

- Monitoring internal administration of the District Secretariat and staff and administration activities of the 10 Divisional Secretariats' offices.
- Implementation of development programs.
- Staff training in efficient human resource management.

Special Achievements

- Construction of 50 houses for the disaster victims and work to build 76 houses in the future.

Challenges

- Formulate a proper program for people's vegetable production.
- Natural disaster.
- Destruction due to human activities and the destruction of watersheds.

- Shortage of technical officers required for development projects.

Future Goals

- Promoting coffee cultivation in the district and increasing foreign exchange opportunities.
- Publishing a guideline code to expand tourism opportunities in the district.
- Creation of new entrepreneurs.
- Because the malnutrition level in Nuwara Eliya District is high, upgrading the nutrition level of the people.
- Minimizing the number of children dropping out of school.
- Transforming small-scale entrepreneurs into large-scale entrepreneurs and directing a certain percentage of them towards exports.
- Providing clean drinking water to all.
- Provide electricity to every home.
- Construction of permanent houses.

ii. Financial Progress of the Institution

Table 3.20: Nuwara Eliya District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)	Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)
1,355.00	877.31	109.00	20.16

iii. Physical Progress of the Institution

Table 3.21: Nuwara Eliya District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn)
01	Decentralized Budget Programs	92.00	60	12	4.71
02	District Development Program -2025	197.00	123		
03	Integrated Rural Development Program	6.50			3.26
04	Livelihood Development Program	8.15	3		
05	Tourism Development Program	22.27	4		1.9
06	Disaster Housing Program and Infrastructure Development Program in Estate Areas and Other Projects.	2 12 . 1 0	77		2.72
Total		53 8.02	2 67	12	12.59

Picture 3.6. Projects and Programs of Nuwara Eliya District



Culvert development on the road from Araggama to Mirahampe Location - Sangarajagama Total cost - Rs.Mn 1 Expenditure – Rs.Mn 0.851 Date of Commencement - 01.07.2025 Date of Completion - 01.08.2025	Development of Rotupihilla Narankandura Canal in Poramadulla Division Location - Poramadulla Total Cost - Rs.Mn 1 Expenditure – Rs. Mn 0.850 Date of Commencement - 06.07.2025 Date of Completion - 18.08.2025	Development of Udakanda Matalamada Alakolamadiththa Road Location - Udakanda Total Cost – Rs.Mn 1.25 Expenditure – Rs.Mn 1.064 Date of Commencement - 16.07.2025 Date of Completion – 04.08.2025	Development of Pahalagama Road in Udawatte West Division Location - Udawatte West Total Cost - Rs.Mn 1 million Expenditure – Rs.Mn 1.064 Date of Commencement - 01.08.2025 Date of Completion - 06.08.2025	Development of the road from near Wewatenna Community Hall to Gonapitiya Tea Factory Location - Wewatenna Division Total cost Rs.Mn1.50 Expenditure - Rs.Mn1.456 Date of Commencement - 12.08.2025 Date of Completion - 18.08.2025
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Table 3.22 : Nuwara Eliya District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01	Buildings under construction at the District Secretariat and Divisional Secretariat offices	40.94	28.00
02	Construction of new buildings for the District Secretariat and Divisional Secretariat offices	163.00	65.00
03	Renovation of buildings belonging to the District Secretariat Office	44.00	44.00
04	Renovation of buildings belonging to the Divisional Secretariat offices	76.30	76.75
05	Renovation of Nila Sewana/Sewa Piyasa	360.68	360.68
Total		684.92	574.43

iv. Generating State Revenue**Table 3.23: Nuwara Eliya District - Earning Government Revenue From 01.01.2025 to 30.09.2025**

#	Income Head	Revenue Code	Income (Rs.Mn.)
01	Private timber transport	1003-07-03	1.49
02	Rent of Government Buildings	2002-01-01	8.38
03	Fees under the Registration of Persons Act, No.32 of 1968.	2003-02-03	10.18
04	Fees under the Motor Traffic Act and other receipts	2003.02.14	1.46
05	License fees and others	1003-07-99	3.98
06	Revenue from state assets - Others	2002-02-99	3.87
07	Sundries	2003-02-99	55.15
08	Other receipts	2003-99-00	7.80
09	Stamp fees	1002-07-00	0.01
10	Central Government	2004.01.00	42.91
11	License fees relevant to the Ministry of Defense	1003-07-05	0.15
12	Sale of Capital Assets	2006-02-02	0.13
13	Examinations and other fees	2003.02.13	0.01
Total			135.52

3.7. Galle District

i. Introduction

Background

Galle District consists of about 1651.6 sq. km of land extent, having 10 numbers of electorates, as well as being divided into 22 numbers of Divisional Secretariat areas, consisting of 895 numbers of Grama Niladari Divisions. The population of the District is 1,096,446. There is a 73km long Beach which is having with attractions and scenic beauty that stretches from Benthota to Goviyapana.

Main Components of the District

Scope and Activities

- Administrative affairs of the District.
- Development affairs pertaining to the district level & the Divisional level.
- Community-based welfare activities.
- Operational & Management of Development & Welfare duties in accordance with the accomplishment of people's needs.
- Child and Women Welfare Activities
- Coordination to maintaining the low & peace.
- Environmental regulation & Disaster Management.
- Providing efficient public services through good coordination with all government institutions.

Special Achievements

- Arrangements for the implementation of 60 housing assistance projects under the Ministry of Plantations and Community Infrastructure, and implementation of 2 projects with provisions of Rs. 4.04 Mn.

Challenges

- Poverty eradication in the district

- Providing drinking water facilities to all the people of the district
- Minimizing urban traffic congestion and improving the overall regional road system
- Urban flood and disaster management
- Waste management
- Avoid addiction to drugs and narcotics.

Future Goals

- Promoting small and medium-scale enterprises in the district through an integrated approach.
- Working to increase their contribution to the national economy by providing the basic needs of low-income people.
- Making water resources more efficient
- Prioritized road development.
- Preparation of watershed areas and streamlining of urban storm water drainage and planned disaster management
- Formulating plans to streamline waste disposal.
- Implementation of family development plans.

ii. Financial Progress of the Institution

Table 3.24: Galle District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
3410	2,271 (67%)	587	117 (20%)

iii. Physical Progress of the Institution

Table 3.25: Galle District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn.)	Number of Approved Projects	Number of Completed Projects	Total Expenses (Rs.Mn.)
01.	Decentralized Budget	103.0	70	43	9.92
02.	Rural Road Development	371.4	250	136	1.24
03.	Estate Infrastructure Development	4.0	2	-	-
04.	Development of Rural/Disaster-affected Temples	8.86	22	7	1.12
05.	Irrigation Development	12.76	1	-	-
06.	Rural Development Program	21.2	7	1	10.5
07.	Traditional and Rural Industries Promotion Program	1.6	1	1	1.56
08.	Herb Garden Renovation	16.6	13	6	0.79
09.	District Development Program	42.0	37	-	-
10.	Development of underdeveloped Dhamma Schools	6.00	13	-	-
11.	Modernization of the Excise Department Office	4.23	1	-	-
12.	Disaster Mitigation Projects	3.33	2	-	-
13.	Cultural Projects	3.26	2	-	-
14.	Ministry of Youth Affairs and Sports Projects	2.97	1	-	-
15.	Export Agriculture Projects	2.00	1	-	-
16.	Renovation of Galle Port Customs Sub-Detention Offices	1.99	1	-	-
Total		605.20	424	194	25.13

Pictures 3.7 Projects and Programs of Galle District



Project Name - Development of Kumburuhena Managoda Road from near Sanasa Samiti Hall to the house of Mr. Yasapala Samarasinghe using concrete.
 Location - Nagoda, 215B New Lower West
 Total Cost - Rs. 1.512 Mn
 Date of Commencement – 23.07.2025
 Date of Completion – 07.08.2025



Project Name - Concreting of the road from Thalangalla School Road to Malgalla from near the house of Mr. M.L. Gamini onwards
 Location -Thawalama, Thalangalla East/ Malgalla
 Total Cost - Rs. 0.790 Mn.
 Date of Commencement – 21.07.2025
 Date of Completion – 03.08.2025

Table 3.26 Galle District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Estimated Total Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn.)
01.	No Approved Projects	-	-

iv. Generating State Revenue**Table 3.27 : Galle District - Earning Government Revenue From 01.01.2025 to 30.09.2025**

#	Income Head		Income (Rs.Mn)
01.	10.02.07.00	Stamps Fees	0.01
02.	10.03.07.03	Private Wood Transportation Fees	2.15
03.	10.03.07.05	Public Security Law And Peace About License	0.42
04.	10.03.07.09	Carbon Tax	-
05.	10.03.07.99	Others License Fees	6.11
06.	20.02.01.01	Buildings Rent	3.12
07.	20.02.02.99	Interest Other	10.66
08.	20.03.02.03	People Registration Of Law Under Fees	13.22
09.	20.03.02.13	Exams And Others Fees	0.03
10.	20.03.02.14	Motor Cars Law Under Fees	6.65
11.	20.03.02.99	Miscellaneous	0.13
12.	20.03.99.00	Others Receipts	43.06
13.	20.04.01.00	Social Protection Subscribe Money	119.28
14.	20.06.02.02	Capital Assets Sale (Other)	0.46
Total			205.30

3.8. Matara District

i . Introduction

Background

Matara district, bounded on one side by the Indian Ocean and enriched by the perennial flow of the Nilwala River, stands as a testament to the proud history of the Southern Province and is situated between Galle and Hambantota districts. This district consists of 128,300 square hectares in land extent and 16 Divisional Secretariats and 650 Grama Niladhari divisions. The total population of the district in the year of 2025 is 837,884. The main livelihoods of Matara District are fishery, agriculture, and minor export crops such as tea, coconut, and cinnamon.

Main Components of the District

Scope and Function

- Ensure the safety of the people living under the district domain.
- Implementing the decentralized budget programme.
- Implementing and monitoring all development activities in the district.
- To coordinate 16 Divisional Secretaries, utilize resources wisely, maintain impartiality, and work in a manner that enhances public satisfaction.

Challenges

- Minimizing unemployment and poverty in the district.

Future Goals

- To improve the quality of life and reduce unemployment by orienting the district community towards agriculture and manufacturing economic models.
- To provide prompt and optimal service to the district community by utilizing human resources most effectively.

ii . Financial Progress of the Institution

Table 3.28: Matara District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
2,750 .00	1,787.639	473 .00	84.103

iii. Physical Progress of the Institute

Table 3.29: Matara District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn.)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn.)
01.	Decentralized Budget Programme	80	47	10	7.52
02.	Programme to provide sanitation facilities for schools	7.65	17	03	-
03.	Rural road development programme	95.9	41	-	-
04.	Rural shrine development programme	2.00	04	01	0.19

#	Name of the Projects	Approved Provisions (Rs.Mn.)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn.)
05.	Integrated Rural Development Programme	21.25	06	-	-
06.	District Development Programme	76	48	-	-
07.	The disaster affected the temple development programme	2.0	04	01	0.19
08.	Underdeveloped Dhamma School Development Programme	4.0	58	-	-
09.	Tourism Development Programme	60.244	09	-	-
10.	Housing programme in estate areas	80	02	-	-
11.	Infrastructure Facility Programme of the Estate Community	05	06	-	-
12.	Abandoned Paddy Field Development Programme	16.561	87 (Amended 84)	84	15.02
13.	Construction of Muslim cultural centers	0.4	01	-	-
Total		451.005	327	99	22.92

Picture 3.8: Projects and Programs of Matara Districts**Decentralized Budget Program - 2025**

- Concrete Ruhunegoda road from near the Diary Shop across Puwakwatta

Approved Amount – Rs. 2.50 Mn

Date of Commencement – 07.08.2025

Location - Akuressa / Paraduwa East

**Rural Road Development Program - 2025**

- Development of Bouddhaloka Mawatha.

Approved Amount -Rs. 3.50 Mn

Date of Commencement – 04.08.2025

Location - Akuressa/ Asmagoda

Physical Progress - 30% (Ongoing.)

The project is Ongoing.

Table 3.30 Matara District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn.)
01.	<u>Constructions :</u> For the remaining works of the new building of the Divisional Secretariat - Malimbada	60	60
02.	Construction of the new five-story building of Divisional Secretariat - Pitabeddara - Phase IV	347.9	200
03.	Construction of the new building of the District Secretariat	40.7	40.7

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn.)
04.	Construction of a new three-story building for Divisional Secretariat – Dickwella - Phase 1	40	40
05.	Renovation of buildings belonging to the District Secretariat	25	25
06.	Repair of buildings belonging to the Divisional Secretariat	126.6	126.6
07.	Repairs of Nila Sewana / Sewa Piyasa (Apropos to 16 Divisional Secretariats)	198.76	198.76
Total		838.96	691.06

iv. Generating State Revenue

Table 3.31: Matara District - Earning Government Revenue From 01.01.2025 to 30.09.2025

#	Revenue code	Income Head	Income (Rs.Mn.)
01.	1003.07.00	Stamp Duty	0.0 21
02.	2002-01-01	Government Building Rental	2. 515
03.	1003-07-99	Land and Other Lease Rent	4. 050
04.	2003-99-00	Other Income	23. 299
Total			29. 885

3.9. Hambantota District

i. Introduction

Background

Hambantota district, located in the southeastern part of Sri Lanka, has an area of 2609 km². The Hambantota District has 04 electoral divisions, 12 divisional secretariat divisions, 576 Grama Niladhari divisions, and a population of 679,731.

Main Components of the District

Scope and Function

- Conducting district administration activities while implementing the government policies
- Conducting government development activities and reviewing progress, and coordinating between institutions.
- Implementations of programs related to poverty alleviation and carry out poverty relief activities.
- Agricultural promotion activities and problem-solving.
- Disaster management and disaster relief services.
- Preparation of land use plans and development of underutilized land in the district.
- To identify those who should receive social benefits and to carry out the necessary activities to provide benefits.
- To promote religious and cultural activities.
- To work towards social welfare and national integration/child and women's welfare activities.
- To promote all sports and take talented players from the district level to the national level.
- Collecting and updating socio-economic and geographical information and providing information for policy formulation.
- Assisting in the coordination of primary health promotion activities and the control of communicable diseases.

- Supervision and management of rural and divisional administration.
- Supervision and direction of rural and regional administrative activities.
- Taking steps to encourage youth enterprise development activities and vocational skills/small businesses.

Special Achievements

- Secure the income status of the people of Hambantota district by achieving the agricultural targets for the 2024/2025 Maha season and the 2025 Yala season, and take steps to further increase the income status of the people by cultivating 15,000 acres of green manure in the 2025 intermediate season.
- To provide more services to the public through the development of the Angunukolapelessa Divisional Secretariat.
- To provide transport facilities to the field officers of the Wildlife Department to prevent elephant encroachment and to minimize elephant encroachment by coordinating with other institutions.
- To implement various development projects utilizing the funds received from various ministries and departments in the district and to provide benefits to the public.

Challenges

- Problems and human-elephant conflict arising during the removal of unauthorized cultivations in the reserve.
- Public objections to the establishment of the Elephant Management Reserve as per the Gazette.

- Objections from fishermen during the cutting of estuaries.
- Since the lands in the Hambantota district are owned by various institutions, permission has to be obtained from all institutions when implementing development schemes (large-scale projects).
- Implementation with the Aswesuma program, the community withdrew from the Samurdhi Bank program. Examples of this are the defaults on Samurdhi Bank loans.
- The failure of Samurdhi Bank to promote savings has led to the failure of bank funds to build up.
- Providing necessary facilities to foreign investors to implement projects.
- Taking steps to obtain solar energy panels for the administrative complex.
- Making plans for the successful completion of new government policies and plans.
 - e.g., Clean Sri Lanka Program, EGN Project, Census, Praja Shakthi Program
- Taking steps to minimize disasters and minimize property and life losses.
- Maintaining government lands in the district with proper management.
- Conducting financial management in a way that minimizes audit inquiries.
- Utilizing the funds received by the district, completing all projects, and providing relief to the people.

Future Goals

- Granting proper permits for sand, stone, and soil and maintaining them with proper supervision.

ii. Financial Progress of the Institution

Table 3.32: Hambantota District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)	Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)
2,008	177	661	8

iii. Physical Progress of the Institute

Table 3.33: Hambantota District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn)
01.	Infrastructure repairs at Nila sewana/ Sewa piyasa	157	111	2 6	3.4
02.	Decentralized Budget Program	80	49	1 6	2.91
03.	District Development Projects	83	50	-	-
04.	Construction of the four-storey building at Angunakolapelessa (Stage 03)	170	1	1	30.06
05.	Construction of the four-storey building in Angunakolapelessa (Stage 04)			Fourth Stage Ministry Approval For References Done Yes.	-
Total		490	211	43	36.37

Picture 3.9. Projects and Programs of Hambanthota Districts

Project Name - construction of new four-storied building of
 Agunukolapellessa Divisional Secretariat - Stage III
 Location - Agunukolapellessa Divisional Secretariat
 Total Cost - Rs. Mn 142.56 (Estimated)
 Expenditure - Rs.Mn 75.609 (Final bill not paid)
 Date of Commencement - August 07, 2024.
 Date of Completion - June 02, 2025.

Table 3.34: Hambantota District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01.	Construction of a four-storey building in Angunukolapelessa - Stage 04	130	130
02.	Construction of 02 guard rooms at the District Secretariat	4.9	4.9
03.	Construction of 05 Nila sewana at the Katuwana divisional Secretariat	35	35
04.	Construction of 05 Nila sewana at the Sooriyawewa divisional Secretariat	40	40
05.	Construction of fence, guardhouse, public and office vehicle parking lot in at Tissamaharama divisional secretariat	26.5	26.5
Total		236.4	236.4

iv. Generating State Revenue**Table 3.35: Hambantota District - Earning Government Revenue From 01.01.2025 to 30.09.2025**

#	Income Head	Income (Rs.Mn.)
01.	Wood transport tax	0.05
02.	License fees	0.03
03.	Issuance of revenue certificates	1.24
04.	Building rent and house rent	6.06
05.	Interest on Advance Loans of Government Officials	1.00
06.	Registration fee	1.02
07.	Driving license fee	0.61
08.	Other receipts (State revenue)	1.66
09.	Widow and orphan contributions	9.76
10.	Proceeds on sale of capital assets	0.02
Total		21.48

3.10. Jaffna District

i. Introduction

Background

Jaffna District is the northern tip of the Northern Province of Sri Lanka and is located 410 km away from the capital of Sri Lanka. Total land area, including inland water, is in sq. km. 1,025.00. The total population of the Jaffna district as of 31.08.2024 is 634,870.

Main Components of the District

Scope and Function

- Introducing innovation.
- Providing efficient services
- Upgrading the life standard of rural people
- Preserving the cultural and traditional values.
- Preparing self-guarding or protective measures against natural disasters.
- Coordination activities at the Divisional and Rural levels.

Special Achievements

- Village Development Plan was prepared for 431 GN Divisions.
- The Jaffna Regional Office of the Department of Immigration and Emigration was opened.
- ‘Commemorative Stamp Release’ to commemorate the 60th anniversary completion of the construction of the buildings of Jaffna District Secretariat.
- 3,184 beneficiaries benefited from mobile service conducted at 6 Divisional Secretariats under the Clean Sri Lanka Program.

Challenges

- Lack of technical skills.
- Lack of modern technologies and conservation facilities.
- Getting Project approval in the latter half of the year.
- Limited Healthcare and Educational facilities.
- Weak market linkages

Future Goals

- Promote agricultural domestic production and ensure sustainable growth of a people-oriented economy.
- Strengthening Cultural Values and Traditions.
- Promote enterprise with high value addition and encourage enterprises with available local raw materials.
- Increase deep-sea fishing and fish production.
- Sustainable usage of the natural resources.
- Increased wealth creation with increased employment and living standards.
- Eradication of Poverty.

ii. Financial Progress of the Institution

Table 3.36: Jaffna District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs. Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)	Approved Provisions (Rs. Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)
3,806.156	2,944.651	1,242.176	512.929

iii. Physical Progress of the Institute

Table 3.37: Jaffna District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn.)	Number of Approved Projects	Number of Completed Projects	Total Expenses (Rs. Mn.)
01.	Decentralized Budget	56.00	42	19	28.585
02.	Rural Development Program				
	a) District and Regional TOT Program	1.526	22	22	1.509
	b) VDP Promotion	4.350	435	431	4.310
	c) Livelihood Program	7.585	01	0	0
03.	National Integration Program	4.652	41	37	4.416
04.	Crop Cultivation Program	4.950	1	1	4.915
05.	Providing air guns to reduce monkeys	2.523	1	0	0
06.	Housing Program (2025) 1.5 Mn	834.000	557	0	268.050
07.	Housing Program (2025) 0.9 Mn	57.600	62	0	18.450
08.	Land Purchase	1.400	2	2	1.350
09.	Water Connections	60.452	3,893	0	0
10.	Electrical Connections	44.121	1,436	1,436	44.121
11.	Internal Roads	75.357	29	0	0
12.	Official Shadow / Service Piyasa	2.500	11	11	2.500
13.	District Development Program	40.000	38	0	0
14.	Safe House	7.500	01	01	5.382
Total		1 , 204.516	6,572	1,960	383.588

Picture 3.10: Projects and Programs of Jaffna Districts



Project Name - Agricultural Well Rehabilitation
 Location - Karaveddi J/352
 Total Cost - Rs. 0.97 Mn
 Expenditure - Rs. 0.97 Mn
 Date of Commencement – 08.05.2025
 Date of Completion – 13.06.2025



Project Name - Improvement of Infrastructure Facilities and Provision of Machinery and Furniture for Rural Workers Union
 Location - Kopai J/264
 Total Cost - Rs. 0.978 Mn
 Expenditure - Rs. 0.978 Mn
 Date of Commencement – 11.06.2025
 Date of Completion – 14.07.2025

Table 3.38: Jaffna District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Estimated Total Cost (Rs. Mn.)	Expected Allocations under the 2026 budget (Rs.Mn.)
01.	Rehabilitation and improvement of Capital assets	197.50	197.50
02.	Acquisition of major assets	440.00	440.00
03.	Human Resource Development	4.00	4.00
04.	Water Connections	84.67	84.67
05.	Electrical Connections	11.46	11.46
06.	Drilled well, Agricultural well, and Tube well renovation	257.53	257.53
07.	Internal Road reconstruction	12.00	12.00
08.	Sanitary Facilities	142.2	142.20
Total		1,149.36	1,149.36

iv. Generating State Revenue**Table 3.39: Jaffna District - Earning Government Revenue From 01.01.2025 to 30.09.2025**

#	Income Head	Income (Rs. Mn.)
01.	Registration Fees related to the Registrar General's Department	45.796
02.	Private Timber Transportation	0.286
03.	Rent for Government Buildings and Housing	0.790
04.	Fees for Passports, Visas, and dual Citizenship	12.497
05.	Fees under the Motor Vehicles Act	4.647
06.	Other Receipts	13.881
07.	Central Government	
Total		77.897

3. 11. Mannar District

i. Introduction

Background

Mannar District is located in the northern part of Sri Lanka and covers an area of about 1,996 square kilometers. According to the latest reports, the population of Mannar District is about 162,919.00, and the number of families is about 49,138. Administratively, this district is included in the Vanni Election District.

This district, which consists of five Divisional Secretariat Divisions, covers 153 Grama Niladhari Divisions and 616 villages. Also, five Local Government Institutions are functioning in this district

Main Components of the District

Scope and Function

- Eradication of poverty
- Improve good health status.
- Improving education
- Development of agriculture and fisheries.
- Developing infrastructure and the tourism industry.

District Secretariat. 01 Engineer, 06 Translator (Sinhala to Tamil), 07 Technical Officers, 01 Draftsman, 67 MSO, 17 GS, 08 Drivers, 01 Electrician, and 26 OES.

Future Goals

- To lead the district towards sustainable development through building a good governance process, to plan effective and competent teams to impact human lives, and to empower human lives through optimal resource management with the full participation of all stakeholders.
- Must organize and implement good governance government policies in our country with the full participation of all stakeholders, including the state, private, politicians, and the public, and achieve maximum development in all areas of our nation.

Special Achievements

- Rs. 69.5 Mn has been approved to provide permanent housing to homeless families in the district.
- Winning first place in the 16th Northern Province School Track and Field Athletics Championship in 2025.

Challenges

- Lack of adequate human resources. (Every level from the management level)
 - The following staff should be filled for the efficient functioning of the

ii. Financial Progress of the Institution

Table 3.40: Mannar District - Financial Progress From 01.01.2025 to 30.09.2025

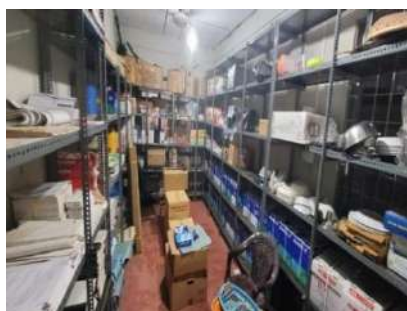
Repetition Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
596.00	262.31	189.00	17.47

iii. Physical Progress of the Institute

Table 3.41: Mannar District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Programs	Approved Provisions (Rs.Mn.)	Number of Approved Projects	Number of Completed Projects	Total Expenses (Rs.Mn.)
01.	Buildings and Structures - 265-1-1-0-2001 (48)	50.00	-	-	
02.	Buildings and Structures - 265-1-1-0-2001 (49)	69.80	-	-	12.95
03.	Machinery and Equipment 265-1-1-0-2002	6.00	-	-	1.19
04.	Vehicle 265-1-1-0-2003	16.20	-	-	1.58
05.	Furniture and Office Equipment 265-1-1-0-2102	20.00	-	-	0.87
06.	Machinery and Equipment 265-1-1-0-2103	24.00	-	-	0.18
07.	Staff Training 265-1-1-0-2401	2.00	-	-	0.49
08.	Staff Training 265-1-2-0-2007	1.00	-	-	0.19
Total		189.00	0	0	17.47

Picture 3.11: Projects and Programs of Mannar Districts



Project Name - Nanattan Divisional Secretariat Extension
Location - Mannar
Cost - Rs. 0.498 Mn
Date of Completion – 19.05.2025



Project Name - Extension of Nanattan Divisional Secretariat Road
Location - Mannar
Total Cost - Rs. 2.00 Mn.
Expenditure - Rs. 1.99 Mn.
Date of Completion – 19.05.2025



Project Name - Extension of the boundary wall of Nanattan Divisional Secretariat
Location - Mannar
Total Cost - Rs. 1.50 Mn.
Expenditure - Rs. 1.49 Mn.
Date of Completion – 24.05.2025

Table 3.42: Mannar District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Estimated Total Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs. Mn.)
01	New Construction (2104)	600.00	600.00
02	Repair and the Reform Project (2001) 48	50.00	50.00
03	Repair and the Reform Project (2001) 49	44.00	44.00
04	Essential Reforms in Nila Sewana and Sewa Piyasa (2001) 50	15.40	15.40
05	Fields Renovation of the Official Building (2001) 50	9.30	9.30
Total		718.70	718.70

iv. Generating State Revenue**Table 3.43. Mannar District - Earning Government Revenue From 01.01.2025 to 30.09.2025.**

#	Income Head	Income (Rs.Mn.)
01.	General Registration Fee at Registrar's Department	3.53
02.	Land and Other Leases	-
03.	Examination and Other Fees	-
04.	Building Rental	2.01
05.	Other Income	20.03
Total		25.57

3.12. Vavuniya District

i. Introduction

Background

Vavuniya District is located in the northern part of Sri Lanka. Its area is approximately 189,100 hectares (1,891 sq km). This is 10% of the total area of the Northern Province and 3% of the total area of the island. As of 31.12.2024, the total population of Vavuniya District consists of 59,898 families and 193,891 members.

According to the ethnicity of the Vavuniya District is Tamils are 79.36%, Sinhalese 10.23%, Muslims are 9.95% and others are 0.14%. This district consists of four Divisional Secretariat Divisions and 102 Grama Niladhari Divisions. Further, there is one Municipal Council and 4 Pradeshiya Sabhas in the district. The main economy of the district is agriculture, including animal husbandry and inland fishing.

Main Components of the District

Scope and Function

- Uplifting the Living standard of the people of the Vavuniya District through excellent service delivery.
- Coordinate the government policy and program approved by various legal enactments and direct the monitoring and implementation of socio-economic development projects to benefit the people of the district.

Special Achievements

- Increased Black gram cultivation in 5500 ha and which is 55% of the national cultivation extent.

Challenges

- Poverty and food insecurity
 - 45% of the population lives in poverty and food insecurity.
- Irrigation system
 - Altogether 853 tanks are available in the district, but 615 are in operation. This leads to insufficient water for agriculture, mainly in Yala & the 3rd season. It causes low income and poverty among farm families.
 - Water is wasted due to poor irrigation infrastructure.

- 75% of the land cultivated during the Maha season has become uncultivable during the Yala season.

Groundwater Potential

- Groundwater and its quality is also not in standard for usage in several areas.

Underdeveloped Industrial Sector

- Lack of investment causes an undeveloped industrial sector, mainly major & SMEs
- Lack of commercial-level animal husbandry activities.
- The district produces 30% eggs for its needs. Diary Development is also possible due to the available necessary resources. A lack of investment and technology causes an underdeveloped animal production sector.

Future Goals

- Increase the Black gram production by 15%.
- Production villages programme- Mango-02 villages, red banana-02 villages, Papaya-02 villages, Cinnamon- 01 Villages, Papper-02 villages.
- Developing Tourism – Unique location on the A9 road as a Tourist Hub linking 6 districts.
- Enhancing marketing facilities for local products.

- Double the egg production by the end of 2025.
- Poverty Reduction Programme.

ii. Financial Progress of the Institution

Table 3.44: Vavuniya District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
541	336.971	100	32.93

iii. Physical Progress of the Institution

Table 3.45: Vavuniya District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn.)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn.)
01.	Rural Development Program Preparation VDP Document	1.384	108	108	1.384
02.	Rural Development Program Livelihood Development Project	21.145	3	-	21.145
03.	Rural Development Program Marginalized Village Development Project	122.939	7	-	122.939
04.	Rs 1.5 Mn Housing Projects for Resettled Internally Displaced Families -2025	223.277	149	-	223.277
05.	Rs 0.9 Mn Housing Projects for Resettled Internally Displaced Families -2025	35.065	39	-	35.065
06.	Decentralized Capital budget	23.000	7	-	23.000
07.	World food Programme Home Grown School Feeding Program	20.480	1	-	20.480
08.	Disaster Mitigation Project	8.000	2	-	8.000
09.	Emergency Response Programme	8.130	3	-	8.130
Total cost		463.420	319	108	463.420

Picture 3.12: Projects and Programs of Vavuniya District



Project Name: Community Farming in Mahilankulam - Construction of an Agricultural Well
 Location: Mahilankulam
 Total cost: Rs. 5 Mn
 Cost: Rs. 1.546 Mn
 Date of Commencement: 28.03.2025
 Date of Completion: 31.10.2025



Business projects Name: Nedunkarni Rice Mill Rehabilitation
 Doing
 Location: Paddikkudiyuruppu
 Total Cost: Rs. 0 60 Mn
 Expenses: Rs. 0.695 Mn
 Date of Commencement: 23.04.2025
 Date of Completion: 31.10.2025

Table 3.46: Vavuniya District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01.	Administration building for the District Secretariat.	1,600	500
02.	Construction of the Security room, DS office, Vavuniya	1	1
03.	Conference hall & office DS- Vavuniya	268	268
04.	Child & Women unit DS- Vavuniya	9.5	9.5
Total cost		1,878.5	778.5

v. Generating State Revenue

Table 3.47: Vavuniya District - Earning Government Revenue From 01.01.2025 to 30.09.2025.

#	Income Head	Income (Rs.Mn.)
01.	Stamp Collecting	0.007
02.	Registration fees	7.929
03.	Timber	0.035
04.	Public Security License fee	0.279
05.	License Taxes & Others	0.310
06.	Rent on Government Buildings & Housing	4.944
07.	Rent on Crown Forest	0.309
08.	Interest – other	1.801
09.	NIC Fromissuing fees	2.906
10.	Examination fees	0.010
11.	Fees under the Motor Traffic Act	3.161
12.	Sundries Admin Fees	0.258
13.	Other Receipts	1.935
14.	W&OP Contribution	16.074
15.	Department Sales	0.887
Total		43.761

3.13. Mullaitivu District

i. Introduction

Background

Mullaitivu District, with an area of 167,850 hectares, has 06 Divisional Secretariat Divisions and 136 Grama Niladhari Divisions, with a total population of 141,371 members in 48,167 families.

Main Components of the District

Scope and Function

- District Administration
- Coordination of Government affairs
- Social and Cultural development
- Economic and industrial development

- Shortage of technical staff for development projects
- Shortage of planning services staff

Future Goals

- Agricultural Modernization Scheme
- District Industrial Development Scheme
- District Tourism Development Scheme
- District Community Development Scheme
- Cleanliness and Greenhouse Scheme

Challenges

- Lack of land for development activities

ii . Financial Progress of the Institution

Table 3.48 : Mullaitivu District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs. Mn)	Financial Progress as at 30.09.2025 (Rs. Mn)	Approved Provisions (Rs. Mn)	Financial Progress as at 30.09.2025 (Rs. Mn)
657	444.05	181	68.44

ii. Physical Progress of the Institute

Table 3.49 : Mullaitivu District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs. Mn)	Number of Approved Projects	Number of Completed Projects	Total Expenses (Rs. Mn)
01.	Rural Road Development	61. 80	9	-	-
02.	Providing Electricity	6.00	156	142	4. 84
03.	Housing Facilities	26. 9 7	27	2	8. 49
04.	Water Supply	1. 15	37	-	-
05.	Consolidated budget 2025	23. 00	16	10	10. 47
06.	School sanitation Facilities	7. 65	17	5	-
07.	Youth ; Development	0. 65	1	-	-
08.	District Development Plan	55.00	37	-	-
09.	Rural Development Plan	21. 84	146	-	2. 69
10.	Tourism Development ;	19. 8 5	2	-	2. 04
Total		223 .92	448	159	28.55

Pictures 3.13 : Projects and Programs of Mullative Districts



Project Name - House Renovation
Location - Muudhabadapattu
Total Cost: Rs. 1.50 Mn.
Expenditure - Rs. 0.89 Mn.
Date of Commencement - 12.06.2025
Date of Completion – 31.12.2025



Project Name: Construction of Tourist Rest House Toilets
Location - Kokilai
Total Cost - Rs. 9.90 Mn.
Expenditure - Rs. 5.29 Mn.
Date of Commencement - 03.06.2025
Date of Completion – 03.11.2025

Table 3.50 : Mullaitivu District - Anticipated Budget Proposals for the Year 2026 (Capital)

	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01	Construction of the District Secretariat Building (Second stage)	644.50	644.50
02	District and Divisional Secretariat Improvement Work Plans	281.00	281.00
03	Construction of District and Divisional Secretariat Dormitory Storage Archives	68.00	68.00
Total		993.50	993.5

iv. Generating State Revenue

Table 3. 51 : Mullaitivu District - Earning Government Revenue From 01.01.2025 to 30.09.2025

#	Income Head		Income (Rs. Mn.)
01.	1003-07-03	Private timber transportation permits	0.027
02.	1003-07-99	License tax and others	0.574
03	2002-.01-01	Government housing building rent	1.45
04.	2002-02-99	Interest and others	2.22
05.	2003-02-06	Livestock Transfer Allowance	0.022
06.	2003-02-13	Exams and others	0.003
07.	2003-02-99	Miscellaneous expenses	0.038
08.	2003-99-00	Other receipts income	6.208
09	2004-01-00	Pensions	19.465
10.	2006-02-02	Vehicles and others	0.433
Total			30.44

3.14. Kilinochchi District

i. Introduction

Background

Kilinochchi District, which spans an area of 1,279 square kilometers, has 04 Divisional Secretariat Divisions, 95 Grama Niladhari Divisions, 354 villages, 51,122 families, and a population of 150,200.

Main Components of the District

Scope and Function

- Ensuring a stable income level
- Ensuring food security
- Facilitating the delivery of public services through electrification.
- Reducing poverty through social empowerment
- Providing Samurdhi projects and self-employment opportunities
- Providing livelihood assistance and a loan scheme to develop self-sufficiency.
- Promoting the technological system for entrepreneurship development and effective use of available resources.

Special Achievement

- Through the Cash-for-Work program aimed at increasing assets, 06 ponds and irrigation canals were renovated, thereby benefiting 435 direct beneficiaries.

- Under the World Food Program's School Feeding Programme, assistance has been provided for the construction of 18 new chicken coops and the renovation of 10 chicken coops.
- Houses have been provided for 11 beneficiaries.

Challenges

- Lack of funds
- Delay in obtaining raw materials
- The impact of inflation

Future Goals

- Creating a poverty-free society in Kilinochchi District.
- Ensuring a level of sustainable development.
- Ensuring good governance in all activities.
- Improving the use of technology in administrative activities.

ii. Financial Progress of the Institution

Table 3.52: Kilinochchi District – Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
629	376.39	179	40.49

iii. Physical Progress of the Institute

Table 3.53: Kilinochchi District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn.)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn.)
1	Decentralized Budget Program	13	09	4	13
2	Housing development	9.9	11	11	9.9
3	Power supply	5	1	1	5
4	Rural water supply	10.472	1	1	10.472
5	Food program	5.434	1	1	5.434
6	Improvement of drainage works in Kariyala Nagapaduwan	3	1	1	3
7	Growing grains	1.98	1	1	1.98
Total		48.78	25	20	48.78

Picture 3.14: Projects and Programs of Kilinochchi District



Project Name: - Water Supply
Location: - Kandawala
Total Cost: - Rs. 10.472
Expenditure: - Rs. 10.472
Date of Commencement: - 29.05.2025
Date of Completion: - 30.12.2025



Project Name: - Housing Program
Location: - Jayanthinagaraja
Total Cost: - Rs. 1 Mn.
Expenditure: - Rs. 0.6 Mn.
Date of Commencement: - 29.05.2025
Date of Completion: - 30.12.2025

Table 3.54: Kilinochchi District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn.)
01.	Livelihood Assistance Get Giving	500.00	500.00
02.	Infrastructure Facilities Supply	300.00	300.00
03.	Displacement Who To the people Houses Giving	200.00	200.00
04.	End Not done National Houses Plan Under Houses Complete Doing	2900.00	2900.00
05.	Great Cities Development Program	300.00	300.00
06.	Houses Plan / Housing Program	300.00	300.00
Total		4000.00	4000.00

vi. Generating State Revenue

Table 3.55 : Kilinochchi District - Earning Government Revenue From 01.01.2025 to 30.09.2025

#	Income Head	Income (Rs.Mn.)
01.	Tests And The other Fees	0.0042
02.	Buildings Rent Fee (Circuit Bungalow)	2.108
03.	Others	5.006
Total		7.1182

3.15. Batticaloa District

i. Introduction

Background

The Batticaloa District occupies the central part of the Eastern Province. It is located between the coordinates of longitudes 81 degrees. 13min, & 81 deg. 49 min, East and latitudes 7 degrees. 24 min, & 8 deg. 15 min, North. The district is bounded to the North by the Verugal River and Trincomalee District, to the East by the Bay of Bengal, to the south and southwest by the Ampara District, and to the west and northwest by the Polonnaruwa District. The district's extent of 2854 km² accounts for 3.8% of the Country's total land area. In the year 2024, 209,593 families living in the district, they are account for 662,516 population. The population density is 232 persons per square kilometer. The District is divided into 14 Divisional Secretariat Divisions and 345 Grama Niladhari Divisions. The District has three Electoral Divisions. The Batticaloa District mainly depends on Agriculture, fishing, and livestock.

Main Components of the District

Scope and Function

- Uplifting the living standard of the people in Batticaloa District through excellent public services.
- Enhancing the living condition of the people of Batticaloa District by ensuring the excellent public services through an effective Divisional-level Development and administration

Special Achievements

- 19 Rural Roads constructed at an expense of Rs. 82.03 Million
- 401 Beneficiaries benefited under the World Food Program of Rs. 216.28 Mn.
- 269 Houses constructed under the Traditional Brick and Mortar type permanent Housing Program.
- Water supply connection and electricity supply provided for 111 and 68 families, respectively

Challenges

- **Poverty Alleviation and Socio-Economic Challenges**
 - Limited Financial Resources and Low Income and Employment Opportunities

- **Climate-Resilient Agriculture**
 - Water Scarcity and poor Management due to most of the minor tanks being abandoned
- **Disaster Risk.**
 - Frequent Natural Disasters.
- **Sustainable Agriculture Production**
 - Inadequate water facilities for farming and Poor access to markets, lack of storage facilities, and weak supply chains result in post-harvest losses and reduce profitability for farmers.
- **Youth Unemployment**
 - Barriers such as a lack of access to capital, mentorship, and business networks are preventing startups.
- **Health and Education**
 - Limited access to healthcare and levels of education, particularly in Rural Areas.

Future Goals

- **Agriculture**
 - Promote Sustainable and Climate-Resilient Farming and Increase the area of cultivable land by 20% through improving irrigation and Water Management Systems.
- **Fisheries and Aquaculture**
 - Expand Sustainable Aquaculture Projects and improve fisheries infrastructure facilities.

- **Health**
 - Improve access to healthcare, particularly in Rural Areas, and the eradication of malnutrition.
- **Education and Skills Development**
 - Promote STEM Education and increase Vocational Training for Youths, to address youth unemployment.
- **Renewable Energy and Green Initiatives**
 - Promoting green energy projects and promoting energy efficiency in Agriculture and Fisheries
- **Infrastructure Development**
 - Upgrade Water and Sanitation Facilities covering the entire District while focusing on resilient infrastructure.
- **Disaster Risk Reduction and Climate Change Adaptation**
 - Develop Early Warning Systems and Emergency Preparedness to reduce disaster risk.
 - Promote climate change adaptation programs and motivate climate financing
- **Environmental Conservation and Sustainable Land Use**
 - Protect Coastal Ecosystems and Wetlands, and obtain Blue Flag certification for the beaches.

ii. Financial Progress of the Institution

Table 3.56: Batticaloa District - Financial Progress From 01.01.2025 to 30.09.2025

Details	Recurring Expenses		Capital Expenditure	
	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
Project-1	653.00	406.941	139.00	24.534
Project-2	1,394.00	933.659	2.00	0.335

iii. Physical Progress of the Institute

Table 3.57 : Batticaloa District - Progress of Ongoing Capital Fund Projects (01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn.)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn.)
01.	Decentralized Capital Budget (DCB)	58.00	28	16	4.42
02.	Rural Development Programme	40.60	8	0	0
03.	Resettlement Programme-housing-0.9	70.89	79	36	41.78
04.	Resettlement Programme-housing-1.5	284.15	190	108	177.53
05.	Resettlement Programme-Water connection.	3.57	111	43	2.72
06.	Resettlement Programme-Electricity connection	2.62	68	53	2.04
07.	Resettlement Programme-Internal Road	71.03	15	0	0
08.	New District Secretariat -Batticaloa	21	1	0	0.93
09.	Home Grown School Feeding - WFP	216.85	1	0	32.74
Total		768.71	501	257	262.15

Picture 3.15 Projects and Programs of Batticaloa Districts

Project Name - Rs.1.5Mn housing project
 Location - Kanthipuram
 Total Cost - Rs. 1.492 Mn
 Expenditure - Rs. 1.387 Mn
 Date of Commencement - 12.07.2025
 Date of Completion - 22.08.2025

Project Name - Improvement of sale Outlet (DCB)
 Location - Vellavelly
 Total Cost - Rs. 1.940 Mn
 Expenditure – Rs.1.829 Mn
 Date of Commencement – 28.05.2025
 Date of Completion – 30.06.2025

Table 3.58 Batticaloa District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn.)
01.	Decentralized Capital Budget Programme	-	100.00
02.	District Development Programme	-	100.00
03.	Rural Road Development Programme	-	300.00
04.	Construction of Kiran Bridge and Kiran Pulipainthakal Road	-	2400.00
05.	District Secretariat Conference hall	-	600.00
Total		-	3500.00

vi. Generating State Revenue**Table 3.59: Batticaloa District - Earning Government Revenue From 01.01.2025 to 30.09.2025**

#	Income Head	Income (Rs.Mn.)
01.	Department of Registrar General Registration Fee - 1003.07.02	0.250
04.	Examinations and Other Fees - 2003.02.13	0.006
05.	Building rent - 2002.01.01	1.569
06.	Other Income - 1003.07.99	4.923
Total		6.749

3.16. Ampara District

i. Introduction

Background

Ampara district, located in the Eastern Province, contributes a lot to agriculture, including paddy and sugarcane production in the country, and its land area is 4,415 square kilometers. A well-developed internal irrigation system is very suitable for farming. It consists of 19 Divisional Secretariat Divisions and one Sub Divisional Secretariat Division, 526 polling divisions, 02 Municipal Councils, one Urban Council, and 17 Regional Councils with a total population of 820,061. There is a diversity of all races in the population, 46.06% Muslims, 36.39% Sinhalese, 17.06% Tamils, 0.18% Burghers, and 0.3% other races.

The field of tourism can be identified as a field with potential, and it is a tourist paradise with natural and ancient places. The sectors that need to be developed with special attention are education, health, transport, drinking water supply, disaster management, sanitary facilities, and housing for the affected families, provision of sanitary facilities in schools, as well as development of information technology facilities, environmental protection, as well as elephant fences, and Construction of security watch towers, etc. In order to achieve the vision of creating a prosperous district with a developed community, the district secretary, as well as all the officers, will work efficiently and reliably with the support of the relevant divisional secretariat officials, as well as supporting institutions.

Main Components of the District

Scope and Function

- Directing District administration and development activities to facilitate the implementation of development plans according to government policies and sustainable development goals.
- Implementation and monitoring of development activities in the district.
- Coordinating the programs implemented in the district by other line ministries and departments.
- Management of financial and other resources provided by line ministries/departments.
- Directing and monitoring the agricultural activities and fertilizer distribution program.
- Implementation of programs to empower small and medium enterprises, low-income families, women, and the youth community.
- Providing the necessary facilities to provide better healthcare to the public.
- Organization of cultural, religious, and other public events.
- Collection and updating of economic, social, and geographical information of the district, and thereby facilitating government policy formulation.
- Administration and supervision of the activities related to the 19 Divisional Secretariats and Sub-Divisional Secretariats
- Provision of social service facilities, including child and women welfare services.
- Disaster management and rehabilitation.
- Facilitating election activities.
- Carry out necessary activities to achieve maximum benefits through the proper use of existing land in the district and minimize land misuse.
- Providing social welfare benefits to the poor community.
- Implementation and monitoring of food security verification programs.
- Establish coordination between the political authority and relevant government/ non-government institutions in the development activities of the district.

Challenges

- Continuously affected by natural disasters, including floods & cyclones
- Shortage of allocation to address the needs & requirements of people
- Lack of physical & human capital to address the needs of the public
- Scarcity of water for rice farming and natural disasters, such as wild elephants.
- Lack of Proper solid waste management.
- Proliferation of narcotics causes problems in producing a healthy future generation.
- Severe erosion of coastal areas.
- Lack of technical knowledge needed to increase the productivity of agricultural and industrial production.
- Non-implementation of proper scientific research to effectively utilize the available resources in the district.
- Less involvement of people in providing their contribution for National development.

Future Goals

- Establishing easy access to services for all clients.
- To provide clean drinking water and proper health facilities to everyone in the district by 2025, to provide jobs to the youth community and all those with special needs, and to provide job-based wages for industries and other jobs that contribute to economic development, including small-scale industries. Providing necessary facilities.
- Reducing extreme poverty by half by 2030 through doubling the income streams of farmers, fisherfolk, animal husbandry, and small-scale food producers.
- Reduce deaths due to non-communicable diseases by 1/3 through proper prevention mechanisms, proper treatment, proper mental health assurance, and facilitating a good lifestyle.
- Ensuring the safety of farmers' crops by working to reduce human-elephant conflicts, as well as working to protect human lives and elephants.
- To produce good and disciplined youth for the future of the country.

ii. Financial Progress of the Institution**Table 3.60: Ampara District - Financial Progress From 01.01.2025 to 30.09.2025**

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
2,343.00	1,861.05	329.00	107.14

iii. Physical Progress of the Institute

Table 3.61: Ampara District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn.)
01.	Decentralized Capital Budget Programme	80.00	54	22	17.041
02.	District Development Programme	59.00	45	1	-
03.	Resettlement Housing Programme	228.30	189	-	40.54
04.	Resettlement Acceleration works(Roads/water/electricity)	96.00	607	-	-
05.	Rural Road Development Programme (RRDP)	286.87	79	7	-
06.	Integrated Rural Development Programme (IRDP)	45.303	10	-	-
07.	Development of Religious Places	35.425	49	8	1.074
08.	Sanitation Facilities Improvement (SACOSAN)	7.65	17	9	1.336
09.	Tourism Infrastructure Development	9.43	8	2	-
10.	Renovation of Nilasewana /Sewapiyasa building	77.57	77	29	16.47
11.	School Playground Development Programme	10.3012	7		
12.	Other Development Programme	78.91	256	170	11.23
Total		1,014.76	1,398	248	87.691

Picture 3.16 Projects and Programs of Ampara Districts



Project Name - Improvement of existing thuwaragala anicut structure in Kadirapura, Dehiathakandiya
Location - Thuwaragala
Estimated Amount - Rs. 5.9 Mn
Date of Commencement – 09.07.2025
Date of Completion – 15.11.2025

Project Name - Improvement of the Asphalt surface on AL-Marjan School
Location - Sammanthuarai
Estimated Amount - Rs. 6.961 Mn
Date of Commencement - 28.08.2025
Date of Completion - 20.09.2025

Project Name - Implementation of a School bag production project in Nawagamgura ,Ampara
Location - Nawagamgura,Ampara
Estimated Amount - Rs. 2.2 million
Expenditure – Rs. 0.925 Mn
Date of Commencement – 04.04.2025
Date of Completion – 30.10.2025

vi. Generating State Revenue

Table 3.62: Ampara District - Earning Government Revenue From 01.01.2025 to 30.09.2025.

#	Income Head	Income (Rs.Mn.)
01.	Building rent	2.037
02.	Examination fees	0.753
03.	Registration Fees (ADR)	19.923
04.	Income Certificates/Vehicle transfer	115.106
05.	Registration of Persons (NIC)	9.994
06.	W&OP (Central Government)	87.748
07.	Other Receipts	37.982
Total		273.546

3.17. Trincomalee District

i. Introduction

Background

The Trincomalee District, which covers an area of 2,727 square kilometers, consists of 3 constituencies, 11 Divisional Secretariat Divisions, 230 Grama Niladhari Divisions, and 13 Local Authorities. The total population is 500,651 (2025). The district is noted for its natural deep-water harbor, rich cultural diversity, and historical significance.

Main Components of the District

Scope and Function

- Ensure efficient and effective district administration.
- Implement a District-Level Institutional Framework to meet development priorities.
- Coordinate government functions across divisions and villages.
- Plan, execute, and monitor development projects and public services.
- Providing corruption-free public service.

Special Achievements

- Executed major development projects, coordinated disaster relief, and enhanced citizen services.
- Most vibrant district in the Eastern Province, contributing significantly to the national GDP.

Challenges

- Limited resources, technical staff, and materials.
- Coordination across diverse communities.
- Natural disasters, wild animal threats, and limited opportunities for vulnerable groups.
- Geographical, logistical, and economic constraints.

Future Goals

- Strengthen digital governance and e-services.
- Improve infrastructure and basic services.
- Enhance disaster preparedness and climate resilience.
- Boost productivity in public service delivery.
- Achieve Sustainable Development Goals (SDGs).

ii. Financial Progress of the Institution

Table 3.63: Trincomalee District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
1,083.00	686.09	168.00	45.52

iii. Physical Progress of the Institution

Table 3.64: Trincomalee District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn)	Number of Approved Projects	Number of Completed Projects	Total Expenses (Rs.Mn)
01.	Decentralized Budget Program – 2025	46.00	29	25	24.28
02.	Housing Project – 2025	326.28	256	-	45.70
03.	Housing Project (Continued) – 2024, 2023 and 2021	38.72	235	178	29.93
04.	Infrastructure Projects (Internal Access Roads) – 2025	79.77	39	19	9.59
05.	Rural Road Development Program – 2025	21.07	8	1	1.75
Total		514.97	797	223	111.25

Picture 3.17: Projects and Programs of Trincomalee District



Project Name - Construction of concrete roads for D1 Pillar Temple
 Locatio - Morawewa South
 Estimated Cost - Rs. 1.5Mn
 Expenditure - Rs. 1.455Mn
 Date of Commencement – 28.04.2025
 Date of Completion – 27.06.2025



Project Name - Concreting D6 Morawewa North
 Main access road (Balance work)
 Location - Morawewa North
 Estimated Cost - Rs. 1.5Mn
 Expenditure - Rs. 1.455Mn
 Date of Commencement – 21.04.2025
 Date of Completion – 30.06.2025

Table 3.65: Trincomalee District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of Projects	Total Estimated Cost (Rs. Mn.)	Expected Allocations under the 2026 budget (Rs. Mn)
01.	Education	638.70	150.00
02.	Irrigation	1,405.00	1,000.00
03.	Agriculture	1,423.60	142.00
04.	Livestock	88.00	75.00
05.	Fisheries	25.00	25.00
06.	Environmental	6.00	6.00
07.	Health and Nutrition	299.35	100.00
08.	Housing	885.90	400.00
09.	Road and Culverts	620.00	500.00
10.	Water Supply	435.80	200.00
11.	Electricity	958.00	250.00
12.	Social Development	5.00	0.13

#	Name of Projects	Total Estimated Cost (Rs. Mn.)	Expected Allocations under the 2026 budget (Rs. Mn)
13.	Spiritual Development	601.00	150.25
14.	Tourism	500.00	30.00
15.	Disaster Risk Management	100.00	9.40
Total		7,991.35	3,037.78

iv. Generating State Revenue

Table 3.66: Trincomalee District - Earning Government Revenue From 01.01.2025 to 30.09.2025

#	Income Head	Income (Rs. Mn)
01.	Registration Fees - 1003-07-02	18.00
02.	Private Timber Transport - 1003-07-03	0.03
03.	License Fees - 1003-07-05	0.08
04.	Registrar - 2003-02-03	5.91
05.	W & Op - 2004-01-00	34.39
06.	Paddy Purchasing Programme - 2003-07-00	11.79
07.	Other Receipts - 2003-99-00	3.38
08.	Sundries - 2003-02-99	0.002
09.	Fees under Motor Traffic Act- 2003-02-14	6.45
10.	Examination Fees - 2003-02-13	0.009
11.	Other - Interests - 2002-02-99	4.53
12.	Rent from Land - 2002-01-03	0.0006
13.	Rent - 2002-01-01	5.55
14.	Other - 1003-07-99	1.22
15.	Other – 2006-02-02	0.55
16.	Stamp Duty-1002-07-00	0.002
Total		91.89

3.18. Kurunegala District

i. Introduction

Background

There are 14 constituencies, 30 Divisional Secretariat Divisions, and 1610 Grama Niladhari divisions in Kurunegala district, which is 4,816 square kilometres, and the population is about **1,903,099**. Also, Kurunegala Municipal Council and the Kuliapitiya Municipal Council are located in the district, and 19 local councils are located in this district, which consists of 47 police Stations, 56 Agricultural service centers that provide Services to the people.

Main Components of the District

Scope and Function

- Kurunegala District Secretariat, as the leading service provider in the district, coordinates all the domains of Divisional Secretariats and village officers, effectively manages resources and institutions in a planned manner, and works to create sustainable development by satisfying the needs of the citizens.

Special Achievements

- Winning the Silver Award for the year 2021 in the Public Institutions Evaluation Competition by the computer information management system developed for the evaluation of the financial and performance of institutions under the supervision of the Government Accounts Committee of the Parliament of Sri Lanka.
- Maintaining ISO 9001- 2015 quality certificate continuously from 2018 to 2024/2025.
- Winning the first position in the inter-departmental category in the years 2016/2018/20220 in the National Productivity Awards.
- Winning the first position in the year 2019 and the second position in the year 2020, and the fourth position in the years 2021 to 2023 in the national level competition for recruitment of members for the Social Security Pension Scheme.

- All-Ceylon Student Skills Competition - 2019 national level, second place, and 2023 and 5th, and 8th place.
- Best Employment Service Center Selection Competition - 2019 National Level Second Place Silver Award.
- Winning the 5th position in the year 2025 in the National Athletics Championship for the Disabled
- Winning first place on the island in the years 2023 and 2024 through the employment program for people with disabilities.

Challenges

- Development of knowledge, skills, and attitudes to meet the national goals of Clean Sri Lanka
- Creating attitudinal alignment for sustainable development.
- Non-receipt of allocations on time from other ministries and departments, and insufficient funds
- Public expenditure management in the face of a global economic crisis
- Limitation of financial allocation for human resource development.

Future Goals

- 100% district-level contribution to achieve the Clean Sri Lanka national target
- To raise the standard of living of the people of the district by making maximum use of physical, financial, and human resources.

- Building an eco-friendly environment in the process of sustainable development.
- Providing more efficient and effective public service using modern technology.

ii . Financial Progress of the Institution

Table 3.67: Kurunegala District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)	Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)
4,741.00	3,330.35	256.00	57.78

iii. Physical Progress of the Institute

Table 3.68 : Kurunegala District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn)
01.	Access roads	177	255.52	58	3.61
02.	Sanitary facilities	19	8.55		
03.	Minor irrigation	30	37.50	4	2.43
04.	Rural Livelihood Infrastructure	17	46.27	1	0.97
05.	Development of religious centers	90	23.46		0.32
06.	Social welfare Official Shade/ Quarters/ Offices Repair and New Construction	472	223.63	156	33.54
07.	Wildlife conservation	2	2.5	1	1
Total		807	597.43	220	41.87

Picture 3.18 Projects and Programs of Kurunegala District



Project Name - Construction of equipment storage facility for fisheries society in Madiyawa, Abekolawa
Location - Ambanpola
Total Cost - Rs. 1 Mn
Expenditure - Rs. 0.97 Mn
Date of Commencement - 22.04.2025
Date of Completion - 23.06.2025

Project Name – Construction of a common paddy for farmers in Pahala Makadura storage unit
Location - Pannala
Total Cost - Rs. 1 Mn
Expenditure – 0.969 Mn
Date of Commencement – 07.07.2025
Date of Completion – 05.08.2025

Project Name – Rehabilitation of Velikumbura anicut in Wilapola area of Paranagama
Location - Udubadawa
Total Cost - Rs. 1.6 Mn
Expenditure - 1.462 Mn
Date of Commencement - 26.06.2025
Date of Completion - 03.08.2025



Project Name - Construction of an electric fence along boundaries In Itaewa Nagala areas
 Location - Kotawehera
 Total Cost - Rs. 1 Mn
 Expenditure - Rs. 0.97 Mn
 Date of Commencement - 14.05.2025
 Date of Completion - 12.07.2025



Project Name - Construction of road side embankment from Dampitiya fair to Karambewatta
 Location - Bamunakotuwa
 Total Cost - Rs. 1 Mn
 Expenditure - Rs. 0.97 Mn
 Date of Commencement - 31.07.2025
 Date of Completion - 15.08.2025

Table 3.69 Kurunegala District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn.)
01.	Construction of a new building for the Ridhigama Divisional Secretariat.	193.60	65.00
02.	Construction of a new building for the Mallawapitiya Divisional Secretariat.	214.35	72.00
03.	Repair of buildings belonging to the District Secretariat	45.00	45.00
04.	Repair of buildings belonging to the District Secretariat	101.28	101.28
05.	Renovation of Official Shadow / Service Square Offices	151.91	151.91
Total		706.14	435.19

vi. Generating State Revenue

Table 3.70: Kurunegala District - Earning Government Revenue From 01.01.2025 to 30.09.2025.

#	Income Head	Income (Rs.Mn.)
01.	Stamp Duty	0.03
02.	Private Timber Transport	1.85
03.	License Fees Related to the Ministry of Public Security	1.32
04.	Carbon Tax	0.09
05.	Other License Fees	19.49
06.	Rent of Government Buildings	2.61
07.	Revenue from Government Forests	3.76
08.	Land and Other Leases	0.00
09.	Other	12.67
10.	Examinations and Other Fees	0.03
11.	Fees and other levies levied under the Motor Transport Act	15.88
12.	ID Card Fees	23.54
13.	Miscellaneous	1.94
14.	Fines and Confiscation	0.04
15.	Other Income (Government Income-Miscellaneous)	37.14
16.	Widow Orphans and Salary Contributory Fund	180.33
17.	Vehicle	0.01
18.	Other Income	0.15
Total		300.88

3.19. Puttalam District

i. Introduction

Background

Puttalam Administrative District, one of the two administrative districts of the North Western Province, is bordered by the Modaragam Aru on the border of Mannar District to the north, by Kurunegala and Anuradhapura Districts to the east, by the Maa Oya of Gampaha District to the south, and by the Indian Ocean to the west. Puttalam District, which covers an area of 3,072 square kilometers, has 5 electoral divisions, 16 Divisional Secretariat Divisions, 548 Grama Niladhari Divisions, and a population of 844,550.

Main Components of the District

Scope and Function

- Conducting district and regional administrative activities for public welfare by maintaining coordination with Ministries, Departments, Provincial Council, and other Institutions.

Challenges

- Human - Elephant Conflict.
- Emergencies caused by Weather changes.

- Inadequate availability and uneven distribution of Human and physical resources among regional divisions.

Future Goals

- Establishing a secure society with a high socio-economic status.
- Increasing organizational efficiency and effectiveness.
- To strengthen the development process by effectively utilizing the underutilized resources in the district.

ii. Financial Progress of the Institution

Table 3.71: Puttalam District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs . Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)	Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)
1,684	1,160.5	184	13.1

iii. Physical Progress of the Institute

Table 3.72: Puttalam District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn)	Number of Approved Projects	Number of Completed Projects	Total Expenses (Rs.Mn)
01.	Strange Life Budget Program	92	72	10	2.9
02.	Rural Roads Development Program	27	13	-	-
03.	Livelihood Development Project Program	31.89	7	0	0
04.	Integrated Rural Development Program	7.38	12	17	5.1
05.	Tourism development projects	30.87	3	0	0
Total		189.14	107	27	8

Pictures 3.19: Projects and Programs of Puttalam Districts

Project Name - Development of Kuda Manaweriya Canal
 Location - West Arachchikattuwa
 Total Cost - Rs.1 million
 Date of Commencement – 30.04.2025
 Date of Completion – 30.11.2025



Project Name – Nandimithra Nawa Wanguwa Vihara Mawatha Development
 Location - 664 C Nandhimithrapura
 Date of Commencement – 19.03.2025
 Date of Completion – 03.08.2025

Table 3.73: Puttalam District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Estimated Total Cost (Rs .Mn.)	Expected Allocations under the 2026 budget (Rs.Mn.)
01.	Providing Sustainable solutions to the problems of Flood-Prone areas in Puttalam district	918.8	918.8
02.	Construction of toilet system in District Secretariat Complex	5	5
03.	Construction of a Suitable Place for washing Vehicles belonging to the District Secretariat	2	2
04.	Construction of a new Warehouse at Halawata Divisional Secretariat	9	9
05.	Construction of a new Guar room at Arachchikattu Divisional Secretariat	2	2
06.	Construction of a new Sewa Piyasa for the Inginamimitiya East Zone of the Navaghattagama Divisional Secretariat	2	2
07.	Construction of a Parking lot for Anamaduwa Divisional Secretariat	2	2
08.	Construction of a Storage room at the Divisional Secretariat in Mahakumbukkadala	3	3
Total		943.8	943.8

iv. Generating State Revenue**Table 3.74: Puttalam District - Earning Government Revenue From 01.01.2025 to 30.09.2025**

#	Income Head	Income (Rs.Mn.)
01.	1003-07-02 Registrar Offers	0.000, 320
02.	1003-07-03 Wood Transportation	0. 387
03.	1003-07-05 Fire Weapons License Fees	0. 846
04.	1003-07-99 Income Certificates Fees	10. 693
05.	2002-01-01 Government Buildings Income	2. 699
06.	2002-02-99 Credit Interest	6. 612
07.	2003-02-03 National Identity cards Fees	11. 944
08.	2003-02-13 Exams Fees	0.00 9
09.	2003-02-14 Vehicles Fine Money	5. 807
10.	2003-02-99 Offers Leaves Fees	0.0 47
11.	2003-07-00 V Buy Taking	2. 453
12.	2003-99-00 Government Income	22. 190
13.	2004-01-00 Widows and Orphans Pension Installments Charges	58. 196
14.	2006-02-01 Vehicles Abduction Income	0.00 8
15.	2006-02-02 Goods Abduction Income	0. 211
Total		122. 10 9

3.20. Anuradhapura District

i. Introduction

Background

The 07 number of constituencies in Anuradhapura district, which consists of 7,179 Square kilometers, 22 divisional secretariat divisions, 694 Grama Niladhari divisions, and a total population is 1,047,893.

Main Components of the District

Scope and Function

- Adoption of new technology.
Streamlining the state mechanism.
Information management
- Identification of government lands,
Legalization of releases.
- Identifying areas for development,
implementing projects, monitoring, and directing
- Economic empowerment of people in the district/division.
- To maintain social welfare functions for marginalized and special needs sections in the society.
- Environment and Sustainable Development.
- Protecting life and property, preserving the environment.
- Promotion of eco-friendly agriculture.
- Organizing the state Poson festival, other religious festivals, Freedom festival, and Aluth sahal mangalya.

Special Achievements

- Preparation of resource profiles and annual plans
- Coordination of local administrations and institutions for land legalization
- Completion of 08 projects out of the 68 implementing projects under the decentralized budget program and taking steps to fulfill the development needs of the district by utilizing the provisions provided by various ministries.
- Providing necessary equipment to food suppliers under the program that improves the nutrition levels of children in rural primary schools that have declined due to poverty.

- Identification of beneficiaries for payment of “Aswesuma” welfare benefits.
Encouragement of environmental entrepreneurship.
- Creating a strong community that can face natural disasters.
- Introducing suitable forestry methods.
- Organizing the state Poson festival, other religious festivals, Freedom festival, and Aluth sahal mangalya.

Challenges

- Shortage of human resources for the essential positions
- In providing efficient services to the public, the public and officials are facing various problems due to the lack of adequate space at the District Secretariat

Future Goals

- Working towards a basic public service using information technology
- Identifying government lands in the district and taking further steps to legalize releases.
- Successful completion of the 2025 Decentralized Budget Program and completion of projects implemented under the relevant provisions of other institutions and ministries
- Creating the small and medium entrepreneurs.
- Payment of “Aswesuma” welfare benefits for beneficiaries.
- Creating agricultural export production projects.
- Contribution to the Clean Sri Lanka program

- Implementation of cultivation projects that contribute to environmental conservation
- Organizing the district cultural festival as well as various cultural and religious programs

ii . Financial Progress of the Institution

Table 3.75: Anuradhapura District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)	Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)
2,296.00	1,534.00	309.00	56.10

iii. Physical Progress of the Institute

Table 3.76 : Anuradhapura District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn)
01.	Decentralized Capital Budget Program	102.99	68	08	6.433
02.	Rural Road Development Program	497.0	30	-	-
03.	Integrated Rural Development Program	57.4	02	-	-
Total		657.39	100	08	6.433

Picture 3.20 Projects and Programs of Anuradhapura Districts



Project Name – Construction of a threshing floor in the Ralapanawa Colony
 Location - 339 Ralapanawa Colony (Nochchiyagama DS Division)
 Total Cost - Rs. 1 Mn
 Expenditure - Rs. 0.957 Mn
 Date of Commencement – 02.06.2025
 Date of Completion – 24.07.2025



Project Name – Renovation Road paving gravel from the Mr Asirigama jinadasa's Shop to the Ambagaswewa via Asirigama Village in the N0 597 Eppawala Thulana
 Location - N0 597 Eppawala Thulana (Palugaswewa DS Division)
 Total Cost - Rs. 1 Mn
 Expenditure - Rs. 0.970 Mn
 Date of Commencement – 06.07.2025
 Date of Completion – 06.08.2025

Table 3.77 Anuradhapura District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01.	Building and construction, renovation, and improvements	490.55	490.55
02.	Acquisition of furniture and office equipment	50.00	50.00
03.	Acquisition of machinery and equipment	40.00	40.00
Total		580.55	580.55

vi. Generating State Revenue**Table 3.78: Anuradhapura District - Earning Government Revenue From 01.01.2025 to 30.09.2025**

#	Income Head	Income (Rs. Mn.)
01.	Department of Registrar General Registration Fee	0.07
02.	License fees and other	5.10
03.	Government building rent	7.69
04.	Revenue from government forests	11.85
05.	Land and other lease rent	-0.01
06.	Fees under the registration of persons Act	14.97
07.	Motor vehicle income	5.55
Total		45.22

Table 3.77 Anuradhapura District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01.	Building and construction, renovation, and improvements	490.55	490.55
02.	Acquisition of furniture and office equipment	50.00	50.00
03.	Acquisition of machinery and equipment	40.00	40.00
Total		580.55	580.55

vi. Generating State Revenue**Table 3.78: Anuradhapura District - Earning Government Revenue From 01.01.2025 to 30.09.2025**

#	Income Head	Income (Rs. Mn.)
01.	Department of Registrar General Registration Fee	0.07
02.	License fees and other	5.10
03.	Government building rent	7.69
04.	Revenue from government forests	11.85
05.	Land and other lease rent	-0.01
06.	Fees under the registration of persons Act	14.97
07.	Motor vehicle income	5.55
Total		45.22

3.21. Polonnaruwa District

i. Introduction

Background

The Polonnaruwa District, which covers an area of 3,293 square kilometers, consists of 03 electoral districts, 07 Divisional Secretariat divisions, and 295 Grama Niladhari divisions, with a total population of 447,338. Furthermore, there are 650 villages in the district, and 126,337 families have been identified. A total of 18,050 families below the poverty line have been identified in the district, which represents 14% of the population.

Main Components of the District

Scope and Function

- Coordinating the targeted institutions and priority areas under the Central Government and Provincial Councils, and related civil and non-governmental organizations, to provide necessary interventions for the development of these sectors.

Special Achievements

- Development of school sports facilities, sanitary facilities.
- Rural road development.
- Integrated rural development projects.
- Development projects under the decentralized budget program.
- District development projects

Challenges

- Economic Challenges - Dependence on an overloaded agricultural economy and poverty.
- Climatic and Environmental Challenges - Water scarcity and human-elephant conflict.
- Infrastructure and Social Challenges - Limited access to quality education facilities amidst limited quality health services.

Future Goals

- Modernization of agriculture.
- Promotion of environmentally friendly tourism.
- Development of small and medium-scale industries.
- Further improving educational and vocational training opportunities.

ii. Financial Progress of the Institution

Table 3.79: Polonnaruwa District - Financial Progress From 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)	Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)
1070.40	651.73	276.00	106.81

iii. Physical Progress of the Institute

Table 3.80: Polonnaruwa District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn)
01.	Decentralized Budget Programme 2025	58.00	35	6	6.98
02.	Rural Roads Development Programme 2025	20.10	5	-	-
03.	School Sanitation Programme - 2025	7.65	9	-	-
04.	Integrated Rural Development Project -2025	16.21	4	-	-
05.	Payment of Electricity Bills for Rehabilitated Tanks & Anicut Systems	1.49	41	-	-
06.	World Food Programme	14.3	48	-	-
07.	District Development Programme	87.00	69		

#	Name of the Projects	Approved Provisions (Rs.Mn)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn)
08.	Building Renovations	16.00	18	13	9.6
09.	Renovation of the Ancient Technology Museum	11.28	04		-
10.	Renovation of Cultural Centers	13.08	1		-
11.	Renovation of Tourist Lodgings	14.06			-
Total		259.17	236	19	16.58

Picture 3.21 Projects and Programs of Polonnaruwa Districts

Project Name - Construction of a paddy threshing floor at the 405/D 6-7
 Divisional Canal Farmers' Organization land (Decentralized Budget Programme)
 Location - Grama Niladhari Division 222 Pihitiwawa
 Total Cost - Rs. 1 Mn
 Expenditure - Rs. 0.97 Mn
 Date of Commencement - 20.06.2025
 Date of Completion - 09.08.2025



Project Name - Development of the road from near Vijayapura Kade, 245
 East/Aralangonwila Division to near Mr. Sagara's residence up to the F/C Canal
 (Decentralized Budget Program)
 Location - 245 Grama Niladhari Division Aralaganwila East
 Total Cost - Rs. 2 Mn
 Expenditure - Rs. 1.941 Mn
 Date of Commencement - 05.06.2025
 Date of Completion - 24.07.2025

Table 3.81 Polonnaruwa District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01.	Decentralized Budget Programme	350	350
02.	Rural Roads Development Programme	50	50
03.	School Sanitation Programme	15	15
04.	School Sports Ground Development Programme	20	20
05.	Payment of Electricity Bills for Rehabilitated Tank & Anicut Systems	5	5
06.	World Food Programme	50	50
07.	Tourism Promotion Programme	50	50
Total		540	540

vi. Generating State Revenue**Table 3.82: Polonnaruwa District - Earning Government Revenue From 01.01.2025 to 30.09.2025.**

#	Income Head	Income (Rs. Mn.)
01.	10.02.07.00 - Stamp Fees	0.003
02.	10.02.07.03 - Private Timber Transport	0.858
03.	10.02.07.05 - Licenses relevant to the Ministry of State Defence	0.139
04.	10.03.07.99 - License Fees - Other	9.930
05.	20.02.01.01 - Government Building Rent & Housing Rent	4.860
06.	20.02.02.99 - Loan Interest	3.970
07.	20.03.02.03 - Fees from Act No. 32 of 1968	6.061
08.	20.03.02.13 - Examination and Other Fees	0.006
09.	20.03.02.14 - Motor Vehicles Act	2.976
10.	20.03.02.99 - Sales and Fees	0.005
11.	20.03.03.02 - Deposits of Fines to the Treasury	0.004
12.	20.03.07.00 - Government Paddy Purchasing Programme	20.824
13.	20.03.99.00 - Receipts from Sales and Other Fees	29.496
14.	20.04.01.00 - Central Government - Social Security Contributions	30.684
15.	20.06.02.00 - Sale of Capital Assets	0.134
Total		109.95

3.22. Badulla District

i. Introduction

background

Badulla District is geographically one of the most diverse districts, which is located in the Eastern part of the central highlands of Sri Lanka. It covers an area of 2,861 square kilometres and consists of a wide range of climatic conditions. Administratively, the District is divided into 15 Divisional Secretary Divisions and 567 Grama Niladhari Divisions, with a total population of 899,145. In terms of ethnic composition, the district represents a mixed population of Sinhalese, Tamils, and Muslims. Furthermore, it comprises 9 Electoral Divisions, 2 Municipal Councils, 1 Urban Council, and 15 Pradeshiya Sabhas.

Badulla District is a popular tourist destination enriched with high biodiversity and diverse climatic zones, renowned for its picturesque waterfalls and scenic mountain ranges. The tea plantations covering the mountain tops, together with the paddy fields in the valleys, further enhance the natural beauty of the region. In addition, vegetable cultivation and floriculture make a significant contribution to the local economy. As the ancestral native land of the indigenous people, the district also holds a place of pride within the historic region of Uva Wellassa.

Main Components of the District

Scope and Function

- Implementation of Government policies
- Implementation of various programs carried out by line ministries.
- Implementation and management of development projects in the district.
- Administration of all Divisional Secretariats in the district.

Special Achievement

- Progress has been achieved in the field of road development
- An effective disaster management mechanism is in operation

Challenges

- Seeking solutions to the poverty of rural and estate communities
- Insufficient allocations for selected regional development (education, health, housing, sports)
- Crop damage caused by wild animals
- Situations arising from natural disasters.

Future Goals

- Enhancing the farmer's economy through the modernization of agriculture
- Transforming the area into a leading tourist attraction area through the development of the tourism sector.

ii. Financial Progress of the Institution

Table 3.83: Badulla Districts - Financial Progress From 01.01.2025 to 30.09.2025

Recurrent Expenditure		Capital Expenditure	
Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
2016	1,347.24	227	25.68

iii. Physical Progress of the Institution**Table 3.84: Badulla Districts - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)**

	Name of the Projects	Approved Provisions (Rs.Mn.)	Number of Approved Projects	Number of Completed Projects	Total expenses (Rs.Mn.)
01	Decentralized Budget Program	103	94	60	2.8
02	Rural Road Development Dept	25.5	9	1	-
03	Integrated Rural Development Programme	14.51	7	-	-
04	Estate People's Infrastructure Development Programme	35.72	90	3	-
05	Development of rural Buddhist Temples	1.4	3	3	1.325
06	Development of underdeveloped Dhamma Schools	1.9	13	1	0.35
07	Providing Sanitation facilities for Schools	7.65	17	-	-
08	District Development Programme	157	141	40	-
09	Tourism Development Programme	94.2	2	-	19
10	Development of Temples in Disaster	1.5	2	2	1.48
11	Nila Sewana/ Sewa Piyasa Repair	52	64	46	25.617
12	Repairs to District Secretariat Buildings	30	9	7	2.617
13	Repair of Buildings of Divisional Secretariats	20	30	25	12.397
Total		544.38	481	188	65.586

Picture 3.22: Projects and Programs of Badulla District

Project Name - Development of Rilpola Egoda Weliwatta Irrigation Canal
 Location - Hali-Ela Divisional Secretariat Division
 Total Cost - Rs. 0.970 Mn
 Date of Commencement - 05.07.2025
 Date of Completion - 21.07.2025



Project Name - Concreting of the damaged part of the access road to Sarungal Kanda, which is proposed to be developed as a tourist site
 Location - Badulla Divisional Secretariat Division
 Total Cost - Rs. 0.995 Mn
 Date of Commencement - 06.07.2025

Table 3.85: Badulla District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Project	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn.)
01	Building	912.713	912.713
02	machinery	78.225	78.225
03	vehicles	20	20
04	Furniture and office equipment	61.215	61.215
05	Staff training	3	3
Total		1,075.15	1,075.15

iv. Generating State Revenue**Table 3.86: Badulla District - Earning Government Revenue From 01.01.2025 to 30.09.2025**

	Income Head	Income (Rs.Mn.)
01	Stamp Duty 10.02.07.00	0.0233
02	Examination and Other Fees 20.03.02.13	0.0134
03	Building Rent 20.02.01.01	5.792
05	Other income from Government assets 20.02.02.99	7.3923
06	Miscellanies 20.03.02.99	19.008
07	Other Income 20.03.99.00	0.104
Total		24.941

3.23. Monaragala District

i. Introduction

Background

Monaragala District, which belongs to the Uva Province, is located in the eastern and southeastern directions of Sri Lanka. With a total area of about 5659 square kilometers, it is the second largest district in Sri Lanka. In terms of absolute location, this district, which is located between 171 60 and 281 70 north latitudes and 501 800 and 351 800 east longitudes, belongs to the intermediate and dry climatic zones.

Bordered by Ampara District to the east and north, Badulla District to the west and north, Hambantota District to the south, and Ratnapura District to the southwest, this district consists of 3 electoral divisions, 10 Pradeshiya Sabhas, 11 Divisional Secretariat Divisions, 319 Grama Niladhari Divisions, and 1454 villages.

The total population is 574,723, of which 290,111 are females and 284,612 are males. 175,954 families are residing in 159,716 households. In the Monaragala district, Maligawila, Yudaganawa, Buduruwagala, Galabedda, and Okkampitiya are places that showcase historical heritage. The natural sites of Yala, Maragala Mountains, and Paraviyan Ella reflect the beauty of this district.

This area, known as "Wellassa" before the British colonial period, was self-sufficient in food crops, and agriculture was in a very advanced state, as evidenced by the ruins that are still visible today. Even today, the livelihood of the majority is agriculture, and it is identified as a poor and underdeveloped District.

Main Components of the District

Scope and Function

- Identify, plan, implement, and follow up on measures to be taken to reduce poverty.
- Identifying, planning, implementing, and monitoring roads that need to be renovated.
- Identifying, planning, implementing, and monitoring religious places to be developed.
- Identify, plan, implement, and follow up on actions to be taken to promote health and improve nutritional status.
- Identify, plan, implement, and follow up on actions to be taken to protect the environment.

Special Achievement

- Reducing poverty.
- Development of rural roads.

- Providing electricity and drinking water to rural people.
- Renovation of destroyed small and large tanks.
- To improve the results of all schools.
- Controlling measles and other non-communicable diseases.

Challenges

- Lack of water for agriculture and consumption during dry weather conditions.
- Farmers are not getting proper prices for their crops.
- Increasing human-elephant conflicts.
- Ridding children and young people of the use of illegal alcohol and drugs.
- The majority of people do not have a stable source of income.

Future Goals

- Establishing an irrigation system to cope with dry weather conditions.
- To make the district free from drugs and alcohol.
- To eradicate poverty from the district.
- Involving the young generation in agriculture.
- Assisting the people of the district in generating permanent income streams.
- Providing efficient service to all the people of the district.

ii. Financial Progress of the Institution**Table 3.87: Monaragala District - Financial Progress from 01.01.2025 to 30.09.2025**

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
1,364.00	910.00	272.00	15.00

iii. Physical Progress of the Institute**Table 3.88: Monaragala District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)**

#	Name of the Projects	Approved Provisions (Rs.Mn.)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn.)
01.	Decentralized Budget Programme	69.00	27	06	0.00
02.	Rural Road Development Programme	92.76	39	10	0.00
03.	Infrastructure Development in Plantation Areas	1.00	02	-	0.00
04.	Rural Development Program	18.10	10	-	0.00
05.	World Food Programme (School Nutrition Projects)	3.44	89	48	0.945
06.	Rural Buddhist Temple Development Program 2025	2.30	05	01	0.00
07.	Ethnic Values Promotion (Tirasara Punyagramme) Program 2025	0.92	06	03	0.00
08.	Development Program for the Construction of Muslim Cultural Centers and Improvement of Mosques 2025	0.4	01	-	0.00
09.	Dhamma School Development Programme in conjunction with the State Vesak Festival of Sri B.E. 2568	1.2	05	-	0.00
Total		189.12	184	68	0.945

Picture 3.23: Projects and Programs of Monaragala District

Project Name: - Concreting of Dahagoniya Nakkalagoda Road
 Location - Medagama Divisional Secretariat
 Total Cost. - Rs.2.00 Mn
 Date of Commencement – 11.08.2025
 Date of Completion – 24.08.2025



Project Name: - Construction of a canal from Hunu Katiya to carry water to Bakini Gasarawa Tank in Endarugalaya Village, Katugahagalle Division
 Location - Badalkumbura, Katugahagalle Division
 Total Cost - Rs. 1.45 Mn
 Date of Commencement – 20.06.2025
 Date of Completion – 25.07.2025

Table 3.89: Monaragala District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn.)
01.	General Administration and Institutional Services - District Secretariat	385.79	385.79
02.	General Administration and Institutional Services - Divisional Secretariat	2.16	2.16
Total		387.95	387.95

vi. Generating State Revenue**Table 3.90: Monaragala District - Earning Government Revenue from 01.01.2025 to 30.09.2025**

#	Income Head	Income (Rs.Mn.)
01.	Stamp duty	0.0112
02.	Registration fees related to the Registrar General's Department	0.0047
03.	Private timber transport	0.9647
04.	License fees belonging to the Ministry of State Security	0.3715
05.	Others	3.3732
06.	Government building rent	5.7524
07.	Land and other lease rent	0.0001
08.	Others	4.8902
09.	Examination and other fees	0.0150
10.	Fees charged under the Motor Transport Act	4.1005
11.	Fees under the Registration of Persons Act	6.2610
12.	Miscellaneous income	0.1733
13.	Fines and confiscations	0.0126
14.	Other receipts	22.3744
15.	Social insurance contributions - Central Government	48.2353
16.	Capital income Others	0.3647
Total		96.9048

3.24. Ratnapura District

i. Introduction

Background

The total population of Ratnapura district is about 1,262,546. The area of the district is 3,275.4 square kilometers. The number of Divisional Secretariat Divisions is 18.

Main Components of the District

Scope and Function

- Implementing government policy
- Coordination of tasks assigned by the various government ministries
- Implementing projects and reviewing progress
- Administration of all divisional secretariats in the district

Special Achievements

- Achieving a special development in the field of road development
- Achieving development goals in the field of education
- Minimizing child labour in the district

Challenges

- Providing solutions to the poverty-stricken people of the district.

- Inadequate funding for the sectors of education, health, housing, etc.
- Providing housing facilities for the homeless.
- Providing jobs for unemployed youth.
- Finding permanent solutions to natural disasters such as floods and landslides.
- Problems regarding land ownership.
- Damage to crops by wild animals.

Future Goals

- Making Ratnapura district self-sufficient in agriculture
- To make the district the leading district in the island by developing the educational sector
- To fulfill the housing requirement of all the people of the district
- Meeting the drinking water needs of all people
- Making Ratnapura district into a tourist attraction.

ii. Financial Progress of the Institution

Table 3.91: Ratnapura District - Financial Progress from 01.01.2025 to 30.09.2025

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)	Approved Provisions (Rs.Mn.)	Financial Progress as at 30.09.2025 (Rs.Mn.)
2,239	542.51	566.00	82.48

iii. Physical Progress of the Institute

Table 3.92: Ratnapura District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)

#	Name of the Projects	Approved Provisions (Rs.Mn)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn)
01.	Decentralized Budget Program-2025	126.00	101	39	3.68
02.	Rural Road Program	237.7	155	28	-
03.	Estate Community Infrastructure Development Program-2025	23.68	20	-	-
04.	Estate Disaster Housing Program-2025	96.00	30	-	-
05.	Tourism Development Program-2025	15.90	3	-	-
06.	Rural Buddhist Temple Development Program-2025	0.75	2	-	-
07.	Renovation of Disaster-affected Temples-2025	1.08	2	-	-
08.	Dham Pasal Development Program-2025	2.15	13	-	-
09.	Integrated Rural Development Program	40.10	5	-	-
10.	District Development Program	119.00	98	-	-
Total		662.36	429	67	3.68

Picture 3.24: Projects and Programs of Ratnapura District



Project Name: - Development of the first section of Anulwela Yaya Road by installing a culvert
 Location: - Imbulpe Divisional Secretariat, Delgamuwa
 Total Cost: -Rs.1.00 Mn
 Expenditure: -Rs.0.97 Mn
 Date of Commencement: - 18.07.2025
 Date of Completion: - 10.09.2025



Project Name: - Development of Akuranakanda Canal via the road leading to Pahalawatte village in Akurana
 Location:-Kiriella Divisional Secretariat
 Total Cost: - Rs 1.00 Mn
 Expenditure: - Rs. 0.97 Mn
 Date of Commencement:- 17.07.2025
 Date of Completion: - 08.08.2025

Table 3.93: Ratnapura District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)	Expected Allocations under the 2026 budget (Rs.Mn)
01.	Construction, road, and premises decoration works of the District Secretariat	45.00	45.00
02.	Building construction of Divisional Secretariats	390.00	390.00
03.	Establishment of Gemstone Value Addition Centre	400.00	200.00
04.	Tourism Development Program	2,000.00	500.00
05.	Dry Dam Project for Flood Control	4,000.00	500.00
Total		6,835.00	1,635.00

vi. Generating State Revenue**Table 3.94: Ratnapura District - Earning Government Revenue from 01.01.2025 to 30.09.2025**

#	Income Head	Income (Rs. Mn.)
01.	Private timber transport fees	0.43
02.	Fees related to the Ministry of Defense	0.55
03.	Revenue for carbon credits	0.32
04.	Other - License fees	10.62
05.	Government building rent	2.19
06.	Other - Interest	8.06
07.	Department of Examinations - Examination fees	0.015
08.	Department of Motor Vehicles and related fees	1.36
09.	Person registration fees	14.67
10.	Miscellaneous - Government revenue	43.28
11.	Social Security Contribution Fund	81.78
12.	Sale of capital assets - including auction proceeds	0.61
Total		163.885

3.25. Kegalle District

i. Introduction

Background

Kegalle District of Sabaragamuwa Province is situated between the central highlands and south south-western plains. The population is 950,729. Kegalle district is divided into 11 Divisional Secretariats as administratively. Kegalle District lies between the North longitude 6.50-7.20 and the east latitudes 80.10-80.35. The extent of the area is 1693 Square kilometers. It consists of 573 Grama Niladhari Divisions and 11 Divisional Secretary's Divisions. The number of villages that comprise it is 1,677. It comprises 12 Local Government Institutions as 11 Pradeshiya Sabhas, and 1 Urban Council for facilitating local governance.

Main Components of the District

Scope and Function

- To provide active contribution to achieving sustainable development goals by achieving the socio-economic goals of the Kegalle District by carrying out administrative activities in accordance with state policies. Direction, supervision, monitoring, and progress review of development activities implemented by the government.
- Supervision and direction of rural and divisional administration.
- Coordinate all government institutions and non-government organizations within the district.
- Preparation of a systematic plan for land use and increasing the productivity of lands with lower productivity.
- Implementation of Consumer Protection Programme within the district together with the Consumer Authority.
- Improvement of facilities required for the estate community.
- Assisting in gender acquisition and empowering women and girls.
- Drug prevention, rehabilitation of those addicted to drugs, and implementation of programmes for violence against women and child abuse.
- Improvement of religious and cultural activities and taking relevant actions for reconciliation among religions.

- Development of the Kegalle district as a tourist destination.
- Generation of players of national and international level through the improvement of facilities for all sports.

Challenges

- Damages due to animals such as monkeys, pigs, porcupines, and Grizzled Giant Squirrels related to agriculture.
- Increase in the risk of disasters of flooding in lower lands and landslides in hilly areas.
- Inadequate drinking water facilities and water for cultivation.
- Insufficient knowledge for school leavers without higher education for suitable career opportunities.
- No adequate improvement in the Industrial Sector.
- Insufficient infrastructure facilities for rural areas.
- Food insecurity in a district with inadequate land for food crops such as paddy due to hilly lands and insufficient water facilities.
- Limited number of reservoirs to promote the inland fisheries industry.
- Nutrition deficiencies of children are related to the poverty of the district.
- Lack of facilities for people in the estate sector

Future Goals

- Uplifting the living standard of people through making food security, provision of

safe drinking water and sanitary facilities for all communities, and promotion of export-oriented agricultural projects and industries.

ii. Financial Progress of the Institution**Table 3.95: Kegalle District - Financial Progress from 01.01.2025 to 30.09.2025**

Recurring Expenses		Capital Expenditure	
Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)	Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)
2.641	1785.10	617.00	118.92

iii. Physical Progress of the Institute**Table 3.96: Kegalle District - Progress of Ongoing Capital Fund Projects (From 01.01.2025 to 30.09.2025)**

#	Name of the Projects	Approved Provisions (Rs.Mn)	Number of approved projects	Number of completed projects	Total expenses (Rs.Mn)
01.	Decentralized Budget Programme	103	20	20	2.01
02.	District Development Program	77	65	-	-
03.	Rural Road Development Program	233.75	181	-	-
04.	Integrated Rural Development Program	27.39	10	-	0.25
05.	Development of Pinnawala-Kithulgala Tourist line	84.84	03	-	-
06.	Infrastructure Development Program in Estate Areas	7.941	11	-	-
07.	Disaster Housing Program	44.8	14	-	-
08.	Providing Sanitation Facilities for Estate Communities	1.033	10	-	-
09.	CLEAN Sri Lanka Program	0.12	1	-	-
10.	Ministry of Agriculture, Livestock, Lands and Irrigation (Promoting Local Potato Cultivation)	0.30385	10	-	-
11.	Ministry of Agriculture, Livestock, Lands and Irrigation (Introducing Post-Harvest Technology for Paddy Farmers)	0.42024	40	-	-
12.	Ministry of Agriculture, Livestock, Lands and Irrigation (Increasing Productivity of Pineapple Cultivation)	0.935	50	-	-
13.	District Secretariat and Divisional Secretariats	456.5	162	78	94.46
Total		1,038.03	577	98	96.72

Picture 3.25 Projects and Programs of Kegalle District

Project Name - Development near Kithalangamuwa School, Palamure
 Location - Warakapola Divisional Secretariat Grama Niladhari Residence-
 Palamure
 Total Cost –Rs.0.78 Mn
 Date of Commencement -18.07.2025
 Date of Completion – 25.08.2025



Project Name - Development of the road from near the Buddha Temple
 on the Ampagala Pannala Kanda Road
 Location - Bulathkohupitiya Secretariat Division Wasama-Ampagala
 Total Cost – Rs. 0.97 Mn
 Date of Commencement – 23.07.2025
 Date of Completion – 08.08.2025



Project Name - Concreting of Batangala Watta Rangegama Road (Road
 leading to Lime)
 Location - Dehiowita Divisional Secretariat Wasama-Rangegama
 Total Cost – Rs. Mn 0.97
 Date of Commencement -12.08.2025
 Date of Completion – 21.08.2025

Table 3.97: Kegalle District - Anticipated Budget Proposals for the Year 2026 (Capital)

#	Name of the Projects	Total Estimated Cost (Rs.Mn.)
01.	Repairing District Secretariat and quarters	39.67
02.	Repairing Divisional Secretariats and houses	117.67
Total		157.34

vi. Generating State Revenue**Table 3.98: Kegalle District - Earning Government Revenue from 01.01.2025 to 30.09.2025**

#	Income Head	Income (Rs. Mn.)
01.	Stamps Fees	0.007
02.	Exams and Others Fees	0.014
03.	Buildings Rent	2.092
04.	Other Income	22.821
Total		24.934

Chapter Four

04. Registrar General's Department

4.1. Introduction

Registrar General's Department, operating under the Ministry of Public Administration, Provincial Councils and Local Government, is authorized by the Minister of Health to register births, marriages, deaths and documents not related to property, with the aim of ensuring the basic security of the Sri Lankan people.

The department was originally established in 1864 for the purpose of land registration, and civil registration activities, i.e. registration of births, marriages and deaths, were assigned to the department in 1867.

For the registration of documents and title registration, 07 Zonal Deputy Registrar General's Offices, 14 District Assistant Registrar General's Offices, 50 Land Registrar's Offices, 4 Central Archives and 334 Additional District Registrar's Offices have been established throughout the island.

This department is also tasked with registering land titles under the Land Titles Registration Act No. 21 of 1998. Accordingly, the Registrar General's Department, one of the most important departments in the country, is providing more efficient services to the public by covering a wide range of activities.

The Registrar General's Department works in a direction of all sectors and the entire administrative system to achieve its vision and mission. It has paid special attention to its development and research through modern technology to improve the quality of its services and provide a people-friendly and efficient service. It also studies new trends related to its scope internationally. Already, the Registrar General's Department has implemented e-Veuma, e-Land, e-Population, e-Rights, etc.

E-programs, the one-day service program for issuing birth certificates and deeds, and the program for issuing birth, marriage, and death certificates through the online system have been gifted to the Sri Lankan people.



Vision

“ To act as a pioneer in the provision of people-centric services for the registration, preservation and issuance of certified copies of documents confirming the civil rights of the public, legal ownership of immovable and movable properties .”



Mission

“Registering legal documents relating to immovable and movable property and registering land titles in Sri Lanka and registering important events in the life of the people such as marriages, births and deaths, preserving such documents and issuing certified copies of them on request and thereby assisting the people in protecting their rights ”

4.2 . Statutory functions and progress

01. Scope and functions of the institution

The Registrar General's Department has three main functions.

- Registration of documents relevant to movable and immovable properties, attorney licenses, titles relevant to immovable properties, and civil registration
- Trusteeship and preservation of documents
- Issuance of copies of certificates.

1.1 Registration of documents

- Registration of documents relevant to immovable properties.
- Registration of documents relevant to movable properties
- Registration of attorney licenses

1.2 Title Registration

- Registration of rights related to immovable property

1.3 Civil registration

- Registration of all marriages, births, and deaths occurred in Sri Lanka, and registration of Sri Lankan marriages, births, and deaths occurred in foreign countries
- Registration of the court orders of child adoption and re-registration of the birth of the same children, making decisions on Kandyan marriage and divorce requests.
- Registration of Kandyan marriages and divorce.

1.4.Custody and preservation of documents

- Trusteeship and preservation of the documents relevant to the registration of civil and land documents ,duplicates of

notary deeds, and other documents to be preserved.

1.5. Issuance of certified copies.

- Issuance of certified copies of all documents that are to be issued certified copies to the persons authorized to obtain such copies

Subsidiary activities

- Appointing and administration of marriages, births, and deaths registrars
- Appointing of registrars and maintenance of their personal files.
- Attestation to pay the prescribed stamp duties on deeds and other documents.
- Issuance of translations of the copies of certificates.
- Making amendments
- Publication of vital statistics reports

02. Special Achievements

Title Section

Establishing new title registration offices at Narammala, Nikaweratiya, Embilipitiya Jaffna, Vavuniya, Mullaitivu, Kilinochchiya.

E-Land Unit

- 1st stage of E-Land software has been established successfully in 11 offices by the year 2025 and functioning.
- The 2nd stage of E-land software has been established successfully in 06 offices by the year 2025 and functioning.

E-B,M.D Programme

- 195 countries belonging to foreign missions have already established the E-BMD database and accordingly, the issuance of birth, marriage and death certificates is currently being carried out through the foreign embassies of each country. This database has been able to earn a large amount of foreign exchange for the country and so far the total income generated by issuing birth, marriage and death certificates to foreign countries only is USD 74,844.
- A new data center was established at the Data Center at Suhurupaya to establish data security for this data system and other departmental data systems.
- Providing Digital National birth certificate to all Sri Lankans by integrating the data systems related to both the existing E-Population Registration Program and the E-BMD Program.
- The same procedure should also be included for marriage and death certificates.

03. Challenges

Title Division

- Updating the work shortages in some offices ; Delkanda , Attanagalla.

E-Population Project

- Discontinuing the current handwritten certificate issuance
- Complete the physical resources required for all regional secretariats at the minimum level.
- Problems with the internet connection (LGN connection) used in relation to information technology
- The shortage of human resources in the Divisional Secretariats

E-Land Project

- Obtaining computers and other equipment required for software installation when necessary

E-B,M.D Project

- The LGC, which currently has the system installed, is currently upgrading the data system. There is not enough space.
- Improvements to the data system need to be made to meet new demands.

04.Future goals

Title Division

- Establishment of title registration offices in, Batticaloa, Mannar and Colombo.

E-Population Project

- Issuance of death certificates under the e-Population Program.
- Implementation of the first phase of marriage registration.
- Creation of a population register and development of a mechanism for exchanging updated citizen data through it.

E-Land Project

- Streamlining land and document registration through e-Land software
- Issuing copies of land deeds, conducting searches, and performing administrative tasks of notaries online under the online system

Civil registration matters

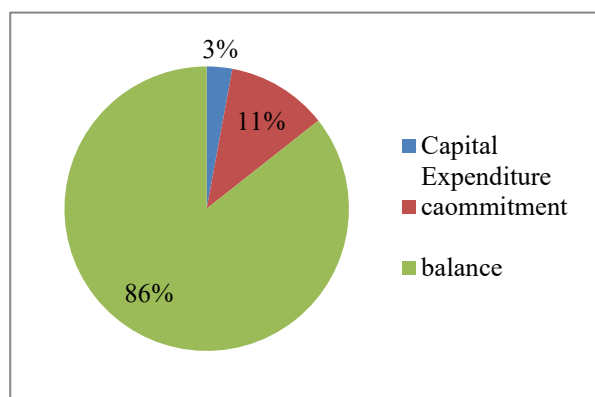
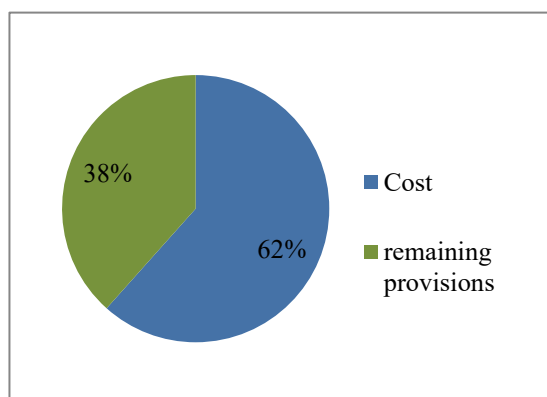
- The death registration documents of military personnel who died while on active duty have now been scanned and completed. The 19,900 certificates that have been scanned will be entered into the data system and death certificates

- will be issued by the Divisional Secretariats.
- Preparing plans to issue the national birth certificates by the regional offices as launching for covering all the districts
 - As the amendment of the guideline of the Registrar General's has been completed and after receiving of the last two paragraphs of the Tamil translation, it is expected to be printed and published.
 - Creating a software to carry out the steps of the personal files of the registrars under on line method
 - Creating a software for the translation of marriages, births and deaths certificates
 - Releasing of the Registrar General's guideline to the Departmental web-site in all three languages as e-book.
 - Preparing a methodology required to function all the record rooms under automatic system.
 - Taking action to amend the other acts relevant to civil registration.
- I. The Births and Deaths Registration Act No. 17 of 1951
 - II. General Registration of Marriages Ordinance No. 19 of 1907
 - III. The Upland Marriage and Divorce Act No. 44 of 1952
 - IV. The Muslim Marriage Divorce Act No. 13 of 1951
 - V. Adoption of Children Act No. 24 of 1941
 - VI. Consular Duties Act No. 04 of 1981
 - VII. The Death Registration (Temporary Provisions) Amendment Act No. 16 of 2016 and the Death Registration (Temporary Provisions) Act No. 19 of 2010

02. Cumulative financial progress

Table 4.1: Recurring and capital expenditures Financial Progress 30.09.2025 By the day

Recurring Expenditure		Capital Expenditure		
Approved Provisions (Rs.Million)	Financial Progress as at 30.09.2025 (Rs.Mn)	Approved Provisions (Rs.Mn)	Financial Progress as at 30.09.2025 (Rs.Mn)	Commitments as at 30.09.2025 (Rs.Mn)
4,205	2,620	932	27	107



03. Physical progress

3.1. Administration Division

3.1.1 Development and Training Unit

Progress as at 30.09.2025 - Development Unit

- Moving the IT department of the headquarters office to Suhurupaya premises and internal divisions and networking
- Maligawatta Central Record Room- Internal Electrical Repair
- Carrying out internal renovations at the Maligawatta Central Record Room
- Renovation Work at the duplicate copy record room at Central Provincial Office
- Establishment of Trincomalee, Aipara, Batticaloa District A.R.G Offices
- Preparation of the elephant fence at the Vavuniya Record Room
- Repairing the damaged section of the driver's lounge at the head office
- Concrete stone retaining wall to prevent soil erosion behind the vehicle yard of the main office
- Paving concrete stones to prevent soil erosion behind the vehicle yard of the head office
- Repairing the roof of the 6th floor of the head office, which was damaged by an emergency disaster
- Internal partition of the IT department at the head office.
- Repair of the electrical system at the Avissawella Land Registrar's Office
- Setting up counters for the e-Land Project at the Avissawella Land Registrar's Office
- Internal partition of the Homagama Land Registry Office
- Setting up counters for the e-Land Program at the Delkanda Land Registrar's Office
- Reinstallation of counters , renovation of toilets, installation of a mesh cover near the door of the Horana Land Registrar's Office
- Renovation works of Negombo Land Registry Office
- Painting , repairing the roof, internal partition of the record room and preventing the front entrance of the office from erosion of the Kalutara Land Registrar's Office
- Repairing the toilet system, arranging counters in relation to the e-Land Project, arranging the office premises so that rainwater flows, installing curtains and air-conditioning the ADR. official room of the Kalutara District Assistant Registrar General's Office
- Internal partition and preparation of the guardhouse at the Matugama Land Registrar's Office
- Renovation and Internal Repairs of Gampaha ARG. Office and Record room
- Repairing of Electrical System of Gampaha ARG Office and record room
- Repairing the toilet system, repairing damaged areas on the interior and exterior walls, and painting the office of the Galle Land Registrar's Office
- Repairing the toilet system and plumbing system, expanding the office space to provide facilities to clients, and repairing a part of the office building of the Balapitiya Land Registrar's Office, that has been damaged.
- Making handrails on the ramp leading to the Kotapola Land Registry Office premises, laying concrete at the base of the stairs leading from the ground floor to the upper floor and repairing the roof of the official

- Preparation of protective fence at the Tangalle Land Registrar's
- Construction of a new guardhouse at the Gampola Land Registrar's Office, installation of name boards, installation of shelves, and installation of the main entrance door.
- Expansion of registration record room facilities at the Nuwara Eliya Land Registrar's Office, construction of a service porch and outdoor counters
- Renovation of the Nuwara Eliya official quarters
- Construction of a new toilet system at the Kurunegala Land Registrar's Office
- Repair of the roof and cash counters at the Kurunegala Assistant Registrar General's Office
- Addition of a section to the building for the Kuliapitiya Land Registrar's Office
- Repairing of the roof at the Chilaw Land Registrar's Office
- Installation of curtains at the Polonnaruwa Land Registrar's Office
- Improvement of cash and diary windows in relation to the e-Land Project at the Anuradhapura Land Registrar's Office
- Internal electrical wiring at the Jaffna Land Registrar's Office
- Expansion of record room facilities at the Jaffna Land Registrar's Office
- Renovation of the buildings at the Jaffna Land Registrar's Office
- Conducting geotechnical investigation for the construction of a building for the Matara Land Registrar's Office

Progress made as of 30.09.2025 -

Training Unit.

- Conducting 04 training programs on discipline, financial management, and procurement and information technology for executive officers.

- Conducting 20 online training programs on constitutional ordinances for departmental officers
- Attitude development training program to minimize mental stress for staff officers and all land registrars
- Capacity building training program for staff officers and all land registrars
- Training program on financial affairs, discipline and ethics for document assistant officers
- Conducting 08 training programs on the implementation of the e-Land Project.
- Conducting 21 training programs (at provincial level) related to e-B.M.D. and e-Population programs
- 02 subject-related training programs for accounts department officers to perform their duties (ITMIS, CIGAS, Salary Processing)
- 02 subject-related training programs for IT officers required to perform their duties (new technologies, software development, system management)
- 03 subject-related training programs for the officers of the Head Office (Office methods, financial regulations, leave, procurement, filing)
- 6 training programs (online) to cover subject knowledge related to the efficiency bar examinations for additional land registrars
- Capacity building and soft skills training program for additional district registrars
- 03 training programs on constitutional matters, use of technical equipment and system management for development officers and management service officers
- 02 training programs on bookbinding and document preservation for bookbinders
- 02 training programs on their responsibilities and roles for office assistants at the provincial level

- 02 Training Programs on Responsibilities and Duties for all rural Registrars
- Training Program on Strategic Management in the Public Service
- Training Program on Stress Management Organized by the Legal Aid Commission
- Training program on Internal Audit Practice for Development Officers and Management Officers
- Training program for officers of the Head Office on Tax Account Preparation
- Capacity Building Training Program for officers serving in the North Central Province

Pictures 4.1 : Capacity Building Training Program for North Central Provincial Officials



Pictures 4.2 : Stress Management Training Program Conducted by Mr. Ajith Rohana



Pictures 4.3 : Capacity Building Training Program for Head Office Officers.



Pictures 4.4 : A training Program on asset management conducted with the resources of the Legal Aid Commission



3.1.2 Information Technology Unit

Table 4.2 Progress of Working Capital Fund projects (from 01.01. 2025 to 30.09.2025.)

#.	Programme	Approved Provisions (Rs. Mn)	Approved number of Projects	Number of Projects completed	Total expenditure (Rs. Mn)
01	Development related to the EBMD data system	25	01	-	-
02	Other change requests development (Upgrade the exsisting functionalities of the eBMD system)	10	01	-	-
03	Software development for office modernization Queue management system for 3 offices suhurupaya office	1.5	01	-	-
04	EBMD Software Maintenance	6	01	-	1.248
05	RGD Website Revamp	1	01	-	0.39
06	RGD Business Continuity site - Establishment of an additional IT data center for business continuity.	50	01	-	-
07	Networking Establishment of network to ARG, DRG, Land offices	25	01	-	-

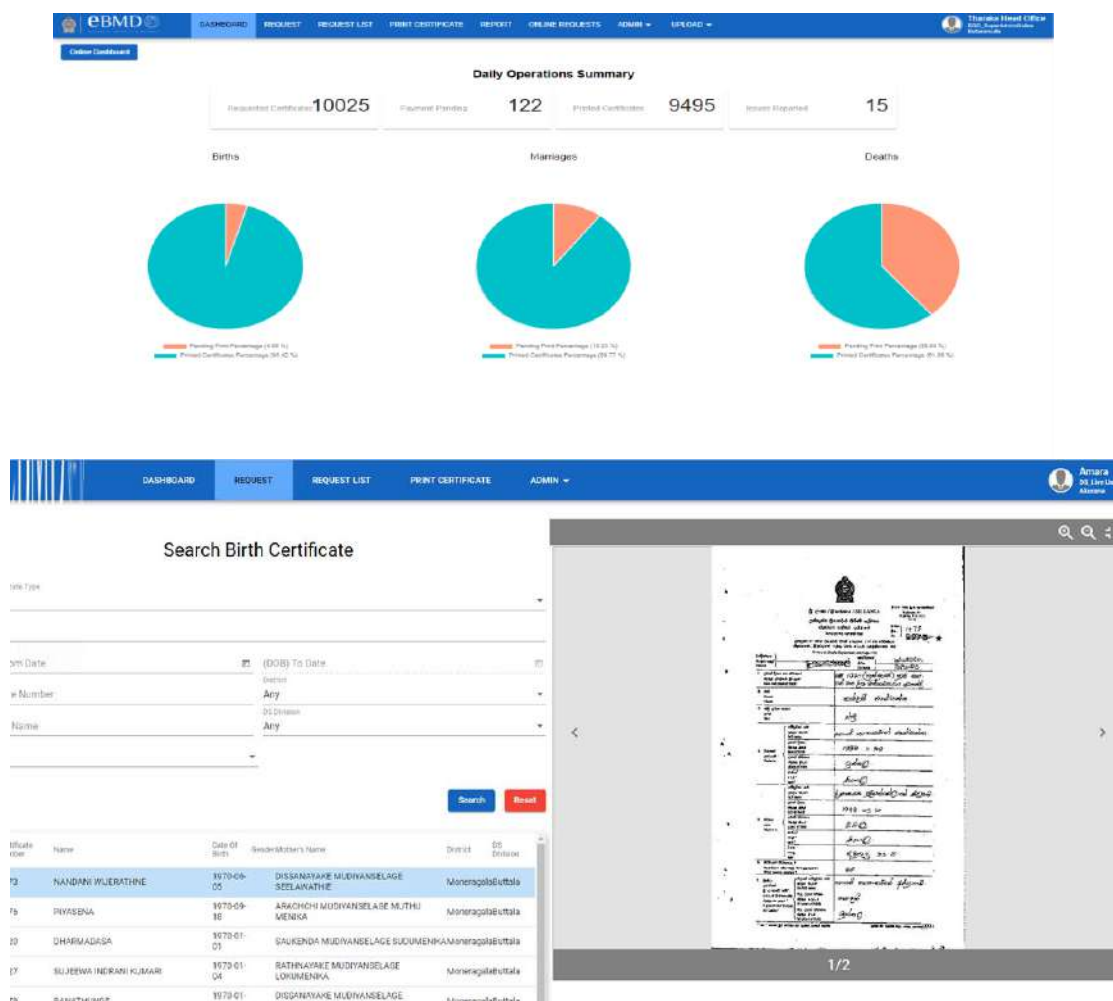
Projects and Programs of the Institute

Table 4.3. EBMD Program

Name of the Project	EBMD
Venue	Registrar General's Department
Date of start	October 2020
Date of Completion	December 2020

Expected Objectives

- Establishing a system to provide copies of birth, death and marriage certificates to the public quickly and easily.
- Establish a database system for the preservation of birth, death and marriage records



Progress of the eBMD project

- The eBMD One Day Service and Online eBMD Service, which have been started in 2021, are currently operational in all Regional Secretariats..
- After the new data system and software are implemented in 2021, birth, marriage and death certificates can be obtained from any Divisional Secretariat office in the island..
- The service of issuing copies by entering the details of individuals without filling out an application through the eBMD system is currently being implemented at the Divisional Secretariats.
- The facility to send the A86 form in PDF format to a mobile phone by sending an SMS message instead of

the payment receipt (A86) issued when obtaining birth, marriage and death certificates was installed in the data system in the year 2023. Currently, relevant training is being carried out. It is expected that all Divisional Secretariats will implement the issuance of Digital Receipt instead of A86 by the end of this year.

- Under the Online eBMD program, the public is provided with the facility to apply for birth, marriage and death certificates online, using their mobile phones and it is currently operational in all Divisional Secretariats.
- The inclusion of API facility for the eBMD data system has also provided the facility to other government institutions to verify the accuracy of birth, marriage and death certificates. (e.g. Department of Immigration and

Emigration, Department of Registration of Persons, Sri Lanka Police, Intelligence Division, Department of Pensions and Ministry of Labor.)

- The above services have been initiated with the aim of providing departmental services to the public more easily, making the service more efficient, and reducing government

expenditure by minimizing stationery costs.

- Actions has been taken to include the ID card number for birth certificates and the SLIN NO of the national birth certificate issued under the e-Population Registration Project for newly born children in the EBMD data systems for the relevant certificates.

Table 4.4. Progress of the eBMD project

Name of the Project	Develop Application for Birth Amendment Authenticity Check
Venue	Information and Communication Technology Division
Date Started	May 2025
Date of Completion	July 2025
Name of the Project	Develop application for Secure National Birth Certificate Issuance with Embedded Verification for e- population system
Venue	Information and Communication Technology Division
Date Started	June 2025
Date of Completion	October 2025
Name of the Project	Design and Development of APIs for e-Title
Venue	Information and Communication Technology Division
Date Started	May 2025
Date of Completion	July 2025

3.2. Notary Division

Progress in 2025

- The Deed Registration Manual has been submitted with amendments.
- Issuance of all circular.
- Preparation of drafts required for the amendment of the Trust Act

Table 4.5. Notary Division - Financial Progress (01.01.2025 to 30.09.2025)

#	Task	Size	Income (Rs.)
01	Issuance of new notary licenses	385	1,157,100
02	Obtaining additional language licenses for notaries	250	750,000
03	Notary zone transfer	134	402,000
04	Cancellation of power of attorney	69	120,750
05	Attorney examination fees	07	4200
06	Issuance of copies of attorney certificates (Normal) (One-day)	19	11,400
		199	199,000
07	Issuance of excerpts (general) (One-day)	32	19,200
		398	195,000
08	Movable property registration	210	277,480
Total		1703	3,136,130

Table 4.6. Revenue from registration of documents in 50 land registration offices (01.01.2025 to 30.09.2025)

#	Main functions	General Service		One day service	
		No.of applications	Income earned (Rs.)	No.of Applications	No.of applications
01 .	Document Registration	915,438	8,924,650	14,778	915,438
02.	Issuance of Folios	19,338	5,014,680	129,461	19,338
03.	Issuance of copies of deeds	7,527	4,906,190	12,612	7,527

Table 4.7. 14 District Offices Income received (from 01.01.2025 to 30.09.2025)

#	Main functions	General Service		One day service	
		No.of applications	Income earned (Rs.)	No.of Applications	Income earned (Rs.)
01 .	Registration of Attorney Licenses	13,397	23,617	15,675	39,156,750
02.	Issuance of copies of Folios	2,940	343,528	45,173	3,175,004
03.	Issuance of attorney copies	271	170,800	10,049	2,055,000

Table 4.8. Income received by Zonal Offices (from 01.01.2025 to 30.09.2025)

#	Main functions	General Service		One day service	
		No.of applications	Income earned (Rs.)	No.of Applications	No.of applications
01 .	Registration of Attorney Licenses	6,510	11,304,750	5,315	6,510
02.	Issuance of copies of Folios	216	164,650	1411	216
03.	Issuance of attorney copies	361	216,700	1041	361

3.2.1 Title Division

Table 4.9. Title Unit - Financial Progress from 01.01.2025 to 30.09.2025

Recurring expenses and capital expenses	
Approved Provision (Rs. Million)	Financial progress as of to 30.09.2025 (Rs.)
100	4,600,728.74

Out of the approved allocation of Rs. 100 million for the year 2025, Rs. 60 million was allocated for the development of the currently used title registration database system. Under that development, it is estimated that Rs. 20 million will be spent on the initial development of the system, and the remaining Rs. 40 million was directed back to the Ministry of Lands.

Physical progress

The Title Registration Program is a program implemented by the Survey Department, the Title Settlement Department and the Registrar General's Department in accordance with the

Title Registration Act No. 21 of 1998 with the aim of fulfilling a function assigned by the said Act. Through this, new title certificates are issued for lands with cadastral maps prepared by the Survey Department and sent by the Settlement Department after checking the clarity of title. Also, subsequent transactions are registered for lands for which title certificates have been issued.

The Title Registration Program continuously registers titles and subsequent transactions at 33 title registration offices across the island.

Accordingly, the physical progress of the title registration program is shown below.

Registration of new title schedules

Table 4.10. New Title Registration - from 01.01.2025 to 30.09.2025

District	Title Registration Office	From the Department of Education Number of schedules received			Registration Number of schedules made			Allowances	Issued rights Number of certificates
		Government	Private	Collection	Government	Private	Collection		
Colombo	Avissawella	0	0	0	49	1	50	0	0
	Homagama	153	955	1108	5	707	712	0	421
	Palm tree	193	1091	1284	0	589	589	2	1092
Gampaha	Negombo	69	468	537	34	223	257	0	782
	Gampaha	624	1648	2272	305	1251	1556	0	128
	Attanagalla	62	1380	1442	843	1858	2701	312	1575
	Mahara	0	412	412	12	430	442	0	0
Kalutara	Kalutara	212	521	733	0	250	250	0	17
	Panadura	48	177	225	52	397	449	0	198
	Horana	51	194	245	30	173	203	0	130
Galle	Galle	73	1129	1202	102	905	1007	98	320

District	Title Registration Office	From the Department of Education Number of schedules received			Registration Number of schedules made			Allowances	Issued rights Number of certificates
		Government	Private	Collection	Government	Private	Collection		
	Elpitiya	978	219	1197	1175	96	1271	5	0
Hambantota	Hambantota	423	95	518	880	63	943	11	11
	Tangalle	235	342	577	237	465	702	0	502
Matara	Matara	244	523	767	179	1019	1198	0	277
Kurunegala	Kurunegala	1245	2999	4244	804	2592	3396	0	0
	Kuliyapitiya	316	455	771	43	726	769	11	375
	Nikaweratiya	290	70	360	301	0	301	0	0
Puttalam	Puttalam	51	167	218	158	408	566	1	204
	Marawila	19	83	102	174	656	830	0	5
Anuradhapura	Anuradhapura	2459	119	2578	2988	153	3141	27	0
Polonnaruwa	Polonnaruwa	5933	247	6180	5712	31	5743	8	0
Badulla	Badulla	0	0	0	596	0	596	0	0
Monaragala	Monaragala	1893	279	2172	1847	159	2006	3	0
Trincomalee	Trincomalee	0	0	0	11	5	16	3	0
Ratnapura	Ratnapura	1026	351	1377	1786	564	2350	5	152
	Embilipitiya	385	7	392	358	0	358	0	0
Kegalle	Kegalle	66	749	815	129	1121	1250	0	0
Kandy	Kandy	477	960	1437	347	1166	1513	0	23
	Gampola	0	95	95	221	149	370	1	0
	Kundasale	0	0	0	0	1	1	12	0
Nuwara Eliya	Nuwara Eliya	2	0	2	353	100	453	0	10
Matale	Matale	940	645	1585	1146	277	1423	0	192
Total	18467	16380	34847	20877	16535	37412	499	6414	1751

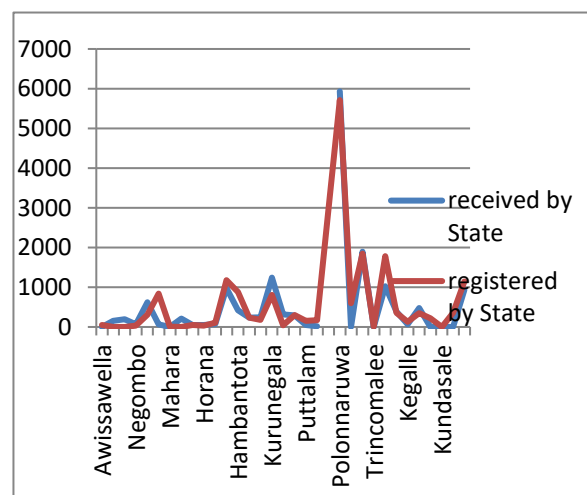
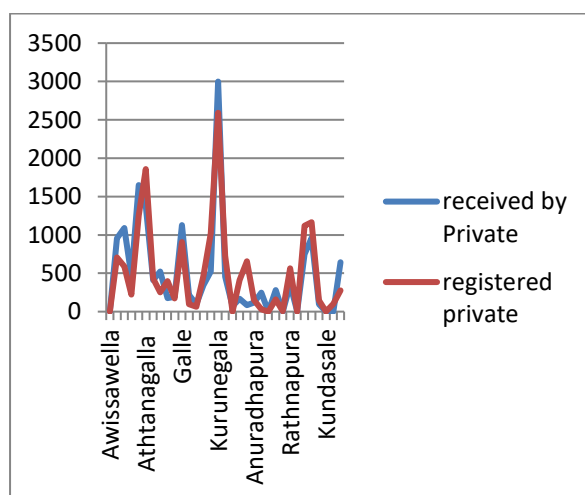
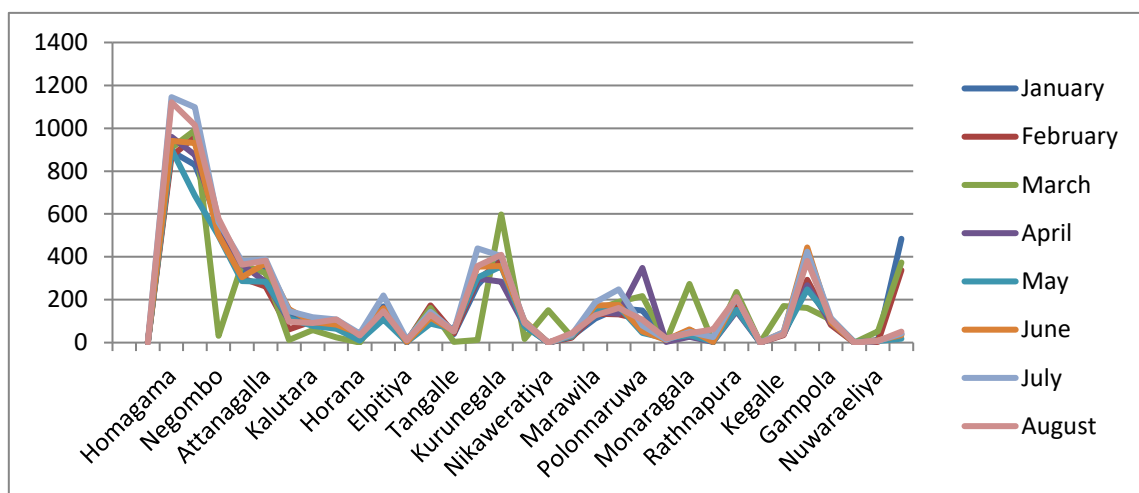


Table 4.11. Registration of title papers- from 01.01.2025 to 30.09.2025

Office	January	February	March	April	May	June	July	August
Avissawella	1	0	2	0	0	0	1	1
Homagama	892	870	908	960	902	941	1145	1121
Palm tree	829	960	991	875	686	930	1098	1014
Negombo	562	506	32	560	498	500	562	579
Gampaha	327	300	363	364	287	305	379	363
Attanagalla	350	262	324	283	284	370	389	383
Mahara	128	61	12	104	113	156	146	98
Kalutara	95	101	58	94	78	96	119	92
Panadura	93	98	24	77	64	84	108	108
Horana	22	20	0	30	10	42	42	33
Galle	169	160	155	134	108	160	220	146
Elpitiya	0	5	7	2	4	3	14	11
Hambantota	121	173	161	110	88	117	143	130
Tangalle	39	43	3	61	63	52	53	52
Matara	268	291	13	299	303	354	440	357
Kurunegala	390	380	597	284	356	357	404	410
Kuliyapitiya	92	82	17	79	76	100	96	91
Nikaweratiya	0	0	151	0	0	0	0	0
Puttalam	28	23	27	29	29	34	36	44
Marawila	112	135	152	142	157	174	189	128
Anuradhapura	160	131	190	134	167	175	248	162
Polonnaruwa	150	106	217	348	45	53	79	107
Badulla	16	8	5	4	20	13	14	19
Monaragala	29	58	274	27	35	61	50	44
Trincomalee	11	12	0	3	5	4	25	61
Ratnapura	176	163	236	146	152	212	211	210
Embilipitiya	0	0	0	0	0	0	0	0
Kegalle	39	35	171	39	42	48	48	37
Kandy	286	293	162	267	248	444	425	381
Gampola	105	82	106	92	113	94	114	106
Kundasale	0	0	0	0	3	0	0	1
Nuwara Eliya	12	4	52	8	8	11	8	8
Matale	484	338	373	41	18	34	42	51
Total	5986	5700	6901	5596	4962	5924	6848	6348



3.2.2. E-land Division

Table 4.12. E-Land Unit - Financial Progress from 01.01.2025 to 30.09.2025

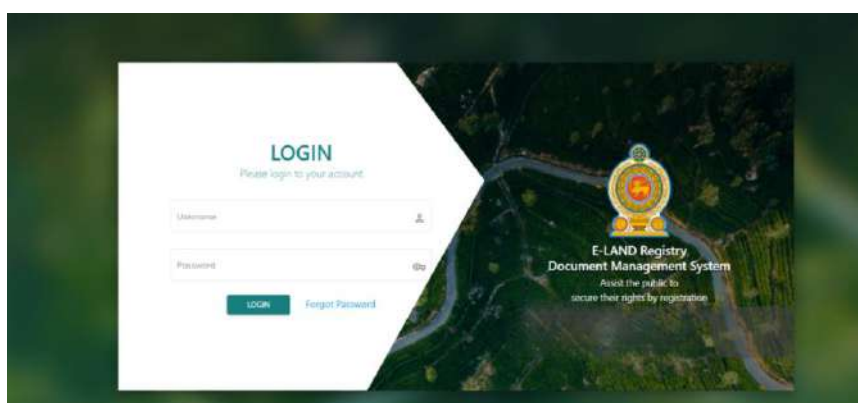
Recurring expenses		Capital expenditure	
Approved provision (Rs.Mn)	Financial progress as at 30.09.2025 (Rs. Mn.)	Approved provision (Rs.Mn.)	Financial progress as at 30.09.2025 (Rs.Mn.)
2	0	325	0

Physical progress

Table 4.13. E-Land Unit - Progress of Projects in the Capital Fund in Operation from 01.01.2025 to 30.09.2025

#	Program	Approved Provisions (Rs.Mn.)	Approved Projects Number	Work End Projects Number	Total Cost (Rs.Mn.)
01.	E - Land Program	327	01	-	-

E-Dum Project



Pictures 4.5 : Installing the e-DOM software**3.3 Civil Registration Division****Progress as of 01.01.2025 to 30.09.2025**

- Taking necessary steps to amend the General Marriage Ordinance No. 19 of 1907 and the Muslim Marriage and Divorce Act No. 13 of 1951, which are relevant to civil registration in the Registrar General's Department.
- Taking steps to prepare a disciplinary code to streamline the disciplinary proceedings of divisional registrars .
- Taking necessary steps to update forms related to civil registration .
- The Registrar General's Manual, which includes all the circulars issued so far regarding civil registration,
- III to IX have been revised and finalized and are being translated into Tamil .
- Taking steps to issue a national birth certificate that meets international standards and includes safety features for children born from 2021 under the e - Population Project .
- Issuance of copies of birth , marriage and death certificates online .
- Providing necessary instructions and orders to the District Registrar Divisions established in the Divisional Secretariats based on the observations , recommendations and suggestions made through audit inquiry reports related to civil registration .

Table 4.14. Civil Registration Division - Progress as at 30.09.2025

#	Task	Total amount	Finished size
01	Gazette notification for conducting marriage ceremonies under the Department of Registered Churches	06	04
02	Issuance of Child Certificates (Issuance of Forms B149)	809	795
03	Issuance of death certificates of missing persons and certificates of missing persons	5 (death) 28 (unseen certificates)	5 (death) 28 (Unseen certificates)
04	Granting approval for marriage registration between foreign nationals and Sri Lankans	1,174	1,158
05	Recording of divorce on marriage records according to final divorce decrees	6,046	2,882

Table 4.15. Civil Registration Division - Financial Progress 01.01.2025 to 30.09.2025

#	Task	Applications Size	Copy size	Income (Rs.)
01.	Translation of birth, marriage and death certificates into English - Head Office	10477	15065	9,039,000.00
02	Translation of birth, marriage and death certificates into English at Divisional Secretariat offices	5924	7486	4,482,130.00
03.	Income related to the marriage, birth and death certificate issuance counter established in Suhurupaya	56753	80300	9,845,580.00
04.	Issuance of copies of marriage, birth and death certificates at Divisional Secretariats through the normal and online system	3317005	5279631	672,750,960.00
05.	Acting on declarations	52462		3,162,970.00
06.	Ordinary marriage registration	73520		14,231,900.00
07.	Muslim marriage registration	9831		2,995,620.00

**Table 4.16. Civil Registration Division - 01.01.2025 to 30.09.2025 Period For the year
Number of declarations received**

Details about declaration forms	Number of declarations	Income received (Rs.)
Article 24	10227	623,870.00
Article 27	22187	1,332,180.00
Article 27 (a)	9270	556,800.00
Section 52(1)	1737	104,350.00
Article 36	9041	545,770.00

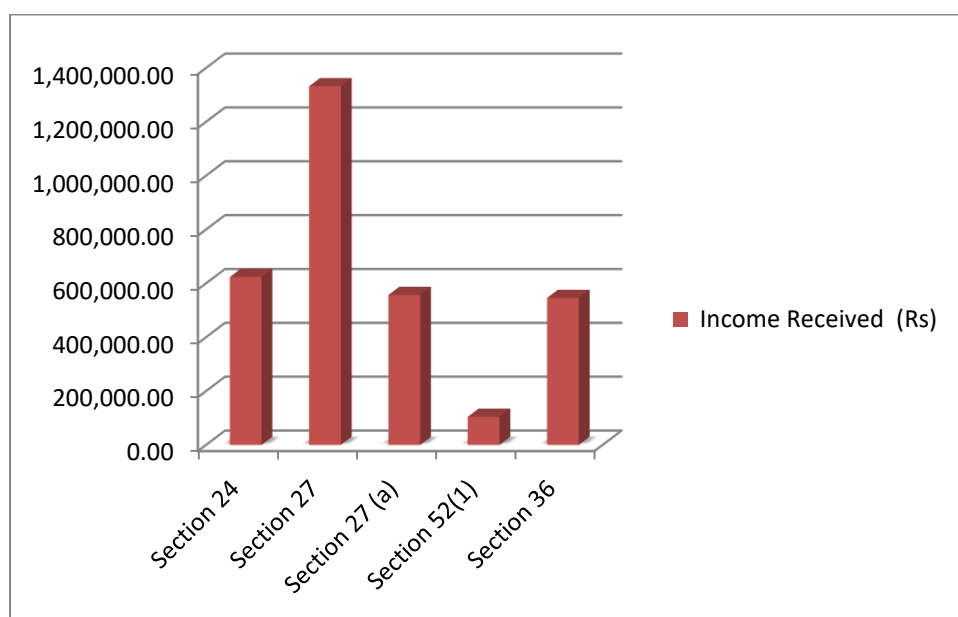


Table 4.17. Civil Registration Section - 01.01.2025 to 30.09.2025 Period Income from registration of ordinary marriages and Muslim marriages for

#	Details	Income (Rs.)
01.	Under Section 23	841,420.00
02.	Under Sub-Section 26(1)	690,060.00
03.	Issuance of copies of marriage notice certificates and under Sub-section 27(3)	5,645,860.00
04.	For the marriages solemnized in religious places under Section 34	2,103,360.00
05.	In the offices under Section 35	1,940,800.00
06.	For the marriages solemnized out of the office under Sub Section 38(2)	1,307,760.00
07.	For the marriages solemnized in a place mentioned by the parties under sub-section 38(2)	1,702,640.00

Table 4.18. Civil Registration Division - 01.01.2025 to 30.09.2025 Period Income from issuing copies of birth, marriage and death certificates for

Details	Application size	Copy size	Amount (Rs)
Search for unnecessary applications	3,006,041	4,840,338	581,673,170.00
Applications required for search	310,964	439,293	91,077,790.00

3.3.1 e-Population Registration Program

The e-Population Registration Program has been initiated with the aim of entering information and updates related to civil registration into a computer database and providing an attractive, accurate, and highly acceptable printed certificate with a rapid response code. The scope of this is

- Providing a unique identification number for each birth, known as " My Number " .
- Adoption Registration
- Death registration
- Marriage registration

- Making amendments to birth / marriage / death certificates .
- Issuance of certificates / reports .
- It can include entering and updating information in the population register .

Issuance of National Birth Certificates for births occurring after 2021 under the e-Population Registration Program It has been started in every district of the island by 31.08.2025 . For this purpose, training programs on the issuance of national birth certificates were also conducted for the Additional District Registrars and Development Officers of the District Registrar Division in every Divisional Secretariat.

Pictures 4.6 : Commencement of issuance of National Birth Certificate under the e-Population Registration Program.

Pictures 4.7 : e-Population Registration Program - Training Programs Conducted**Table 4.19. Information Technology Unit - Year 2026 For Aspiring Programs (Capital)**

#	Project name	Estimated total Cost (Rs.Mn)	Expected allocations from the 2026 budget (Rs.Mn)
01	Software development (AI/CR)	1.5	1.5
0 2	Network Firewall	2	2
0 3	Backup data	3	3
0 4	Infrastructure Enhancement	1	1

Development Unit.

- Head Office- For the first phase of renovation of the new building - UDA
- Painting of the Head Office
- Construction of a building for the Colombo Land Registry Office
- Construction of a building for the Matara Land Registry Office
- Construction of a building for the Marawila Land Registry Office
- Construction of a building for the Point Pedro Land Registry Office
- Renovation of the Head Office
- Renovation of the toilets at the Northern Zonal Office
- Modernization of the electrical system at the Maligawatta Central Record Room
- Preparation of the nameplate at the Attanagalla Land Registrar's Office
- Painting of Panadura Land Registrar's Office
- Repair of unprotected electrical wiring system at Delkanda Land Registrar's Office
- Repair of shelves at Embilipitiya Land Registrar's Office

- Interior renovation of Ampara Land Registrar's Office
- Construction of driver's cabin at Kalutara ARG. Office
- Construction of driver's cabin at Negombo Land Registrar's Office
- Necessary renovations for the implementation of the first and second phases of the e-Land Project
- Renovation of the offices of the Matale Land Registrar's Office
- Renovation works of the Nuwara Eliya Land Registrar's Office
- Office renovations at the Kegalle ARG Office
- Painting of the Ratnapura Official Residence and Land Registrar's Office
- Phase 2 of renovations of the Vavuniya Record Room
- Emergency repairs and air conditioning at the Land Registrar's Office

Training unit

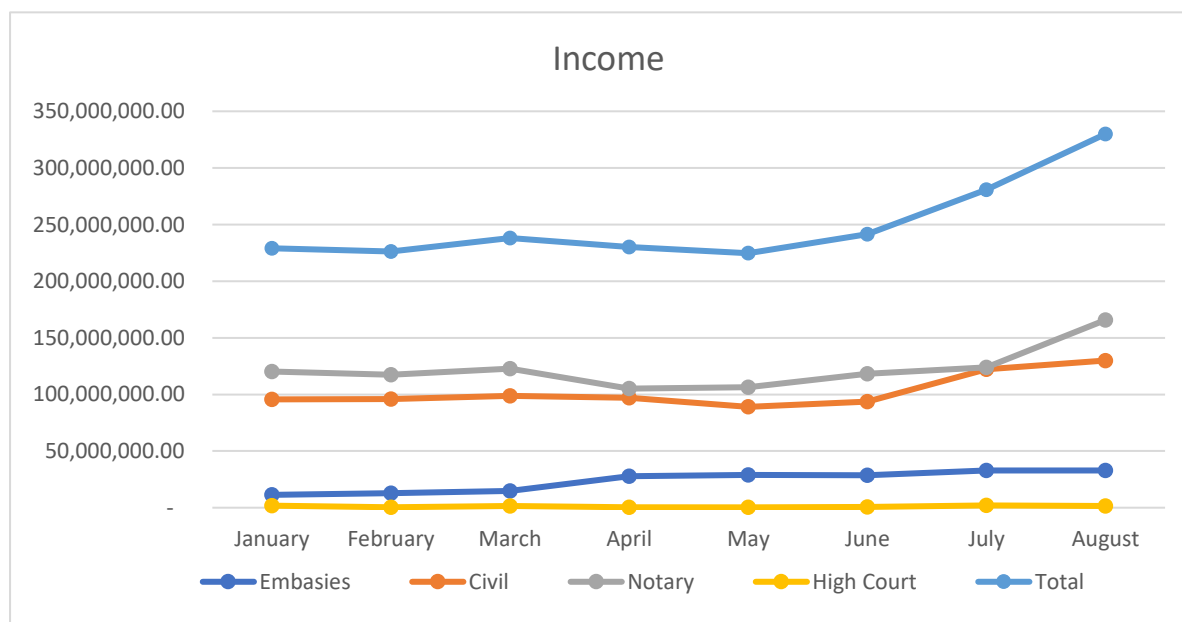
- Provincial level training program on Act Amendment for Land Registrars' Offices

- Prior awareness of relevant staff regarding the Acts directly affecting and ancillary to registration
- Conducting training programs on the amendment of the Notary Act
- Conducting training programs related to the implementation of the e - Land project
- Conducting training programs related to the implementation of the e - Population Project
- Discussion of practical issues in the implementation of circulars of the Registrar General's Department
- Conducting training programs on caveat ban
- Conducting attitude development training programs
- Conducting training programs on procurement , office procedures and financial regulations
- Conducting 100- hour and 150- hour Tamil Language Proficiency Programs
- Capacity Building Training Program for Executive Officers
- the Tea , Coconut and Rubber Fragmentation Act
- Conducting executive and staff overseas training programs as needed

05. Income generating projects

Table 4.20. 254 Revenue generations related to expenditure head (30.09.2025)

Details	Income received (Rs.)	Percentage
Embassies	220,347,249.00	9.25%
Civil	947,290,204.00	39.76%
Notary	1,208,819,221.00	50.74%
High Court	5,841,471.00	0.25%
Total	2,382,298,145.00	100



**Provincial
Councils and
Local
Government
Division**

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1. Introduction

1.1. Vision, Mission of the Institution

Vision

“Empowering Provincial and Local Governance”

Mission

Guiding and assisting Provincial Councils and Local Authorities for formulation of pro-people law & policies to utilize local resources optimally in transparency & accountable manner with the assistance of modern technology.

1.2. Duties and Functions

Duties and functions of Provincial Councils and Local Government Division as per the duties and functions of new Ministries published in the extra ordinary gazette dated 2024.11.25 of the Democratic Socialist Republic of Sri Lanka.

Duties and Functions

- i. Regularization of activities relevant to Provincial Councils.
- ii. Conduct of research on all aspects of administration of Provincial Councils and Local Authorities.
- iii. Formulation and implementation of special projects to provide facilities for identified fields / sectors with less facilities in Provincial Councils and Local Institutions.
- iv. Training of Members, Officers and Employees of Local Authorities
- v. Government functions related to Local Authorities.
- vi. Granting of credit facilities to Local Authorities for development of public utilities.
- vii. Training of Members, Officers and Employees of Provincial Councils.

1.3. Institutions and key units under the Provincial Councils and Local Government Division

1. Office of the Deputy Minister of Public Administration, Provincial Councils and Local Government
2. Secretary's Office
3. Admin and Training Division
 - i. Admin and Training Division
 - ii. Legal Division
 - iii. Information Technology Unit
4. Provincial Councils Division
5. Local Government Division
6. Development Division
7. Projects Monitoring Division
8. Planning Division
9. Finance Division
10. Expenditure Monitoring Division
11. Internal Audit Division
12. National Solid Waste Management Support Centre
13. Sri Lanka Institute of Local Governance
14. Local Loans and Development Fund

2. Overall Finance Progress

▪ (Overall Finance Progress (Head 130 - 2025.01.01 to 2025.09.30))

Programme	2025 Revised Budget Estimate	Financial Progress
RECURRENT EXPENDITURE	373,000,000	231,449,556
Personal Emoluments	191,570,000	142,212,200
Other Reurrent Expenditure		
Operational	181,430,000	89,237,356
Development	-	-
Capital Expenditure	21,672,600,000	4,186,908,829
Operational	116,000,000	2,603,632
Development	-	-
Other Capital Expenditure	62,000,000	15,952,420
Local Development Projects	2,340,000,000	233,749,112
Foreign Funded Development Projects	21,260,600,000	3,934,603,665
Grand Total	22,045,600,000	4,418,358,385

3. Financial & Physical Progress of Programmes and Projects Implemented by Local Funds/ Performance of Division

3.1. Development Division

3.1.1. Objective

Efficient and effective delivery of public services to the communities living in local authority areas through providing of local funds for development of infrastructure facilities enabling to provide benefits to them and contributing to minimize the inter provincial disparities.

3.1.2. Key functions

- Identification and implementation of the projects for enhancement of the revenue with regard to strengthening the low-income local authorities.
- Implementing and monitoring projects on the instructions of the Department of National Planning and Department of National Budget for public identified projects.
- Implementing projects by properly utilizing the provision allocated as budget proposal in relevant purposes so as to reap high benefits.
- Identifying and implementing projects for which provision is made by the Presidential Secretariat.
- Attending to effective projects, complaints and grievances submitted by other Government institutions, voluntary organizations and the public.

Ongoing Main Development Projects and Programs

- ✓ Development of Tourism Infrastructure in Local Authority Areas
- ✓ Strengthening of Local Government Authorities (Capital)
- ✓ Project on Construction, renovation, maintenance and improvement of sanitation facilities for general public and tourists in urban areas under "Clean Sri Lanka" Programme

Other Functions performed by the Division

- i. Taking action for the implementation of the Citizen Charter in the Local Authorities,
 - Introducing the amended Citizen Charter with regard to the Local Authorities.
 - Taking action to print and distribute the procedural rules prepared relating to 30 functions performed by Local Authorities.

3.1.3. Performance from 01.01.2025 to 30.09.2025

S/N	Programme	Provision 2025 (Rs.)	Expenditure as at 30.09.2025 (Rs.)	Financial Progress	Physical Progress
1	Development of Tourism Infrastructure in Local Authority Areas	350,000,000.00	96,346,109.17	27%	40%
2	Strengthening of Local Government Authorities (Capital)	160,000,000.00	107,796,383.00	67%	87%
3	Project on Construction, renovation, maintenance and improvement of sanitation facilities for general public and tourists in urban areas under "Clean Sri Lanka" Programme	300,000,000.00	-	-	15%
Total		810,000,000.00	204,142,492.17	25%	47%

Details of the progress on implementation of projects by 30.09.2025 under each main development programme are as follows.

▪ **Development of Tourism Infrastructure in Local Authority Areas**

Projects are implemented by Local Authorities for development of infrastructure in areas with tourist attractions to achieve basic facilities, sanitation facilities, solid waste management, access roads, and security and first aid facilities for local and foreign tourists covering all provinces in the country and tourist development targets expected by the Government through this programme.

Attention is focused mainly on the following areas under this.

- ✓ Development of infrastructure required for tourist service centers, improvement of sanitation facilities and rests
- ✓ Renovation of tourist bungalows
- ✓ Modernization of cities, parks and food courts
- ✓ Development of vehicle parks and access roads
- ✓ Improvement of boat services
- ✓ Fixing solar street lamps on roads related to tourist areas

Action has been taken to utilize provision of Rs.350 million allocated for year 2025 as follows.

Description	No. of Projects	Value (Rs.)
Total Provisions allocated		350,000,000.00
Value of bills paid for projects continued from year 2024	9	53,524,493.95
Value of bills payable further for projects continued from year 2024	2	4,223,827.17
Provisions released for projects continued from year 2024	2	42,821,615.22
Provisions to be released further for projects continued from year 2024	2	19,006,766.49
Projects approved for 2025 as at 30.09.2025	24	156,210,484.05
Balance of provisions		74,212,813.12

▪ Strengthening of Local Government Authorities (Capital)

The relevant Local Authorities are provided with assistance for development of essential infrastructure in Local Authority areas with the intention of meeting the changing needs of the public with urbanization, promoting self-generating levels of local authorities and increasing the quality and effectiveness of public services delivered by the said institutions through this programme.

Attention is focused mainly on the following areas under this.

Action has been taken to utilize provision of Rs.160 million allocated for year 2025 as follows.

Description	No. of Projects	Value (Rs.)
Total Provisions allocated		160,000,000.00
Value of bills paid for projects continued from year 2024	34	107,796,383.00
Provisions to be released further for projects continued from year 2024	5	21,683,027.04
Projects approved for 2025 as at 30.09.2025	3	25,189,495.59
Balance of provisions		5,331,094.37

- ✓ Construction of community water schemes
- ✓ Development of market facilities
- ✓ Development of infrastructure in places with tourist attractions
- ✓ Development of public toilet facilities
- ✓ Construction of crematoriums
- ✓ Development of public roads
- ✓ Development of restaurants and comfort centers

▪ Project on Construction, renovation, maintenance and improvement of sanitation facilities for general public and tourists in urban areas under "Clean Sri Lanka" Programme

Most of the public sanitation facilities are not up to standard at present and they are not hygienic and are outdated constructions and they are in a condition where particularly, everybody viz. women, children, adults and the disabled cannot access. A sum of Rs.300 million has been allocated to this office for this purpose under the Clean Sri Lanka Programme which is implemented under the Presidential Secretariat and the Ministry of Public Administration, Provincial Councils and Local Government, identifying the importance of addressing this issue, has taken

steps to provide necessary assistance to Local Authorities to systematically renovate and maintain public toilets focusing the areas frequented by the public and tourists.

Improving public toilets with standardized modern sanitation facilities is intended through this project thereby intending to assist tourism as well as improving sustainable urban development.

Accordingly, expending provision allocated under this programme is as follows.

Total Provisions allocated	Rs. 300,000,000.00
Number of projects approved as at 30.09.2025	26
Value of projects approved	Rs. 299,787,303.71

3.2. Provincial Councils Division

3.21.. Objective

Providing the facilities for the implementation of the Provincial Councils, coordination between the Central Government and the Provincial Councils and creation of an efficient and effective provincial council system through the development of the human resources of the provincial councils

3.22.. Key functions

- Conducting Inter Provincial Subject Coordination Conference to build a formal mechanism between the Central Government and the provincial councils by coordinating Provincial Chief Secretaries and institutions of the Central Government once in a quarter
- Acquisition of lands for the provincial councils and local authorities.
- Preparation of Cabinet Memoranda required for the provincial councils
- Taking action to grant the pensions entitlement to officers who have been issued appointments over 45 years of age in the Provincial Public Service
- Creation of new posts in the Provincial Public Service in accordance with Management Services Circular 03/2014.
- Issuance of vehicle import permits to the retired officers of the provincial councils under amended Public Administration Circular 22/99.
- Taking action to establish an Internal Audit Unit in local authorities
- Creating a Geographic Data System using GIS and GPS system in local authorities
- Preparation of answers for the Parliamentary questions related to the provincial council activities and submission to the Parliament
- Forwarding replies to letters received from consultative committees relating to affairs of provincial councils
- Preparation of answers for the letters received from the Public Petition Committee in relation to the provincial council activities and submission of those answers to Parliament.
- Participating in Parliamentary affairs representing provincial councils
- Taking action relating to purchase vehicles for provincial councils
- Recommending names of provincial council officers for foreign trainings.
- Taking action related to the complaints referred by the Presidential Secretariat, Prime Minister's Office and other ministries and institutions and general public regarding the activities of the provincial councils.
- Assisting in supervision and operational activities of the Sri Lanka Institute of Local Governance
- Representing provincial councils in Cadre revision activities.
- Providing information requested under the Right to Information Act.
- Quarterly updating the contact information of members and officers of provincial councils

3.2.3. Performance from 01.01.2025 to 30.09.2025

- One discussion had been conducted with Provincial Chief Secretaries under the patronage of Hon. Minister of Public Administration, Provincial Councils and Local Government and the participation of Hon. Deputy Minister for Provincial Councils and Local Government
- Review Programmes of provincial council affairs with the participation of Hon. Minister of Public Administration,

Provincial Councils and Local Government, Hon. Deputy Minister for Provincial Councils and Local Government and the Secretary to the Ministry of Public Administration, Provincial Councils and Local Government, have been held in Southern, Uva, North Central, and Northern provinces

- 37 requests in relation to all provinces pertinent to the acquisition of lands have been forwarded to the Ministry with the recommendation of Provincial Chief Secretaries and 25 duly filled applications have been submitted to the Ministry of Lands for further actions. The Provincial Chief Secretaries have been informed to correct the deficiencies and resubmit 12 applications that were submitted with deficiencies.

Action has been taken to forward 05 recommendations to the Ministry of Lands under Interim Order 38(a) relating to acquisition of lands, 01 recommendation has been submitted to the Ministry of Lands for the settlement of lands in terms of Section 39(a), 03 recommendations have been submitted to the Ministry of Lands for settlement of lands in terms of Section 50(1), 03 officers have been appointed with the recommendations of chief secretary to conduct the objection investigations in terms of Section 04 and 09 recommendations on objective investigation reports have been submitted Ministry of Lands.

- Three Cabinet Memoranda required for Provincial Councils have been prepared and submitted to the Cabinet of Ministers.
- i. A Cabinet Memorandum has been submitted for obtaining approval for appointing a University Lecturer as the Director of the Sri Lanka Institute of Local Governance and approval has been received therefor.
- ii. A Cabinet Memorandum on “Implementing Cabinet Decisions on the Recommendations of the Review Report on State-Owned Non-Commercial Entities –

Sri Lanka Institute of Local Governance” has been submitted and, the Cabinet Decision has been received to submit observations of the Minister of Rural Development, Social Security and Community Empowerment and the Minister of Public Administration, Provincial Councils and Local Government through a Joint Cabinet Memorandum therefor.

- iii. A Cabinet Memorandum has been submitted for granting pensions entitlement for employees who were granted permanency after forty five (45) years of age in the Provincial Public Service and approval has been received therefor.
- Applications received from provinces have been forwarded to the Department of Management Services to create 359 posts (254 in the Southern Province and 105 in the North Central Province) on persons to holder basis for permanent the employees serving in local authorities recruited on temporary, casual, substitute, contract and relief basis, and who have completed a service period of 180 days as at 29.08.2023.

Furthermore, according to requests of provinces, applications and justification reports have been forwarded to the Department of Management Services to create 40 new posts and, Department of Management Services has been granted approval for 29 new posts in provinces.

- Participating cadre revision activities of the Eastern and Sabaragamuwa provinces by representing Ministry of Public Administration, Provincial Councils and Local Government.
- Out of 140 applications received from provinces relating to issuance of vehicle permits to retired officers of provincial councils as per amended Circular 22/99, 28 applications with deficiencies have been forwarded back to provinces and 119 (With 07 applications received in 2024) correctly forwarded applications have been recommended and forwarded to the

Department of Trade and Investment Policies.

- Letters have been forwarded to the Department of Management Services requesting for a practical solution relating to the Establishment of Internal Audit Units.
- The North Western Provincial Council has presently completed creating a Geographic Data System under the programme creating a Geographic Data System using the GIS and GPS system in local authorities and the process of mapping the Southern, North Central, Uva, Sabaragamuwa, Northern, and Western Provinces is in progress. This process is due to be commenced in the Eastern and Central Provinces as well.
- Forwarding replies to 05 Parliamentary questions forwarded by Parliament with the information received from chief Secretaries of province.
- Forwarding replies to the consultative committee in relation to the 07 proposals submitted to consultative committee with the information received from chief secretaries.
- Forwarding the Recommendation of the Ministry has been forwarded to the consultative committee relating to 16 public petitions sent by Public Petitions Committee
- Participated 03 Public Petitions Committees, 03 consultative committees and committee of public Accounts which held for the North Central and Sabaragamuwa Provinces.
- 47 applications have been recommended and forwarded to the Comptroller General for approval as per the requests received from provincial councils to obtain vehicles required for provincial councils.
- Action has been taken to make aware the relevant parties relating to 134 complaints and appeals forwarded by the Presidential Secretariat, Prime Minister's Office, other ministries, institutions and people in relation to the activities of the provincial councils.
- 174 officers have been recommended and forwarded to the Department of External Resources in providing foreign training opportunities to provincial council officers.
- Steps have been taken to appoint six (06) members to the Governing Council of Sri Lanka Institute of Local Governance and appoint Director to the Sri Lanka Institute of Local Governance.
- Information has been provided to relevant parties relating to 11 requests forwarded under the Right to Information Act.
- Quarterly updating the contact information of members and officers of provincial councils.

3.3. Local Government Division

3.31.. Objective

Management of performance of the local government system of Sri Lanka while connecting its activities with modern technology in directing towards rapid development to create a more people friendly and efficient Local Authority.

3.32.. Key functions

- Identifying requirements of the local government system and policy formulation
- Activities relating to establishment, delimitation and determining the structure of new Local Authorities
- Providing necessary assistance and guidance in entering into agreements with foreign states under the sister cities/friendly cities concept
- Providing necessary instructions and guidance relating to Acts and Orders and legal matters in regard to Local Authorities
- Coordinating with Local Authorities for activities of Committees on Public Accounts and participating at those meetings
- Providing answers for Parliamentary questions and questions submitted by the Committee on Public Petitions and consultative committees
- Providing information technology solutions for Local Authorities
- Submitting drafts to the Procurement Commission on procurement guidelines for Local Authorities
- Introducing the performance tool to Local Authorities and holding the Swarnapurawara Awards Ceremony accordingly
- Providing capital grants to Local Authorities based on performance
- Coordinating Commissioners of Local Government and Assistant

Commissioners of Local Government as line ministries when required.

- Submitting Cabinet Memoranda on matters relating to Local Authorities.
- Providing necessary guidance for maintaining functions and activities of Local Authorities in an equal manner
- Intervention and coordination relating to activities carried out between Local Authorities and central government institutions
- Holding committees on surcharge appeals submitted relating to Local Authorities.
- Holding committees on surcharge appeals submitted relating to Local Authorities
- Introducing strategies for self-financing of Local Authorities
- Directing to the relevant Provincial Chief Secretary/Commissioner of Local Government/ Heads of Local Authorities for inquiring into and providing necessary measures relating to public complaints as required

3.3.3. Performance from 01.01.2025 to 30.09.2025

- **Designing a fully automated income generating system for the Colombo Municipal Council under Korea International Cooperation Agency (KOICA) aid**

A Concept Paper was presented to the Korea International Cooperation Agency (KOICA) by the Colombo Municipal Council, Ministry of Public Administration, Provincial Councils and Local Government and the Department of External Resources for increasing the overall income generation by automating the four income sources viz. Property Tax, License Tax, Trade Tax and Stamp Duty which are the highest income generators from among 76 main income sources of the Colombo Municipal Council. Having considered the said Concept Paper, the Korea International Cooperation Agency has agreed to install an automated income

generation system for the Colombo Municipal Council under full aid of US\$ 8.5 million. Accordingly, the Ministry, Colombo Municipal Council and the Department of External Resources entered into a Record of Discussion (ROD) on 03.07.2025 with the Korea International Cooperation Agency.

Progress-

Cabinet approval dated 01.07.2025 has been received for the Cabinet Memorandum

prepared relating to the automated income generation system due to be introduced to the Colombo Municipal Council. Accordingly, the Ministry, Colombo Municipal Council, and the Department of External Resources entered into the Record of Discussion (ROD) with the Korea International Cooperation Agency on 03.07.2025.



Project	Estimated Amount (Rs. Mn.)	Physical Progress		Financial Progress	
		Targeted Annual Progress (%)	Progress as at 30.09.2025	Expenditure (Rs.Mn)	Progress as at 30.09.2025
Designing a Fully Automated Income Generation System for the Colombo Municipal Council under aid of Korea International Cooperation Agency (KOICA)	162	25%	Nil	Nil	Nil

▪ Coordinating the Local authorities for activities of the Committee on Public Accounts

Proper guidance is provided relating to audit of local authorities.

Progress:

As per directives of the Committee on Public Accounts held in year 2021, according to Guidelines of the National Procurement Commission, twelve persons have been appointed presently for the

purpose of drafting a set of Procurement Guidelines for all local authorities and revisions relating thereto are being made.

▪ Questions forwarded to Parliament by Members of Parliament and the public Parliamentary Questions

Questions forwarded expecting answers from the Hon. Minister of Provincial Councils and Local Government, are forwarded to the Chief Secretary of the relevant province and the relevant answers are submitted to Parliament based on observations obtained from provinces.

Progress:

Parliamentary Questions-2025			
Questions expecting oral answers	Questions not expecting oral answers	Standing Orders	Progress
10	01	01	From among the 12 Parliamentary Questions submitted for year 2025, answers have been so far given to Parliament relating to 10 questions. Time has been requested to provide answers for two questions.

▪ **Committee on Public Petitions / Ministerial Consultative Committee**

Obtaining information from relevant provinces in relation to petitions referred through the Committee on Public Petitions and the Ministerial Consultative Committee by certain persons and groups who are unable to fulfill their requirements from local authorities and acting as a mediator in providing relief to those people.

Progress :

Two petitions have been referred to the Ministry by the Committee on Public Petitions for year 2025 and the report relating to one petition has already been forwarded to the Public Petitions Committee. The relevant letter for obtaining the respective report for the remaining petition has been forwarded to the Chief Secretary of the Southern Province.

Consultative Committee-2025		
Number of proposals submitted presently	Number due to be answered	Progress
3	0	The report with answer for one proposal has been forwarded to the Consultative Committee. The answers with relevant report for the remaining two proposals have been received and, it is due to be forwarded to the Consultative Committee.

▪ **Investigation of Public Complaints**

In case the general public or various institutions are unsatisfied with the services delivered by Local Authorities established 29 Municipal Councils, 36 Urban Councils and 276 Pradeshiya Sabhas, the general public and various institutions submit complaints in that

regard to this Ministry in such instances. The complaints submitted, are forwarded as appropriate to the relevant Provincial Chief Secretary/ Local Government Commissioner/Heads of Local Authorities to be looked into and to take necessary actions.

Progress:

Province	Number of complaints	Action taken
Western	168	Forwarding to Commissioner of Local Government and relevant institutions
Central	130	
Southern	125	
North Central	15	
North Western	27	
Uva	36	
Northern	15	
Eastern	10	
Sabaragamuwa	20	
Total	546	

▪ **Matters on Surcharge**

In auditing the accounts of local authorities, every item of account contrary to law shall be disallowed by the Auditor General and surcharged the same on the person authorizing such matters.

Persons so surcharged may appeal to the Secretary to the line Ministry within 30 days in terms of Section 172 of the Pradeshiya Sabhas Act, No.15 of 1987. Moreover, an appeal may be made to the Minister in charge of the line Ministry within 30 days as per Chapter 255 of the Urban Councils Ordinance and within 14 days as per Chapter 252 of the Municipal Councils Ordinance.

Progress:

Appeals received to the Ministry will be forwarded to provinces and the provincial committees will submit a report. Decisions have been given presently to all reports so received to the Ministry.

▪ **Matters relating to extinguishing fire**

Capacity building of fire extinguishing units established in local authorities and providing facilities for fire extinguishing units is a responsibility of local authorities.

Progress :

A discussion chaired by the Hon. Deputy Minister of Provincial Councils and Local Government was held with the participation of the Heads of fire extinguishing units of all provinces with the intention of solving issues in fire extinguishing units established in local authorities and identifying issues existing in fire extinguishing units and formulating methodologies to solve those issues were taken up for discussion. Moreover, a methodology is also being formulated for capacity development of fire extinguishing units.



Workshop conducted by the Fire and Rescue Academy of Wellawatte for fire extinguishers

▪ Digitalization of Local Authorities

i	Total investment (Rs.Mn.)	50
ii	Institutions providing loan aid and amounts (Rs.Mn.)	-
iii	Period of projects (years)	3 years
	Year of commencement/ Year of completion	2024-2027
iv	Areas where projects are implemented	Local authorities

v. Importance of the Project

Ability of delivering an efficient service to the public by digitalization of collection of revenue, accounting, management of grievances and other services delivered to the public under the theme of digitalization.

vi. Project Objectives

Creating a more people friendly and efficient local authority by directing towards rapid development through management of performance of the local government system of Sri Lanka and amalgamating its affairs with modern technology by introducing a software system including management of assessment tax, monitoring of mixed income, preparation of online payments, reservation services ,revenue management and license certificates and other applications .

vii. Outputs of the Project

Establishment of an online payment system and an accounting system for payment of stall rentals and rates of local authorities etc. and implementing them Local Authorities

viii. Number of persons and families benefited by the project

Public paying tax directly to Local Authorities

ix. Expected outcomes of project activities

Economic Results

- Improvement of the ability of collecting accurate data relating to properties and businesses of residents
- Ability of avoiding default of tax through identifying all taxpayers
- Improvement of the ability of deploying the labour force at optimum level
- Ability of planning a budget and allocating at optimum level
- Improvement in access to grants and funds of donors
- Increasing the efficiency in the delivery of services by Local Authorities through the online

Social Results

- Ability of an improved public service
- Minimum pollution and minimum misuse of resources
- Encouraging community participation in Local Authorities
- Identifying dissimilarities based on the place, income, gender or disability and assisting in addressing them

Environmental Results

- Decrease in cadre, minimizing use of paper by creating an electronic data system
- Assists in avoiding constructions in environmentally sensitive or high risk areas (Eg: wetlands, flood regions)

x. Financial Progress (Rs.Mn.)

A	B	B/A	C	D	D/C	B+D	(B+D)/A
Total Cost/ Rs Mn	Total Expenditure up to 31.12.2024	Percentage (%)	Allocation for the year 2025	Progress from 2025.01.01 to 2025.09.30	Percentage (%)	Total Expenditure	Percentage (%)
-	-	-	50	15.95	31%	15.95	31%

xi. Physical progress**a) Cumulative physical progress as on 31.12.2024**

Training programmes for introducing the software system designed for maintaining public services and payments of Local Authorities and accounting activities relating to collection of revenue in Local Authorities were held in 136 Local authorities (Central, Sabaragamuwa, Eastern and Western) and this system was used in 74 Local Authorities by 31.12.2024.

b) Progress during the year (from 01.01.2025 to 30.09.2025)

The software system designed for services delivered by Local Authorities and collection of revenue is successfully implemented at present in 100 Local Authorities in 5 provinces. The number of Local Authorities to which this software system has been introduced by holding training workshops and the number in which it is being used at present are as follows.

	Province	Number of Local Authorities trained	Number of Local Authorities using at present	Number of Local Authorities not using at present
1	Central	40	40	0
2	Sabaragamuwa	28	22	6
3	Eastern	19	13	6
4	Western	49	2	47
5	Southern	49	18	31
6	Uva	14	5	9
	Total	199	100	99

Moreover, action is being taken to provide equipment needed for Local Authorities with low income implementing this software system. Necessary arrangements are being made to provide Revenue Inspectors for

collection of revenue at field with portable Point of Sales Machine (POS). As such, 44 computer sets, 42 printers and 110 Point of Sales Machine (POS) have been provided to Local Authorities.



Training programmes for the software system



Distributing 44 Computers, 42 printers and 110 Point of Sales Machine

▪ **Awarding Capital Grants for Income Generating Projects of Local Authorities based on Performance**

i	Total investment (Rs.Mn.)	3475
ii	Institutions providing loan aid and amounts (Rs.Mn.)	Has not obtained loan aid
iii	Period of projects (years)	3 years
	Year of commencement/ Year of completion	2025 - 2027
iv	Areas where projects are implemented	276 Local Authorities

v. Importance of the Project

Provisions required for maintaining functions of the entire 341 Local Authorities, to maintain public utility services by utilizing funds required therefor, has been incorporated as per the Municipal Councils Ordinance and the Urban Councils Ordinance. However, as various obstructions have impacted for sources of income at present, the own income generation of Local Authorities has decreased significantly. As such, a systematic process in Local Authorities is required. As per strengths and weaknesses identified in the performance of Pradeshiya Sabhas, provision is allocated for the years 2025, 2026 and 2027 as a mid-term sustainable program for 276 Pradeshiya Sabhas

vi. Project Objective

To strengthen performance of Local Authorities to enable a satisfactory service through Local Authorities and taking action to increase self-generation

vii. Outputs of the Project

Improved of the quality and quantity services delivery to the public by all Local Authorities

viii. Number of persons and families benefited by the project

All Pradeshiya Sabhas (276)

ix. Expected outcomes of project activities

Economic Benefits

- Improvement of Self-generating income in Local Authorities
- Generation of employment
- Increase in investments and improvement of coordination of the private sector
- Control of public expenditure

Social Benefits

- Improvement of delivery of services of Local Authorities
- Community empowerment
- Improvement of transparency and accountability of administration

Environmental Benefits

- Promoting green technology
- Waste management
- Conservation of natural resources

x. Financial Progress (Rs.Mn.)

A	B	B/A	C	D	D/C	B+D	(B+D)/A
Total Cost/ Rs Mn	Total Expenditure up to 31.12.2024	Percentage (%)	Allocation for the year 2025	Progress from 2025.01.01 to 2025.09.30	Percentage (%)	Total Expenditure	Percentage (%)
3,475	-	-	675	-	-	-	-

xi. Physical Progress within 2025 from 01.01.2025 to 30.09.2025

In the evaluation of performance of Local Authorities for year 2025, fifty-four Pradeshiya Sabhas comprising two Pradeshiya Sabhas with highest marks at provincial level, two Pradeshiya Sabhas with mid-level performance and two

Pradeshiya Sabhas with a minimum performance were selected, Accordingly, concurrence of the committee has been provided for the project proposals submitted by 36 Pradeshiya Sabhas.



Field inspection relating to the project proposal on Improvement of Income of the sabha by Providing Potable Water Facilities to Clients of Uragasmanhandiya submitted by the Karandeniya Pradeshiya Sabha

▪ **Evaluation of Performance in Local Authorities and Swarnapurawara Awards Ceremony - 2024**

i	Total investment (Rs.Mn.)	10
ii	Institutions providing loan aid and amounts (Rs.Mn.)	Has not obtained loan aid
iii	Year of commencement/ Year of completion	Year of commencement - 2009 Performance is evaluated continuously
iv	Areas where projects are implemented	341 Local Authorities

v. Importance of the Project

A comprehensive data base is created to improve & reforms the functions of Local Authorities through the performance of Local Authorities using the PERFECT 2.0 tool. Releasing the results of the performance evaluation directly effects for expanding sources of income of Local Authorities, maintaining common infrastructure facilities and broadening public utility services .

vi. Project Objectives

To Deliver of efficient and quality service to the people in the Local Authority areas.

vii. Outputs of the Project

Improved performance and accountability in Local Authorities.

viii. Number of persons and families benefited by the project

All families and All people of the Country

ix. Expected outcomes of project activities

- Providing assistance to Local Authorities to expand their sources of income, maintain common infrastructure facilities, specifically to provide citizens with public utility service
- Encouragement towards improvement of abilities of local authorities and to act as institutions ' suitable for future '
- Increase in efficiency of local authorities through identifying the current position of all local authorities relating to management, delivery of services, control and achievement of sustainable development goals
- Increasing productivity of local authorities.

x. Financial Progress (Rs.Mn.)

A	B	B/A	C	D	D/C	B+D	(B+D)/A
Total Cost/ Rs Mn	Total Expenditure up to 31.12.2024	Percentage (%)	Allocation for the year 2025	Progress from 2025.01.01 to 2025.09.30	Percentage (%)	Total Expenditure	Percentage (%)
-	-	-	10	-	-	-	-

xi. Physical Progress within 2025 from 01.01.2025 to 30.09.2025

Evaluation of departments of local government of local authorities which indicated a high performance from among all local authorities, provincial evaluation has been completed and arrangements have been made to commence evaluation at national level.



Carrying out activities relating to evaluation at national level in the North Central Province

3.4. National Solid Waste Management Support Centre

3.41.. Objective

Dissemination of information on successful methods by implementing as the technical hand which supports to effectively carry out waste management of local authorities and providing guidance for the implementation of suitable waste management programs for special locations.

3.42.. Key functions

- Directing Local Authorities to prepare and implement future plans in accordance with the National Policy on Waste Management.
- Identifying and implementing suitable projects relevant to Municipal solid waste management for Local Authorities
- Settlement and follow up on bills relating to completed solid waste management projects
- Establishment and updating of a waste management data system
- Providing instructions and guidelines to establish the 3R system in all local authorities
- Taking action to enhance the production capacity and selling compost in the compost yards maintained in Local Authorities
- Directing local authorities towards a circular economy through regularization of

management of recyclable waste in local authorities

- Construction of sewerage treatment plants in Local Authorities thereby developing infrastructure facilities required therefor and increasing the capacity of treatment plants maintained by Local Authorities
- Formulation of a set of guidelines for the preparation of the solid waste management master plan at provincial level and preparation of the waste management master plan of two selected provinces
- Coordination with local and foreign non-governmental organizations for successfully carrying out solid waste management of Local Authorities
- Active participation in workshops and discussions organized by other stakeholders involved in waste management
- Providing training opportunities in capacity building of officers engaged in the solid waste management field of Local Authorities
- Identifying methods for disposal of waste generated in coastal areas
- Directing Local Authorities to take measures for rehabilitation of existing waste dumps and prevention of creation new waste dumps
- Implementing projects that should be implemented in line with the “Clean Sri Lanka” programme for regularization of solid waste management in Local Authorities.

3.4.3. Performance from 01.01.2025 to 30.09.2025

Provision has been allocated to the National Solid Waste Management Support Centre for year 2025 under the following Vote Particulars for solid waste management programs.

S/N	Programme	Provision for year 2025	Expenditure (Rs)	Physical Progress	Financial Progress
01	Solid Waste Management Projects (130-2-21-016-2504)	Rs. 750,000,000 Note I	Rs. 46,384,783.99	42%	6.18%
02	Constructing the Compost Finishing Yard in Heenpandala Galle (130-2-21-029-2504)	Rs. 105,000,000 Note II	-	25%	-
03	Project on Developing Sustainable Integrated Solid Waste Management Project in Uva and Northern Provinces in Sri Lanka - KOICA (130-2-21-032-2504)	Rs. 138,000,000	-	10%	-
	Total	Rs. 993,000,000	Rs. 46,384,783.99	26%	2.06%

Note I:

Rs. 250,000,000 million provision was allocated under 130-2-21-016-2504 for solid waste management projects and Rs. 500,000,000 million for construction of Material Recovery Facilities (MRF) in selected Local Authorities.

Project proposals have been forwarded presently through Local Authorities for solid waste management projects and estimates

have been called and feasibility studies are carried out for selected essential projects from among them.

Furthermore, the following local authorities have been selected for constructing Material Recovery Facilities (MRF) for year 2025. Letters relevant to making provision by conducting spot tests and feasibility studies have been issued.

S/N	Province	District	Local Authority
1	North Central	Anuradhapura	Kekirawa Pradeshiya Sabha
2		Polonnaruwa	Higurakgoda Pradeshiya Sabha
3	Southern	Galle	Habaraduwa Pradeshiya Sabha
4		Galle	Monroviawatta Solid Waste Management Centre
5		Hambantota	Sooriyawewa Pradeshiya Sabha
6		Hambantota	Tissamaharama Pradeshiya Sabha
7	Western	Colombo	Kolonnawa Urban Council
8		Gampaha	Wattala Mabola Urban Council
9		Kalutara	Panadura Urban Council
10	North Western	Puttalam	Puttalam Municipal Council
11		Puttalam	Chilaw Pradeshiya Sabha
12		Kurunegala	Alawwa Pradeshiya Sabha
13	Uva	Monaragala	Wellawaya Pradeshiya Sabha
14		Monaragala	Monaragala Pradeshiya Sabha
15		Monaragala	Kataragama Pradeshiya Sabha

Note II:

The relevant letter for making provision for constructing the compost finishing yard at the compost yard in Heenpandala Galle mentioned under Object 130-2-21-029-2504 has been issued.

In addition to this, the following provision has been allocated to the National Solid Waste Management Support Centre for year 2025 in line with the “Clean Sri Lanka” Programme for regularizing solid waste management in local authorities.

S/N	Programme	Provision allocated		Expenditure (Rs.)	Physical Progress	Financial Progress
		2025	2026			
01	Construct Material Recovery Facilities (MRF) in selected local authorities	Rs. 158,000,000	-	-	35%	-
02	Purchasing of compactors for selected local authorities to collect and transport solid waste	Rs.150,000,000	Rs.350,000,000	-	30%	-
03	Construct mechanical sewerage treatment centers in selected local authorities	Rs.200,000,000	-	-	12%	-
Total		Rs.508,000,000	Rs.350,000,000	-	25.7%	-

In addition to this, the following programmes and projects are being implemented by the Solid Waste Management Support Centre.

- I. Activities of project on management of soil removed by sewerage treatment plants implemented under JICA aid
- II. Formulation of guidelines in preparation of Municipal Solid Waste Management Master Plan for provinces
- III. Development of the waste management data system
- IV. Carrying out activities relating to UNDP programme on plastic waste management in South East Asia and Pacific – Sri Lanka Region implemented

on foreign aid by the United Nations Development Programme (UNDP) and the Coca-Cola Foundation and the project on circular involvement for plastic

- V. Carrying out activities relating to the project of fostering sustainable economic recovery through improved bio-diversity and sustainable waste management implemented under foreign aid of the European Union
- VI. Signing the bilateral agreement for the project for establishment of joint waste management projects in the Vavuniya and Badulla Districts under KOICA grant



Project for purchase of a Baling Machine in the Medadumbara Pradeshiya



Project for construction of Kewulgama Waste Segregation building in the Ududumbara Pradeshiya Sabha



Project for Construction of a Waste Collection Centre in the Kekirawa Pradeshiya Sabha

3.5. Admin and Training Division

3.5.1. Admin and Training Division

3.51..1. Objective

Mobilize the resources to build the officers with higher skills in order to manage the human resources and enhancement the capacities to achieve the expected targets of the Ministry by utilizing the prevailing physical resources with maximum effectiveness.

3.5.1.2. Key functions

▪ Human resource management

- ✓ To update approved cadre
- ✓ Creating new positions as needed.
- ✓ To update the personal files and the activities related to retirement and transfers of the officers
- ✓ Activities with regard to the appointment of temporary office staff Hon. Minister

▪ Human resource development

Coordination of local and foreign training programs

▪ General administration activities

- ✓ Activities relevant to provision the utility services (security and sanitary services)

- ✓ Activities relation to the registration of all vehicles of Ministry, attachments, insurance, maintenance and fuel and providing the pool vehicles
- ✓ Formal maintenance of post
- ✓ Maintenance of machineries
- ✓ Translation activities
- ✓ Submission of cabinet memoranda related to the divisions belonging to the subject scope of the Ministry and institutional activities to the Secretary of Cabinet of Ministers and providing the observations on the cabinet memoranda
- ✓ Payment of allowances to the government officers for discharging additional services to government, overtime, holiday pay, payment of compensations for sudden accidents as per Public Administration Circular 22/93, uniforms and miscellaneous payments
- ✓ Administrative activities like leave, travelling expenses, concessionary season tickets, agreements and bonds, public service loan schemes, Agrahara Insurance benefits
- ✓ Release for service outside the public service
- ✓ Conducting Staff Officers' meetings and reservation of auditorium
- ✓ Maintenance of Record Room
- ✓ Activities related to reservation of Kandalama Holiday Resort and Maintenance
- ✓ Formal maintenance of Inquiry Counter and Telephone Exchange of Ministry

3.5.1.3. Performance from 01.01.2025 to 30.09.2025**❖ Staff**

The staff information updated up to 30.09.2025 is as follows.

S/N	Post	Specification	Class/ Grade	Approved number of posts	Existing cadre	Vacant
Senior Level						
1	Additional Secretary	Administration & Training	Special	1	1	0
2	Additional Secretary	Development	Special	1	1	0
3	Additional Secretary	Local Government & Provincial Councils	Special	1	1	0
4	Director General	Planning	Special	1	1	0
5	Chief Financial Officer	–	Special	1	1	0
6	Senior Assistant Secretary	Administration & Training	I	1	1	0
7	Senior Assistant Secretary	Local Government	I	1	1	0
8	Senior Assistant Secretary	Provincial Councils	I	1	1	0
9	Chief Accountant	–	I	1	1	0
10	Chief Accountant (Expenditure Monitoring)	–	I	1	1	0
11	Chief Internal Auditor	–	I	1	1	0
12	Director	Engineer/ Development	I	1	0	1
13	Director	Engineer/ NSWMAC	I	1	1	0
14	Director	Planning	I	1	1	0
15	Chief Legal Officer	–	I	1	1	0
16	Assistant Secretary	Administration & Training	III/II	1	1	0
17	Assistant Secretary	Provincial Councils	III/II	1	0	1
18	Assistant Secretary	Local Government	III/II	1	0	1
19	Assistant Director/Deputy	NSWMAC	III/II	1	1	0
20	Assistant Director/Deputy	Project	III/II	1	0	1
21	Assistant Director/Deputy	Planning	III/II	2	3	0

S/N	Post	Specification	Class/ Grade	Approved number of posts	Existing cadre	Vacant
22	Internal Auditor	–	III/II	2	0	2
23	Accountant	Payment	III/II	1	1	0
24	Accountant	Supply	III/II	1	1	0
25	Engineer	Solid Waste	III/II	1	1	0
26	Engineer	Development	III/II	1	0	1
27	Legal Officer		III/II	1	0	1
28	Assistant Director/Deputy	Information & Communication Technology	III/II	1	1	0
Tertiary Level						
29	Administrative Officer		Super	1	0	1
30	Translator		I/Special	2	1	1
31	Information & Communication Technology officer		class 2 - II/I	1	1	0
Secondary Level						
32	Development Officer		III/II/I	82	71	11
33	Technical Officer		III/II/I	1	1	0
34	Management Service Officer	-	III/II/I	40	27	13
35	ICT Assistant		class 3 - III/II/I	2	2	0
36	Still Photographer*		III/II/I/spl	1	1	0
37	Cameraman*		III/II/I/spl	1	1	0
Primary Level						
38	Electrician*		III/II/I/Spl	1	1	0
39	Driver		III/II/I/Spl	18	15	3
40	Circuit Bungalow Keeper / Chief Chef		III/II/I/Spl	2	2	0
41	KKS		III/II/I/Spl	21	18	3
42	Helper*		III/II/I/spl	1	1	0
43	Circuit Bungalow Assistant - Kandalama CB		III/II/I	1	1	0
Total				205	166	40

❖ **Project Management Unit Staff**

S/N	Post	Specification	Class/ Grade	Approved Cadre	Existing cadre	Vacant
01.	Additional Secretary	SLAS	Special	1	1	0
02.	Senior Assistant Secretary	Project Monitoring	I	1	1	0
03.	consultant Engineer	Contract	-	1	0	1
04.	Procurement Specialist	Contract	-	1	0	1
05.	Development Officer	Development Officer service	III/II/I	7	7	0
06.	Management service Officer	Management Officer service	III/II/I	2	2	0
07.	Driver	Combined service	III/II/I Sp	1	1	0
08.	KKS	OES	III/II/I Sp	1	1	0
Total				15	13	2

Even though the officers have been recruited as departmental appointments under Public Administration Circular 25/2014 (1), the following officers have not been included to the approved cadre by the Department of Management Services.

Management Assistant	19
Driver	9
Office Employee Assistant	10
Total	38

❖ **Performance from 01.01.2025 to 30.09.2025**

S/N	Activity/expenditure	Net provision (Rs.)	Amount spent (Rs.)	Financial Progress (%)
01.	Machinery maintenance (State Minister's Office and Ministry)	3,500,000.00	1,730,060.10	49%
02.	Vehicle maintenance (State Minister's Office and Ministry)	24,000,000.00	14,454,689.80	60%
03.	Local and foreign trainings	2,000,000.00	1,209,600.00	60%
04.	Fuel supply (State Minister's Office and Ministry)	79,700,000.00	45,948,787.40	57%
05.	Buildings maintenance (State Minister's Office and Ministry)	41,000,000.00	-	-

S/N	Activity/expenditure	Net provision (Rs.)	Amount spent (Rs.)	Financial Progress (%)
06.	Payment of electricity and water bills (State Minister's Office and Ministry)	17,000,000.00	7,945,982.24	46%
07.	Post and communication charges (State Minister's Office and Ministry)	5,500,000.00	3,093,088.80	56%
08.	Obtaining external services - Sanitary services →	12,000,000.00	4,929,709.98	41%
	- Security services →	6,000,000.00	1,410,658.80	23%
09.	Payment of increments, promotions and retirements of staff	-	-	100%
10.	Duties related to staff	-	-	Officers who were transferred outside = 11 Officers who were transferred to this ministry = 13
11.	Activities relating to appointment of minister's staff	-	-	100%
12.	Activities relevant to personal welfare and handling of grievances of officers	-	-	It was performed within the existing restrictions with maximum.
13.	Providing answers to the parliamentary questions	-	-	100%
14.	Activities relevant to cabinet memoranda	-	-	100%

❖ **Granting leave in the island/ aboard without pay to public officers and without prejudice to seniority or pension**

Details by 30.09.2025			
S/N	Post	No. of officers obtained leave in the island	No. of officers obtained leave in the aboard
01	Development Officer	02	06
02	Technical Officer	-	01
03	Management Service Officer	01	-
04	Management Assistant	04	-
05	Office Employee Assistant	02	01
06	Driver	01	02
07	Total	10	10

3.5.2. Legal Division

3.5.2.1. Objective

The Legal Division of the Ministry has been established with a view to providing facilities and instructions to ensure effective, efficient populist local governance within Sri Lanka, achieving sustainable human development with equality in fulfilling common expectations of the public.

3.5.2.2. Key functions

- Formulating legislation at national level relating to local governance and provincial councils
- Providing necessary legal advice in policy formulation

- Providing guidance and contribution of resources as required in formulation of bylaws relating to local authorities/provincial councils
- Matters relating to orders which should be issued by the Minister of Local Government of the Central Government including Gazette Notifications on the establishment of local authorities
- Representing the Ministry at Parliamentary Selective Committees/sectorial supervising committees of consultative committees
- Coordination with the Attorney General's Department on lawsuits relating to the Ministry/appearing on behalf of the Ministry relating to matters of lower courts. (including human rights/complaints of the Ombudsman)
- Inspection of agreements relating to the Ministry and providing legal advice thereon

3.5.2.3. Performance from 01.01.2025 to 30.09.2025

▪ Amendments to the Local Authorities Elections Ordinance as per Policy Decisions taken by the Government

Necessary steps were taken to draft laws for making provisions required for recalling nominations on the policy guidance of the Government to safeguard the fundamental voting rights of voters who have been deprived of the right to vote and right for election candidature at the Local Authorities Election 2025. The relevant Draft Bill has been passed in Parliament.

▪ Amendments to the Provincial Councils Elections Act as per Decisions taken by the Government

▪ Finalization of future amendments to the Provincial Councils Act so as to directly remit court fines, stamp duty which cover a major percentage of the self-generating income of local authorities, to the account of the local authority

A Cabinet Paper was submitted in this regard and instructions have been given to appoint a committee to look into this matter further. Accordingly, the Chairman of the appointed committee has been requested to set a date for convening the committee.

Finalization of amendments to the Rabies Ordinance

The Cabinet Memorandum prepared for submitting to the Cabinet of Ministers for further action once obtaining the certification of constitutionality in case of any amendments to be made, to prepare the final Draft with the said amendments on further instructions of the Attorney General along with the observations of the Ministry of Agriculture, Livestock, Land and Irrigation, Submitted to the Cabinet of Ministers under the signature of the Hon. Minister of Public Administration, Provincial Councils and Local Government on 15.09.2025 and received Cabinet approval.

■ Programme on formulation of rules relevant to the new accounting system introduced for Local Authorities

The soft copy of the Financial and Administrative Rules and Orders for Local Authorities prepared as per the recommendations of an expert committee appointed by the Secretary to the Ministry therefor, has been forwarded to the Hon. Governors and Chief Secretaries for taking

necessary steps to publish by a Gazette Notification as a bylaw to be implemented in each province as per provisions in Section 289 of the Municipal Councils Ordinance, Sections 193 and 194 of the Urban Councils Ordinance and Sections 171 and 184 of the Pradeshiya Sabhas Act read with the Provincial Councils (Consequential Provisions) Act, No.12 of 1989

■ Amendments to the Municipal Councils Ordinance, Urban Councils Ordinance and Pradeshiya Sabhas Act

Having reviewed the contents of the Draft Bills presently prepared by the Legal Draftsman based on the set of amendments submitted to the Ministry for making amendments to the Municipal Councils Ordinance, Urban Councils Ordinance and the Pradeshiya Sabhas Act, the activities of the committee appointed by the Cabinet of Ministers for inquiring as to whether the contents are in compliance with the policies of the present Government and for identifying any further amendments be made, were completed. The final report prepared on the recommendations of the said committee, has been forwarded to the Legal Draftsman for taking further steps as per instructions of the Cabinet of Ministers.



Submission of the report of the committee appointed to review the draft amendments to the main ordinances of the Local Government Authorities and submit recommendations to the Secretary to the Ministry of Public Administration, Provincial Councils and Local Government

3.5.3.Information Technology Division

3.5.3.1. Objective

To improve the living condition of the public by providing online services delivered by Local Authorities and maintaining a paper free environment by assisting in the duties of the Ministry through Information Technology.

3.5.3.2. Key functions

- **Website Management:** Regularly updating the Ministry's website to provide relevant information to users.
- **Database Preparation:** Developing and managing databases to collect essential data.
- **Network System Maintenance:** Overseeing the replacement and

maintenance of the Ministry's network system to ensure smooth communication.

- **IT Assistance:** Offering IT support to other divisions of the Ministry.
- **LGN 2.0 Project Supervision:** Supervising and coordinating the Local Government Network 2.0 (LGN 2.0) Project, aimed at improving digital governance for Local Authorities.
- **Paper-Free Environment:** Promoting and maintaining a paper-free environment within the Ministry.
- **Training Programs:** Conducting regular IT training sessions for Ministry staff to enhance their knowledge of Information and Communication Technology (ICT).
- **Software Development:** Developing custom software solutions for different divisions to streamline processes and improve efficiency.

3.5.3.3. Performance from 01.01.2025 to 30.09.2025

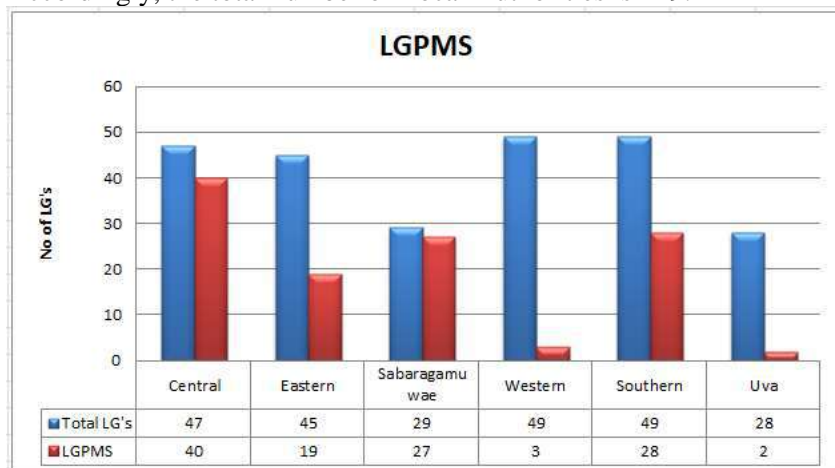
Functions	Progress up to 30.09.2025
Empowering Local Government - A Comprehensive Digitalization Project for Local Government Project developed for providing information technology solutions for services delivered by local authorities	<p>This project comprises a software system of two websites.</p> <div> <div> <p>• For online customers</p>  <p>• elgservices.lk</p> </div> <div> <p>• For Local Council employees</p>  <p>• apps.elgservices.lk Role-based • acc.elgservices.lk access control</p> </div> </div>

Module	Main Category	Sub Category	Status
Module 1	System Administration	User Management	Completed
		Tax / Other Rate Management	
		Day End Process	
		Month End Process	
		Year End process	
		Migration Data	On going
	Revenue Management	Assessment Tax	Payment process completed
		Mix Income	Completed
	Online Payment	Online Payment	Completed





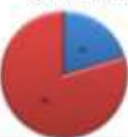
elgservices.lk is prepared to enable the public to make online payments (rates, shop rents etc.) and reservation of utility services relating to Local Authorities from home.



apps.elgservices.lk and acc.elgservices.lk are prepared for all accounting activities of Local Authorities and this enables the process from issuing receipts to customers up to obtaining reports required for the final account.

This system is functions in 6 Provinces and it is covered 40 Local Authorities in the Central province, 19 Local Authorities in the Eastern Province, 27 local authorities in the Sabaragamuwa Province, 3 Local Authorities in the Western Province, 28 Local Authorities in the Southern Province, 2 Local Authorities in the Uva Province. Accordingly, the total number of Local Authorities is 119.



Moreover, Payment Gateway of Bank of Ceylon and People's Bank has been connected to obtain online payments through elgservices.lk website.

	<p style="text-align: center;">Payment Gateway</p> <div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  <p>PEOPLE'S BANK The Bank of the People</p> </div> <div style="text-align: center;">  <p>BANK OF CEYLON BOC මහ බැංකුව</p> </div> </div> <ul style="list-style-type: none"> <li style="width: 50%;">• Setup fee, other charges - waived off. <li style="width: 50%;">• Setup fee, other charges - waived off. <li style="width: 50%;">• Annual fee Rs. 25,000.00 <li style="width: 50%;">• No annual fee <p style="text-align: center; background-color: yellow; margin: 5px 0;">Convenience fee for customer 1.5% reduced to 1%</p> <p>Furthermore, at present the Payment Gateway facility has been provided joining with banks to 40 local authorities in the Central Province, 16 local authorities in the Sabaragamuwa Province and 10 local authorities in the Southern Province.</p> <div style="display: flex; justify-content: space-around; align-items: center; margin-top: 10px;"> <div style="text-align: center;"> <p>Central Province</p>  <p>100%</p> </div> <div style="text-align: center;"> <p>Sabaragamuwa Province</p>  <p>50%</p> </div> <div style="text-align: center;"> <p>Southern Province</p>  <p>33%</p> </div> </div> <p>Normally, this kind of other software installation for one Local Authority costs 70 lakhs. Accordingly, the amount presently saved (119 x 70lakhs) to the Government by the above mentioned 119 local authorities is Rs. 8330 lakhs.</p> <p>The workshops held in relation to the project prepared for providing information technology solutions for services delivered by Local Authorities.</p> <p>From 01.04.2025 to 05.04.2025 at the National Institute of Co-operative Development in the Central Provincial Council,</p> <p>On 23.01.2025 at the Uva Provincial Council,</p> <p>From 25.12.2024 to 26.12.2024 at the Southern Provincial Council</p> <p>Moreover, 6 WhatsApp Groups have been created to forward various enquiries and issues on using this software and to provide various instructions and replies have been made for over 2000 issues at present.</p>
Assisting in matters related to information and communication technology including issues on hardware and software	<p>Number of computers maintained with hardware and software issues and the number of printers maintained = 145</p> <p>The amount saved thereby to the Government = Rs. 1,168,500.00</p>
Updating the Ministry website	<p>All information sent to the Information Technology Division has been updated based on date.</p>

	
Updating the Facebook page of the Ministry	<p>All information sent to the Information Technology Division has been updated based on date.</p> 
Maintaining Ministry server	<p>Server-related activities include the setup and configuration of the Domain Controller, Active Directory, and File Server.</p>
Maintaining a paper free environment within the Ministry	<p>Preparation of a software systems and handing it over to the Administration Division.</p> <ol style="list-style-type: none"> Record Room System Leave Management System Postal Management System Vehicle Management System
Directing to Zoom meetings and providing technical assistance	<p>Number of Zoom links prepared = 106 Number of Zoom/physical meetings participated = 26</p>
Conducting training programs for Ministry.	<p>Conducting training programs on the use of AI technology to make office work more efficient.</p>

3.6. Finance Division

3.61.. Objective

To provide financial facilities need required for the achievement of the mission and vision of the Provincial Councils and Local Government Division and function with transparency on public finance by utilizing local and foreign funds effectively.

3.62.. Key functions

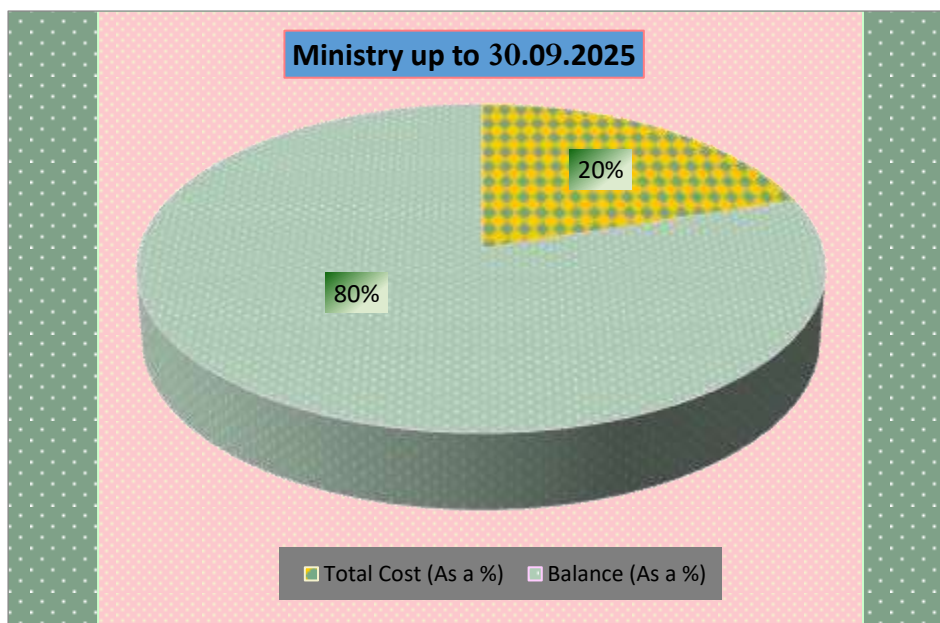
- To expense all Funds thriftily by utilizing Fund allocated by the Appropriation Act and under foreign funded projects and transfer the surplus for other necessary activity if there is a surplus of the allocated fund and submission of the final accounts (financial statements) to be presented to the Auditor General on due date.
- To provide the necessary physical Assets and equipment required for achievement of the objectives and targets of the Provincial Councils & Local Government Division without delay and management the assets of the Division in proper manner.
- To Submit the accounting reports of the local and foreign funded projects monthly, quarterly and annually to the General Treasury on due time and obtaining the funds timely.
- To take necessary steps to provide the loans to the public officers without delay through the provisions allocated under Advance B Account.
- To handle the procurement process in transparent and efficient manner in purchasing good and equipment required to Ministry as well as purchasing machineries equipment for providing development and infrastructure facilities in the local government jurisdictions.
- To Provide answers to the audit queries of Auditor General and internal queries arisen swiftly and taking prompt action to rectify the shortcomings revealed and appearing before the Committee on public Accounts whenever necessary.
- To release the allocations & money expeditiously for various development activities and services implemented in the jurisdictions of local government authorities.
- To direct the foreign Funded Projects to implement the procurement activities including Civil Works & Consultancy efficient & effectively.

3.6.3. Performance from 01.01.2025 to 30.09.2025

▪ Total Financial Progress of the Ministry

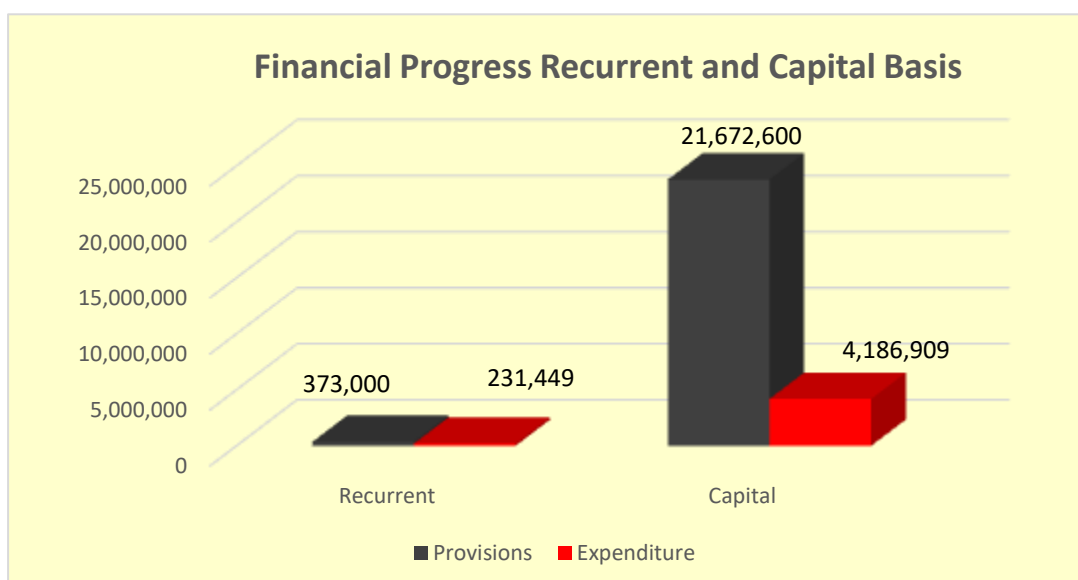
(Rs.Mn.)

Description	2025 Budget Estimate	Financial Progress(Rs)	Balance (As a %)
Provincial Councils & Local Government Division	22,046	4,418	17,628
As a %		20.04	79.96



▪ **Summary of the Expenditure up to 30.09.2025**

Rs.Mn.			
Expenditure Category	Provisions	Expenditure	Expenditure as a %
Recurrent	373,000	231,449	62.05
Capital	21,672,600	4,186,909	19.32
Total Budget	22,045,600.0	4,418,357.8	20.04



3.7. Expenditure Monitoring Division

3.71.. Objective

To Coordinate and and monitor of the financial activities of the Provincial Councils and Local Government

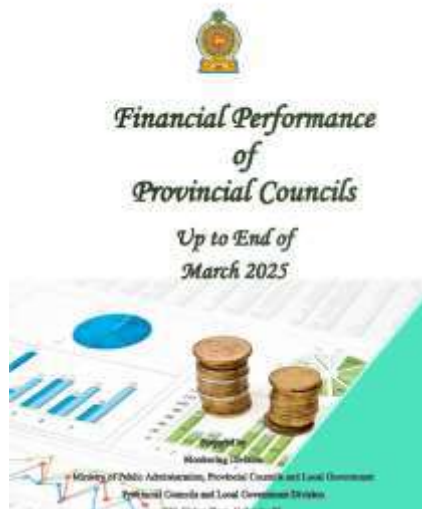
3.72.. Key functions

- Coordination for resolving issues related to Provincial Councils and Local Government Institutions.
- Carrying out continuous evaluations and reporting on how Provincial Councils utilize the annual grants given by the central government for them and income earned by those institutions
- Carrying out continuous evaluations and reporting on how Local Government authorities utilize the annual grants given by the central government for them and income earned by those institutions
- Transferring the vehicles provided to the Provincial Councils and Local Government authorities by the Ministry/performing the activities on accidents/coordination
- Providing the data and information requested by various public institutions, statutory bodies and external parties
- Review of Provincial Council financial activities
- Jointly reviewing the Management Information system related to financial and physical information of Local Authorities

with Data Analyze and Visualization Unit (DAVU) of the Ministry.

3.7.3. Performance from 01.01.2025 to 30.09.2025

- Accordingly, a continuous evaluation is carried out on how the Provincial Councils spend the grants given by the Central Government during fourth quarter 2024 and 2025 subject to the estimated expenditure limits. The report of financial performance of Provincial Councils for the first quarter 2025 has been prepared. Financial Performance report of Provincial Councils for the second Quarter of 2025 is being prepared.
- The data base maintained with regard to the cadre of the Provincial Councils and Local Government has been updated in 2025.
- After analyzing the data on the Local Authorities revenue & expenditure for the year 2024, the annual report of Review of financial performance of Local Authorities for the year 2024 has been prepared and forwarded to the all Commissioners of Local Government. Also, Data has been collected on common amenities of the Local Authorities such as Municipal Councils, Urban Councils and Pradeshiya Sabhas and to insert such information in to the relevant report.



- The information on financial performance of the foreign funded projects implemented under the direction of this Ministry is monthly obtained and the action has been taken to include them in to the Provincial Council Financial Performance Report.
- With an objective of monitoring the financial activities of the Provincial Councils. The quarterly progress reports on answering to the audit queries, holding audit and management committee meetings, preparation of bank reconciliations, reconciliations of Advance Accounts and Imprest Accounts have been prepared up to Second quarter of 2025 through the given formats and completed some of provincial reports for 2nd quarter 2025.
- Monitoring of Management Information System on Financial & Physical data of Local Authorities with collaboration of Data Analysis & Visualization Unit (DAVU)
- Provincial wise Program has been conducted to transfer vehicle that are hand over by the Ministry to the Local Authorities.
- The data base maintained with regard to the Budget 2025 and Final Account 2024 of local Authorities.

3.8. Internal Audit Division

3.81.. Objective

To assess whether there are successful internal control systems for management of physical and human resources efficiently and effectively in order to achieve the expected objectives of the Ministry and to provide the guidelines for the enhancement of the value addition of such control systems.

3.82.. Key functions

- Preparation of Audit Plan taking into account the audit risk fields and carrying out audits accordingly
- Submission of preliminary report
- Preparation of Annual Action Plan and reporting progress accordingly
- Conducting management audit committee meetings
- Conducting project internal audit review committee meetings
- Submission of quarterly reports in relation to the Ministry and foreign funded projects

- Carrying out audit activities with regard to the foreign funded projects under purview of the Ministry
- Audit on local projects
- Participation for meetings of Committee on Public Accounts
- Carrying out the special investigations entrusted by the Secretary of the Ministry
- Preparation of the Audit Plan for the ensuing year (2026)

3.8.3. Performance from 01.01.2025 to 30.09.2025

- Submission of the preliminary report.
- Reporting the progress of 30.09.2025 in accordance with Annual Action Plan.
- Conducting 03 management audit committee meetings.
- Conducting 03 project internal audit review committee meetings.
- Submission of quarterly reports in relation to the Ministry and foreign funded projects (I, II Quarters)
- Carrying out audits according to the Internal Audit Plan

S/N	Field of Audit	Progress %
01	Audit on the Kandalama Circuit Bungalow	100
02	Audit on Payment of Salaries (Salary particulars and deductions of staff officers and Development Officers in year 2024)	100
03	Audit on Management of Procurement Activities	100
04	Audit on Building Maintenance Development Activities	100
05	Audit on Coordination of Cabinet Memorandum	100
06	Audit on Maintaining the Cash Book and the Vote Ledger	100
07	Audit on Coordination and Monitoring of Financial Affairs of Provincial Councils and Local Authorities	100

S/N	Field of Audit	Progress %
08	Audit on Project Monitoring	100
09	Audit on Security Service and Cleaning Service	100
10	Audit on Financial Management	100
11	Audit on Payment of Salaries (Salary conversion according to PA Circular 10/2025)	100
12	Audit on Control of Vehicles	100
13	Audit on Payment vouchers management audit (January - June 2024)	100
14	Audit on Legal Matters	100
15	Audit on Local Authorities Strengthening Program (Capital and Recurrent)	100
16	Audit on Rural Bridges Project	100
17	Audit on General Education Modernization Project	100
18	Audit on Estimates of Income and Expenditure	100
19	Audit on Payment of Salaries (Deduction of Advance Personal Income tax)	100
20	Audit on Activities related to Advance to Public Officers' "B" Account	100
21	Internal Audit on Planning and Implementing Process	100
22	Audit on Rural Bridges Project	100
23	Audit on Solid Waste Management	100
24	Audit on the Sri Lanka Institute of Local Governance	100
25	Audit on Administration of Provincials	100

3.9. Planning Division

3.91.. Objective

To assist in preparing necessary plans, guidelines and strategies to achieve the objectives of the Ministry and implementing them and to support other divisions in planning, implementation, monitoring and evaluation of policies/ strategies/ plans/programmes/ projects that are helpful for socio-economic development and to perform other related tasks.

3.92.. Key functions

- Preparation of Annual Action Plan
- Preparation of Annual Performance Report
- Preparation of the progress report to be presented at the 2026 budget committee meeting
- Updating the five year results framework of the Ministry
- Preparation of progress reports and information etc. requested by the Presidential Secretariat, Prime Minister's Office, Ministry of Finance, Department of Project Management and Monitoring and the Parliament.
- Formulation of project proposals and evaluation of proposals by identifying development requirements and issues.
- Maintaining the LoGoMIS Management Information System for Local Authorities through the Data Analysis & Visualization Unit (DAVU).
- Coordinating activities relating to the five year development plan implemented by the Saemaul Foundation,
- Activities relating to sustainable development goals.
- Preparations activities of new local and foreign projects
- Organizing progress review meetings of the Ministry.

3.9.3. Performance from 01.01.2025 to 30.09.2025

- Preparation of the Annual Action Plan of the Provincial Councils and Local Government Division for year 2025 has been completed and updated as necessary.
- i. According to the action plan, the financial and physical progress of the respective departments and institutions are obtained monthly and the reports have been submitted to the relevant institutions
- ii. Preparation of the Annual Action Plan for the Provincial Councils and Local Government Division for the year 2026 has commenced
- The Performance Report of the Ministry relating to year 2024 has been prepared and submitted to relevant institutions.
- Preparation of the report including progress in 2025 and future plans for 2026 which will be presented to the Ministry's budget committee in 2026 is ongoing.
- The Results Framework of the Ministry has been finalized. It has been forwarded to the Department of Project Management and Monitoring for Cabinet approval,
- According to the Ministry's Annual Action Plan, Sustainable Development Goals and Targets have been identified and presented to relevant institutions.
- The project proposal on sustainable improvement of small bridges of Local Authorities has been formulated and the concurrence of the Department of planning has been obtained therefor. The said project proposal has been included in the Public Investment Programme 2026-2030 to be implemented during the ensuing 4 years from year 2026. Inaugural activities relating to improvement of small bridges of local authorities have been identified and the Action Plan relating to years 2025 and 2026 has been prepared and obtained approval of the Secretary.

- Data relating to year 2025 are being entered by each local authority to the LoGoMIS data system. Moreover, following new functions have been introduced to this system. Verification of data to confirm the accuracy of data.
- Preparation of access required for the Commissioner of Local Government, Assistant Commissioner of Local Government and Secretaries/Commissioners of Local Authorities for use of the system. Obtaining Server facilities under the Ministry to maintain this system. Conducting necessary training by officers of the Ministry for management of the system and the Server and management of the system accordingly
- Providing assistance for preparing a concept paper relating to project proposals expected to implement in the ensuing years under aid of the Saemaul Foundation and submitting the said report to the Department of Planning for concurrence.
- Looking into the viability of project proposals relating to the project on improvement of public sanitation facilities of people of urban and tourist attractions implemented by local funds under the “Clean Sri Lanka” National Programme and making necessary recommendations to the Development Division to implement project proposal
- Evaluation proposals have been prepared for evaluation of the following projects implemented and completed by the Ministry under local and foreign funds and forwarded to the Department of Project Management and Monitoring on 31.03.2025.
 - i. Electronic Library Automation Project
 - ii. Rural Bridges Project
- Organizing all activities required for holding the quarterly joint progress review meeting relating to the first quarter on 17.05.2025.
- As per the request of the Presidential Secretariat, preparation of reports including the progress of activities relating to the Government Manifesto “A Thriving Nation – A Beautiful Life” and activities relating to the “Clean Sri Lanka” Programme and forwarding to respective institutions.



Conducting feasibility study related activities at Nanuoya public toilet in Nuwaraeliya PS



Conducting feasibility study related activities at Nallathanniya public toilet in Maskeliya PS

3.10. Project Monitoring Division

3.101.. Objective

To effectively achieve the intended project objectives by conducting foreign funded projects, which are implemented under loans and grants provided by various international funding agencies with appropriate supervision.

3.102.. Key functions

- As an executing agency for foreign funded projects, it is responsible for donor coordination and donor negotiations related to project proposals.
- Reviewing project agreements, making necessary amendments to those agreements, obtaining relevant approvals and facilitating the entry into agreements.
- Human resource management, such as providing approvals for extension of project staff service
- Facilitating the procurement activities of foreign funded projects.
- Organizing the National Steering Committee meeting and intervening to resolve issues identified therein.

- Conducting progress review meetings, preparing reports and intervening in any weaknesses/issues observed.
- Carrying out analyses for preparation of reports requested by numerous institutions and preparation of such reports.
- Preparing Cabinet memorandum regarding projects, obtaining approvals and implementing the decisions.
- Participation in Mission meetings and other meetings (Kick off Meeting, Wrap up Meeting, etc...).
- Coordinating the issuance of visas to foreign staff/employees who serves in the foreign funded projects and their dependents.
- Preparing, presenting and participating in meetings convened by various institutions including the Ministry of Finance regarding the foreign funded projects.
- The Ministry acts as the employer and conducts discussions with contractors regarding contracts, provides solutions to issues and deals with Dispute Boards, Arbitration Panels and litigation arising from various issues.

3.10.3. Performance from 01.01.2025 to 30.09.2025

- Rs. 23,785.00 million has been allocated for foreign funded projects in the year 2025 and directed to achieve the development objectives of each project, and by the end of September, an amount of Rs. 5,941.65 million has been utilized.
- Coordination of project implementation and project monitoring activities has been carried out in relation to all the following projects.
 - i. Rural Bridges Project- Stage 5
 - ii. a) Greater Colombo Wastewater Project
b) Greater Colombo Water and Wastewater Management Improvement Investment Program (Tranch 3)
 - iii. Rural Infrastructure Development Project in Emerging Regions
 - iv. General Education Modernization Project

v. Local Development Support Project (Completed on 31.03.2025)

- 13 progress review meetings and 07 National Steering Committee meetings have been held in these 9 months to reviews the progress of foreign aid projects implemented under this Ministry and resolve the issues that have arisen. Through this, relevant interventions have been made to resolve the issues in the projects.
- Approval (Mission Clearance) has been granted for 6 missions until August 2025.
- There are 9 ongoing Court Cases 3 Arbitrations and 4 Dispute Boards related to the Greater Colombo Wastewater Management Project, the Rural Infrastructure Development Project in

Emerging Regions and the recently completed Provincial Road Development Project, and activities such as preparing relevant legal documents, participating in relevant hearings, and participating in discussions at the Attorney General's Department have been carried out.

- Recommendations have been made to obtain visa facilities for 241 staff/employees and their dependents related to foreign funded projects.
- To resume the RIDEP, which was temporarily suspended as a result of the JICA fund suspension, recruited the staff for the Project Management Unit (PMU) and Project Implementation Unit (PIU), and granted service extensions to staff of all the other projects. Accordingly, 5 interviews have been held for the recruitment of staff in the year 2025. Among them, new recruitments have been made for 53 vacant posts. Also, 50 service extensions have been granted for posts whose service period has been completed.
- Four Cabinet Memorandums have been submitted for “Greater Colombo Wastewater Management Project, Greater Colombo Water and Wastewater Management Improvement Investment Program (Tranch 3), Rural Bridge Project - Phase 5 and Rural Infrastructure Development Project in Emerging Regions to obtain the following approvals , and obtained approval accordingly.
 - i. To pay the first and second bills payable to the contractor of the Kirula - Narahenpita sewerage network development contract implemented under the Greater Colombo Water and Wastewater Management Investment Program, due to the non-availability of European Investment Bank loan funds, using Colombo Municipal Council funds, and to reimburse them after receiving European Investment Bank funds.
 - ii. To implement the recommendations of the Standing High Level Procurement Committee (SHLPC) to implement a contract amendment to resume the

remaining work of the contract for the construction of new gravity sewers, pressure pipes and pumping stations for the Kirulapana area and to obtain approval from the Ministry of Finance to allocate the necessary funds for the completion of the remaining work related to the contract.

- iii. To extend the period of Rural Bridge Project Phase V and the loan agreement.
- iv. To Obtain approval to implement the decisions of the Procurement Committee to continue to obtain the services of the two consulting companies that worked on the project when resuming the work of the Rural Infrastructure Development Project in Emerging Regions (RIDEP), which was halted due to the suspension of loan servicing by the Japan International Cooperation Agency (JICA).
 - Provided technical assistance and related coordination for financial management, procurement, and environmental and social safeguard management activities in the provinces where implementing the General Education Modernization Project.
 - This division has provided the following contributions to procurement activities.
 - Under the Greater Colombo Water and Wastewater Management Improvement Investment Program, technical evaluation committee (TEC) and secretariat support to the Contract Administration and Procurement Committee (CAPC) have been provided for carrying out the remaining works of the 'New Gravity Sewers, force main pumping stations for kirulapone catchment area, Pressure Pipelines, and Pump Station Construction for the Kirulapone Area' contract. Approval for the ministerial memorandum submitted in this regard has been granted following the consent of the Attorney General's Department for the first contract amendment, and signing of the first contract amendment is scheduled to be held on 23.10.2025.
 - i. Providing assistance in the procurement activities related to the selection of a

contractor for the 'Contract for the Rehabilitation of the Sewerage System in the Southern Catchment Area' implemented under the Greater Colombo Water and Wastewater Management Improvement Investment Program.

- ii. The following activities have been undertaken to restart the Rural Infrastructure Development Project in Emerging Regions, which was halted due to the suspension of JICA loan servicing.
 - a) Ministerial approval has been obtained to re-engage the two previously contracted consultancy firms, and amended agreements have been signed with these two firms. The consultancy activities have been commenced.
 - b) After discussions between the PMU, consultancy firms, PIUs and the contractors, revised estimates are being prepared together. A Variation Review Committee (VRC) has been appointed to submit the revised estimates with VRC recommendations on the relevant revised cost, time, and other contract modifications to the relevant procurement committee for approval. Accordingly, steps are being taken to submit the draft revised contract agreements for obtaining the Attorney General's opinion.
- Under the Memorandum of Understanding signed between the Government of Sri Lanka and the Government of India on 05.04.2025 for the Implementation of Indian Multisectoral Grant Assistance for Eastern Province, 33 development projects are planned to be implemented in the Eastern Province. The preliminary work related to signing separate Memorandum of

Understandings between this Ministry and the Indian High Commission in relation to those 33 projects is being carried out by this division. Under that, drafting of Memorandum of Understandings, holding discussions with officials of the Eastern Provincial Council, Ministry of Finance and the Indian High Commission in this regard, and coordination with the Attorney General's Department have been carried out so far. Furthermore, preliminary work related to obtaining local funds for the tax and administrative expenses of the project and drafting a Cabinet Memorandum to obtain the necessary approval for the procurement process of the 33 projects has been carried out.

- Carrying out the necessary coordination activities for issuing Performance Certificates to the relevant contractors as per the requests of the contractors of the Provincial Road Development Project which has been completed recently.
- The following tasks related to the Local Development Support Project, which ended on 2025.03.31, have been carried out by this Division:
 - i. Taking over the project files, the vehicles and other assets which were used by the project were properly handed over to the Ministry,
 - ii. coordinating the final accounting activities.
 - iii. providing responses to audit queries, taking necessary action to settle bills that could not be paid by the World Bank.
 - iv. providing guidelines required for the operation and maintenance of subprojects, and conducting follow-up activities on the current status of the subprojects.

4. Financial & Physical Progress of Programmes and Projects Implemented on Local Funds/
4.1. Rural Bridges Project (Phase V)

4.1.1.	Total Investment (Rs.Mn.)	14,367
4.1.2.	Institutions that provide loan assistance and the respective amounts (Mn. Rupees)	Netherlands – 14,367
4.1.3.	i. Project Duration (Years)	4 years & 7 months
	➤ Start year/ Final Year	From 27 th July 2021 to 28 th February 2025
4.1.4.	Project implementation Areas	Throughout the island

4.1.5. Importance of the Project

This project was initiated after recognizing that rural people face disparities compared to urban residents due to the lack of adequate infrastructure to cross rural canals and streams during their daily commute the importance of this project is to connect the rural population to the national road system through easy access by constructing new bridges in the rural and regional level road system.

4.1.6. Project Objectives

- Increase the mobility and enhance the quality of living standards of the rural communities with the aim of increasing economic growth.
- Improve public safety of rural communities.
- Utilize untapped and unexploited resources in rural areas.
- Development of rural areas by improving accessibility.

4.1.7. Outputs of the Project

117 single lane bridges and 45 double lane bridges.

4.1.8. Number of persons and families benefited by the project

On average the direct beneficiaries at each single lane bridge site are approximately 50 - 100 families and at each double lane bridge site is approximately 100 – 500 families. The number of indirect beneficiaries depends on the location of the bridge site and it is approximately 500 to 1000 individuals per day.

4.1.9. Expected outcomes of project activities

- Ensure the safety of rural communities.
- Increase the mobility of rural communities.
- Reduce the travel time of rural communities.
- Reduce the cost of transport of rural communities.

4.1.10. Financial Progress (Rs.Mn.)

A	B	B/A	C	D	D/C	B+D	(B+D)/A
Total Cost/ Rs Mn	Total Expenditure up to 31.12.2024	Percentage (%)	Allocation for the year 2025	Progress from 2025.01.01 to 2025.09.30	Percentage (%)	Total Expenditure	Percentage (%)
14,367.00	14,403.76	100%	1,970	1,310.32	66%	15,714.08	109%

4.1.11. Physical progress**i. . Cumulative Physical Progress up to 31.12.2024 (A)**

Construction of 88 single lane and 18 double lane bridges were fully completed. Sub structure construction of 27 single lane and 19 double lane bridges were on-going.

ii. Progress within 2025 from 01.01.2025 to 30.09.2025 (B)

Construction of 27 single lane and 21 double lane bridges were fully completed. Sub structure construction of 2 single lane and 6 double lane bridges are on-going.

iii. Cumulative Physical Progress up to 30.09.2025 (A+B)

Construction of 115 single lane and 39 double lane bridges are fully completed. Sub structure construction of 2 single lane and 6 double lane bridges are on-going.



Bridge No 5086, Ihala Maliduwa Boliyadda
Bridge in Matara



Bridge No 5172, Menerigama Bridge in Kalutara



5125 + 5126, Dodangaslanda Katupilagolla
Bridge in Kurunegala



5187, Haththella Galkanda Bridge in Ratnapura

4.2. Greater Colombo Wastewater Management Project (GCWMP)

4.2.1.	Total Investment (Rs.Mn.)	6,200
4.2.2.	Institutions that provide loan assistance and the respective amounts (Rs.Mn.)	Local Funds - 6,200
4.2.3.	Project Duration (Years)	02 years
	Start year/ Final Year	2024 - 2025
4.2.4.	Project implementation Areas	Western Province / Colombo District / Colombo Municipal Council / Colombo Divisional Secretariat and Thimbirigasyaya Divisional Secretariat / Modara, Madampitiya, Lunupokuna, Pettah, Maligawaththa East, Galleface, Wanathamulla, Kollupitiya, Borella South, Bambalapitiya, Kirula, Wellawaththa North, Wellawaththa South GN Divisions
<ul style="list-style-type: none"> • This project has been implemented from June 2010 to June 2023 under Asian Development Bank loan funds and 7 out of 8 contracts have been completed during that period. • The balance work of the contract of Design, Construction, Installation and Rehabilitation of Wastewater Pumping Stations for Colombo Municipal Council (construction of 08 pumping stations) is being implemented from 2024 using local funds. 		

4.2.5. Importance of the Project

The City of Colombo is a major economic and administrative center of Sri Lanka and it is being rapidly developing and expanding its urban environment towards the south, along the coastline and towards the east, inland. Most of the infrastructure of the existing sewerage system of Greater Colombo area was designed and built between 1906 and 1920, making it an old and an insufficient system compared to its design life span. Even with new additions of infrastructure facilities to the system, the Greater Colombo Sewerage System still covers and facilitates only 80% of the city area and 70% of the population thereof.

The existing sewerage system of the Greater Colombo area is spanned over Colombo, Dehiwala-Mt. Lavinia and Kolonnawa local government areas (municipalities), and Colombo Municipality itself comprises of about 290 kilometers of pipe lines, 17

numbers of main pumping stations and 02 sea outfalls.

At present, the Colombo Municipal Council is constantly facing various technical and management problems in maintenance and operation works causing deterioration of sewage pipes that resulting in sinking of roads and leakage of sewage, deterioration of fixtures and buildings, etc.

As the entire city is not covered by the sewerage system, the public inconvenience and various environmental problems such as sewage leaking into canals and stormwater drains, increased mosquito infestation, generation of foul odors, increased risk of contagion and diseases etc. have been prevalent.

Furthermore, the financial resources/funds collected through local taxes and the government budgetary allocations have not been sufficient to sustainably provide

wastewater services. Adding to that, obtaining foreign investments for infrastructure and machinery to maintain the sewerage system has been lagged for years, thus delaying the expansion and improvement of the system itself.

The “Greater Colombo Wastewater Management Project” was implemented to address these issues and to uplift the urban and suburban environment of Colombo by improving the wastewater management services.

4.2.6. Project Objectives

- Creating a better urban environment through improved wastewater management services
- Better public health including living conditions for residents in the Colombo City and suburbs,
- Improved marine and inland water quality and water quality in coastal waters due to repairs to the existing sea outfalls
- Improvement in hygiene and sanitary conditions.

4.2.7. Outputs of the Project

Design, construction, installation and rehabilitation of wastewater pumping stations for Colombo Municipal Council.

4.2.8. Number of persons and families benefited by the project

About 838,000 no. of residents of the Colombo Municipality Area will receive the direct benefits and about 2.5 million residents of Greater Colombo will receive indirect benefits through the project.

4.2.9. Expected outcomes of project activities

Being able to connect to a properly functioning sewage system would increase the land and property values and the government’s revenue through taxes too would be increased. The status of existing businesses will improve and new investors to the commercial cities would be attracted. Thus, new entrepreneurship and business opportunities will increase, new jobs will be created, and with that, the personal income of the people will be increased accordingly.

Through an improved wastewater management service, with the creation of a better urban environment, the opportunities for travel and recreational activities will increase, the spread of diseases will be reduced, and the prevailing health problems will be resolved gradually through the improvement of sanitary conditions. The project aims to prevent environmental problems such as mosquito infestation, foul odors, water pollution and to improve ground, surface and marine/coastal water quality in the long run.

4.2.10. Financial Progress (Rs.Mn.)

A	B	B/A	C	D	D/C	B+D	(B+D)/A
Total Cost/ Rs Mn	Total Expenditure up to 31.12.2024	Percentage (%)	Allocation for the year 2025	Progress from 2025.01.01 to 2025.09.30	Percentage (%)	Total Expenditure	Percentage (%)
6,200	1,368	22%	3,000	1,112.5	37%	2,480.5	40%

* It is expected that about Rs. 5,700 million will be spent out of the Rs. 6,200 million investment allocated for this contract.

4.2.11. Physical progress

- | | |
|--|-------|
| i. Cumulative Physical Progress up to 31.12.2024 (A) | – 62% |
| ii. Progress within 2025 from 01.01.2025 to 30.09.2025 (B) | – 33% |
| iii. Cumulative Physical Progress up to 30.09.2025 (A+B) | – 95% |



Vystwyke Pumping Station



Maligawaththa Pumping Station



Thimbirigasyaya Pumping Station



Vystwyke Forcemain

4.3. Greater Colombo Water And Wastewater Management Improvement Investment Programme (GCWWIIMP)

This project is being implemented two loan funds.

i. Asian Development Bank Loan/ Fund/ Local Fund

- This project has been implemented from January 2016 to October 2022 under the Asian Development Bank loan funds and 02 contracts were proposed to be

implemented. One of the contracts has been suspended.

- The balance work of the contract of Provision of New Gravity Sewers, Force Mains and Construction of Pump stations for Kirulapone catchment area is to be implemented by local funds.

4.3.1.	Total Investment (Rs.Mn.)	11,595
4.3.2.	Institutions that provide loan assistance and the respective amounts (Rs.Mn.)	Local Funds - 11,595
4.3.3.	i. Project Duration (Years)	02 years
	ii. Start year/ Final Year	2025 - 2027
4.3.4.	Project implementation Areas	Western Province / Colombo District / Colombo Municipal Council / Thimbirigasyaya Divisional Secretariat / Kirula, Narahenpita, Thimbirigasyaya, Havelock Town, Kuruduwatta, Kirulapone, Pamankada East GN Divisions

ii. European Investment Bank Fund

Two contracts are scheduled to be implemented under this project, which is funded by a European Investment Bank loan.

i. Contract for Constructions of Kirula-Narahenpita Sewerage Network Development

The following activities are scheduled to be carried out under this contract.

- Laying of 12 Km. sewer lines
- Construction of 02 pumping stations in Dabare Mawatha and Nawala road

ii. Rehabilitation of Existing Sewers in Southern Catchment area of Colombo Municipal Council

Necessary steps are being taken to select a suitable contractor under the procurement process

4.3.1.	Total Investment (Rs.Mn.)	16,500
4.3.2.	Institutions that provide loan assistance and the respective amounts (Rs.Mn.)	European Investment Bank Euro 50 Mn
4.3.3.	i. Project Duration (Years)	03 years
	ii. Start year/ Final Year	2024 - 2027
4.3.4.	Project implementation Areas	Western Province / Colombo District / Colombo Municipal Council area/ Thimbirigasyaya Divisional Secretariat / Kirula, Narahenpita, Thimbirigasyaya, Havelock Town, Kuruduwatta, Kirulapone, Pamankada East GN Divisions

4.3.5. Importance of the Project

The City of Colombo is a major economic and administrative center of Sri Lanka and it is being rapidly developing and expanding its urban environment towards the south, along the coastline and towards the east, inland. Most of the infrastructure of the existing sewerage system of Greater Colombo area was designed and built between 1906 and 1920, making it an old and an insufficient system compared to its design life span. Even with new additions of infrastructure facilities to the system, the Greater Colombo Sewerage System still covers and facilitates only 80% of the city area and 70% of the population thereof.

The existing sewerage system of the Greater Colombo area is spanned over Colombo, Dehiwala-Mt. Lavinia and Kolonnawa local government areas (municipalities), and it comprises of about 290 kilometers of pipe lines, 17 no. of pumping stations and 02 sea outfalls.

At present, the Colombo Municipal Council is constantly facing various technical and management problems in maintenance and operation works causing deterioration of sewage pipes that resulting in sinking of roads and leakage of sewage, deterioration of fixtures and buildings, etc.

As the entire city is not covered by the sewerage system, the public inconvenience and various environmental problems such as sewage leaking into canals and stormwater drains, increased mosquito infestation, generation of foul odors, increased risk of contagion and diseases etc. have been prevalent.

Furthermore, the financial resources/funds collected through local taxes and the government budgetary allocations have not been sufficient to sustainably provide wastewater services. Adding to that,

obtaining foreign investments for infrastructure and machinery to maintain the sewerage system has been lagged for years, thus delaying the expansion and improvement of the system itself.

The “Greater Colombo Water and Wastewater Management Improvement Investment Programme” was implemented to address these issues and to uplift the urban and suburban environment of Colombo by improving the wastewater management services.

4.3.6. Project Objectives

- Creating a better urban environment through improved wastewater management services
- Better public health including living conditions for residents in the Colombo City and suburbs,
- Improved marine and inland water quality and water quality in coastal waters due to repairs to the existing sea outfalls
- Improvement in hygiene and sanitary conditions.

4.3.7. Outputs of the Project

- Provision of new gravity sewers, force mains and construction of pump stations for Kirulapone catchment area
- Kirula-Narahenpita Sewerage Network Development for Colombo Municipal Council
- Rehabilitation of existing sewers in southern catchment area of Colombo Municipal Council

4.3.8. Number of persons and families benefited by the project

About 838,000 no. of residents of the Colombo Municipality Area will receive the direct benefits and about 2.5 million residents of Greater Colombo will receive indirect benefits through the project.

4.3.9. Expected outcomes of project activities

Being able to connect to a properly functioning sewage system would increase the land and property values and the government's revenue through taxes too would be increased. The status of existing businesses will improve and new investors to the commercial cities would be attracted. Thus, new entrepreneurship and business opportunities will increase, new jobs will be created, and with that, the personal income of the people will be increased accordingly.

Through an improved wastewater management service, with the creation of a better urban environment, the opportunities for travel and recreational activities will increase, the spread of diseases will be reduced, and the prevailing health problems will be resolved gradually through the improvement of sanitary conditions.

The project aims to prevent environmental problems such as mosquito infestation, foul odors, water pollution and to improve ground, surface and marine/coastal water quality in the long run.

4.3.10. Financial Progress (Rs.Mn.)

Local Funds

A	B	B/A	C	D	D/C	B+D	(B+D)/A
Total investment	Overall financial progress up to 31.12.2024	Percent age (%)	Allotment for the year 2025	Progress from 01.01.2025 to 30.09.2025	Percentage (%)	Cumulative Progress	Percentage (%)
11,595	-	-	3,000.	15.90	0.53%	15.90	0.14%

European Investment Bank

A	B	B/A	C	D	D/C	B+D	(B+D)/A
Total investment	Overall financial progress up to 31.12.2024	Percent age (%)	Allotment for the year 2025	Progress from 01.01.2025 to 30.09.2025	Percentage (%)	Cumulative Progress	Percentage (%)
7,478.57 *	18.2	0.24%	4,500.00	31.41	0.69%	49.54	0.66%

* Only for Kirula -Narahenpita Contract

CMC fund transactions of Kirula -Narahenpita Contract of GCWWMIP

Following Cabinet approval on 22 August 2025, the Colombo Municipal Council (CMC) transferred LKR 2,106,600,000,000 to the GCWWMIP project account to settle IPC 01 and IPC 02 payments of Kirula -Narahenpita Contractor. Of this:

- LKR 63,114,427.07 was paid as the LKR component of IPC 01 and IPC 02.
- Due to delays in effecting the remaining payments, LKR 2,043,485,572.90 was placed in a fixed deposit, earning LKR 4,408,890 of interest.
- From this fix deposit, LKR 1,642,879,874.32 was paid as the USD component of IPC 01.
- The remaining balance of LKR 405,014,589 was returned to the CMC.

4.3.11. Physical progress

i. Physical Progress up to 30.09.2025

Local Funds

The contract for the Provision of New Gravity Sewers, Force Mains and Construction of Pump stations for Kirulapone catchment has been suspended since September 2022. The relevant Cabinet Memorandum has been submitted after receiving approval from the Standing High Level Procurement Committee (SHLPC) to carry out the remaining work of the contract by doing contract amendment.

European Investment Bank

14.1. Cumulative Physical Progress up to 31.12.2024 (A) - 1.8%

14.2. Progress within 2025 from 01.01.2025 to 30.09.2025 (B) - 2.88%

14.3. Cumulative Physical Progress up to 30.09.2025 (A+B) - 4.68%



Kalinga Mawatha Pumping Station



Thalakotuwa Garden Pumping



Kirula Pumping Station



Narahenpita Pumping Station

4.4. Rural Infrastructure Development Project in Emerging Regions (RIDEP)

4.4.1.	Total Investment (Rs.Mn.)	Local = Rs. 3,474 Mn. Foreign = Yen. 12,957 Mn. Total = Rs. 20,622 Mn.
4.4.2.	Institutions that provide loan assistance and the respective amounts (Rs.Mn.)	Japan International Cooperation Agency (JICA) Yen 12,957 Mn.
4.4.3.	i. Project Duration (Years)	11 **
	ii. Start year/ Final Year	2017-2028
4.4.4.	Project implementation Areas	Northern Province, Eastern Province, North Central Province, Uva Province
**On 26.07.2024, the Ministry of Finance promptly notified this ministry to resume the activities of halfway halted projects as a result of the suspension of JICA loan services in April 2022. Subsequently, the loan agreement period for the project from 2017 to 2024 has been extended for a period of four years, commencing on 22.08.2024, by Cabinet decision number අමස/24/1235/605/046.		

4.4.5. Importance of the Project

Due to the prolonged conflict situation in the Northern and Eastern Provinces and with the aim of restoring normal civilian life in the adjoining Uva and North Central Provinces, these regions were further identified as priority areas for the project.

Furthermore, the absence of safe drinking water in these provinces had resulted in a rise in kidney-related diseases (CKD), leading to both increased mortality and a significant reduction in the active labor force. For these reasons as well, the selected provinces were identified as key focus areas for the project.

4.4.6. Project Objectives

The main objective of the project is to raise living standards and to develop livelihoods of local people through improvement of basic infrastructure, such as rural roads, medium and small size irrigation and potable water supply facilities in those areas, thereby contributing to development of rural economies, reduction of regional disparities and alleviation of poverty in the country.

4.4.7. Outputs of the Project

- Development road length of 430 km.
- Re-cultivated 1,089 hectares of currently unused farmland to increase yields.
- Provided clean drinking water to about 89,204 people.

4.4.8. Number of persons and families benefited by the project

- Number of Direct Families = 44,000,
Number of Direct Persons = 220,000
- Number of Indirect Families = 132,000,
number of Indirect Persons = 660,000

4.4.9. Expected outcomes of project activities

Due to the development of the roads through the project, under the control of Local Authorities the transport facilities in those areas will be improved and thus the entire Local Authority Road system will become efficient. By doing so, commercial and agricultural products will be transported faster and the economic growth of the families will be increased through the reduction of money, labor and time. The increase in yield through irrigation development is also the reason for the economic growth of the farming community. The fields that were cultivated with paddy on only one season by rainwater

and the fields left without cultivation for thirty years due to war, will be able to be cultivated again. The time spent for traveling to get drinking water is minimized and as a result of

this, the housewives can use their day time for productive work. Access to clean water reduces the incidence of severe diseases and lowers health costs.

4.4.10. Financial Progress (Rs.Mn.)

A	B	B/A	C	D	D/C	B+D	(B+D)/A
Total investment amount (Rs. Mn)	Overall financial progress up to 31.12.2024 (Rs. Mn)	Percentage (%)	Allocation for the year 2025 (Rs. Mn)	(01.01.2025-30.09.2025) up to Progress (Rs. Mn)	Percentage (%)	Cumulative progress (Rs. Mn)	Percentage (%)
20,622.00	7,303.92	35.42%	6,000	** 82.96%	1.38%	7,386.88	35.8%

** Expected financial progress could not be achieved due to delay in the re-instate of project Implementation consultants despite the intention to start the civil works contract from the third quarter

4.4.11. Physical progress

i. Cumulative physical progress as on 31.12.2024 (A) - 40%

ii. Progress during the year (from 01.01.2025 to 30.09.2025 ((B) - 0.7%

The redeployment of Project Implementation Consultants has been completed, and negotiations are underway with contractors who had suspended work and withdrawn from the sites. Revised estimates are being prepared to compel them to return to the sites and resume work.

iii. Cumulative progress as on 30.09.2025 (A+B) - 40.7%



During the rehabilitation of the Sinnakulam Road in the Muttur Divisional Secretariat Division of the Trincomalee District, work was scheduled to recommence. At the time the construction was temporarily suspended, a progress of 15% had been achieved.



The development activities of the Maduvakulam Tank and its related facilities, situated within the Kuchchaveli Divisional Secretariat Division of the Trincomalee District, are scheduled to recommence. At the time construction works were temporarily suspended, physical progress had reached 40%



After the completion of the Spillway construction of the Talakolawewa Development Irrigation Project in Anuradhapura District.



Construction of U type side drains on Welanhinna - Kirigalpotta road in Badalkumbura PS area of Monaragala District.

4.5. General Education Modernization (GEM) Project

4.5.1.	Total Investment (Rs.Mn.)	US \$ 100 Mn
4.5.2.	Institutions that provide loan assistance and the respective amounts (Rs.Mn.)	World Bank 100
4.5.3.	i. Project Duration (Years)	8 Years and 6 Months
	ii. Start year/ Final Year	2018 June – 2027 December
4.5.4.	Project implementation Areas	All Provinces
The Project is implemented by the Ministry of Education, Higher Education and Vocational Education and the Provincial Educational Authorities (PEAs) in collaboration with the Ministry of Public Administration, Provincial Councils and Local Government which provides technical assistance to the Provinces for Financial Management, Procurement and Environmental and Social Safeguards Activities.		

4.5.5. Importance of the Project

Funding for the Improvement of Primary and Secondary Education

4.5.6. Project Objectives

Enhance quality and strengthen stewardship of primary and Secondary Education in Sri Lanka

4.5.7. Outputs of the Project

Improved the quality of Primary and Secondary Education in Sri Lanka

4.5.8. Number of persons and families benefited by the project

School students of Sri Lanka numbering to about 4.24 million and staff of those schools including teachers.

4.5.9. Expected outcomes of project activities

Improved the quality of primary and secondary education

4.5.10. Financial Progress (Rs.Mn.)

A	B	B/A	C	D	D/C	B+D	(B+D)/A
Total Invested Amount LKR (Mn) ¹	Overall Financial Progress as of 31.12.2024 LKR (Mn) ¹	Percentage (%)	Allocation for 2025 LKR (Mn) ²	(01.01.2025 - 30.09.2025) Progress up LKR (Mn)	Percentage (%)	Cumulative Progress LKR (Mn) ³	Percentage (%)
15,103.51	13,695.89	90.68%	1,590.00	1,407.62	88.5%	15,103.51	100%

¹Only provincial investment

²Original Project 1,590 + Additional Financing 1,575 = 3165

³Amount released as imprest

4.5.11. Physical progress

i. Cumulative Progress as of 31.12.2024 (A)

Goods = 63%

Works = 81%

Services = 85%

ii. Progress During the Year (from 01.01.2025 to 30.09.2025) (B)

Goods = 35%
Works = 18%
Services = 8%

iii. Cumulative Progress as of 30.09.2025 (A+B)

Goods = 98%
Works = 99%
Services = 93%



Construction of the Mathematics Laboratory at Moraketiya Maha Vidyalaya - Embilipitiya Zone



Construction of toilets at Agamathi Balika Vidyalaya – Panadura, Kaluthara Zone



Construction of the Mathematics Laboratory at Al Azhar College - Kalmunai Zone



Construction of the Mathematics Laboratory at Vishnu Maha Vidyalaya - Pudukudiuruppu Zone

5. Local Loans and Development Fund (LLDF)

5.1. Vision

To be the leading Financing institution for Local Level Infrastructure Financing and Services by offering relevant and sustainable Loan Products and Support Services.

5.2. Mission

To serve as an autonomous and sustainable Financing Institution providing long term financing and services support for basic infrastructure services to Local Authorities and Local Institutions, and thereby contribute to the social and economic development of Sri Lanka.

5.3. Objective

The primary objective of the fund is to act as a financial institution that provides the necessary funds under a concessional loan scheme for the development of infrastructure required for the delivery of public utility services by the local authorities in the country and for investment in income-generating projects. These loan funds, along with

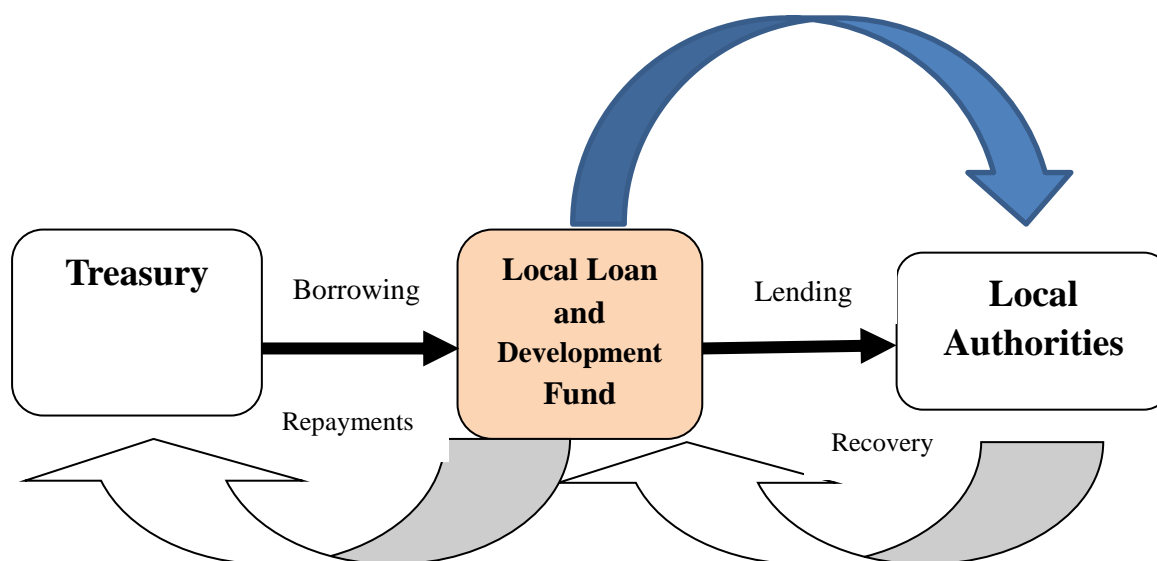


the associated concessional interest, will be recovered and then re-lent to the capital development projects of local government institutions, thereby building a strong financial surplus for those institutions.

5.4. Key functions

The responsibility of the LLDF is to provide long-term financial facilities at concessional interest rates to the 341 local authorities in Sri Lanka, including 29 Municipal Councils, 36 Urban Councils, and 276 Pradeshiya Sabhas. Additionally, the institution is tasked with systematically recovering the loan funds granted to local authorities based on foreign aid and repaying them to the Treasury.

5.5. Operational and Financial Process of LLDF



Note: Since the year 2009, no funds have been obtained from the Treasury either for granting loans, for the payment of salaries, or for any administrative expenses.

5.6. Performance from 01.01.2025 to 30.09.2025

▪ 2025 Development Projects

In 2025, the Local Loans and Development Fund has taken steps to provide loans at concessional interest rates to Local Authorities for infrastructure development and income-generating projects. These projects have been initiated with a particular emphasis on addressing the country's national issues, giving priority to those specific areas. Accordingly, as of 30.09.2025, the following is the list of projects approved by the Board of Commissioners.

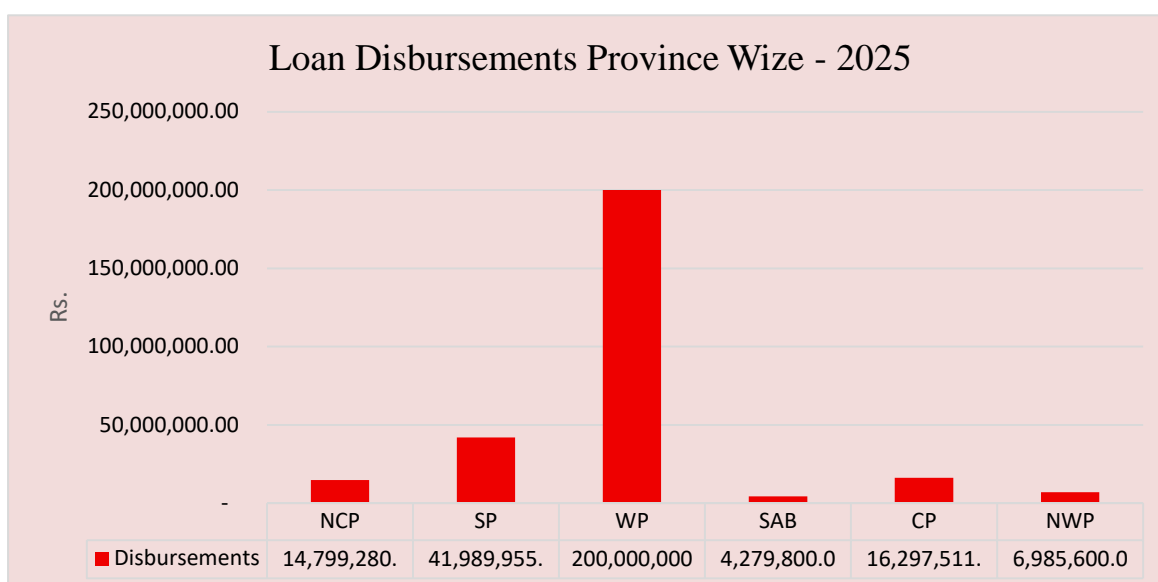
S/N	Local Authority	Project	Loan Amount (Rs.)
1	Rajanganaya P.S	Solar Panel Project	4,400,000
2	Peliyagoda U.C	Construction of Parlor Building	25,960,000
3	Weeraketiya P.S	Purchase of a Gully Bowser	12,000,000
4	Anuradhapura M.C	Construction of Parlor Building	36,403,040
5	Kotikawatta Mulleriyawa P.S	Solar Panel Project	10,000,000
	Total		88,763,040

▪ Loan Disbursements from 01.01.2025 to 30.09.2025

S/N	Local Authority	Project	Loan Amount (Rs.)
1	Welikanda P.S	Solar Panel Project	3,299,280.00
2	Bope Poddala P.S	Solar Panel Project	6,020,000.00
3	Bope Poddala P.S	Crematorium	10,900,000.00
4	Akuressa P.S	Solar Panel Project	4,480,000.00
5	Malimbada P.S	Solar Panel Project	4,628,000.00
6	Kesbewa U.C	Market Complex	200,000,000.00
7	Balangoda P.S	Construction of Retail Shops	279,800.00
8	Kadugannawa U.C	Crematorium	7,157,511.20
9	Balangoda U.C	Renovation of Thanayama	4,000,000.00
10	Weeraketiya P.S	Solar Panel Project	4,800,000.00
11	Nuwara Eliya M.C	Market Complex	9,140,000.00
12	Anuradhapura M.C	Parlor Building	11,500,000.00
13	Kotapola P.S	Weekly Fair	2,065,000.00
14	Naula P.S	Solar Panel Project	2,000,000.00
15	Wariyapola P.S	Solar Panel Project	6,985,600.00
16	Rajgama P.S	Solar Panel Project	2,400,000.00
17	Bentota P.S	Market Complex	3,654,165.00
	Total		284,352,146.20

▪ **Loan Disbursement Progress - Province Wise**

Province	Amount	Percentage
	(Rs.)	(%)
Western	200,000,000	70
Southern	41,989,955	14
Central	16,297,511	07
North Central	14,799,280	05
North Western	6,985,600	02
Sabaragamuwa	4,279,800	02
Total	284,352,146	100



▪ **Implementation of projects in 2025 of Development Programs Initiated in 2024**

In 2024, the Local Loans and Development Fund take steps to provide loans at concessionary interest rates to local authorities for infrastructure facilities and income-generating projects. These projects were initiated by prioritizing those sectors that could particularly serve as solutions to the country's national issues.

Under the guidance of the Hon. Prime Minister, the subject Minister, and the Secretary to the Ministry, greater priority has been given to projects for the generation of renewable energy, the construction of crematoriums, and the establishment of digital libraries. Accordingly, the list approved by the Board of Commissioners is as follows. The loans for these projects will be released during the year 2025.

S/N	Local Authority	Project	Loan Amount (Rs)
01	Ambagamuwa P.S	Solar Panel Projects	5,000,000
02	Nuwara Eliya P.S	Solar Panel Projects	4,480,000
03	Maskeliya P.S	Solar Panel Projects	1,760,000
04	Akurana P.S	Solar Panel Projects	6,080,000
05	Matale P.S	Solar Panel Projects	4,800,000
06	Naula P.S	Solar Panel Projects	2,000,000
07	Nuwaragampalatha East P.S	Solar Panel Projects	5,600,000
08	Mihintale P.S	Solar Panel Projects	1,800,000
09	Kahatagasdigiliya P.S	Solar Panel Projects	6,000,000
10	Elahera P.S	Solar Panel Projects	4,800,000
11	Dimbulagala P.S	Solar Panel Projects	11,648,000
12	Welikanda P.S	Solar Panel Projects	3,299,280
13	Bope Poddala P.S	Solar Panel Projects	7,280,000
14	Habaraduwa P.S	Solar Panel Projects	3,600,000
15	Karandeniya P.S	Solar Panel Projects	2,400,000
16	Rajgama P.S	Solar Panel Projects	2,400,000
17	Imaduwa P.S	Solar Panel Projects	3,600,000
18	Akmeemana p.S	Solar Panel Projects	2,880,000
19	Ambalangoda P.S	Solar Panel Projects	7,200,000
20	Akuressa P.S	Solar Panel Projects	5,600,000
21	Malimbada P.S	Solar Panel Projects	4,800,000
22	Pitabeddara p.S	Solar Panel Projects	4,800,000
23	Thihagoda P.S	Solar Panel Projects	4,800,000
24	Weeraketiya P.S	Solar Panel Projects	4,800,000
25	Badulla M.C	Solar Panel Projects	14,000,000
26	Peliyagoda U.C	Solar Panel Projects	2,400,000
27	Narammala P.S	Solar Panel Projects	3,120,000
28	Wariyapola P.S	Solar Panel Projects	8,800,000
29	Kalawana P.S	Solar Panel Projects	7,200,000
30	Ganga Ihala Korale P.S	Market	30,000,000
31	Kadugannawa UC	Crematorium	20,000,000
32	Anuradhapura M.C	Parlor Building	28,800,000
33	Bope Poddala P.S	Crematorium	50,000,000
34	Kotapola P.S	Weekly Fair	10,000,000
35	Akuressa P.S	Public Library	12,000,000
36	Akuressa P.S	Parlor Building	20,800,000
37	Dickwella P.S	Crematorium	20,000,000
38	Badulla M.C	Play Ground	49,800,000
39	Rideemaliyadda P.S	Electricity Project	1,250,000
40	Bibila P.S	Weekly Fair	9,000,000
41	Seethawaka P.S	Office Building	100,000,000
42	Kesbewa U.C	Commercial Building	200,000,000
43	Pelmadulla P.S	Helabojun Hala	22,640,000

S/N	Local Authority	Project	Loan Amount (Rs)
44	Embilipitiya P.S	Office Building	48,000,000
45	Balangoda U.C	Rest House	16,000,000
46	Kahawatta P.S	Water Project	21,280,000
47	Negambo M.C	Library Building	118,800,000
48	Kolonna P.S	Market	10,000,000
49	Wattegama U.C	Solar Project	5,400,000
50	Angunakolapelessa P.S	Solar Project	4,800,000
	Total		945,517,000

▪ **Other Activities to Enhance Performance of the institution from 27.07.2023 to 30.09.2025**

- Proper Business Plan for the period 2024–2028 was prepared with the participation of all stakeholders, approved by the Board of Commissioners, and has been implemented by the Local Loans and Development Fund.
- A recruitment procedure was established and approved by the Management Services Department.
- Vacancies were filled after obtaining the necessary approvals.
- Officers who had remained unconfirmed for several years were formally confirmed in service after obtaining the Board of Commissioners' approval.
- Efficiency Bar examinations, which had not been conducted for a long time, were promptly carried out, and officers were duly promoted.
- Board of Commissioners' meetings, previously held only about once every six months, have been strengthened and are now conducted monthly since July 2023 to improve the decision-making process.
- Monthly progress review meetings for district coordination officers, which had not been held for many years, are now conducted regularly.
- There had been no permanent Director for many years; currently, a permanent full-time Director/Chief Executive Officer is in position.
- Continuous staff meetings, which had not been held before, are now conducted monthly.
- A committee has been appointed to propose amendments to the Local Loans and Development Fund Act and is carrying out that work.
- Nine programs have been conducted to familiarize Provincial Chief Secretaries, Provincial Local Government Commissioners, Assistant Commissioners of Local Governments, and heads of local authorities with the Local Loans and Development Fund.
- Measures have been initiated to recover long-overdue loans from local authorities that had defaulted, e.g., collection of Rs.106 million from Dambulla Municipal Council has commenced.
- A comprehensive procedure manual for financial accounting has been prepared and approved, along with a training program for its implementation.
- A procedural manual for loan management and pre-assessment has been prepared and approved, and officers have been trained to implement it.
- Procurement processes have been initiated for introducing new software for loan management.
- List of duties have been provided to all officers.
- Necessary air conditioning and other office equipment have been newly purchased, and existing items have been repaired and are in use.
- Loan was provided for projects of Rs.1,300 million in 2024, making it the

- year with the highest loan disbursement in a single year.
19. A Steering committee has been appointed to continuously review the LLDF business plan.
 20. Internal audits, which had not been conducted until July 2023, were initiated by establishing the post of Internal Audit Officer, creating recruitment procedures, appointing an officer, and implementing internal audit processes.
 21. Audit and management committees have been established, and meetings are being held continuously.
 22. New district coordinators have been appointed.
 23. New loan schemes have been introduced, with the most popular being solar power generation projects.
 - **Solar Energy:** Solar panel projects
 - **Sanipa:** Ayurvedic centers
 - **Danuma:** Library construction
 - **City Link:** Passenger transport services
 - **Nisala Arana:** Crematoriums
 24. Annual reports for 2022/2023 have been prepared and submitted to Parliament, and the 2024 report is being prepared with high quality and presentation standards. The 2024 report is being readied for submission to the Chartered Institute Annual Report Competition.
 25. Annual financial statements for 2022, 2023, and 2024 were submitted before the deadline of February 28 of the relevant year.
 26. Correct identification of Loan balances have been carried out continuously since 2018 with external assistance.
 27. Stock inspections have been conducted as required, and decisions made accordingly.
 28. Maintenance contracts were absent, but now all have been introduced and updated.
 29. Twenty-three office orders have been issued to date.
 30. A vehicle was obtained from the Ministry for official use, repaired, and successfully deployed for official purposes.
 31. Profit increased from LKR 59.7 million in 2023 to LKR 99.9 million in 2024.

5. Sri Lanka Institute of Local Governance (SLILG)

6.1. Objective

- To ensure the development of human resources of Local Government Institutions and Provincial Councils in order to strengthen their institutional and management capacity.
- To function as the leading center for Training, Research and Consultancy Services on issues relating to local governance in Sri Lanka.
- To formulate and deliver programmes of capacity building activities for the institutional strengthening of local governance independently and in partnership with Provincial Management Development Training Units (MDTU).
- To support and strengthen the capacity of MDTU towards delivering training and development programmes for improving the performance of Provincial Councils and Local Government Institutions.
- To function as a resource center on Local Governance, providing technical and information services for its stakeholders.
- To function as the focal point for Local Governance, networking with relevant National and International Institutions.
- To provide special support services in the development of human resources, improvement of management systems and facilitate organizational changes.
- To build the capacity of SLILG, to provide Advocacy, Training, Consultancy and Research support for strengthening institutions of Local Governance.

6.2. Key functions

- To acquire in any manner whatsoever, and to hold and to take or give on lease or hire a mortgage, pledge, sell or otherwise dispose of any movable or immovable property;



- To establish and maintain training centers;
- To appoint, employ, remunerate and exercise disciplinary control over, its officers and servants;
- To levy fees or charges for any service rendered by the Institute;
- To import any machinery and equipment required for the purposes of the Institute, and to receive any machinery and equipment and other assistance necessary for discharging the functions of the Institute;
- To establish work performance standards for its officers and servants, evaluate the performance of such officers and servants according to such standards and to take action thereon;
- To establish and maintain welfare and recreational facilities for its officers and servants;
- To make rules in relation to its officers and servants including their appointment, training, promotion, remuneration, disciplinary control, conduct and grant of leave to them;
- To enter into such contracts as may be necessary for the discharge of its functions;
- To make rules in respect of the general administration of the Institute; and Powers of the Institute.
- To do all other things which are necessary for, or conducive or incidental to, the discharge of the functions of the institute;
- To disseminate information on the functions and activities of the Institute to the relevant institutions and to the public;

- To conduct, promote and assist research into all aspects of provincial and local government.

6.3. Performance from 01.01.2025 to 30.09.2025

Name of the Division	Workshop/Certificate Course Name	Physical Progress		
		Scheduled workshops as per the Action Plan 2025 up to 30 th September	Conducted workshops	Physical Progress as percentage (%)
Physical Planning, Environment and engineering Division	Program on Construction Management	01	01	100%
	Program on Procurement Methods	01	01	100%
	Workshop on Planning and Building Regulations	01	01	100%
	Workshop on Issuing Environment License and Legal Procedure	01	01	100%
	Workshop on National Physical Plan and Physical Planning Policy - North Western Province	01	01	100%
Local Government Division	Workshop on Occupational Health and Safety	01	01	100%
	Diploma in Local Governance (Elected Members) – 2025	01	01	10%
Legal and General Management Division	Program on Court procedures for LA s	01	01	100%
	Program on Conducting Preliminary Investigation & Drafting Charge Sheet	01	01	100%
	Local Government Law	01	01	100%
	Certificate Course in Local Government Law	01	01	10%
ICT and Financial Management Division	Diploma in Financial Management 2025/2026	01	01	15%
	Diploma in Financial Management 2024/2025	01	01	80%
	Diploma in Financial Management 2023/2024	01	01	100%
	Workshop on Newly Appointed Heads of Local Authorities	01	01	100%
	Workshop on Budget formulation	01	01	100%
Research & Development Division	Research study relevant to the local government sector	01	-	25%
	Publishing a Governance Journal	01	-	10%
	Second International Research Conference 2025	01	-	25%



Conducting a training workshop on planning and building regulations and awarding certificates



Conducting a training workshop on budget preparation and awarding certificates



Conducting a training workshop on planning and building regulations

7. Future plans proposed to be implemented in the year 2026

❖ Development Division

Damaged bridges which have obstructed daily transportation rural economic development, connection between city and village with access to essential public services are improved under the Project on Sustainable Improvement of Small Bridges in Local Authorities – 2026.

❖ Provincial Councils Division

- i. Taking action to provide necessary coordination required for implementation of provincial councils in a more efficient and effective manner and to give instructions whenever necessary.
- ii. Conduct Inter Provincial Subject Coordination Conference once in a quarter with Provincial Chief Secretaries and institutions of the Central Government to build a formal mechanism between the Central Government and the provincial councils and introduce unitary systems relevant to 09 provinces for the issues arising at the conference.
- iii. Activities pertaining to the land acquisitions for provincial councils and local authorities.
- iv. Preparation of the Cabinet Memoranda for the activities identified with regard to making the activities of provincial councils more convenient and speedy as well as the protection of the legal framework.
- v. As per Management Services Circular No.03/2014, creating new posts in the Provincial Public Service and review of cadre of the Provincial Public Service
- vi. Purchase vehicles for provincial councils and activities relevant to issuance of vehicle import permits on concessionary rates of duty to the retired officers in All Island Service

- vii. Assisting in performing and operations activities of Sri Lanka Institute of Local Governance.
- viii. Holding discussions relating to solving of issues of the line Ministries in charge of the subjects of Health, Education, Social Services etc. to be solved with the Ministry of Provincial Councils in coordination with those institutions

❖ Local Government Division

- i. Evaluating all Local Authorities under the Performance Tool (2.0) prepared for improving local authorities and holding the National Swarnapurawara Awards Ceremony in year 2026.
- ii. Providing capital grants to local authorities based on performance.
- iii. Introducing information technology solutions for collecting and accounting revenue of Local Authorities
- iv. As per recommendations of the report of Public Expenditure Review Committee (PERC), preparing the policy background required for strengthening Local Authorities to enable functioning with only the self-generated income within 05 years and implementing same
- v. Review of the rates assessment process of Local Authorities and strengthening the timely recovery mechanism
- vi. Introducing a system of common human resource development for Local Authorities
- vii. Introducing foreign technology, knowledge and projects by Local Authorities in collaboration with foreign Local Authorities through agreements of sister cities, friendship cities
- viii. Coordination between the Central Government Local Authorities/ Provincial Councils.
- ix. Digitalization of Local Authorities

- Issuing certificates and licenses of the software system by developing digital infrastructure of all Local Authorities and introducing modules such as other apps to Local Authorities
- x. Awarding Capital Grants for Income Generating Projects of Local Authorities based on Performance

Capital grants based on performance are due to be provided for 108 Pradeshiya Sabhas at 12 Pradeshiya Sabhas in each province covering the 9 provinces in year 2026.

- xi. Evaluation of Performance in Local Authorities and Swarnapurawara Awards Ceremony - 2024

It is planned to evaluate local authorities for the 05 ensuing years using the basic evaluation data as the baseline.

❖ **National Solid Waste Management Support Center**

- i. Encouraging Local Authorities for building a circular economy through construction/repair of Material Recovery Facilities in selected Local Authorities
- ii. Improvement of Municipal waste management in Local Authorities with low income
- iii. Distribution of Compactors to selected Local Authorities for regularizing transport of waste
- iv. Taking action to improve sewerage treatment in selected Local Authorities
- v. Carrying out further activities of the integrated waste management project due to be implemented focusing the Vavuniya and Badulla Districts under KOICA aid
- vi. Formulating a set of instructions for sewerage management carried out by Local Authorities under JICA grant and

- carrying out further activities of the project for producing fertilizer with agricultural importance through soil removed by sewerage treatment plants
- vii. Directing Local Authorities to take measures for rehabilitation of existing waste dumps and preventing formation of new waste dumps
- viii. Preparation of capacity development programmes of persons engaged in waste management activities of Local Authorities
- ix. Carrying out necessary coordination required for creating a market for compost produced in local authorities
- x. Obtaining progress of implementing the Western Province Waste Management Plan prepared under JICA funds
- xi. Coordination with other stakeholder institutions related to waste management
- xii. To inquire on the progress of implementing the national policy on waste management

❖ **Admin & Training Division**

- i. Kandalama Tourist Bungalow is located in an area which is very attractive to tourists, therefore it should be developed and a source of income will be created to the Ministry.
- ii. To make maximum use of human resources by developing the skills of the officers through conducting training programs to identify the basic training needs of the officers and improve them.
- iii. To make necessary arrangements to carry out the maintenance activities including vehicles effectively and efficiently to reduce the cost subject to procurement plans.
- iv. To achieve effective service beyond the most efficient and hands-on system through the use of information technology (since the post of Assistant

Director of IT and the post of IT Officer has been filled).

- v. Take necessary steps to reduce the financial expenses of the sector in accordance with rules/ regulations.

❖ Legal Division

- ii. Formulation of new laws and revision of prevailing laws relating to the subject of Local Government and Provincial Councils as per policy decisions made by the Government.
- iii. Providing necessary support for updating rules, regulations and bylaws of provincial councils and Local Government requirements.
- iv. Increasing the self-generated income of Local Authorities and making amendments to the Municipal Councils Ordinance, Urban Councils Ordinance and the Pradeshiya Sabhas Act to comply with the Clean Sri Lanka Programme of the Government.
- v. Providing necessary replies/solutions for legal issues forwarded from Provincial Councils and Local Authorities.
- vi. Establishment of new Local Authorities and upgrading of Local Authorities as required by the Government.
- vii. Carrying out activities including Gazette Notifications on establishment of local authorities and bylaws to be issued by the Minister of Local Government of the Central Government.

❖ Information and Communication Technology Unit

- i. Empowering Local Government - A Comprehensive Digitalization Project, including the implementation of a mobile app for LGPMS.
- ii. Expand LGPMS to cover all 341 local governments by 2026.

- iii. Establish LGPMS Customer Support: Set up a customer support center for LGPMS users.
- iv. Provide Payment Gateway facility to all local authorities using the LGPMS software.
- v. Provide support for issues related to information and communication technology, including hardware and software.
- vi. Regularly update the Ministry website.
- vii. Maintain and update the Ministry's Facebook page.
- viii. Conduct training programs to improve the information communication technology knowledge of Ministry staff.
- ix. Develop software systems to maintain a paper-free environment within the Ministry.
- x. Prepare links for Zoom meetings and provide technical assistance as needed
- xi. Managing the application (Server Management) that maintains the LoGo MIS data system.

❖ Finance Division

- i. As a pilot project introducing digital banking payment system to avoid unnecessary delays of financial transition.
- ii. Selected type of payments is implemented through slip method.
- iii. Creation and update of Google Sheet for enabling to assist the efficient implement and close supervision of each activity of the procurement.

❖ Expenditure Monitoring Division

- i. In the year 2026, expected to carry out a continuous evaluation on grants given by Central Government and how such Provincial institutions incur the expenses their Revenue.
- ii. It is expected to update the cadre in 2026 by using the data on cadre of the

Provincial Councils and Local Authorities relevant to 2025.

- iii. It was planned to prepare Financial Performance Reports of local Coordination of the Financial Activities of the Provincial Councils.
- v. The action has been taken to monthly obtain the information on the financial performance of the foreign funded projects implemented under the direction of this Ministry and to insert that information in to Provincial Councils Financial Performance Report and it is planned to continuously perform this task in 2026.
- vi. The information with regard to an objective of monitoring the financial activities of the Provincial Councils answers for audit queries conducting audit and management committee meetings, preparation of bank reconciliations, Advance Accounts reconciliations and imprest account reconciliations are called from the Provincial Councils quarterly through the formats specially prepared. The progress of relevant task is reviewed by using such information and the delays and conflicting situations related to those matters have been forwarded for the attention of provincial finance management. It was planned to continuously perform this task in 2026 also.
- vii. Monitoring of Management Information System on Financial & Physical data of Local Authorities with collaboration of Data Analysis & Visualization Unit (DAVU)

Authorities for the year 2025 and mid year 2026.

- iv. It is expected to conduct Deputy Chief Secretaries (Finance) Meeting for
- viii. It is expected to maintain a database containing the Final Accounts of 2025 and Budget 2026 of Local Authorities.
- ix. Transferring the vehicles provided to the Provincial Councils and Local Government authorities by the Ministry/performing the activities on accidents/coordination

❖ Internal Audit Division

- 1. Internal Audit activities of Ministry
 - i. Preparation of Audit Plan taking into account the audit risk fields and carrying out audits accordingly
 - iii. Submission of preliminary report
 - iv. Preparation of Annual Action Plan and reporting progress accordingly
 - v. Conducting management audit committee meetings
 - vi. Conducting project internal audit review committee meetings
 - vii. Submission of quarterly reports in relation to the Ministry and foreign funded projects
 - viii. Carrying out audit activities with regard to the foreign funded projects under purview of the Ministry
 - ix. Audit on local projects
 - ix. Preparation of the Audit Plan for the ensuing year (2027)
 - 1. Participation for meetings of Committee on Public Accounts
 - 2. Carrying out the special investigations entrusted by the Secretary of the Ministry

❖ **Project Monitoring Division**

S/N	Activity	2026 Annual Target			
		Q1	Q2	Q3	Q4
i	Coordination of all foreign funded projects implemented under this ministry towards project objectives	√	√	√	√
ii	Conducting 24 meetings to review the progress of foreign fund projects, preparing reports and intervening in their problems and weaknesses	√	√	√	√
iii	Holding 16 National Steering Committee (NSC) meetings related to each project and resolving issues arising from them	√	√	√	√
iv	Preparing monthly progress reports and reports requested from time to time by other government institutions	√	√	√	√
v	Acting as the Employer and liaising with the relevant institutions to resolve legal issues arising in relation to completed and ongoing projects.	√	√	√	√
vi	Coordinating the preparation of tasks and documents related to the proper completion of projects to be completed this year and next year.	√	√	√	√

➤ **Rural Bridges Project (Phase V)**

The expected output of the Rural Bridge Project Phase V in 2025 is 162 bridges, which are expected to be completed and payments are expected to be made in winding up period.

➤ **Greater Colombo Wastewater Management Project (GCWMP)**

Completing Vystwyke Pressure Pipeline & construction of Thimbirigasyaya, Vystwyke, Maligawatte and Borella pumping stations, is working to maintain their functioning and operations under the control of the Colombo Municipal Council successful completion of the Greater Colombo Wastewater Management Project and the paying outstanding bills.

➤ **Greater Colombo Water and Wastewater Management Improvement Investment Programme (GCWWIIMP)**

- i. Resuming and maintaining the remaining construction works of the “Provision of new gravity sewers, force mains and construction of pump stations for Kirulapone catchment area” contract. Accordingly, it is planned to complete 40% of the construction works of the contract in 2026.
- ii. Maintaining the progress of the construction work of the "Kirula-Narahenpita Sewerage Network Development" contract. Accordingly, it is planned to complete 25% of the construction work of the contract in 2026.
- iii. It is planned to award and to be carried out contract of “Rehabilitation of existing sewers in southern catchment area”. Accordingly, it is planned to complete 25% of the construction work under the contract in 2026.

➤ **Rural Infrastructure Development Project in Emerging Regions (RIDEP)**

It is planned to recommence the activities of the contractors who had suspended

work and left the work sites after discussions, and to complete 60% of the partially completed work by 2026.

➤ **General Education Modernization (GEM) Project**

The 2026 activities of this project will be planned and implemented by the Ministry of Education, Higher Education and Vocational Education of Sri Lanka.

❖ **Planning Division**

- i. Preparation of the Action Plan of the Ministry related to the year 2027.
- ii. Preparation of the Performance Report of the Ministry related to the year 2025 and submit to Parliament.
- iii. Preparing and updating the Organizational Results Framework for the Ministry.
- iv. Preparation of the report including the Ministry's progress for year 2026 and future plans for year 2027 to be presented at the budget committee.
- v. Necessary coordination for conducting quarterly joint progress review meeting.
- vi. Coordination and implementation of all activities relating to the Information Management System (LogoMIS) established by connecting all local authorities in Sri Lanka.
- vii. Identifying new projects through assessment of requirements, preparing project proposals and submitting them to the Department of National Planning for clearance.
- viii. Preparation of evaluation proposals for evaluation of results of projects, programmes implemented by the Ministry and forwarding them to the Department of Project Management and Monitoring for clearance.
- ix. Preparation of necessary progress reports for providing information requested by various institutions and submitting them to respective institutions.

- x. Holding progress review meetings as required.
- xi. Providing necessary assistance to relevant sections for carrying out activities of local and foreign funded projects and programmes.

❖ **Local Loans and Development Fund (LLDF)**

- i. **Loan Disbursements:** Rs.1000 million was allocated for Loan disbursements in the year 2026.
- ii. **Beyond Loan Provision:** Transforming the institution into one capable of providing not only loans but also technical support.
- iii. **Improving Loan Processes:** Developing a robust mechanism to make the loan provision process more systematic and efficient.
- iv. **Maintaining Good Audit Practices:** Ensuring the maintenance of high-quality audit standards.
- v. **Introducing Integrated Computer System:** Implementing a systematic and integrated computer system to ensure efficient and transparent operations and financial processes.
- vi. **Enhancing Connectivity through Digital Technology:** Utilizing digital technology to improve connectivity among local government institutions.
- vii. **Strengthening Financial Capacity:** Collaborating with international organizations to enhance the financial strength of the fund.
- viii. **Diversification of Loan Sectors:** Diversifying loan sectors based on national development needs.
- ix. **Public Awareness Programs:** Conducting district/provincial level awareness programs to create a positive perception of the fund among the public and local government institutions.
- x. **Reforming the Fund:** Amending the act to transform the fund to better serve current needs and offer enhanced services.

- xi. **Strengthening the Revolving Fund:**
Enhancing the strength of the revolving fund.

❖ **Sri Lanka Institute of Local Governance (SLILG)**

01. Local Government Division

- Diploma in Local Governance (Elected Members) (Fee levy)
- Diploma in Local Governance (Officers) (Fee levy)
- Diploma in Community Development (Fee levy)
- Meeting of Management Development Training Units
- Fee levy short term workshops

02. Physical Planning and Environment Division

- Workshop on National Physical Plan and National Physical Plan Policy
- Workshop on Urban Planning
- Workshop on 3R Concept and Environment Conservation
- Workshop on Project proposal Writing (Fee levy)
- Certificate Course in Project Management (Fee levy)
- Certificate Course in Environment Protection Solid Waste Management (Fee levy)

03. Engineering Division

- Workshop on Vehicles and machineries maintenance (Hybrid, Electric)
- Workshop on Project Management for Technical Staff
- Workshop on Preparation of standardized rural roads, culverts ,drainage systems
- Workshop on Iron roofing and designing and SOLAR panel installation
- Workshop on Auto cad, Revit, GIS, 3D map
- Workshop on Surveying and Leveling (Total Station)

- Diploma in Engineering Construction and Development in LAs (Fee levy)

04. Legal and General Management Division

- Workshop on Preparation & Implementation of By- Law (Fee levy)
- Workshop on Local Government Law
- Workshop on Agreement Procedure
- Workshop on Right to Information Act
- Workshop on Attitude Development & Positive Thinking
- Workshop on Feasibility study (Fee levy)
- Workshop on Acquisition and possession (Fee levy)
- Certificate Course in Local Government Law (Fee levy)
- Diploma inhuman Resource Management (Fee levy)

05. ICT and Financial Management Division

- Workshop on Preparation and presentation of financial statements
- IT Diploma in e-Governance (Fee levy)
- Workshop on website design using Word Press
- Workshop on map preparation using QGIS software
- Workshop on innovating local governance through smart applications
- Workshop on preparation of roadmap to digitalize the council affairs
- Workshop on assets management
- Workshop on local government auditing
- Workshop on revenue enhancement
- Workshop on Budget formulation (Fee levy)
- Workshop on Preparation and presentation of financial statements (Fee levy)
- Certificate Course in Library Management (KOHA Software) (Fee levy)
- Certificate Course in Computer Technology (Fee levy)
- Diploma in Financial Management 2026/2027 (Fee levy)

06. Research and Development Division

- Research study on Local Government sector
- Research study on provincial council sector
- Publishing a governance journal
- Workshop on Excel for e-Governance and Research (Fee levy)
- Workshop for duties of Office aids in LAs (Fee levy)
- Workshop on preparation of annual plans, progress reports and progress review (Fee levy)
- Certificate course in Investigation process (Fee levy)
- Certificate Course in Human Rights (Fee levy)
- Diploma in Democracy, Local Governance and Electoral Studies in Sri Lanka